



NSW BUDGET 2023-24

Budget Paper No.02
Agency Financial Statements

Agency Financial Statements

2023-24



Budget Paper No. 2

Circulated by The Hon. Daniel Mookhey MLC, Treasurer

Table of Contents

About this Budget Paper	i
Chapter 1: Performance of Services	1 - 1
Chapter 2: Cabinet Office	
2.1 Agency Expense Summary	2 - 1
2.2 Financial Statements	2 - 2
The Cabinet Office	2 - 2
Parliamentary Counsel's Office	2 - 5
<i>Independent and Special Offices</i>	
Audit Office of New South Wales	2 - 8
Independent Commission Against Corruption	2 - 11
Independent Pricing and Regulatory Tribunal	2 - 14
Law Enforcement Conduct Commission	2 - 17
New South Wales Electoral Commission	2 - 20
Ombudsman's Office	2 - 23
Chapter 3: Communities and Justice	
3.1 Agency Expense Summary	3 - 1
3.2 Financial Statements	3 - 2
Department of Communities and Justice	3 - 2
Crown Solicitor's Office	3 - 5
Fire and Rescue NSW	3 - 8
Legal Aid Commission of New South Wales	3 - 11
New South Wales Crime Commission	3 - 14
NSW Police Force	3 - 17
NSW Rural Fire Service	3 - 20
NSW State Emergency Service	3 - 23
Office of Sport	3 - 26
Resilience NSW	3 - 29
Home Purchase Assistance Fund	3 - 32
Multicultural NSW	3 - 35
NSW Trustee and Guardian	3 - 38
<i>Special Offices</i>	
Judicial Commission of New South Wales	3 - 41
Office of the Children's Guardian	3 - 44
Office of the Director of Public Prosecutions	3 - 47

Chapter 4: Customer Service

4.1	Agency Expense Summary	4 - 1
4.2	Financial Statements	4 - 2
	Department of Customer Service	4 - 2
	Information and Privacy Commission	4 - 5
	Service NSW	4 - 8
	Long Service Corporation	4 - 11
	New South Wales Government Telecommunications Authority	4 - 14
	Office of the Independent Review Officer	4 - 17
	Rental Bond Board	4 - 20
	State Insurance Regulatory Authority	4 - 23

Chapter 5: Education

5.1	Agency Expense Summary	5 - 1
5.2	Financial Statements	5 - 2
	Department of Education	5 - 2
	NSW Childcare and Economic Opportunity Fund Board	5 - 5
	NSW Education Standards Authority	5 - 8
	TAFE Commission	5 - 11

Chapter 6: Environment and Planning

6.1	Agency Expense Summary	6 - 1
6.2	Financial Statements	6 - 2
	Department of Planning and Environment	6 - 2
	Environment Protection Authority	6 - 5
	Environmental Trust	6 - 8
	Greater Cities Commission	6 - 11
	Northern Rivers Reconstruction Corporation.....	6 - 14
	NSW Reconstruction Authority	6 - 17
	Royal Botanic Gardens and Domain Trust	6 - 20
	Sydney Olympic Park Authority	6 - 23
	Western Parkland City Authority	6 - 26
	Aboriginal Housing Office	6 - 29
	Biodiversity Conservation Trust of NSW	6 - 32
	Centennial Park and Moore Park Trust	6 - 35
	Hunter and Central Coast Development Corporation	6 - 38
	Lands Administration Ministerial Corporation	6 - 41
	Luna Park Reserve Trust	6 - 44
	Planning Ministerial Corporation	6 - 47
	Property NSW	6 - 50
	Water Administration Ministerial Corporation	6 - 53
	Western Sydney Parklands Trust	6 - 56

Chapter 7: Health

7.1	Agency Expense Summary	7 - 1
7.2	Financial Statements	7 - 2
	Ministry of Health	7 - 2
	Health Care Complaints Commission	7 - 5
	Mental Health Commission of New South Wales	7 - 8

Chapter 8: Jobs and Tourism

8.1	Agency Expense Summary	8 - 1
8.2	Financial Statements	8 - 2
	Department of Enterprise, Investment and Trade	8 - 2
	Independent Liquor and Gaming Authority	8 - 5
	Art Gallery of New South Wales	8 - 8
	Australian Museum	8 - 11
	Destination NSW	8 - 14
	Museums of History NSW	8 - 17
	Museum of Applied Arts and Sciences	8 - 20
	NSW Independent Casino Commission	8 - 23
	State Records Authority NSW	8 - 26
	State Library of New South Wales	8 - 29

Chapter 9: Premier's Department

9.1	Agency Expense Summary	9 - 1
9.2	Financial Statements	9 - 2
	Premier's Department	9 - 2
	Natural Resources Commission	9 - 5

Special Offices

	Public Service Commission	9 - 8
--	---------------------------------	-------

Chapter 10: Regional NSW

10.1	Agency Expense Summary	10 - 1
10.2	Financial Statements	10 - 2
	Department of Regional NSW	10 - 2
	New South Wales Rural Assistance Authority	10 - 5
	Regional Growth NSW Development Corporation	10 - 8
	Local Land Services	10 - 11
	NSW Food Authority	10 - 14

Chapter 11: Transport

11.1	Agency Expense Summary	11 - 1
11.2	Financial Statements	11 - 2
	Transport for NSW	11 - 2
	Sydney Metro	11 - 5
	Office of Transport Safety Investigations	11 - 8

Chapter 12: Treasury

12.1	Agency Expense Summary	12 - 1
12.2	Financial Statements	12 - 2
	The Treasury	12 - 2
	Infrastructure NSW	12 - 5
	NSW Self Insurance Corporation	12 - 8
	Alpha Distribution Ministerial Holding Corporation	12 - 11
	Building Insurers' Guarantee Corporation	12 - 14
	Electricity Assets Ministerial Holding Corporation	12 - 17
	Electricity Retained Interest Corporation – Ausgrid	12 - 20
	Electricity Retained Interest Corporation – Endeavour Energy	12 - 23
	Electricity Transmission Ministerial Holding Corporation	12 - 26
	Epsilon Distribution Ministerial Holding Corporation	12 - 29
	Liability Management Ministerial Corporation	12 - 32
	Ports Assets Ministerial Holding Corporation	12 - 35
	Port Botany Lessor Ministerial Holding Corporation	12 - 38
	Port Kembla Lessor Ministerial Holding Corporation	12 - 41
	Port of Newcastle Lessor Ministerial Holding Corporation	12 - 44
	Workers' Compensation (Dust Diseases) Authority	12 - 47

Chapter 13: The Legislature

13.1	Agency Expense Summary	13 - 1
13.2	Financial Statements	13 - 2
	The Legislature	13 - 2

ABOUT THIS BUDGET PAPER

Purpose and scope

Budget Paper No. 2 *Agency Financial Statements* outlines general government sector performance and agency financial statements.

The scope of this budget paper includes agencies that are material within the sector. Individual agencies are separate legal entities that must prepare financial and annual reports.

This budget paper details:

- performance information
- principal department and agency arrangements following recent machinery of government changes
- recurrent and capital expenditure by principal department and agency.

Performance

To support greater transparency and accountability this chapter presents performance and expense information on key service delivery areas across the general government sector. It meets the requirement of the *Government Sector Finance Act 2018* for budget papers to include information on the performance and activities of government agencies.

This budget paper includes a performance summary chapter, as a transitional format, with a view to reporting against a broader range of wellbeing and performance measures in the future. It complements the economic and financial information provided elsewhere in these budget papers, with attention to outcomes relevant to New South Wales residents, including consideration of specific groups such as Aboriginal and Torres Strait Islander people.

Financial information is presented by purpose such as health and education using the Classification of the Functions of Government expense framework adopted by the Australian Bureau of Statistics. This supports comparisons as this data is more resilient to changes in agency structure and responsibilities over time.

This chapter:

- presents information on NSW Government expenses across its key service delivery areas, including trends over time and comparisons with other jurisdictions
- reports key indicators of wellbeing and measures of service performance against the key government service delivery areas of health, education, transport, public order and safety, and family and community services
- provides a spotlight on areas of wellbeing for the NSW community – housing and homelessness, and energy.

Changes to principal department and agency arrangements

Since the end of March 2023, the new Government announced machinery of government changes, including the creation of a new principal department, The Cabinet Office.

From 1 July 2023, there are 11 principal departments delivering the Government's priorities:

- Department of Communities and Justice
- Department of Customer Service
- Department of Education
- Department of Enterprise, Investment and Trade
- Department of Planning and Environment
- Department of Regional NSW
- Ministry of Health
- Premier's Department (renamed from the Department of Premier and Cabinet)
- Transport for NSW
- The Cabinet Office
- The Treasury.

Administrative arrangements

Since the 2022-23 Budget, multiple administrative arrangements orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

The 2023-24 Budget Papers reflect the latest administrative arrangements and the NSW governance arrangements chart, including where entire agencies (legal entities) have moved between principal departments.

Key changes since the 2022-23 Budget are set out in the following administrative orders:

- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 7\) 2022](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 8\) 2022](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 9\) 2022](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 10\) 2022](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order 2023](#)
- [Administrative Arrangements \(Interim Ministerial Changes\) Order 2023](#)
- [Administrative Arrangements \(58th Parliament\) Order 2023](#)
- [Administrative Arrangements \(Minns Ministry – Administration of Acts\) Order 2023](#)
- [Administrative Arrangements \(Public Service agencies and Ministers\) Order 2023](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 2\) 2023](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 3\) 2023](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 4\) 2023](#)
- [Administrative Arrangements \(Administrative Changes – Miscellaneous\) Order \(No 5\) 2023](#)

An overview of the administrative changes across the NSW Government since the 2022-23 Budget is provided in the table below:

Principal Department	Administrative arrangements changes
Cabinet Office	<p>Transfer of entities to The Cabinet Office</p> <p>The following entities were transferred from the Premier’s Department to The Cabinet Office under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 4) 2023</i> and per the NSW Governance Arrangements Chart, effective from 1 July 2023:</p> <ul style="list-style-type: none"> • Parliamentary Counsel’s Office, Audit Office of New South Wales, Independent Commission Against Corruption, New South Wales Electoral Commission, Law Enforcement Conduct Commission, Ombudsman’s Office and the Independent Pricing and Regulatory Tribunal. <p>Transfer of functions to The Cabinet Office</p> <p>The following transfers were made to The Cabinet Office under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 4) 2023</i>, effective 1 July 2023:</p> <p>Parts of the Premier’s Department were transferred to the Cabinet Office:</p> <ul style="list-style-type: none"> • Office of General Counsel • Policy Group, other than the following parts: <ul style="list-style-type: none"> – WestInvest – Emergency Management branch – Women NSW – Flood Inquiry Project Management Office. • the Shaping Futures branch of the Community Engagement Group.
Department of Communities and Justice	<p>Transfer of functions from the Department of Communities and Justice</p> <p>The following transfers were made to the Department of Communities and Justice under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022</i>, effective 16 December 2022:</p> <p>Abolition of Resilience NSW:</p> <ul style="list-style-type: none"> • the persons employed in State Emergency Operations Centre Support Branch were transferred to the NSW Police Force, • the persons employed in the Strategic Emergency Management Policy and Coordination Branch were transferred to the Department of Premier and Cabinet (renamed to Premier’s Department effective from 1 July 2023), • the persons employed in the Welfare Services Branch were transferred to the Department of Communities and Justice, • the remaining persons were transferred to the NSW Reconstruction Authority Staff Agency. <p>Transfer of entities to the Department of Communities and Justice</p> <p>The following entities were transferred from the Department of Enterprise, Investment and Trade under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 3) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> • Office of Sport, Venues and Institute of Sport was transferred from Department of Enterprise, Investment and Trade to the Department of Communities and Justice.
Department of Customer Service	<p>Transfer of entities from the Department of Customer Service</p> <p>The following entity was transferred from the Department of Customer Service to the Premier’s Department (formerly Department of Premier and Cabinet) under <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 3) 2023</i>, effective 3 May 2023:</p> <ul style="list-style-type: none"> • Independent Pricing and Regulatory Tribunal (IPART). <p>Note: IPART was subsequently moved to The Cabinet Office from the Premier’s Department on establishment of the new Principal Department under <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 4) 2023</i>, effective from 1 July 2023.</p>

Principal Department	Administrative arrangements changes
<p>Department of Enterprise, Investment and Trade</p>	<p>Transfer of entities from the Department of Enterprise, Investment and Trade</p> <p>The following entities were transferred from the Department of Enterprise, Investment and Trade under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i> and <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 3) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> Office of Sport, Venues and Institute of Sport was transferred from Department of Enterprise, Investment and Trade to the Department of Communities and Justice Western Parkland City Authority was transferred from Department of Enterprise, Investment and Trade to the Department of Planning and Environment. <p>Transfer of entities to the Department of Enterprise, Investment and Trade</p> <p>The following changes were made to the State Archives and Records Authority of New South Wales under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022</i>, effective 16 December 2022:</p> <ul style="list-style-type: none"> State Archives and Records Authority of New South Wales Staff Agency was renamed to the Museums of History NSW and State Records Authority NSW Staff Agency. <p>The following transfers were made to the Department of Enterprise, Investment and Trade under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2023</i>, effective 23 February 2023:</p> <ul style="list-style-type: none"> The persons employed in the Office of the Independent Liquor and Gaming Authority in the Department of Enterprise, Investment and Trade are transferred to the Independent Liquor and Gaming Authority Staff Agency. The persons employed in the Office of the NSW Independent Casino Commission in the Department of Enterprise, Investment and Trade are transferred to the NSW Independent Casino Commission Staff Agency.
<p>Department of Planning and Environment</p>	<p>Transfer of entities from the Department of Planning and Environment</p> <p>The following entities were transferred from the Department of Planning and Environment under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> Natural Resource Commission was transferred to the Department of Premier and Cabinet (renamed to Premier’s Department effective from 1 July 2023). <p>Transfer of entities to the Department of Planning and Environment</p> <p>The following entities were transferred to the Department of Planning and Environment under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> Western Parkland City Authority was transferred from Department of Enterprise, Investment and Trade to the Department of Planning and Environment. <p>The following entity was transferred to the Department of Planning and Environment under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> Greater Cities Commission were transferred from Transport for NSW to the Department of Planning and Environment. <p>The following entities were transferred to the Department of Planning and Environment under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 5) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> Centennial Park and Moore Park Trust, Greater Sydney Parklands Trust, Luna Park Reserve Trust, Royal Botanic Gardens and Domain Trust, Western Sydney Parklands Trust, Parramatta Park Trust and Place Management NSW were transferred from Transport for NSW to the Department of Planning and Environment. <p>Transfer of functions to the Department of Planning and Environment</p> <p>The following transfers were made to the NSW Reconstruction Authority under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022</i>, effective 16 December 2022:</p> <ul style="list-style-type: none"> the remaining persons employed in Resilience NSW was transferred to the NSW Reconstruction Authority in the Department of Planning and Environment.

Principal Department	Administrative arrangements changes
	<p>The following transfers were made to NSW Reconstruction Authority under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.4) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> the Hawkesbury-Nepean Valley Flood Risk Management Directorate in the Infrastructure NSW Staff Agency was transferred to the NSW Reconstruction Authority Staff Agency. <p>The following transfers were made to NSW Reconstruction Authority under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.4) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> the Northern Rivers Reconstruction Corp Division was transferred to the NSW Reconstruction Authority Staff Agency in the Department of Planning and Environment. <p>The following transfers were made to the Department of Planning and Environment under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 5) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> all parts of the following Public Service agencies Greater Cities Commission Staff Agency. Western Parkland City Authority Staff Agency.
<p>Department of Regional NSW</p>	<p>Transfer of functions from the Department of Regional NSW</p> <p>The following transfers were made to the Department of Regional NSW under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.4) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> the Northern Rivers Reconstruction Corp Division of the Department of Regional NSW was transferred to the NSW Reconstruction Authority Staff Agency in the Department of Planning and Environment.
<p>Premier's Department</p>	<p>Transfer of entities from the Premier's Department</p> <p>The following entities were transferred from the Premier's Department to The Cabinet Office under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 4) 2023</i> and per the NSW Governance Arrangements Chart, effective from 1 July 2023:</p> <ul style="list-style-type: none"> Parliamentary Counsel's Office, Audit Office of New South Wales, New South Wales Electoral Commission, Law Enforcement Conduct Commission and the Ombudsman's Office. <p>Transfer of functions from the Premier's Department</p> <p>The following transfers were made from the Premier's Department under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 4) 2023</i>, effective 1 July 2023:</p> <p>Parts of the Premier's Department were transferred to The Cabinet Office:</p> <ul style="list-style-type: none"> Office of General Counsel Policy Group, other than the following parts: <ul style="list-style-type: none"> WestInvest Emergency Management branch Women NSW Flood Inquiry Project Management Office the Shaping Futures branch of the Community Engagement Group. <p>Transfer of entities to the Premier's Department</p> <p>The following entities were transferred from the Department of Planning and Environment under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> Natural Resource Commission was transferred to the Department of Premier and Cabinet (renamed to Premier's Department effective from 1 July 2023). <p>Transfer of functions to the Premier's Department</p> <p>The following transfers were made to the Premier's Department under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022</i>, effective 16 December 2022:</p> <ul style="list-style-type: none"> the persons employed in the Strategic Emergency Management Policy and Coordination Branch of the Department of Communities and Justice were transferred to the Department of Premier and Cabinet (renamed to Premier's Department effective from 1 July 2023).

Principal Department	Administrative arrangements changes
Transport for NSW	<p>Transfer of entities from Transport for NSW</p> <p>The following entities were transferred from Transport for NSW under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> • Greater Cities Commission was transferred from Transport for NSW to the Department of Planning and Environment • Infrastructure NSW was transferred from Transport for NSW to The Treasury. <p>Transfer of entities from Transport for NSW</p> <p>The following entities were transferred to the <i>Department of Planning and Environment under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 5) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> • Centennial Park and Moore Park Trust, Greater Sydney Parklands Trust, Luna Park Reserve Trust, Royal Botanic Gardens and Domain Trust, Western Sydney Parklands Trust, Parramatta Park Trust and Place Management NSW were transferred from Transport for NSW to the Department of Planning and Environment. <p>Transfer of functions from Transport for NSW</p> <p>The following transfers were made to Transport for NSW under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.4) 2023</i>, effective 1 July 2023:</p> <ul style="list-style-type: none"> • the Hawkesbury-Nepean Valley Flood Risk Management Directorate in the Infrastructure NSW Staff Agency was transferred to the NSW Reconstruction Authority Staff Agency.
The Treasury	<p>Transfer of entities to The Treasury</p> <p>The following entity was transferred to The Treasury under the <i>Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023</i>, effective 5 April 2023:</p> <ul style="list-style-type: none"> • Infrastructure NSW was transferred from Transport for NSW to The Treasury.

The 2023-24 Budget Papers have been prepared based on the new administrative arrangements announced since the 2022-23 Budget. The machinery of government changes have been reflected with the following treatments:

- whole entity movement – in this case the entity will continue to report its full year expenses and will appear in the receiving principal department for Budget Paper No. 2 presentation purposes
- where the entity receives funding distributions (previously referred to as cluster grants), the original principal department will have provided funding distributions from 1 July 2022 to the date of transfer and the new principal department will provide funding distributions from the date of transfer to 30 June 2023 and for 2023-24 onwards
- a function transfer is represented by a partial program or partial program group movement. This has been captured in both the former and the new principal department as follows:
 - from 1 July 2022 to the date of transfer, expenses will be reported in the former entity, with no data for 2023-24 reflected in the previous entity
 - from date of transfer to 30 June 2023, expenses will be reported in the new entity, with the full budget reported for 2023-24 in the new entity.

This administrative restructure has several accounting and financial consequences:

- principal department and agency control relationships were amended with consequential consolidated financial reporting implications
- assets and liabilities associated with function transfers were transferred from the old agency to the new agency and transfers recognised from the effective date per the administrative orders

- staff, programs, projects and applicable funding associated with function and agency transfers need to occur as per the effective date of the administrative orders.

The following statutory bodies, non-public financial corporations (PNFC) and public financial corporations (PFC) have transferred between principal departments, and where applicable, funding distributions and personnel services arrangements will also have to be transferred to a new principal department.

Entity	Former Principal Department	New Principal Department
Natural Resources Commission	Department of Planning and Environment	Premier's Department
Independent Pricing and Regulatory Tribunal	Department of Customer Service	The Cabinet Office
Parliamentary Counsel's Office	Premier's Department	The Cabinet Office
Audit Office of New South Wales	Premier's Department	The Cabinet Office
Independent Commission Against Corruption	Premier's Department	The Cabinet Office
Law Enforcement Conduct Commission	Premier's Department	The Cabinet Office
New South Wales Electoral Commission	Premier's Department	The Cabinet Office
Ombudsman's Office	Premier's Department	The Cabinet Office
Greater Cities Commission	Transport for NSW	Department of Planning and Environment
Greater Sydney Parklands Trust	Transport for NSW	Department of Planning and Environment
Infrastructure NSW	Transport for NSW	The Treasury
Royal Botanic Gardens and Domain Trust	Transport for NSW	Department of Planning and Environment
Centennial Park and Moore Park Trust	Transport for NSW	Department of Planning and Environment
Luna Park Reserve Trust	Transport for NSW	Department of Planning and Environment
Western Sydney Parklands Trust	Transport for NSW	Department of Planning and Environment
Parramatta Park Trust (Immaterial entity)	Transport for NSW	Department of Planning and Environment
Place Management NSW (PNFC)	Transport for NSW	Department of Planning and Environment
Northern Rivers Reconstruction Corporation	Department of Regional NSW	Department of Planning and Environment
Western Parkland City Authority	Department of Enterprise, Investment and Trade	Department of Planning and Environment
Office of Sport	Department of Enterprise, Investment and Trade	Department of Communities and Justice
Institute of Sport (Immaterial entity)	Department of Enterprise, Investment and Trade	Department of Communities and Justice
Venues NSW (PNFC)	Department of Enterprise, Investment and Trade	Department of Communities and Justice

Future Administrative arrangements

On 18 August 2023, the Premier announced that further administrative arrangement orders will be released following the 2023-24 Budget. From 1 January 2024, the Department of Planning and Environment will be split into two entities, the Department of Climate Change, Energy, the Environment and Water and the Department of Planning, Housing and Infrastructure.

Principal department and agency appropriation arrangements

Lead ministers will receive an appropriation for their respective principal departments. Resources are then allocated through funding distributions to agencies (previously referred to as cluster grants) and the Secretary of each principal department.

The Legislature and several smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government.

Entities that receive an appropriation for the 2023-24 Budget^(a)

Appropriations – Departments

Department of Communities and Justice
Department of Customer Service
Department of Education
Department of Enterprise, Investment and Trade
Department of Planning and Environment
Department of Regional NSW
Ministry of Health
Premier's Department
The Cabinet Office
Transport for NSW
The Treasury^(b)

Appropriations – Special Offices

Independent Pricing and Regulatory Tribunal
Judicial Commission of New South Wales
Office of the Children's Guardian
Office of the Director of Public Prosecutions
Independent Commission Against Corruption
Law Enforcement Conduct Commission
New South Wales Electoral Commission
Ombudsman's Office
Public Service Commission
Appropriation for Legislature
The Legislature

(a) Appropriations as set out in the *Appropriation Bill 2023* and *Appropriation (Parliament) Bill 2023*, including (i) Departments of Public Service, (ii) various special offices and (iii) the Legislature.

(b) Includes appropriation to the Treasurer for the purposes of the activities or services administered on behalf of the State that is administered by The Treasury.

Reporting of Budget data

The financial statements in this budget paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards.

The majority of agencies that have property leases with Property NSW have changed their occupancy agreement contracts as at 30 June 2022 so this is no longer recognised as a lease under AASB 16 *Leases*. Rather under the new contracts agencies record an annual service fee expense. Property NSW will be the lessee to the private sector and recognise the lease and the appropriate lease accounting under AASB 16 at the agency level.

Agency Expense Summary

This section lists recurrent expenses and capital expenditure for each agency lead by principal departments and the activities or services administered by the Treasurer on behalf of the State.

Financial Statements

Financial statements are presented for the 11 principal departments.

Section	Description
Operating Statement	This lists the major categories of expenses and revenues for each agency.
Balance Sheet	This details the agency's assets, liabilities and net worth.
Cash Flow Statement	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

Notes

The Budget year refers to 2023-24, while the forward estimates period refers to 2024-25, 2025-26 and 2026-27.

Expenditure figures cited throughout refer to expenditure in the 2023-24 Budget year unless otherwise indicated.

Expenditure figures cited as '2022-23 Est. Actual' refer to 2022-23 draft unaudited actuals estimated as at 30 June 2023.

Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:

- values of \$1 billion and above are rounded to the nearest \$100 million unless specified
- values below \$1 billion are rounded to the nearest \$100,000
- estimates under \$100,000 are rounded to the nearest thousand
- estimates midway between rounding points are rounded up
- percentages are based on the underlying unrounded values
- for the budget balance, parentheses indicate a deficit while no sign indicates a surplus
- one billion equals one thousand million
- the following notations are used:
 - n.a. means data is not available
 - N/A means not applicable
 - no. means number
 - 0 means not zero, but rounded to zero
 - ... means zero
 - \$m means millions of dollars
 - \$b means billions of dollars.
- unless otherwise indicated, the data source for financial tables and charts is NSW Treasury.

1. PERFORMANCE OF SERVICES

1.1 Introduction

Box 1.1: Highlights

- This chapter presents performance and expense information on key service delivery areas, including trends over time and comparisons with other Australian jurisdictions.
- It reports past performance on health, education, transport, public order and safety, and family and community services, including:
 - measures that report on the current wellbeing status of the NSW community, and
 - historical performance information on the outcomes¹.
- It also spotlights some key areas of NSW community wellbeing – housing and energy – and provides selected information and analysis on the distribution of outcomes, and service delivery efficiency.
- This chapter adopts a transitional approach to performance reporting, noting the government’s intention to shift from an agency outcomes focus toward a broad set of wellbeing and performance measures.
- This chapter provides information on key service delivery areas against selected interim measures.

Reporting on expenses trends and the performance and efficiency of services aids government transparency and accountability, supporting better decision-making.

This chapter supplements the economic and financial information provided elsewhere in these budget papers by presenting information on historical expenses and performance of services across the general government sector. It provides information on performance in key service delivery areas as required by the *Government Sector Finance Act 2018 (GSF Act)*².

Information in this chapter is presented against key service delivery areas of the NSW Government, as established under the Classification of the Functions of Government (COFOG-A) expense by purpose framework used by the Australian Bureau of Statistics (ABS) as detailed in Box 1.2. This enables comparison of data with other Australian jurisdictions and supports longer-term expense reporting that is more resilient to changes in government agency structure and responsibilities. Where expense information is presented in real terms (2022-23 dollars) figures have been deflated using the ABS Final Demand Producer Price Index.

¹ Note that many of the outcomes relate to policies of previous governments.

² See section 4.3(f) which requires the budget papers to contain information in the form determined by the Treasurer about the performance and activities of GSF agencies.

Box 1.2: Classifications of the Functions of Government – Australia (COFOG-A)

COFOG-A is the Australian application of an international classification that supports the reporting of government expenses according to the purpose for which the funds are used. COFOG-A has several levels of detail, the highest being: General Public Services; Defence (not relevant to NSW); Public Order and Safety; Economic Affairs; Environmental Protection; Housing and Community Amenities; Health; Recreation, Culture and Religion; Education; Social Protection; and Transport.

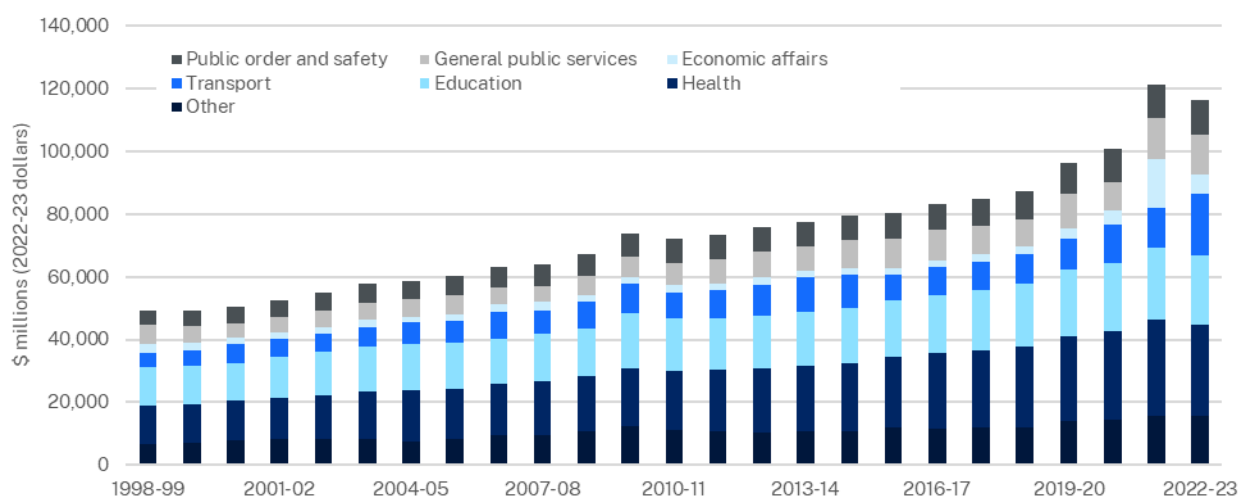
The ABS publishes general government expense data by purpose in April each year for the previous financial year as part of the Government Finance Statistics Annual release.³

Although strongly correlated for key agencies such as health or education, COFOG-A expense data does not necessarily align with NSW Government agency budgets reported elsewhere in these budget papers. This is because key service delivery areas may fall across two or more agencies, or an agency may perform functions across different service delivery areas. For example, the Department of Planning and Environment has functions both in environmental protection and in housing and community amenities. Moreover, the figures are eliminated to remove the double counting effect of transactions between agencies, and do not reflect capital expenditure, although they include consumption of capital through depreciation.

1.2 NSW Government expenses trends

In 2022-23, the NSW Government spent \$116.3 billion on the provision of services including health, education, public order, the environment, transport, economic affairs, housing, recreation and culture, and social protection. In 2022-23, expenses were down from \$121.4 billion in the previous year (2022-23 dollars) (Chart 1.1). This, however, followed a significant increase in expenses in 2021-22 due to lagged COVID-19 measures and flood repair, which began to unwind in 2022-23. The last such step-down in expenses was in 2010-11 with the winding back of stimulus programs following the Global Financial Crisis. From 1998-99 to 2021-22, NSW Government expenses have grown at an average annual rate of 4.0 per cent a year in real terms.

Chart 1.1 NSW expenditure, by COFOG-A



Source: ABS, 2023 and NSW Treasury, 2023

Note: Other includes Social Protection, Environmental Protection, Housing and Community Amenities, and Recreation, Culture and Religion

³ To support interstate comparisons this chapter uses ABS data up to the latest available (2021-22), and unpublished Treasury data for 2022-23, hence there may be some minor inconsistencies between these years for some series.

In 2022-23, health accounted for 24.9 per cent of the NSW Government's overall expenses, followed by education at 18.9 per cent and transport at 16.9 per cent. Public order and safety accounted for 9.5 per cent, and social protection (family and community services) 8.0 per cent, of the total 2022-23 expenses. The combined share of environmental protection, housing and community amenities, and recreation and culture, was 5.5 per cent.

In 2021-22, economic affairs accounted for 12.7 per cent of overall NSW Government expenses, a significant increase from the long-run pre-COVID-19 average of 3.5 per cent. In 2022-23, economic affairs accounted for 5.3 per cent of total NSW Government expenses. General public services expenses accounted for 11.0 per cent of total expenses in 2022-23, of which 44.3 per cent was directed towards public debt transactions, including interest payments.

1.3 Health

Introduction

The NSW Government delivers the largest public health system in Australia, including a range of health services in public hospitals, emergency services, non-hospital and community-based care, and preventative and population health services.

New South Wales expenditure on health is focused on delivering positive outcomes to patients and carers, safe care across all settings, and ensuring that people are healthy.

Health in New South Wales

The most recent estimates of life expectancy at birth for a person born in New South Wales is 81.4 years for males and 85.4 years for females – in line with the national average. Outside of Greater Sydney, people can expect to live an average of 2.8 years less than for Greater Sydney (ABS, 2019-2021). Those living in regional areas have lower life expectancies on average due to a range of factors including more limited access to health services, economic and social disadvantage, access to educational and employment opportunities, and income. Moreover, those living in regional and remote areas have higher rates of physical injury, diabetes, obesity, smoking and alcohol consumption (Australian Institute of Health and Welfare (AIHW), 2023).

The gap in life expectancy between NSW Aboriginal and Torres Strait Islander and non-Indigenous people has narrowed between 2005-07 and 2015-17, from 10.5 years to 9.3 years for males, and 8.6 years to 7.6 years for females. Aboriginal and Torres Strait Islander people have a life expectancy at birth of 70.9 years for males and 75.9 years for females in New South Wales (period 2015-17) (ABS, 2018).

Obesity is a significant public health challenge in New South Wales. In 2022, 58 per cent of adults were overweight or obese, an increase of 12.1 percentage points over 20 years (from 45.9 per cent in 2002) (HealthStats NSW, 2023). At the same time, the share of children who are overweight or obese has been relatively stable in New South Wales over the past 10 years, being 23 per cent in 2022, for children aged 5-16 years (HealthStats NSW, 2023).

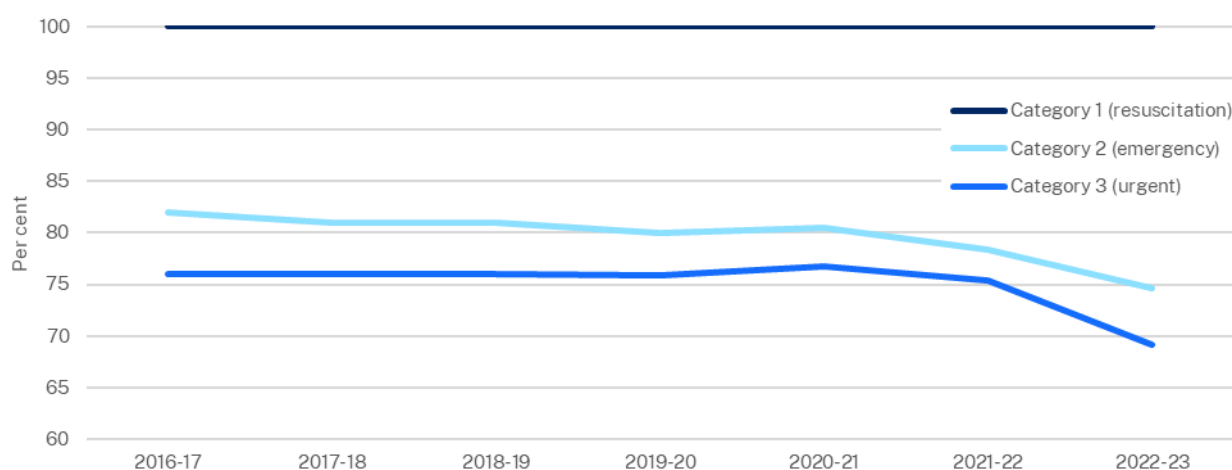
There has been a long-term decline in smoking in New South Wales. The proportion of adults that smoke daily has more than halved in 20 years (from 17.1 per cent in 2002, to 8.2 per cent in 2022). Consequently, the number of smoke-free households has increased from 79.4 per cent in 2002, to 93.6 per cent in 2022. More people living in outer regional and remote areas are daily smokers (16.3 per cent), than in major cities (7.0 per cent). In recent years, however, there has been an increase in use of e-cigarettes, from 1.3 per cent in 2014, to 6.4 per cent in 2022 (HealthStats NSW, 2023).

Since 2013, self-reported levels of psychological distress have increased in New South Wales. In 2021, 16.9 per cent of adults experienced high, or very high, levels of psychological distress (14.2 per cent of males, and 19.5 per cent of females). The percentage of people reporting high, or very high, levels of psychological distress increased from 9.8 per cent in 2013, to 17.7 per cent in 2019, easing to 16.9 per cent in 2021. In 2021, the rate of high, or very high, levels of psychological distress was 27.8 per cent among those aged 16-24 years (19.0 per cent in males, and 37.2 per cent in females). By contrast, only 9.1 per cent of NSW adults aged 75 years and over reported high, or very high, levels of psychological distress. For Aboriginal and Torres Strait Islander adults in New South Wales, 28.3 per cent reported high, or very high, psychological distress in 2021, an increase of 12 percentage points from 2013 (HealthStats NSW, 2023).

Emergency care

Since the onset of COVID-19 in 2020-21, the proportion of patients receiving Category 2 (emergency) or Category 3 (urgent) treatment, with treatment commencing on time, has declined. Across this period, Category 2 has decreased 5.8 percentage points, from 80.5 per cent to 74.6 per cent, and Category 3 has decreased 7.5 percentage points from 76.7 per cent to 69.2 per cent (Chart 1.2).

Chart 1.2 Patients commencing treatment on time in emergency, NSW



Source: NSW Health, 2023

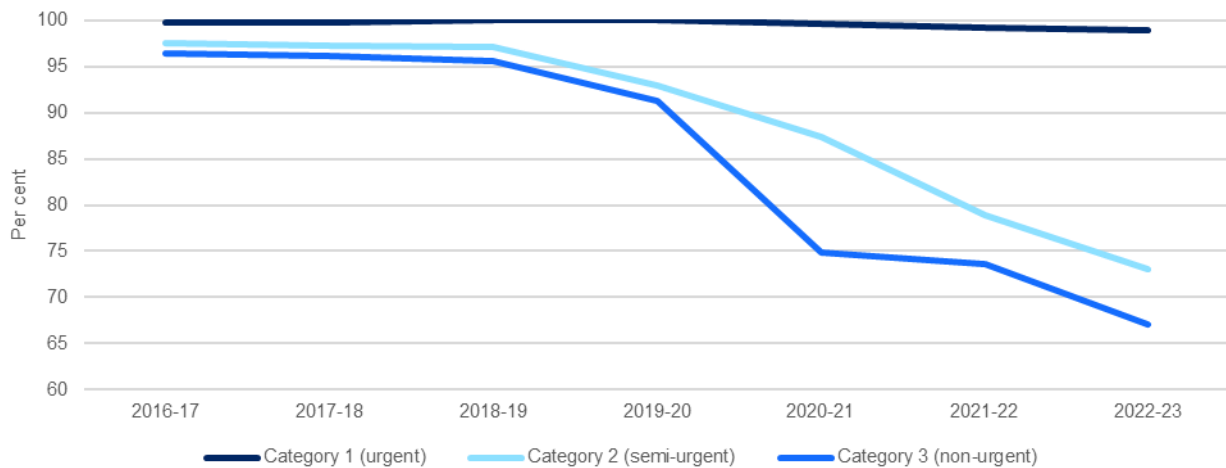
Note: Category 1 (resuscitation) requires treatment within 2 minutes; Category 2 (emergency) within 10 minutes; Category 3 (urgent) within 30 minutes.

Hospital performance

Surgery performance

Each year in New South Wales, over 320,000 people have undergone planned, or emergency, surgery in public hospitals. The restrictions on non-urgent planned surgery due to the COVID-19 pandemic contributed to a delay in completions. As a result, the proportion of semi-urgent and non-urgent surgeries completed on time declined from over 97 per cent in 2018-19 (pre-COVID-19), to 73.1 per cent and 67.1 per cent respectively in 2022-23 (Chart 1.3).

Chart 1.3 *Planned surgeries completed within clinically recommended time frames, NSW*

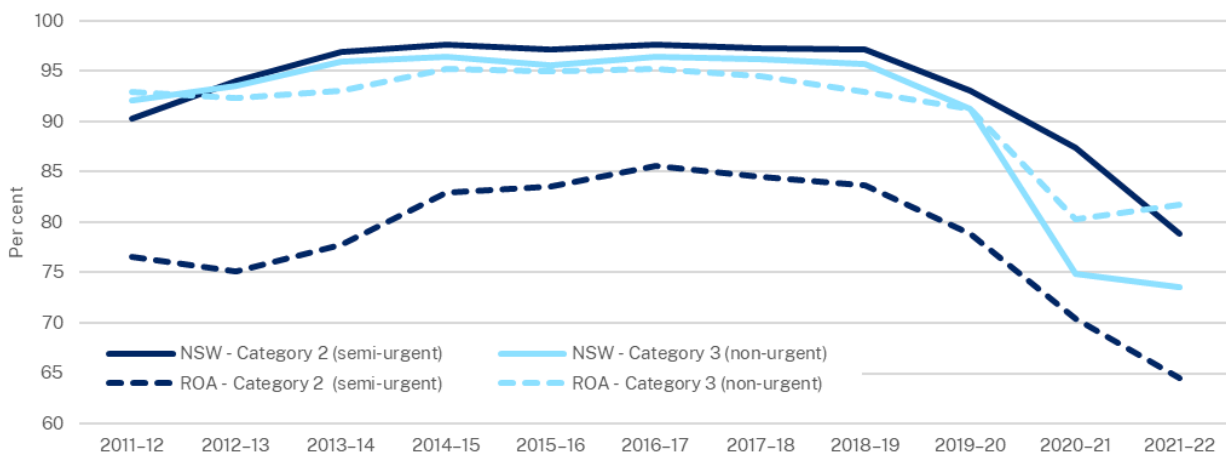


Source: NSW Health, 2023 and AIHW, 2023

Note: Urgent cases are recommended for treatment within 30 days; semi-urgent cases are recommended for treatment within 90 days; and non-urgent cases are recommended for treatment within 365 days.

Planned surgeries were also impacted by COVID-19 in other Australian jurisdictions. On-time completions for semi-urgent planned surgeries were 14.2 percentage points higher in New South Wales compared with the rest of Australia. For New South Wales the proportion of semi-urgent on-time completions declined by 18.1 percentage points from 2018-19 (pre-COVID-19). Since COVID-19, New South Wales performance for on-time completion of non-urgent cases has fallen below the rest of Australia and was 8.2 percentage points lower in 2021-22 (73.6, and 81.7 per cent, respectively) (Chart 1.4).

Chart 1.4 *Category 2 and 3 planned surgeries completed on-time*



Source: AIHW, 2023

Average Length of Stay

The average length of stay for all overnight episodes was 6.3 days, as measured for April to June 2023 (Bureau of Health Information, 2023), 12.5 per cent higher than pre-pandemic levels. This measure has remained above pre-pandemic levels since mid-2021.

This increase has principally been driven by two factors: a COVID-19 diagnosis during a patients' hospital stay; and the discharged of patients to residential aged care. Patients with a COVID-19 diagnosis had an average length of stay twice as long as those without. For patients discharged to residential aged care without a COVID-19 diagnosis, the average length of stay increased by 19.6 per cent from 2021 to 2022.

1.4 Education

Introduction

The NSW Government provides and funds education and training services, including early childhood education, government and non-government schools, with the NSW Education Standards Authority (NESA) as the regulator, and vocational education and training (VET), including TAFE NSW as the public provider.

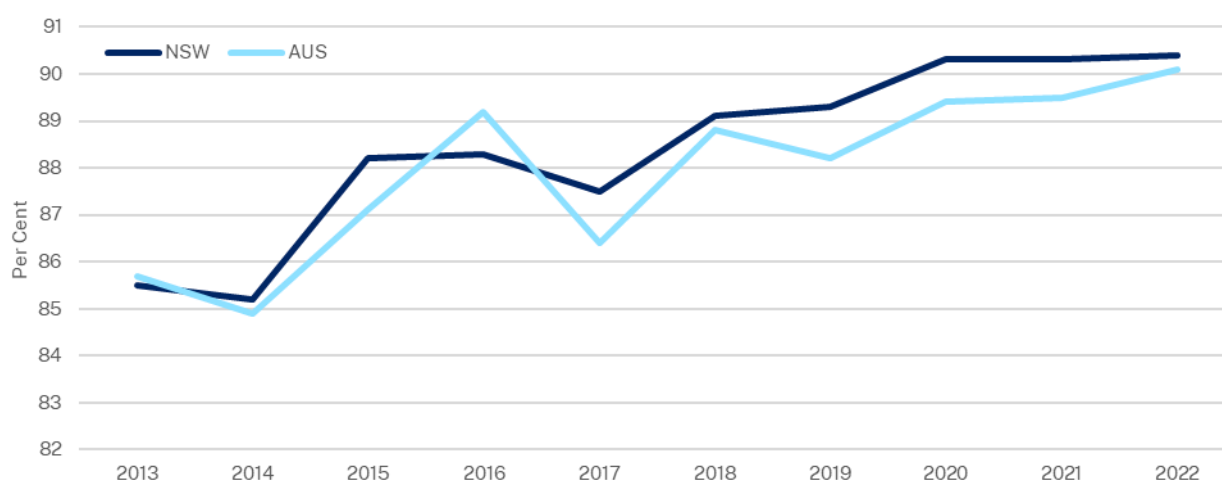
Education in New South Wales

New South Wales spending per public school student increased by 17.8 per cent over the past 10 years (2011-12 to 2020-21), equivalent to a real average growth of 1.8 per cent a year. From 2011 to 2022, the level of Year 12 attainment has increased but the National Assessment Program – Literacy and Numeracy (NAPLAN) results have been mixed. Programme for International Student Assessment (PISA) scores across reading, mathematics and science have trended downward since 2000, both for New South Wales and Australia (Organisation for Economic Cooperation and Development (OECD), 2020).

Attainment

Educational attainment has trended upwards over the past ten years. In 2022, 90.4 per cent of 20-24 year-olds had attained Year 12 or an equivalent level of education (completed Year 12 or obtained a Certificate level III qualification, or above). This is above the national average of 90.1 per cent (Chart 1.5).

Chart 1.5 Attainment of Year 12 or equivalent, 20-24 year-olds

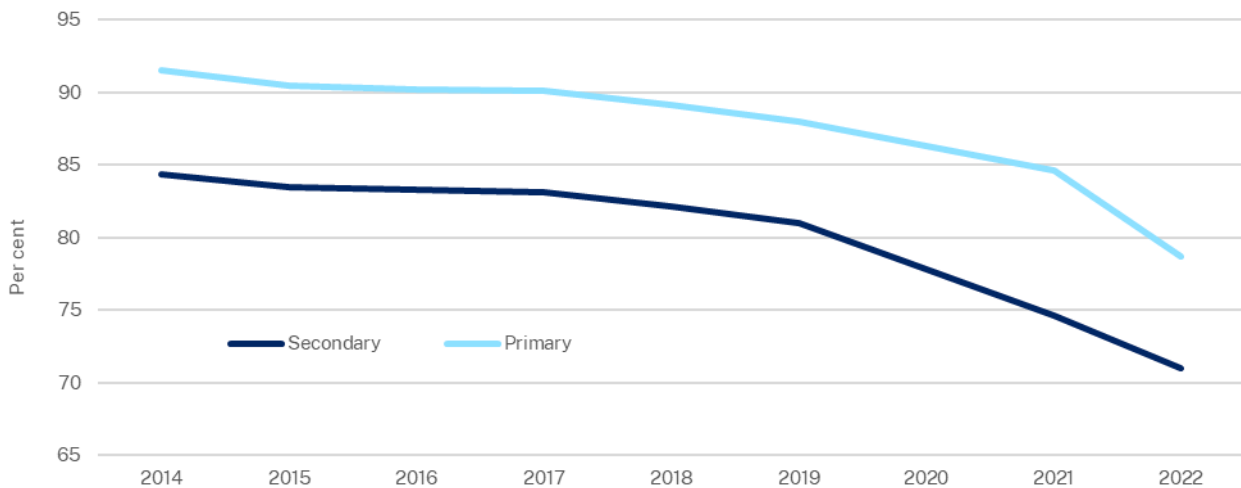


Source: ABS, 2022

Public school attendance

There was a downward trend in the public secondary school attendance rate from 84.4 per cent, to 71.0 per cent, between 2014 and 2022, or 13.4 percentage points as shown in Chart 1.6. The public primary school attendance rate has steadily declined over the same period from 91.5 per cent to 78.7 per cent, or 12.8 percentage points. The attendance rates are below the 2022 national public primary and secondary school average of 80.8 per cent and 77.9 per cent respectively (Australian Curriculum, Assessment and Reporting Authority (ACARA), 2023).

Chart 1.6 Attendance rates at NSW Government schools



Source: ACARA, 2022

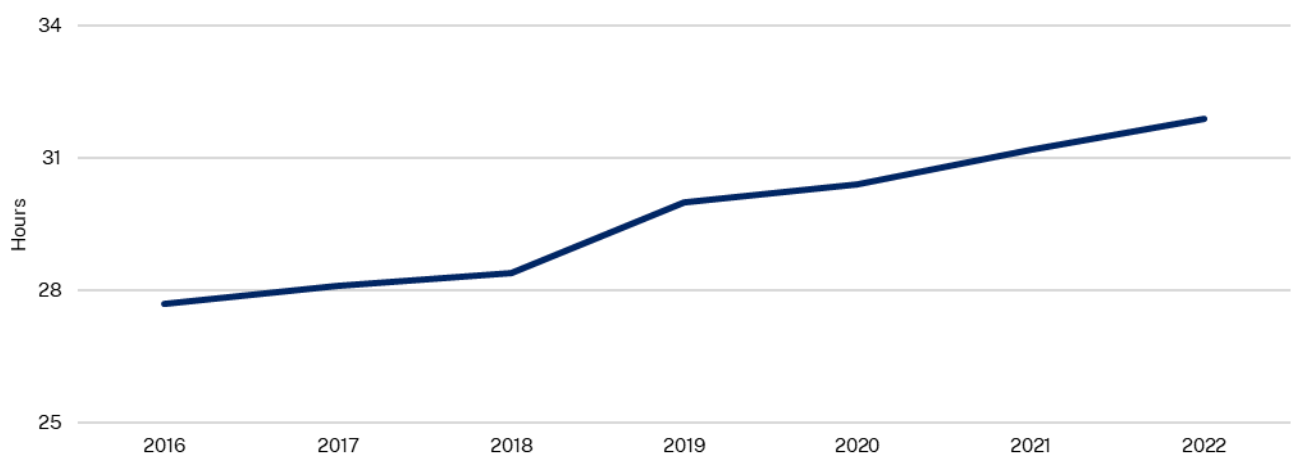
Early Childhood Education and Care (ECEC)

Children who participate in early childhood education programs are more likely to arrive at school equipped with the social, cognitive, and emotional skills they need to engage in learning. Government support has helped to drive up enrolment rates.

In 2022, 82.5 per cent of all NSW 4 year-olds, and 25.3 per cent of 5 year-olds, were enrolled in preschool programs. Of children enrolled, 96.6 per cent were enrolled for at least 600 hours in the year before school in 2022 (ABS, 2022).

For many years, all levels of government have made substantial funding commitments to help overcome access and affordability barriers to ECEC. The average weekly long-day care attendance (about 80 per cent of the ECEC market) has increased by about four hours per week over the six years to 2022 (Chart 1.7).

Chart 1.7 Average weekly hours of ECEC attendance, NSW



Source: NSW Department of Education, 2023 and RoGS, 2022

Schools

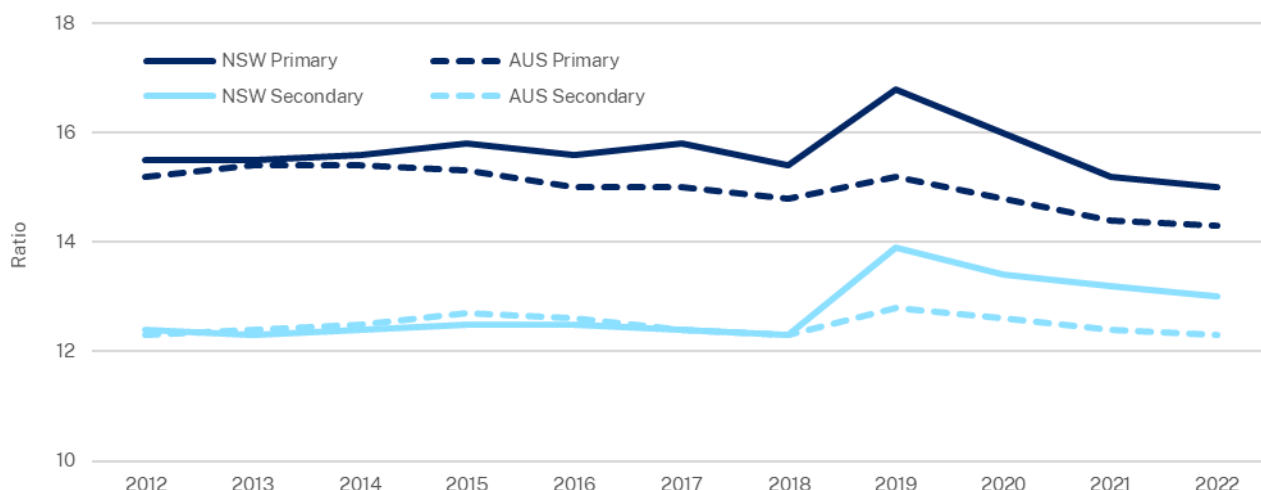
The NSW Government supports both government and non-government schooling in primary and secondary education. The NSW Government is the largest provider of public education in Australia with responsibility for educating two-thirds of NSW school students.

Student to teacher ratio

Student to teacher ratios in NSW public schools had remained steady until 2018, with the primary and secondary classrooms ratio increasing by 1.4 and 1.6 students per teacher respectively in 2019. Since 2019, the student-teacher ratio for secondary schools has eased but remains above pre-2019 levels (ABS, 2023).

Compared to the national average, student to teacher ratios in New South Wales were marginally higher than the national average up to 2019. That is, NSW classrooms have more students per teacher on average. For secondary classrooms, ratios remained about the same up to 2019. From 2019, ratios were higher for both primary and secondary classrooms. In 2022, student to teacher ratios in NSW schools were 15.0 and 13.0 for primary and secondary schools respectively compared with 14.3 and 12.3 nationally as shown in Chart 1.8 (ABS, 2023).

Chart 1.8 Student to teacher ratio



Source: NSW Productivity Commission, 2022; RoGS, 2022

Primary and secondary schools' performance: NAPLAN

NAPLAN, reported by the ACARA, measures student performance in aspects of literacy and numeracy and tests whether national minimum standards are being met. Commencing from 2023, ACARA has realigned NAPLAN measures, introducing earlier NAPLAN testing and proficiency standards. Results from 2023 onwards can therefore not be directly compared with results between 2008 and 2022 (ACARA, 2023), although relative comparisons between jurisdictions remain valid.

In 2023, male students outperformed females in numeracy, with average scores of 422.8 versus 408.7 in Year 3, and 580.2 versus 570.4 in Year 9. Female students outperformed males in reading, with average scores of 419.8 versus 402.9 in Year 3, and 574.0 versus 559.4 in Year 9 (ACARA, 2023). Female students also outperformed males in writing, with average scores of 437.8 versus 415.4 in Year 3, and 586.3 versus 554.6 in Year 9 (ACARA, 2023). These gaps between male and female students have been consistent over the past decade for both Australia and New South Wales.

For New South Wales, Year 3 NAPLAN results for reading improved between 2011 and 2022, from an average score of 423.1 in 2011, to 444.7 in 2022. NSW writing scores also improved recently from an average score of 429.2 in 2011, to 432.7 in 2022. NSW numeracy scores have remained stable, with similar scores between 2011 and 2022. National trends followed a similar pattern.

Year 9 NAPLAN results for numeracy and reading in New South Wales and Australia improved through the 2010s, peaking in 2017–2018 but by 2022 were back around 2011 levels. Over the same period writing scores improved (Chart 1.9) both for New South Wales and Australia.

In 2023, New South Wales ranked second among the states and territories for numeracy and writing skills. For reading, however, New South Wales fell from third in 2011, to fourth in 2023 (ACARA, 2023).

Chart 1.9 Year 9 NAPLAN results



Source: ACARA, 2023

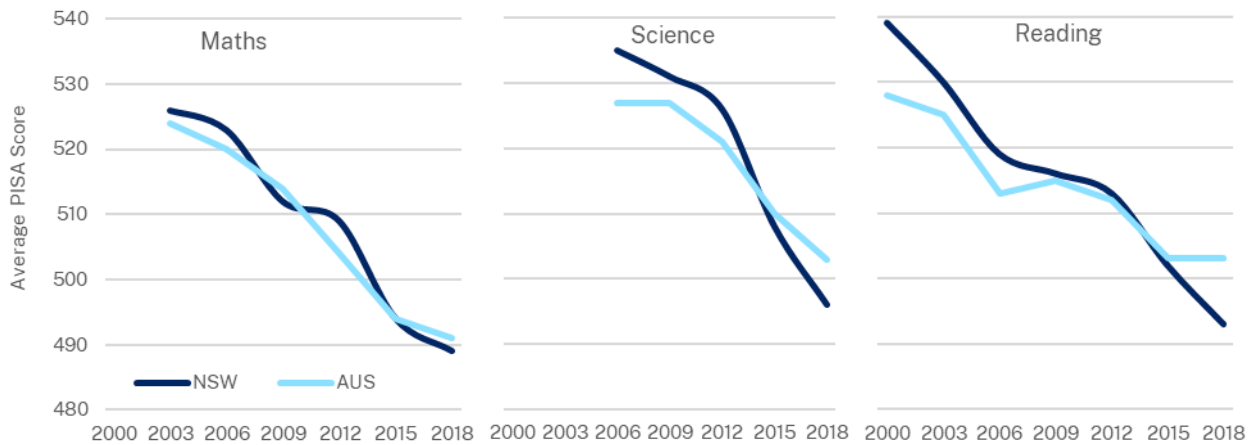
Note: Results after 2022 onwards are not directly comparable to past years.

Secondary schools' performance: PISA

PISA is an international assessment that measures the application of knowledge to real-world situations through scientific, reading, and mathematical literacy among 15 year-old students. PISA scores for New South Wales and Australia has trended down since 2000 in all three areas (Chart 1.10). In 2018, New South Wales fell toward the bottom of the state rankings.

Australian students' ranking in reading has declined since 2000, from a ranking of 4th in 2000, to 16th in 2018. Australian students ranking in mathematics also declined, from a ranking of 10th in 2003, to 29th in 2018, and in science, from 8th in 2006, to 17th in 2018 (PISA, 2019).

Chart 1.10 PISA results



Source: ACER, 2019 and Parliament of NSW, 2020

NSW Government performance of services: Vocational education

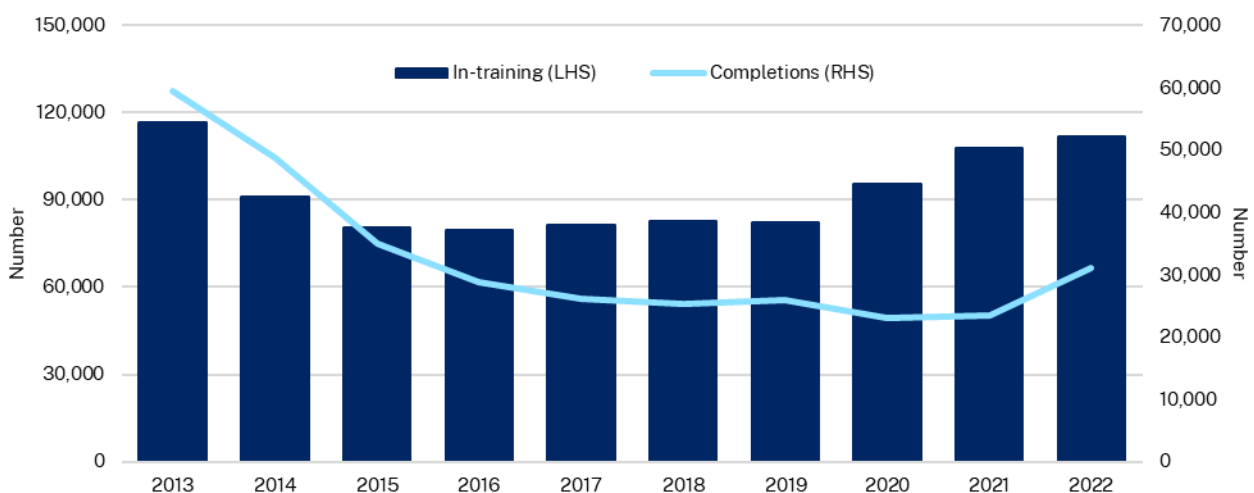
The NSW Department of Education supports the delivery of a skilled and employable workforce through post-school vocational education and training (VET) and higher education. VET provides students workplace skills and technical knowledge combined with practical experience, meeting the skill requirements of the NSW economy.

In late 2022, The National Skills Commission found 47 per cent of technicians and trades workers occupations were in shortage.

VET completions and apprenticeships

The number of apprentices enrolled has grown in New South Wales since 2016. However apprenticeship completion rates are lower, with 30,985 completions in 2022, compared to 59,415 in 2013 (Chart 1.11).

Chart 1.11 NSW apprenticeships in training and completions



Source: NCVER, 2022

Note: Completions is the aggregate of the year, in-training figures are for December quarter of each year

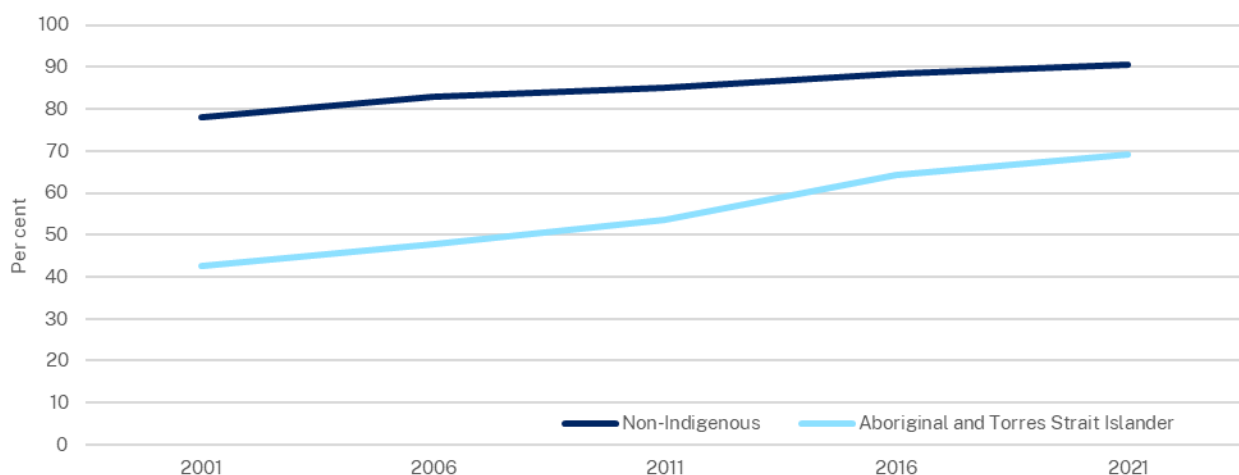
Aboriginal and Torres Strait Islander student education and training outcomes

Through 2020-21, the NSW Government is estimated to have spent 9.0 per cent of the total secondary education budget allocation on Aboriginal and Torres Strait Islander students. Young people account for a significantly greater proportion of the NSW Aboriginal and Torres Strait Islander population (42.0 per cent 0-18 years), when compared to the non-Indigenous population (22.2 per cent 0-18 years). Aboriginal and Torres Strait Islander young people account for 7.6 per cent of the total 0-18 year-old population in NSW (ABS, 2021).

In recent years the COVID-19 pandemic and changes to schooling including online learning have broadly impacted educational outcomes. Since 2020, there has been an 8 percentage point reduction in NSW Aboriginal and Torres Strait Islander students attaining the Higher School Certificate, down from 46 per cent in 2020, to 38 per cent in 2022 (NSW Department of Education, 2023).

Notably, Year 12 attainment is increasing at a faster rate within the Aboriginal and Torres Strait Islander community when compared with their non-Indigenous counterparts, but from a lower base (42.5 per cent compared to 78.1 per cent in 2001). Over the decade to 2021, the proportion of Aboriginal and Torres Strait Islander people aged 20-24 years who had completed Year 12 or equivalent (Certificate III or above) increased by 15.8 percentage points (53.5 per cent in 2011, to 69.3 per cent in 2021) (ABS, 2021). This compares favourably with a 5.4 percentage point increase for non-Indigenous students over the same period (Chart 1.12).

Chart 1.12 Share of NSW people 20-24 years who completed Year 12 or equivalent



Source: NSW Productivity Commission, 2021.

1.5 Transport

Introduction

The NSW Government is committed to developing a transport network that connects passengers with communities across New South Wales. To achieve this outcome, Transport for NSW (TfNSW) manages roads, waterways, and active transport assets. It also delivers and regulates key transport services including trains, buses, ferries, light rail, point to point transport connections and freight.

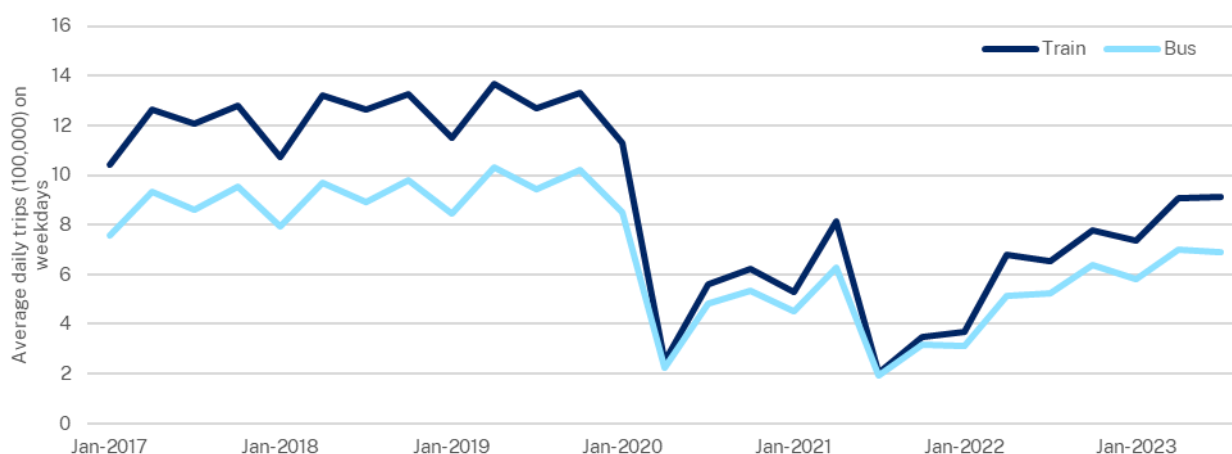
Trips and travel times

In New South Wales, public transport is delivered through train, bus, light rail, metro, ferry, point to point transport vehicles and on demand services. The NSW road network is over 180,000 kilometres in length and local councils are responsible for maintaining more than 85 per cent of this network (TfNSW, 2023).

At the onset of COVID-19, pandemic restrictions saw the number of average weekday train and bus trips fall by 81.7 per cent and 78.3 per cent respectively from April 2019 to April 2020 as shown in Chart 1.13.

As the economy returns to pre-COVID-19 norms, average weekday trips made on trains and buses have gradually increased but remain 28.0 per cent and 27.0 per cent below pre-pandemic levels, respectively (measured from the months of July 2019 to July 2023). This can be attributed to increased working from home, service disruptions and reliability issues (TfNSW, 2023).

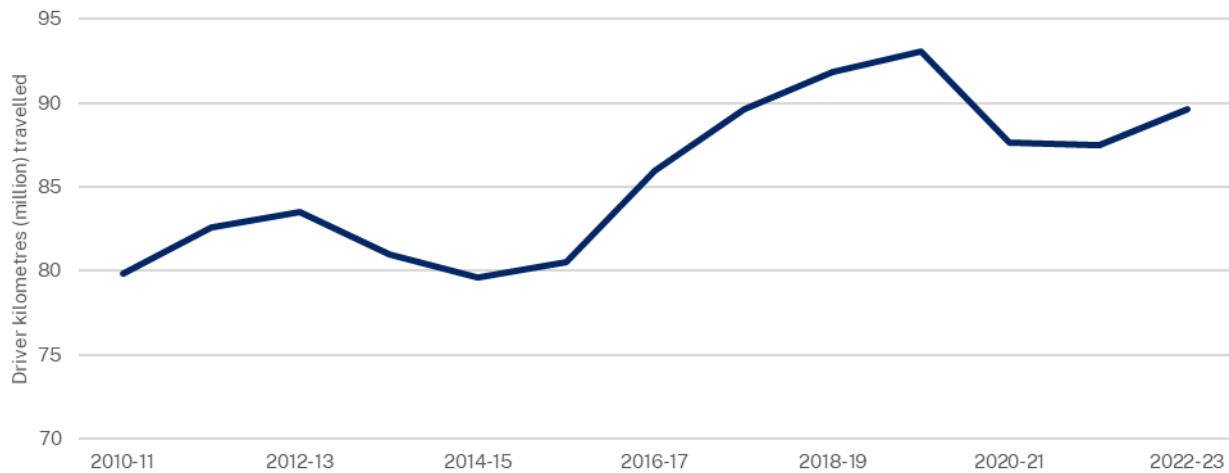
Chart 1.13 Public transport trips by mode



Source: TfNSW, 2023

The COVID-19 pandemic also influenced travel patterns in private transport. Average Greater Sydney (including the Central Coast) weekday kilometres for vehicle drivers were down 5.8 per cent in 2020-21 (87.7 million kilometres) compared with 2019-20 (93.1 million kilometres) as shown in Chart 1.14.

Chart 1.14 Average weekday vehicle driver distance travelled in Greater Sydney



Source: TfNSW, 2023

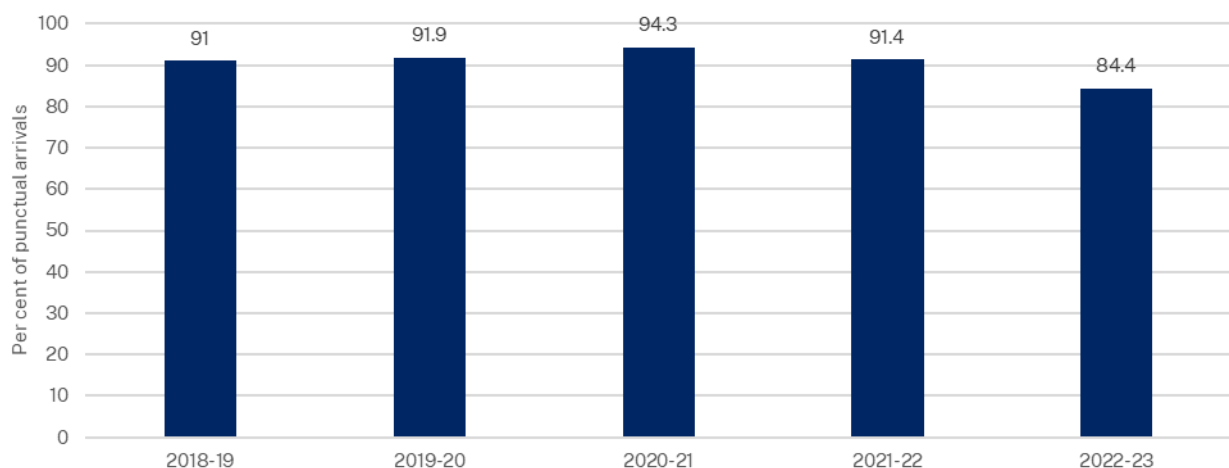
Punctuality performance for trains

In 2022-23, punctuality of Sydney Trains and NSW TrainLink Intercity services declined from 94.3 per cent in 2020-21, to 84.4 per cent in 2022-23 (Chart 1.15). A train trip is defined as punctual if it arrives within five minutes of its scheduled time for Sydney Trains, and six minutes for TrainLink Intercity services.

The Independent Sydney Trains Review has found that recent poor performance can be attributed to events such as COVID-19, industrial action, and underinvestment in regular rail maintenance following the introduction of the 2017 timetable.

The Rail Repair Plan, initiated by the NSW Government has identified more than 1,900 high priority defects across the Sydney Trains network and has commenced work to complete approximately 3,700 repairs and upgrades to restore reliability to the network.

Chart 1.15 Sydney Trains and NSW TrainLink (Intercity) punctuality performance



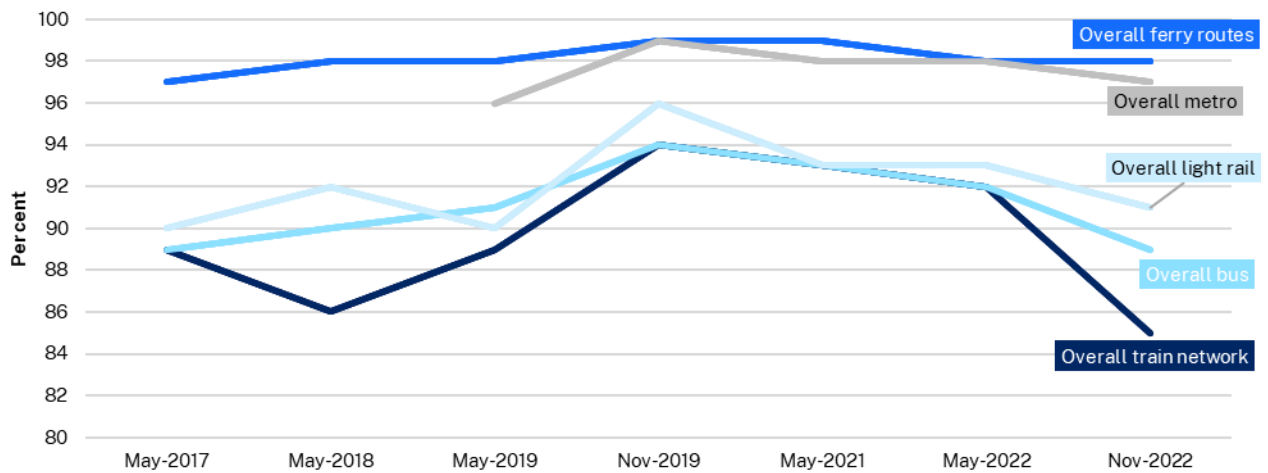
Source: TfNSW, 2023

Customer satisfaction

Between 2021 and 2023 customer satisfaction with bus, train and light rail services declined but satisfaction with ferry and metro services remained relatively stable (Chart 1.16).

The most recent results for November 2022 showed less satisfaction with the timeliness and frequency of services, consistent with a period of disruptions, on the Greater Sydney network including industrial action, staff shortages, maintenance needs and inclement weather.

Chart 1.16 Customer satisfaction by public transport mode



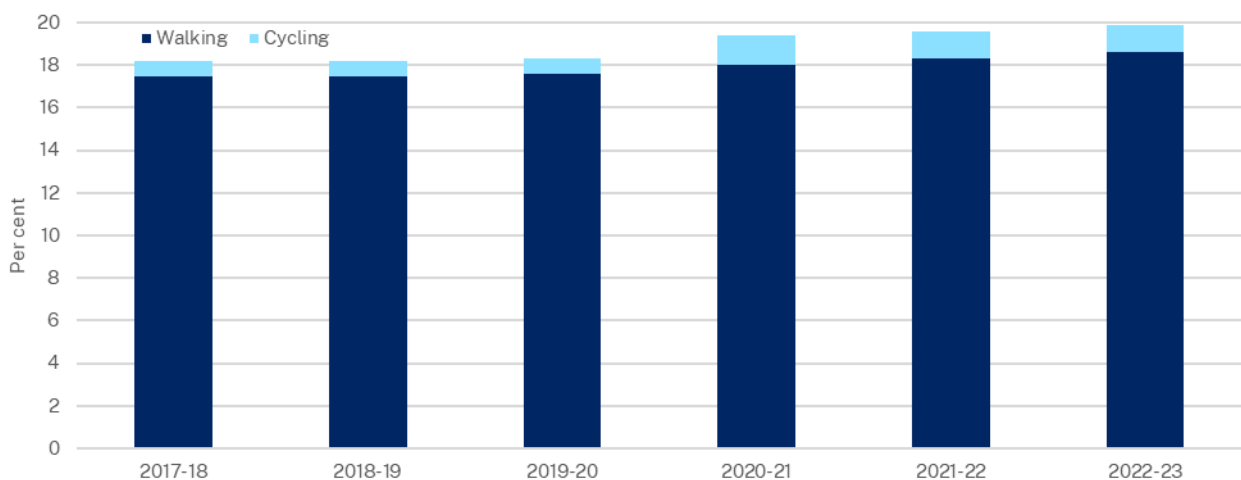
Source: TfNSW, 2023

Active transport

Between 2019-20 and 2022-23, the proportion of trips taken by walking and cycling has increased from 18.3 per cent, to 19.9 per cent (Chart 1.17). Walking remains the predominant mode of active transport (18.6 per cent of all trips).

The Customer Satisfaction Survey in November 2022 showed overall customer satisfaction with active transport has increased for pedestrians (up 1 percentage point to 89 per cent from May 2022) but slightly decreased for cyclists (down 3 percentage points from the record high rating of 90 per cent in May 2022 to 87 per cent).

Chart 1.17 Mode share for trips taken by walking or cycling



Source: TfNSW, 2023

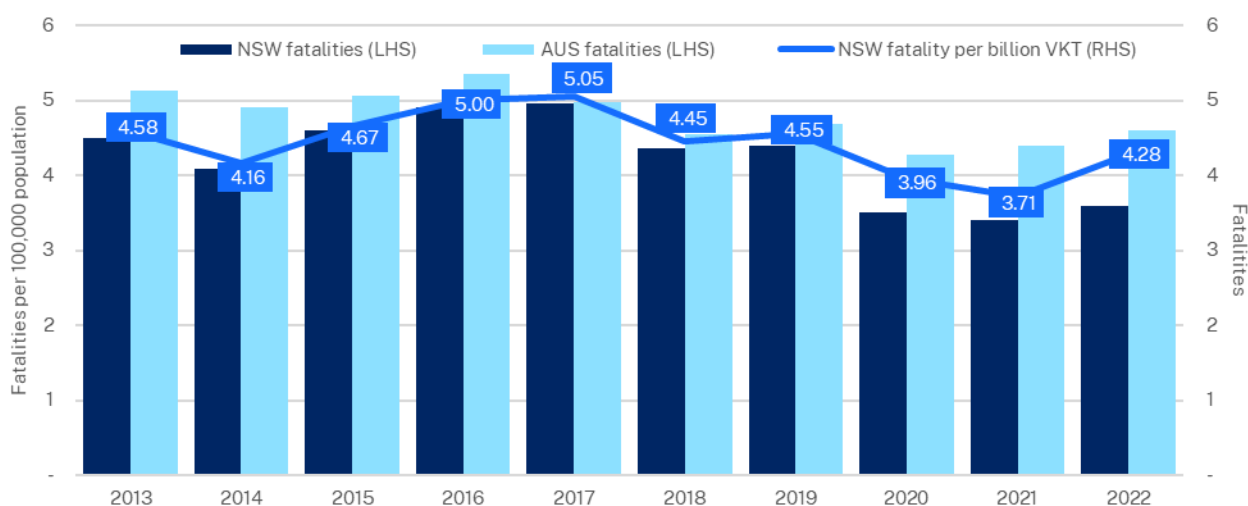
Road fatalities and injuries

Between calendar years 2017 and 2022, NSW road fatalities per 100,000 population declined by 27.5 per cent, likely related to reduced kilometres travelled due to COVID-19 restrictions. In a period of easing restrictions, between 2021 to 2022, there was a 5.7 per cent increase in road fatalities (Chart 1.18).

The number of NSW fatalities per billion vehicle kilometres travelled (VKT) — a ratio less impacted by COVID-19 restrictions as it accounts for reductions in road use — declined steadily from 5.05 to 3.71 per billion VKT between 2017 and 2021, then increased from 3.71 to 4.28 fatalities between 2021 and 2022.

In 2022, speed contributed to 36 per cent of fatalities. Passenger and pedestrian fatalities increased by 14 (from 29 to 43 passengers) and 10 (from 41 to 51 pedestrians) fatalities respectively between 2021 and 2022 (Bureau of Infrastructure and Transport Research Economics (BITRE), 2013-2022).

Chart 1.18 Road fatalities and fatalities per billion vehicle kilometres travelled



Source: BITRE, 2022

1.6 Public order and safety

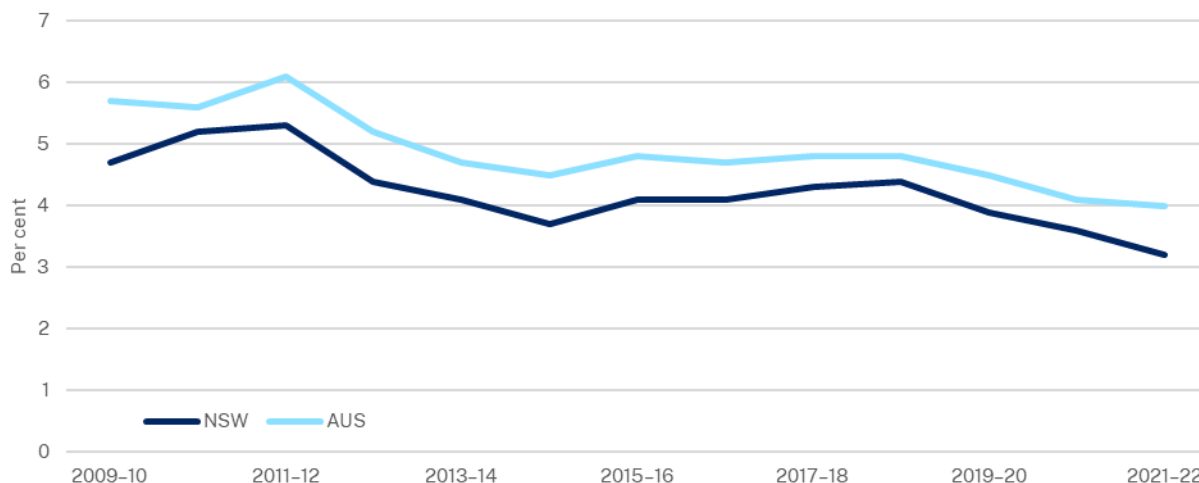
Introduction

The NSW Government provides services to achieve a safe, just, and inclusive New South Wales by operating an effective legal system and promoting public safety. Services that aim to keep people and communities safe include policing, courts and tribunals, natural disaster and emergency services, and programs to reduce reoffending.

Sexual violence and intimate partner violence

Victimisation surveys show a recent increase in sexual violence and intimate partner violence, while experiences of other types of physical assault are trending downwards. The survey results can differ from reported crime data because not all incidents of victimisation are brought to the attention of the police. Victimisation surveys capture a broader range of experiences, including those that victims might not report to law enforcement. In 2021-22, 3.2 per cent of people aged 15 and over experienced physical, or threatened, assault in New South Wales in the previous 12 months, compared to the national average of 4.0 per cent (Chart 1.19). Aboriginal and Torres Strait Islander people were 3.1 times more likely than non-Indigenous people to be victims of assault, accounting for 11.2 per cent of all assault victims.

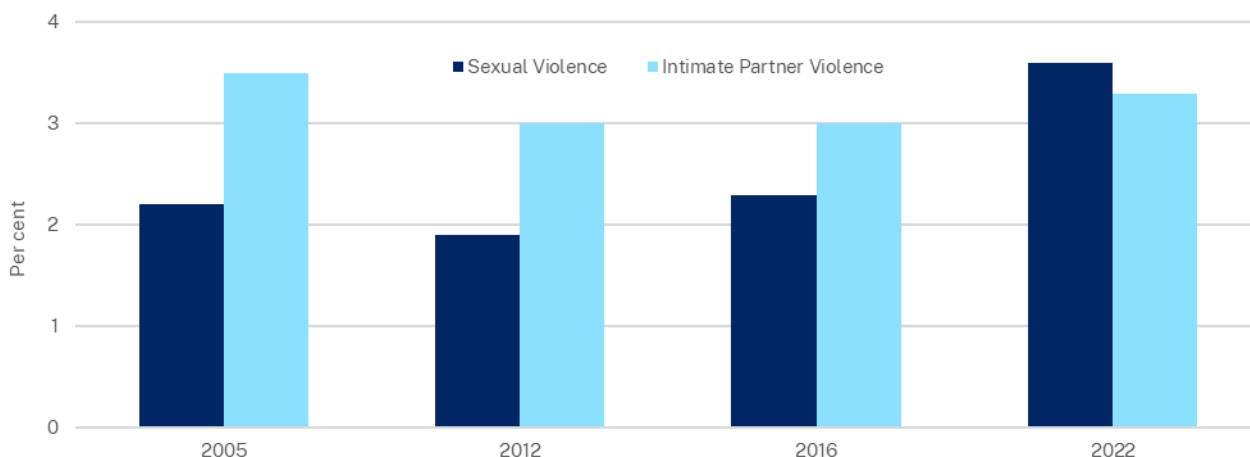
Chart 1.19 Physical or threatened assaults, people aged 15 years and over



Source: ABS, 2021-22

In 2022, 3.6 per cent of NSW women aged 18 years and over indicated that they had experienced sexual violence in the two years prior, an increase of 1.3 percentage points from 2006 (Chart 1.20).

Chart 1.20 Victimization experiences in the last two years, adult women, NSW

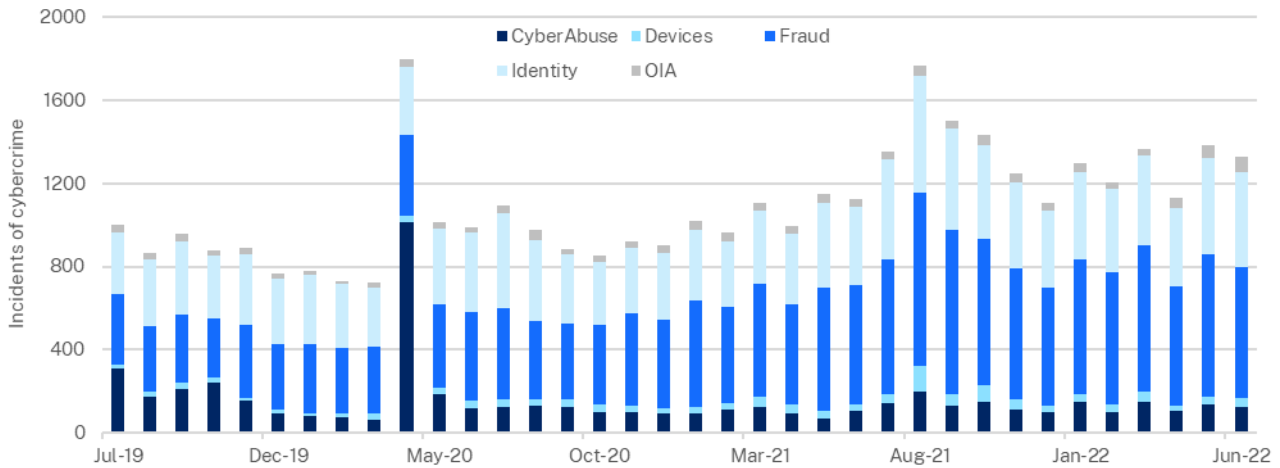


Source: ABS, 2021-22

Cybercrime

Cybercrime includes cyber-enabled fraud, identity theft, cyber-enabled abuse, online image abuse, and device offences such as malware and ransomware. NSW cybercrime has increased by 42 per cent in the three years to June 2022 (Bureau of Crime Statistics and Research (BOCSAR), 2023). Over this period, there were 39,494 reports of cybercrime and over \$404 million reportedly lost. Within this, cyber-fraud increased by 95 per cent, identity crime by 35 per cent, and device-related offenses by 117 per cent (Chart 1.21).

Chart 1.21 Incidents of reported cybercrime, NSW



Source: BOCSAR, 2023

People aged over 55 are more likely to be victims of cyber abuse, device, and fraud offences. Most victims of online image abuse were young – 37 per cent being between 18 and 24 years (BOCSAR, 2023).

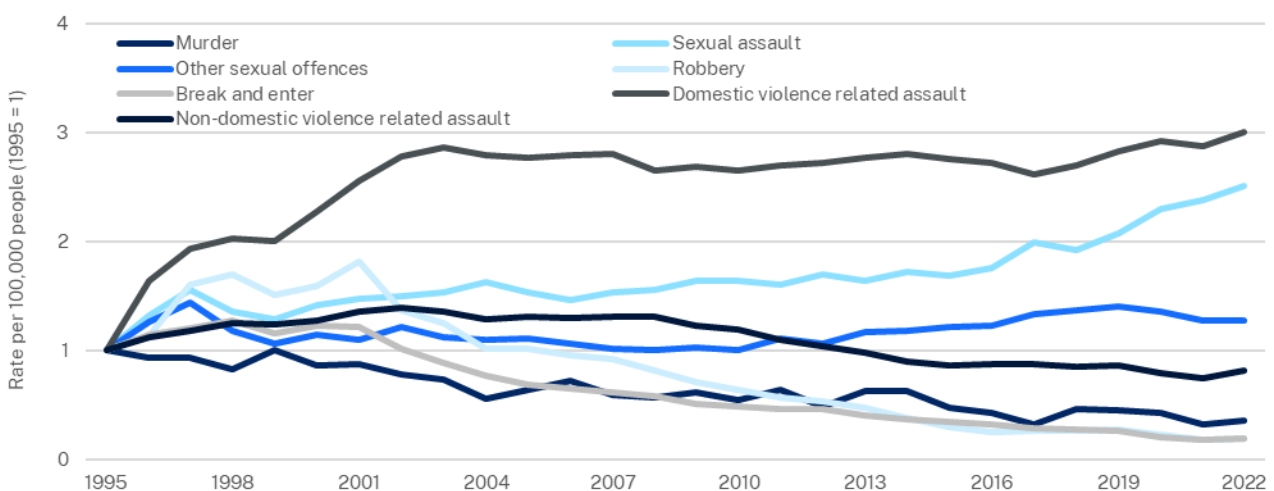
Crime rates

Overall the rate of crime reported to the police has fallen between 1995 and 2022, however reporting has increased for some offences including sexual assault, domestic assault, and other sexual offences (Chart 1.22).

Between 1995 and 2022, for every 100,000 people in New South Wales, reported incidents of sexual assault increased from 38 to 96, other sexual offences increased from 72 to 92, and assault increased from 599 to 787. The rate of non-domestic assault is below 1995 levels, indicating that the driver of increased police reported assault numbers is domestic assault (BOCSAR, 2023).

Reporting of most other types of crime has declined. The homicide rate declined from 1.98 to 0.71 homicides per 100,000 people between 1995 and 2022.

Chart 1.22 Reported crime, NSW



Source: BOCSAR, 2023

Many crimes fell during the COVID-19 lockdowns of 2020 and 2021. For example, from March 2020 to May 2020, stealing from retail stores offences fell by 25 per cent and break and enter dwelling offences fell by 38 per cent (BOCSAR, 2023).

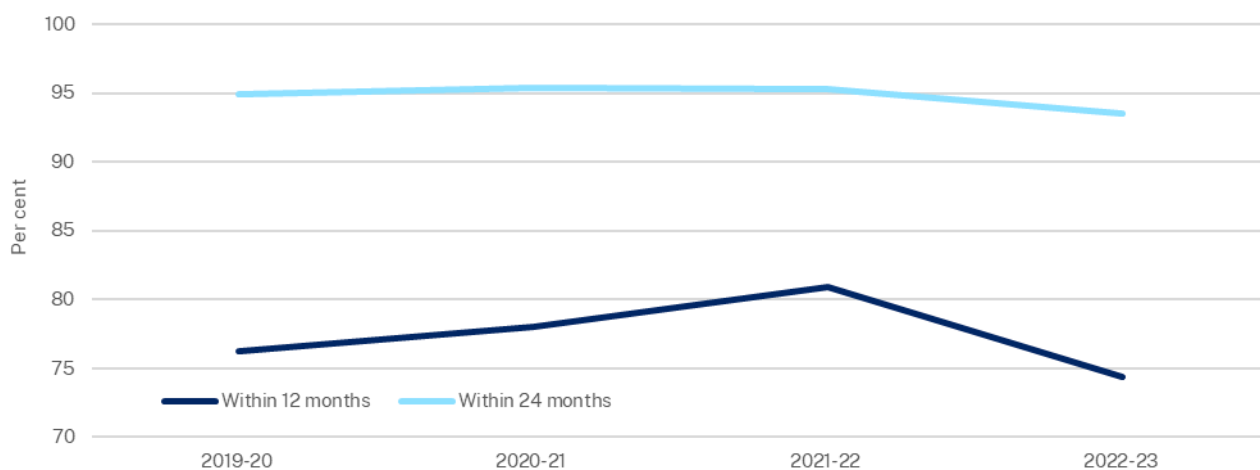
Courts

District Court finalisations

Expedited court processes can provide better outcomes for the community as cases are resolved more rapidly and justice is delivered efficiently. Investment in additional judges and legislative changes, including encouraging early appropriate guilty pleas, have reduced demand and increased efficiency in the NSW District Court.

From 2020 to 2022, the share of District Court cases finalised within 12 months increased from 76.2 per cent in 2019-20, to 80.9 per cent in 2021-22, due to a focus on non-jury matters, a deferral of trials, and a reduction of serious crime during the COVID-19 lockdowns. In 2022-23, the 12-month finalisation rate fell to 74.4 per cent as previously deferred matters were addressed (Chart 1.23).

Chart 1.23 Share of District Court criminal cases finalised, NSW

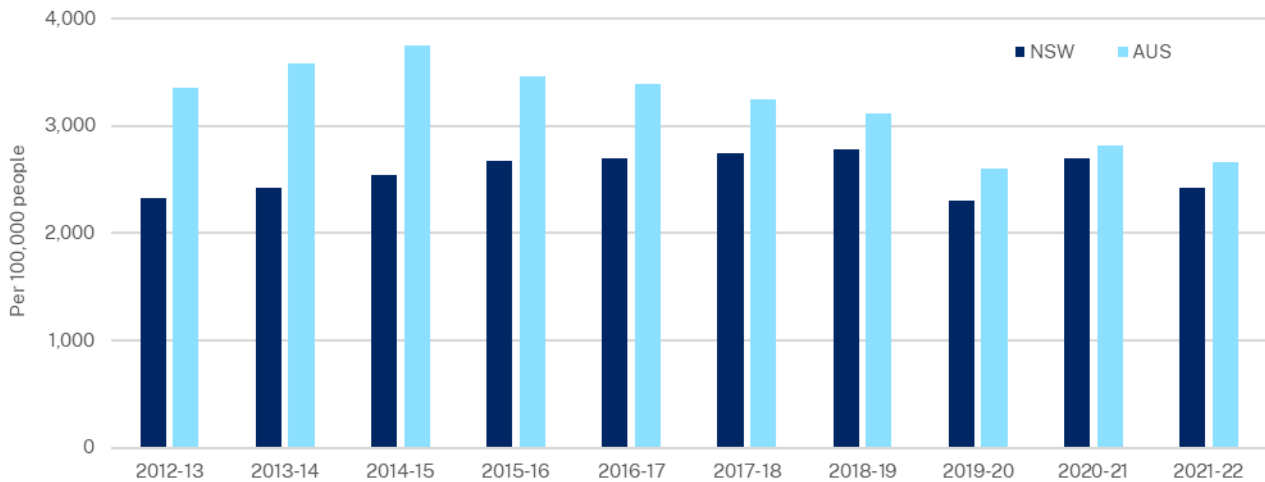


Source: BOCSAR, 2023

Criminal Court finalisations

A higher case finalisation rate is an indicator of effective caseload management and prompt delivery of court services within time standards. Compared to the average court finalisations per 100,000 people across Australia, New South Wales consistently finalises fewer cases. In 2021-22, New South Wales averaged 2,424 court finalisations per 100,000 people within all criminal courts, compared to the Australian average of 2,655 (Chart 1.24).

Chart 1.24 Finalisations, all criminal courts



Source: RoGS, 2022; ABS, 2022

Corrective services

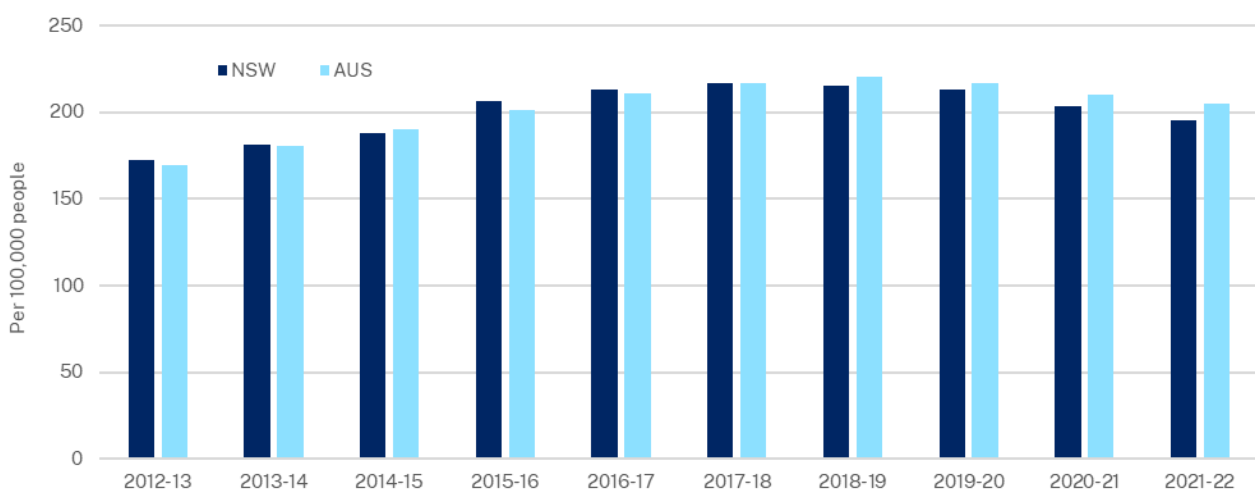
Corrective services provided by the NSW Government aim to manage offenders and prisoners commensurate with their needs and the risks they pose to the community, by providing:

- a safe, secure and humane custodial environment
- appropriate management of community corrections orders
- programs and services that address the causes of offending, maximise the chances of successful reintegration into the community and encourage offenders to adopt a law-abiding way of life.

Incarceration rate

Over the past nine years the NSW incarceration rate has increased from 172 people per 100,000 adults in 2012-13, reaching a high of 217 in 2017-18. In 2021-22, the incarceration rate was 195 people per 100,000 adults (Chart 1.25). Aboriginal and Torres Strait Islander people were 13.5 times more likely to be incarcerated than their non-Indigenous counterparts, as measured by the 2021-22 incarceration rates (ABS, 2022). Factors impacting incarceration rates include crime rates, crime clearance rates, court finalisations and sentencing trends. New South Wales remains below the Australian average of 205 people incarcerated per 100,000 adults.

Chart 1.25 Incarceration rate



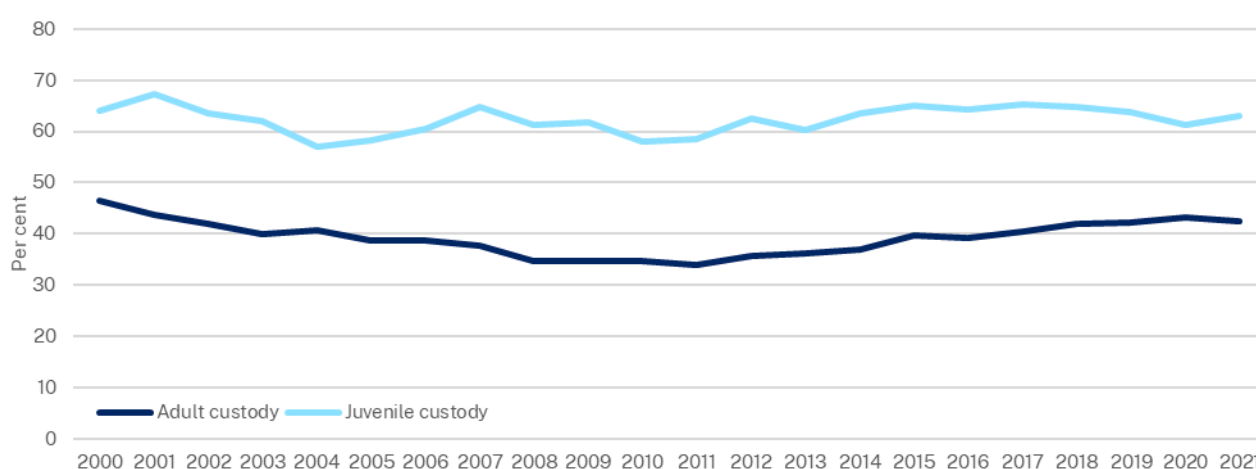
Source: ABS, 2022

Reoffending rates

Reoffending rates measure the extent to which individuals who have interacted with the criminal justice system are rearrested or return to corrective services (either prison or community corrections). Low or decreasing rates of reoffending may indicate a safer and more secure community environment and the promotion of a more law-abiding life, however, higher rates may also indicate more effective policing and detection of offences.

The BOCSAR independently report on the proportion of adult reoffenders released from custody who commit a new proven offence in the 12 months following release. The most recent results show that the percentage of adults released reoffending within 12 months of discharge has increased from 34.0 per cent in 2011, to 42.4 per cent in 2021. The reoffending rate remains below 2000 levels where 46.4 per cent of adults released reoffended within 12 months of release from custody (Chart 1.26).

Chart 1.26 Share of reoffenders, NSW



Source: BOCSAR, 2021

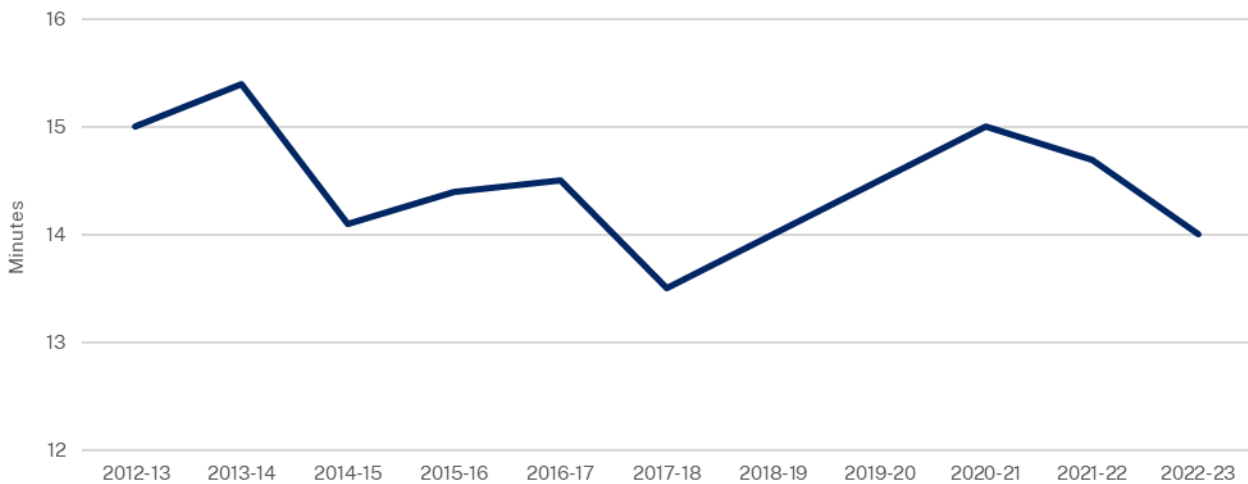
Fire and Emergency

Response time to structure fires

The time taken for 90 per cent of the first responding fire crew to arrive at the scene of a structure fire has improved to 14.0 minutes in 2022-23, down from 14.7 minutes in 2021-22 (RoGS, 2023). Response time includes call taking, mobilisation and travel time (Chart 1.27).

Due to lower population densities in regional areas, greater reliance on on-call and volunteer responders and longer distances, average response times are significantly higher than in major cities. Travel times can be impacted by road traffic volumes, road works and mobilisation of NSW Rural Fire Service (NSW RFS) members and on-call Fire and Rescue NSW (FRNSW) staff. Large scale incidents such as major floods also reduce the availability of FRNSW crews in their base fire stations, particularly in regional areas with on-call crews.

Chart 1.27 90th percentile response time to structure fires, FRNSW and NSW RFS



Source: RoGS, 2023

State Emergency Services

During the catastrophic flood season that began in September 2020 and extended into the 2022-23 financial year, NSW State Emergency Service (NSW SES) experienced a surge in demand for flood rescue services, conducting 2,645 flood rescues in 2021-22, and 1,545 flood rescues in 2022-23 (NSW SES, 2023). A decline in incident response is seen as the La Nina cycle has abated and is reducing rainfall.

NSW SES had 10,778 volunteers in 2023 (a small increase from 10,710 in 2022) (NSW SES, 2022 and 2023). Volunteer interest tends to spike during periods of significant operational activity, such as the recent floods, at a time when units are more limited in their capacity for recruitment and onboarding.

1.7 Family and community services (Social protection)

Introduction

The NSW Government provides services to protect families and children and support vulnerable people. Services include child protection, social housing provision, homelessness services and disability support.

Child protection and domestic and family violence in New South Wales

The NSW Government delivers and supports initiatives to protect our most vulnerable children and reduce domestic and family violence (DFV), with a priority to address the over-representation of Aboriginal and Torres Strait Islander children and families in the child protection system.

DFV happens when a partner, former partner or family member tries to scare, intimidate, hurt or control. DFV has broad government service impact including child protection, youth justice, police, courts, corrections, physical and mental health, and homelessness. This section focuses on DFV in the child protection context.

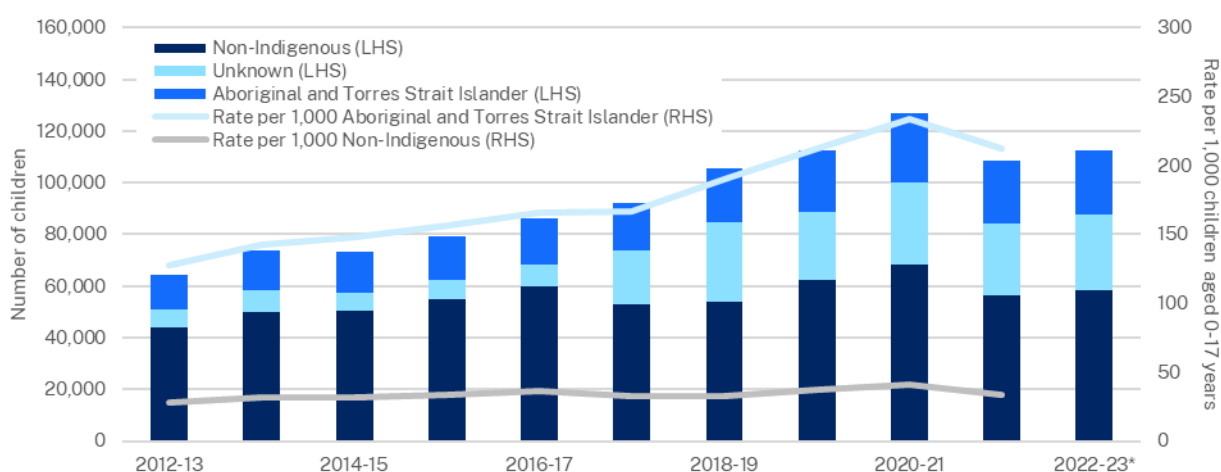
NSW Government performance of services: Child protection and domestic and family violence in New South Wales

Risk of Significant Harm (ROSH) reporting

The Department of Communities and Justice has statutory responsibility to respond to child protection reports and to assess whether a child or young person needs care and protection.

A ROSH assessment identifies whether there is reasonable cause to believe a child has been, is being, or is likely to be abused, neglected, or otherwise harmed. In 2021-22, 108,697 children were reported as at risk (where a ROSH assessment has resulted in a 'substantiation'). This represents a 14.3 per cent decline from 2020-21. This decline could be explained in part to the COVID-19 pandemic, noting that there has subsequently been a 3.6 per cent increase in the 12 months to March 2023 (Chart 1.28). Out of all children investigated (30,015), 51.9 per cent (or 15,582 children) had the ROSH substantiated.

Chart 1.28 Children reported at ROSH, NSW



Source: (1) AIHW, 2022 (2) ABS, 2022 (3) Department of Communities and Justice, 2023

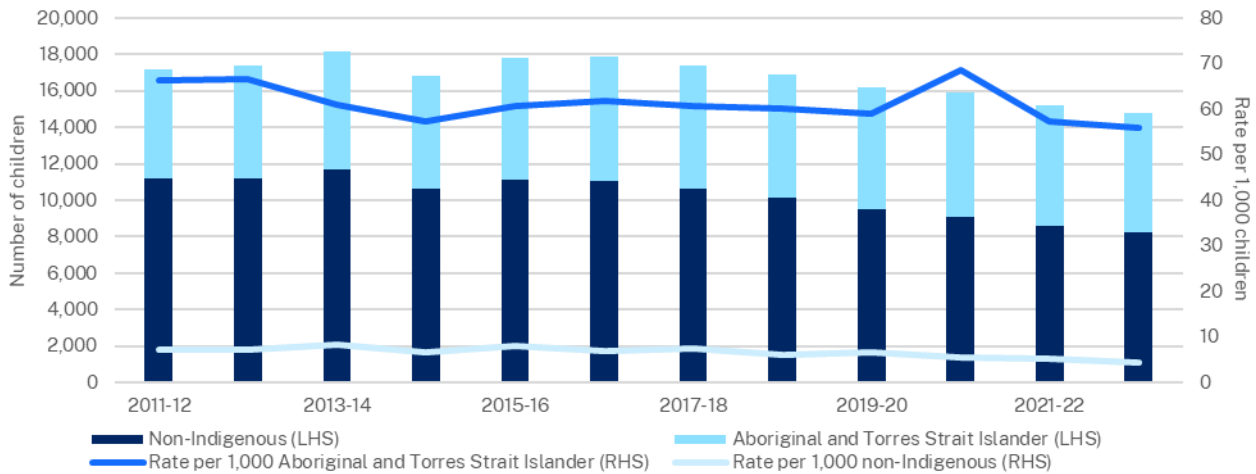
* Note: (1) 2022-23 data reflects the rolling 12 months to March 2023 (2) Rate per 1000 children data is not available for 2022-23 as at 31 August 2023.

Out-of-Home Care (OOHC)

OOHC is provided to children and young people who are unable to live with their own families due to child safety concerns. Carers (foster carers and relative/kinship carers) take on the responsibilities of a parent for a period to provide a safe family environment for children and young people needing care. Children and young people stay in care until they can be safely restored with their family or other permanency arrangements are finalised.

The number of children in OOHC as at 30 June 2022 has fallen by 12.4 per cent compared with 30 June 2018, and is at the lowest it has been in a decade. As of 30 June 2022, there were 15,223 children in OOHC in New South Wales, representing 8.5 per 1,000 children in the population. Aboriginal and Torres Strait Islander children remain overrepresented in OOHC, relative to their share of the population.

Chart 1.29 Children 0-17 years in OOHC, NSW



Source: AIHW, 2022; ABS, 2022; NSW Department of Communities and Justice, 2023

Note: 2022-23 data are as at 31 March 2023

Permanency

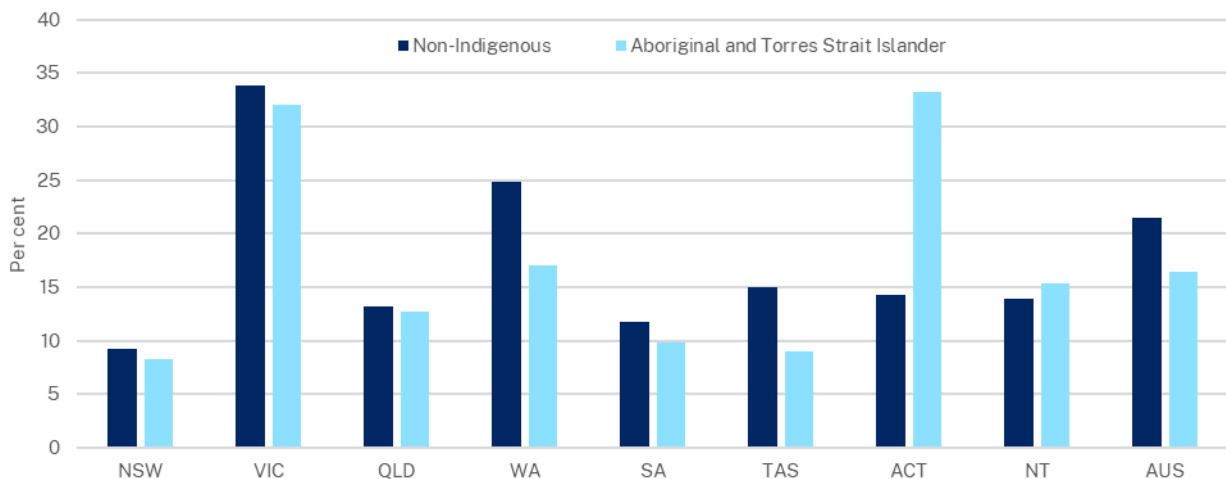
Permanency refers to children and young people who exit OOHC and are either restored with their families, placed with a permanent legal guardian, or adopted. Restoration is defined as children being reunified with their parents, although differing definitions also include other family members or guardians, particularly if the child was living with these adults prior to entry into care.

During 2020-21, in New South Wales:

- 375 children and young people (including 142 Aboriginal and Torres Strait Islander children) exited from OOHC to guardianship, a 7.4 per cent increase since 2018-19
- 422 children and young people (including 157 Aboriginal and Torres Strait Islander children) were restored to their parents, a 25.8 per cent decrease since 2018-19
- 89 children were adopted, a 33.6 per cent decrease since 2018-19.

The NSW restoration rate for non-Indigenous and Aboriginal and Torres Strait Islander children from OOHC in 2020-21 was 9.2 per cent and 8.3 per cent respectively, which was the lowest of any jurisdiction (Chart 1.30).

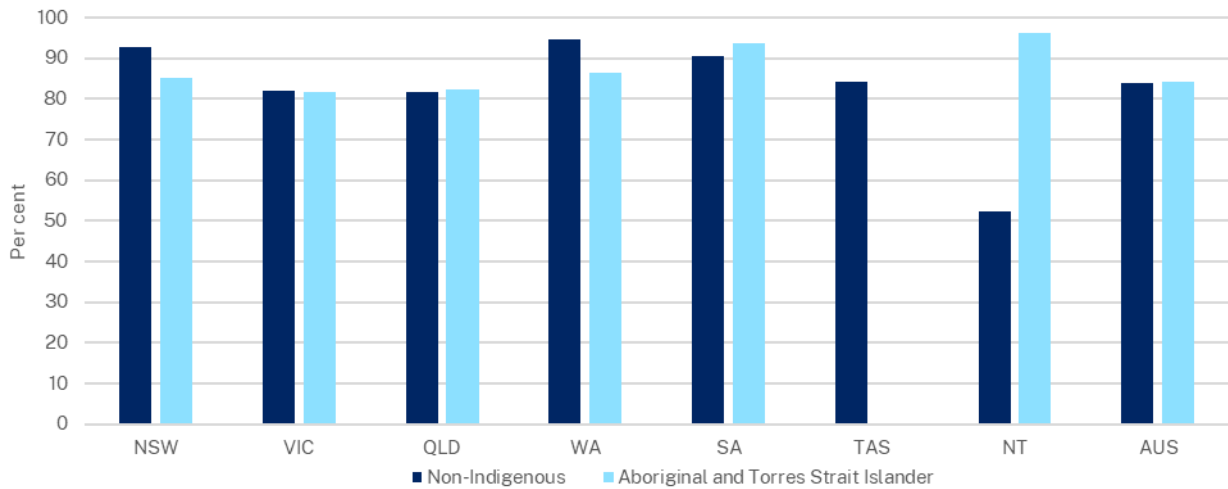
Chart 1.30 Children in OOHC (aged 0-17) who were restored in 2020-21



Source: AIHW, 2022

The New South Wales rates of successful restoration (92.8 per cent for non-Indigenous children and 85.2 per cent for Aboriginal and Torres Strait Islander children) in 2019-20 was, however, comparable to other jurisdictions (Chart 1.31). Note: there is a one-year lag on this data when compared to restoration.

Chart 1.31 Children restored from OOHHC in 2019-20 and did not return within 12 months



Source: AIHW, 2022

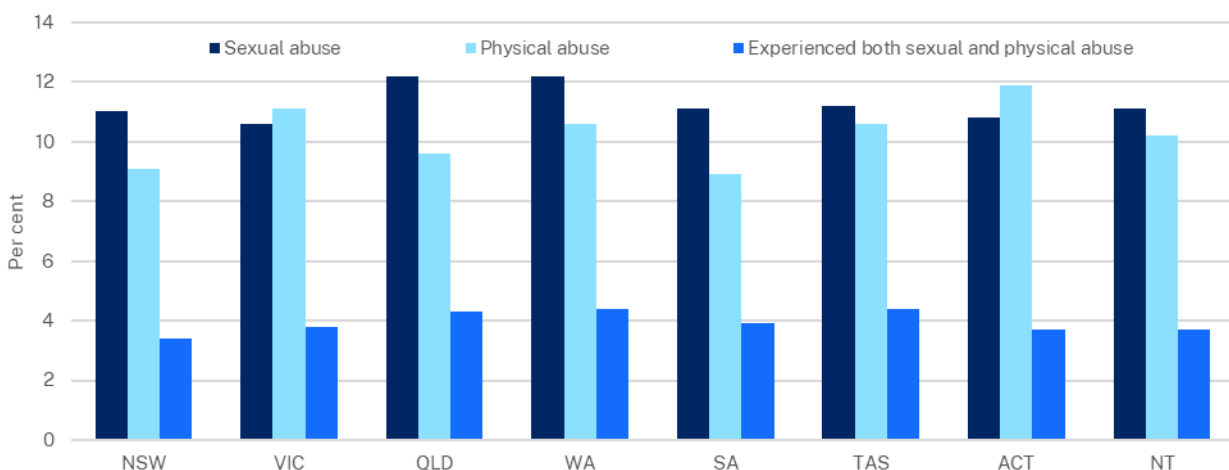
Note: ACT and TAS Indigenous status data is not available, due to small numbers.

The NSW Permanency Support Program (PSP) is a service reform designed to give every child a loving home for life, whether that be with parents, extended family, or kin, or through a guardianship or open adoption for non-Indigenous children. A recent evaluation of the program found “there is little evidence that receipt of a PSP package substantially improved children’s safety, permanency, stability, and wellbeing, when compared to historical comparison groups” (Department of Communities and Justice, 2023).

Experience of physical or sexual abuse

In 2021-22, an estimated 2.8 million Australians aged 18 years and over (14 per cent) had experienced physical or sexual abuse by an adult before, the age of 15. In the same period, women in New South Wales were more likely than men to have encountered such experiences, with 16.8 per cent of women aged 18 years and over having experienced physical and sexual abuse by an adult, before the age of 15 (Chart 1.32).

Chart 1.32 Adult women, experiences of physical or sexual abuse, before the age of 15

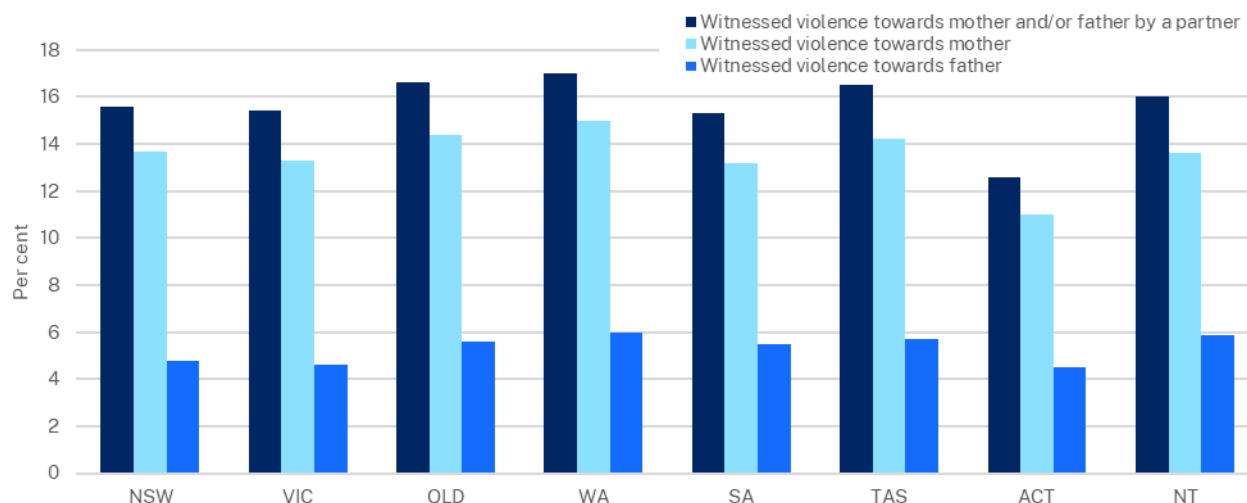


Source: ABS, 2022

Witnessed parental violence

In 2021-22, an estimated 2.6 million Australians aged 18 years and over (13 per cent) witnessed violence towards a parent by a partner, before the age of 15. Violence in this context refers to physical assault only. Women were more likely than men to have witnessed parental violence. In New South Wales, 15.6 per cent of women witnessed partner violence towards their mother or father, before the age of 15 (Chart 1.33).

Chart 1.33 Adult women, experiences of domestic violence witnessing, before the age of 15



Source: ABS, 2022

Social housing and homelessness

Social housing is delivered to assist people who are unable to access or maintain appropriate accommodation. Current housing market conditions, a constrained rental market and rising rental costs have presented increased challenges for social housing tenants to successfully transition to market housing.

The NSW Government is supporting initiatives targeting reduced homelessness. It is coordinating with specialist homelessness services including Aboriginal and Torres Strait Islander organisations and local community groups to help break the cycles of homelessness by balancing prevention and early intervention with crisis responses.

Supply of social housing

There are three types of social housing:

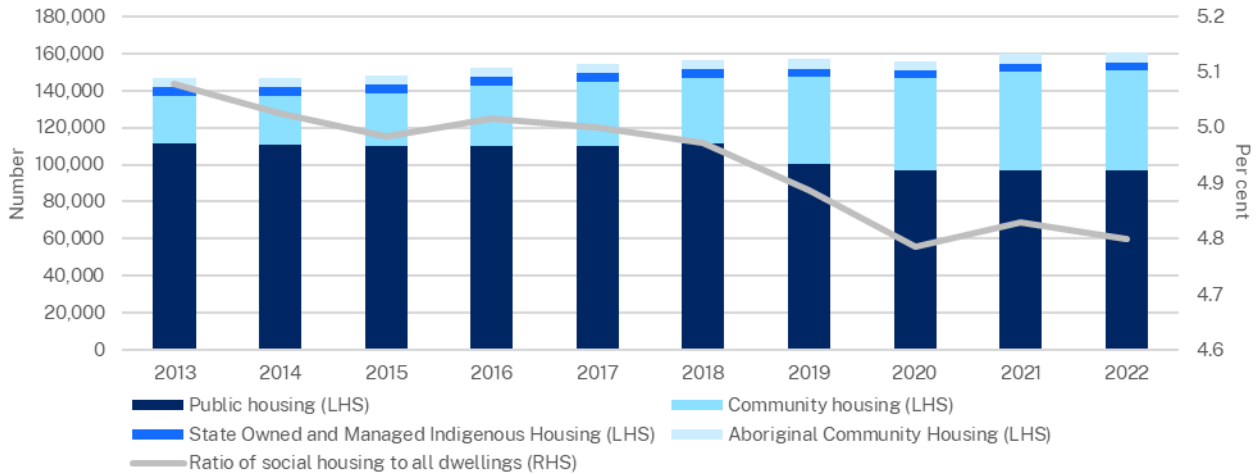
- public housing, owned and managed by the NSW Government
- community housing, managed and often owned by registered not-for-profit organisations
- Aboriginal and Torres Strait Islander housing, managed by both the NSW Government and Aboriginal housing providers, including registered Aboriginal community housing providers.

As at 30 June 2022, New South Wales had 160,628 social housing dwellings comprising 96,712 public housing, 54,292 community housing, 5,504 Aboriginal Community Housing, and 4,120 State Owned and Managed Indigenous Housing as shown in Chart 1.34 (AIHW, 2023).

Growth of the NSW social housing stock has been 1.0 per cent a year over the past 10 years. The composition of social housing stock has shifted away from public housing towards community housing.

On a per capita basis, New South Wales had approximately 1,970 social housing dwellings per 100,000 people in June 2022. By comparison, the Northern Territory had approximately 5,040 social housing dwellings per 100,000 people, and Victoria had 1,240 social housing dwellings per 100,000 people.

Chart 1.34 Number of social housing dwellings, NSW



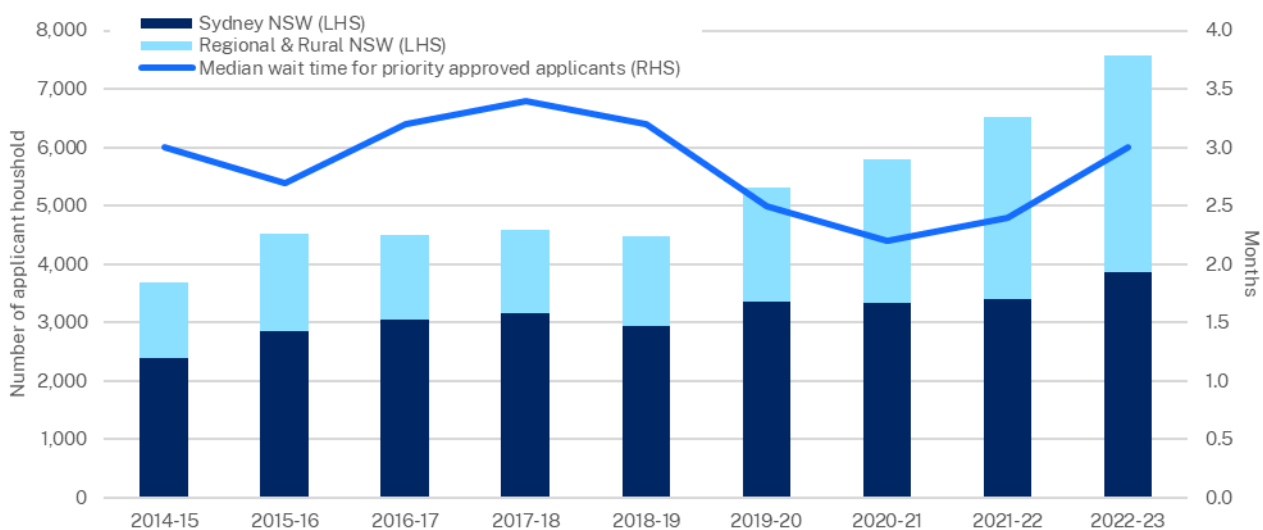
Source: AIHW, 2022, ABS 2021 and NSW Treasury

Demand for social housing

With a constrained private rental market and a rising cost of living, demand for social housing has increased markedly. As at 30 June 2023, 55,880 households were on the NSW Housing Register. Among those, the priority waitlist for those assessed to be most in need grew from 6,519 in June 2022, to 7,573 in June 2023 (Chart 1.35). The median wait time of newly housed priority applicants was 3 months in 2022-23, up from 2.4 months in 2021-22.

Priority waitlist data from regional areas in 2022-23 shows strong growth in demand, with approximately 49 per cent of applicant households coming from regional or rural New South Wales in 2022-23 (compared with 35 per cent in 2014-15).

Chart 1.35 Priority social housing applicants and median wait time, NSW



Source: NSW Department of Communities and Justice, 2023

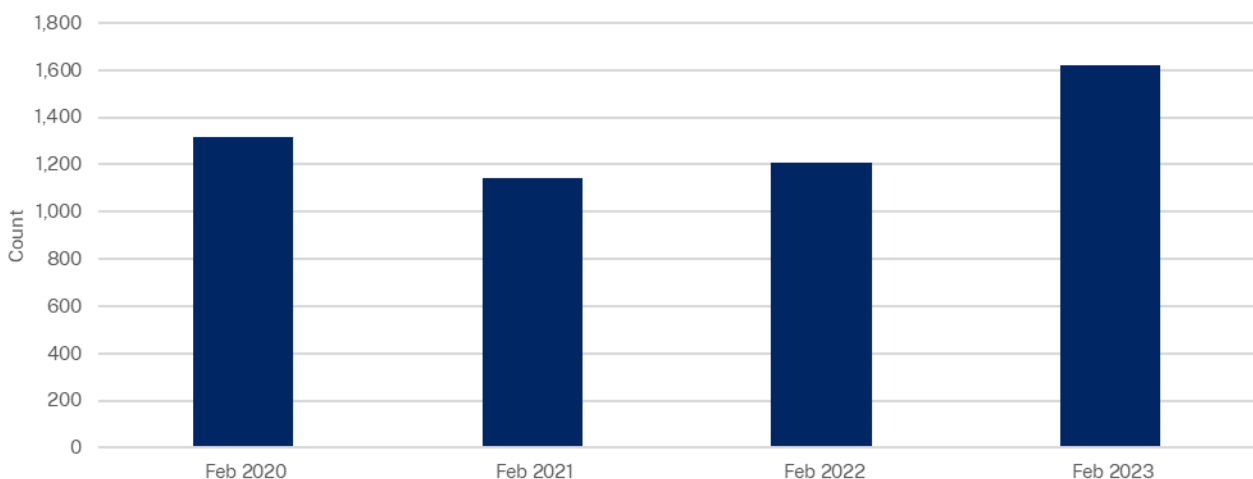
Of all newly housed applicants in 2021-22, 91.3 per cent were previously homeless, or at risk of homelessness.

Number of homeless persons

The ABS estimates 963 people were living in improvised dwellings, tents, or sleeping out on the 2021 Census night in New South Wales. The unique circumstances of the COVID-19 pandemic in 2021 means this estimate is unlikely to be an accurate reflection of the extent of street homelessness, as it is well down on the 2016 Census estimate of 2,588 people.

The February 2023 NSW Street Count, which uses a different counting method to the Census, identified 1,623 people sleeping rough. This is a 34 per cent increase compared to February 2022, and the second consecutive year that the street count has increased (Chart 1.36).

Chart 1.36 NSW street counts



Source: Department of Communities and Justice, 2023

There is a disproportionate need for social housing and homelessness support within Aboriginal and Torres Strait Islander communities.

1.8 Spotlight on some NSW measures of wellbeing

In addition to direct service delivery, the NSW Government regulates and participates in a breadth of activities that contribute to the wellbeing of the NSW community.

This section spotlights a selection of wellbeing measures including housing and energy. Underlying this analysis is the understanding that wellbeing, and the impacts of government investment, regulation, and policies, are experienced differently across different groups.

Further, the impacts of current economic pressures including, inflation, energy prices, interest rates, and rents, are unevenly distributed within the community. This can have a compounding effect on existing stressors such as housing affordability, which has declined since the start of the COVID-19 pandemic, driving up demand for social and low-cost housing (see Social Protection section).

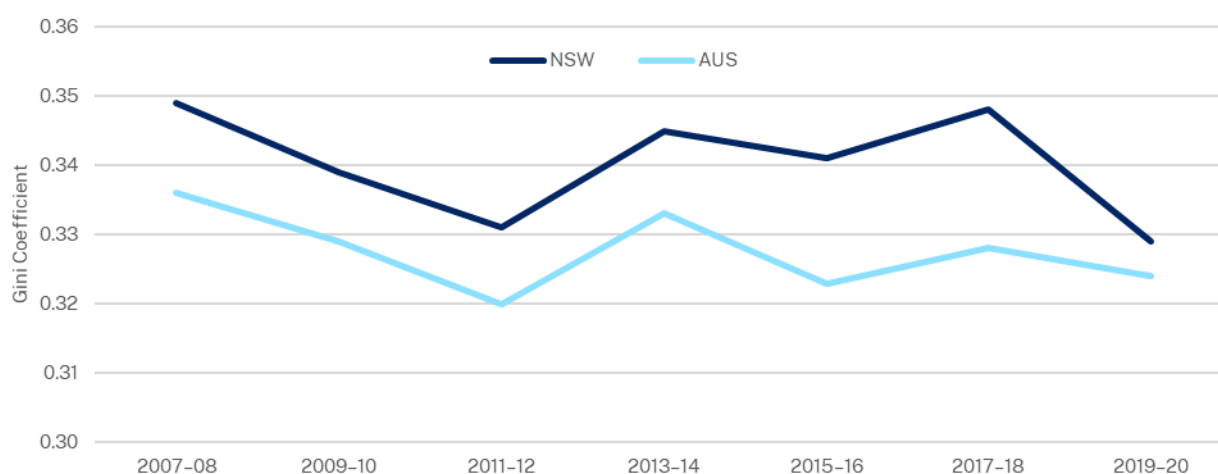
Overview

Income and wealth distribution are examples of potential wellbeing measures.

The Gini Coefficient is a broadly understood and accepted measure of how wealth and income is shared among a population, and ranges from 0 for perfect equality, to 1 for absolute inequality. Wealth inequality is more difficult to quantify but can be a more complete measure of overall individual welfare, as it can better reflect lifetime consumption capacity.

The ABS periodically publishes the income Gini Coefficient, which for New South Wales was 0.33 in 2019-20, close to the level in 2011-12. The Gini Coefficient for New South Wales, however, remains above the national (Chart 1.37).

Chart 1.37 *Gini Coefficient mean weekly disposable household income*



Source: ABS, 2020

Housing

The NSW Government is responsible for policies, projects, and regulations that influence the availability of housing and community amenities, including through planning, zoning, and planning for the provision of public infrastructure including water, drainage, street lighting, green space, and cemeteries.

Renewed population growth (since international borders have re-opened), rising interest rates, subdued residential construction, and a shift toward smaller household sizes (NSW Productivity Commission, 2023), has made housing less affordable.

Per capita demand for housing has risen with real incomes, and a demographic trend towards smaller household sizes (Coates, 2022; Grattan Institute, 2016; McDonald & Temple, 2013; Gitelman & Otto, 2012).

Cost of housing

Constrained housing supply continues to place upward pressure on housing costs. In addition, cash rate increases since early 2022 (0.10 per cent in April 2022, to 4.10 per cent in August 2023) have significantly increased mortgage servicing costs. In June 2023, the cost of servicing a new 30 year mortgage was above 30 per cent of average disposable income, the highest share since 1991 (Chart 1.38) (NSW Productivity Commission, 2023).

Chart 1.38 NSW mortgage servicing costs as a share of average household income

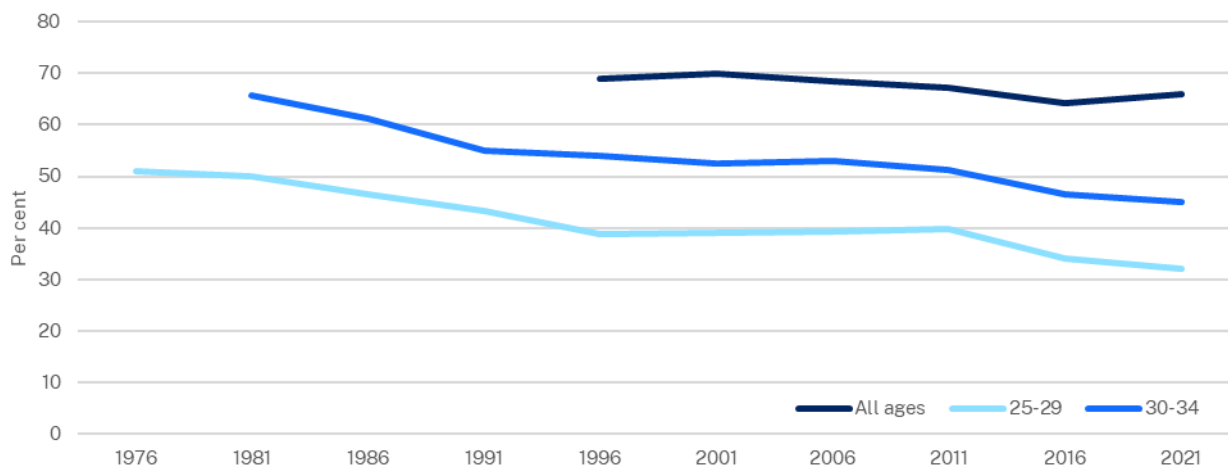


Source: CoreLogic, 2023; ABS, 2022; NSW Productivity Commission, 2022

Rates of home ownership for young people

There has been a long-term decline in NSW home ownership rates, particularly for young people. For the age cohort 25-29, home ownership rates have declined from 49.9 per cent in 1981, to 32.1 per cent in 2021 (Chart 1.39). For the age cohort 30-34, rates have declined from 65.7 per cent in 1981, to 45.1 per cent in 2021 (AIHW, 2023).

Chart 1.39 NSW home ownership by age

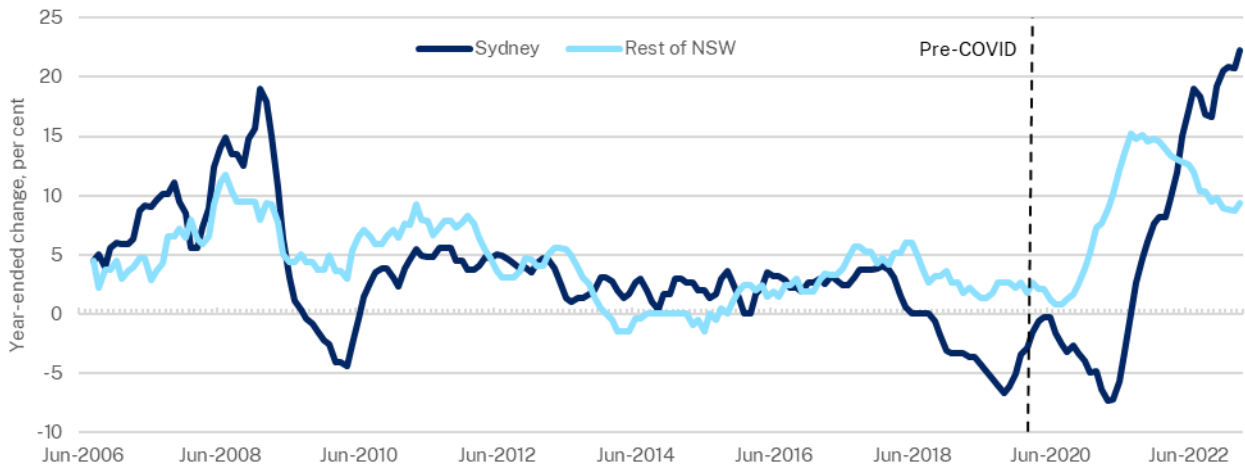


Source: AIHW, 2023

Rental price growth

In the calendar year to December 2022, rental vacancy rates averaged 1.8 per cent in Greater Sydney and 0.9 per cent in regional New South Wales (SQM Research, 2023), well below the 3.0 per cent benchmark indicating a balanced market. In June 2023, the median cost of renting in Greater Sydney was \$778 and \$688 per week for houses and units respectively. In the year to June 2023, Greater Sydney median unit rents increased by 18.8 per cent (CoreLogic, 2023) (Chart 1.40).

Chart 1.40 Advertised NSW residential rental price growth, year-ended



Source: CoreLogic, 2023; NSW Productivity Commission, 2023

NSW Government performance of services: Housing

Development application approvals

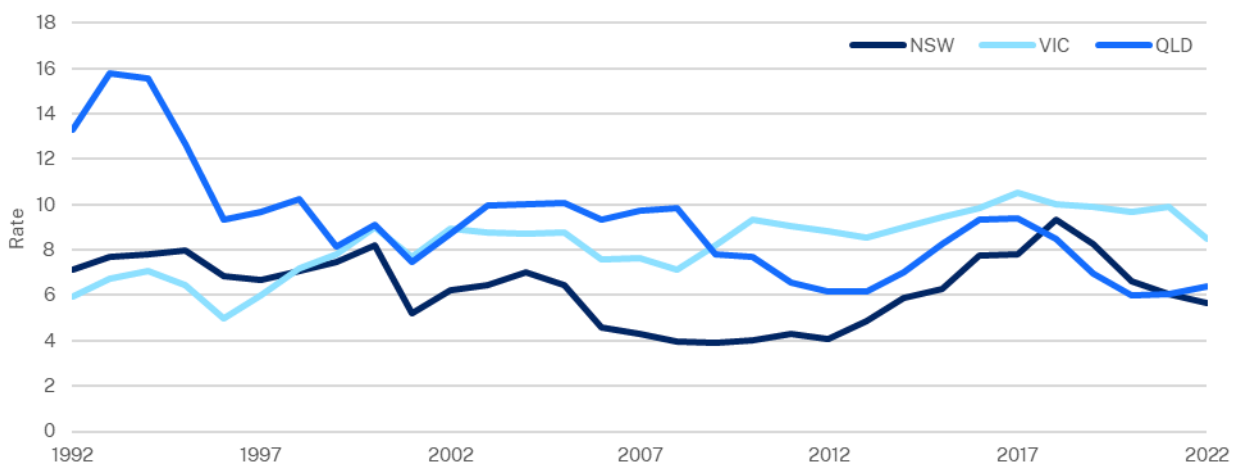
Long assessment times for development applications are likely to be contributing to housing supply shortages and impacting housing affordability. The average time to determine development applications was 107 days in 2022-23, compared with 83 days in 2021-22 (Department of Planning and Environment, 2023).

Building completions

Housing supply takes time to respond to increased demand, and delays in development applications as well as supply side constraints – such as shortages of construction materials or skilled trades – will lengthen delays. If supply does not respond quickly enough, the pressure on renters and homebuyers will continue to build. Housing supply in New South Wales has been less responsive to demand, compared to Victoria and Queensland (NSW Productivity Commission, 2023).

Since 1992, New South Wales has built around six dwellings per 1,000 people each year, on average, compared with eight to nine dwellings per 1,000 people in Victoria and Queensland (NSW Productivity Commission, 2023). Since 1992, New South Wales has generally recorded lower dwelling completions annually per 1,000 people compared with both Queensland and Victoria (Chart 1.41).

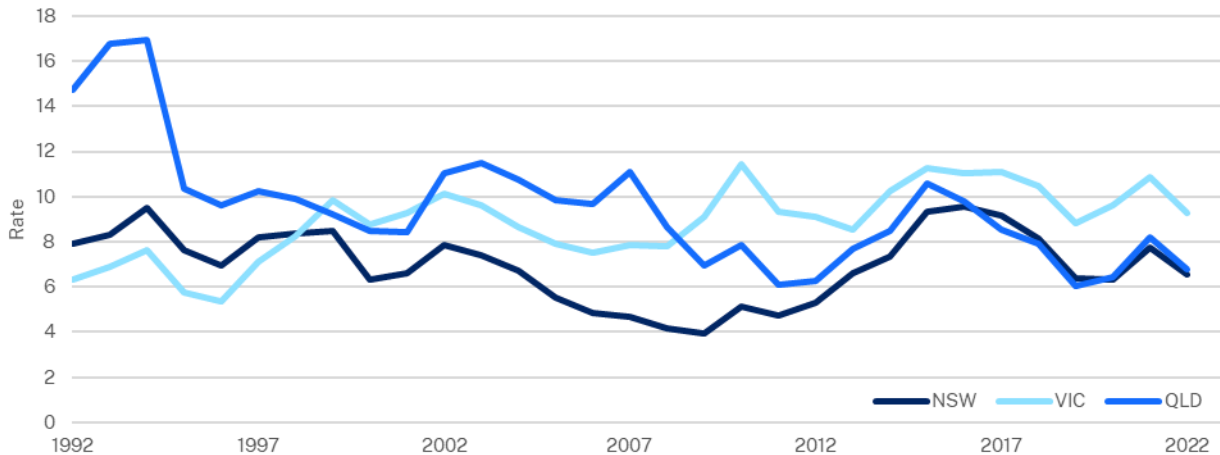
Chart 1.41 Annual dwelling completions per 1,000 people



Source: ABS, 2023

Housing completions are influenced by market demand, land availability, construction capacity, and by approval processes. In the year to the June quarter 2023, residential construction costs increased by 9.9 per cent in New South Wales (ABS, 2023). The rate of annual dwelling approvals per 1,000 people dropped from 7.9 per 1,000 people in 1992, to 6.6 in 2022 (Chart 1.42). Since the early 1990s, Victoria and Queensland have consistently outperformed New South Wales in terms of annual dwelling approvals per 1,000 people.

Chart 1.42 Annual dwelling approvals per 1,000 people



Source: ABS, 2023

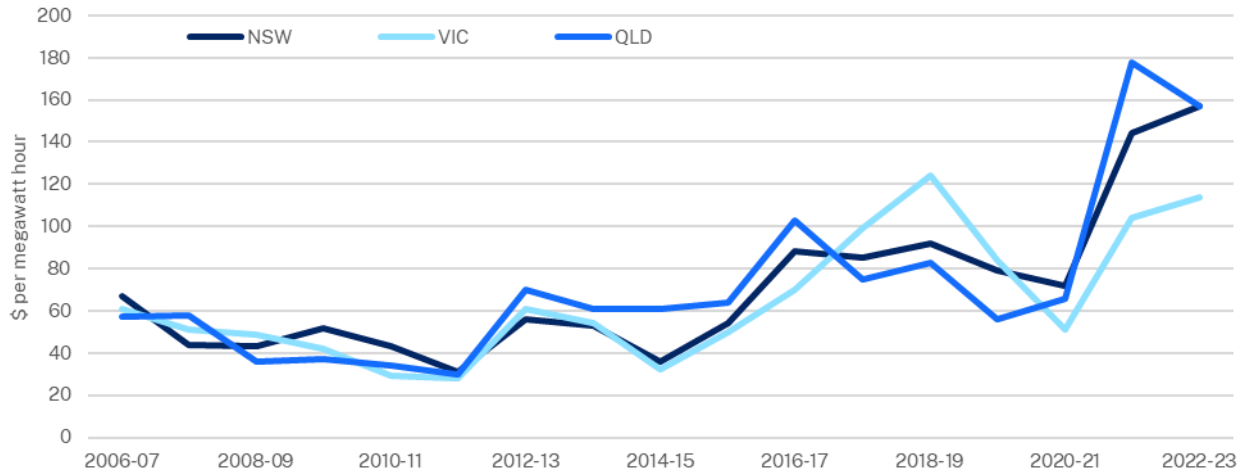
Energy

The NSW Government is accelerating the renewable energy transition to ensure that all communities in New South Wales have a reliable supply of clean, affordable, and renewable electricity.

Energy prices are important for households and businesses as energy is an input into almost every activity in the economy. Between 2017-18 and 2020-21, New South Wales' wholesale electricity prices fell from \$85 to \$72 per megawatt hour (Chart 1.43). Victoria and Queensland experienced a similar downward trend. During this period, large-scale solar, wind generation, and grid-scale batteries were introduced into the market (Australian Energy Regulator, 2020).

More recently, NSW wholesale prices rose from \$72 to \$157 per megawatt hour from 2020-21 to 2022-23. Both Queensland and Victoria experienced similar rises over the same period. The price rise across these regions can be attributed to a range of factors, including a global energy crisis that saw a spike in coal and gas prices, supply constraints such as thermal generation outages and fuel supply concerns (Australian Energy Regulator, 2023).

Chart 1.43 Wholesale electricity prices

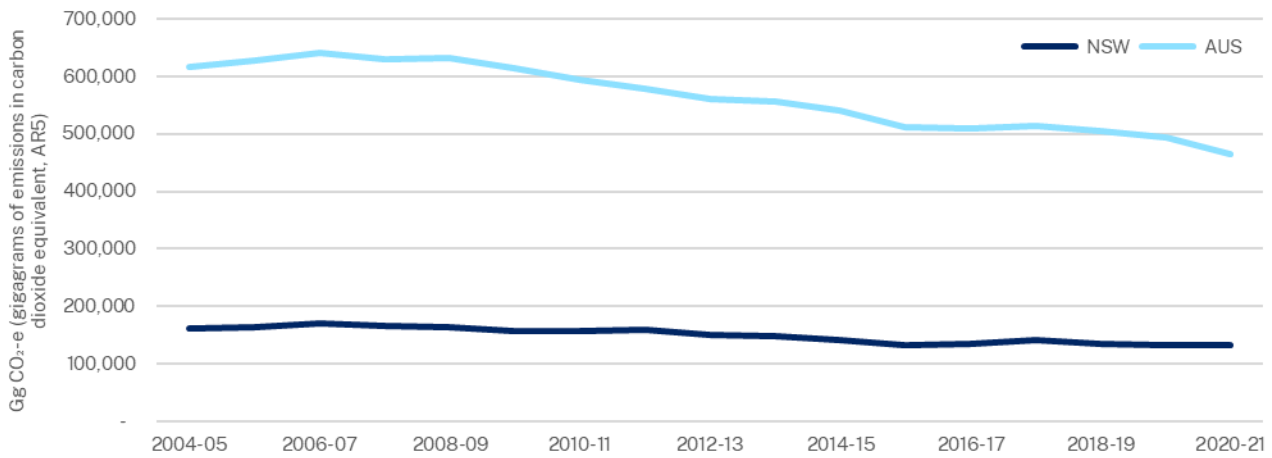


Source: Australian Energy Regulator, 2023

Note: Prices are volume weighted annual averages - the average is weighted against demand for electricity.

The NSW Government has committed to net zero emissions by 2050 with an interim target of 50 per cent reduction in emissions by 2030, compared with 2005 levels. Since 2004-05, net NSW CO₂ equivalent emissions have reduced from 161,114 gigagrams to 132,049, or 18.0 per cent (Chart 1.44). This is less than the Australian average reduction of 24.6 per cent over the same period, which decreased from 616,293, to 464,771 gigagrams.

Chart 1.44 Net CO₂ equivalent emissions



Source: Department of Climate Change, Energy, the Environment and Water, 2023

2. CABINET OFFICE

2.1 Agency Expense Summary

Cabinet Office	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
The Cabinet Office^(b)	...	93.5
Funding distribution to agencies	8.7
Total Principal Department	...	102.2
Agencies						
Agencies transferred from Premier's Department^(c)						
Parliamentary Counsel's Office	10.9	11.5	5.3	0.0	0.9	N/A
Total Agencies	10.9	11.5	5.3	0.0	0.9	N/A
Independent and Special Offices						
Agencies transferred from Premier's Department^(c)						
Audit Office of New South Wales	74.7	82.5	10.4	1.8	2.2	21.3
Independent Commission Against Corruption	32.2	41.3	28.4	1.9	2.5	27.9
Law Enforcement Conduct Commission	24.1	26.5	10.1	1.0	1.1	8.1
New South Wales Electoral Commission	239.0	167.3	(30.0)	7.0	16.7	138.1
Ombudsman's Office	37.9	53.8	41.7	1.2	1.8	44.6
Agencies transferred from Customer Service						
Independent Pricing and Regulatory Tribunal ^(d)	38.2	37.6	(1.4)	0.1	0.2	63.6
Total Independent and Special Offices	446.1	409.0	(8.3)	13.1	24.4	86.1

(a) This table shows expenses on an uneliminated basis.

(b) The Cabinet Office was created as a new Principal Department with the parts transferred from the Premier's Department, per the *Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No 4) 2023*, effective from 1 July 2023. The following parts were transferred to The Cabinet Office: Office of General Counsel; Shaping Futures branch of the Community Engagement Group and Policy Group other than WestInvest, Emergency Management branch, Women NSW and Flood Inquiry Project Management Office.

(c) Parliamentary Counsel's Office, Audit Office of New South Wales, Independent Commission Against Corruption, Law Enforcement Conduct Commission, New South Wales Electoral Commission and the Ombudsman's Office were transferred from the Premier's Department to The Cabinet Office, effective 1 July 2023 per the NSW Governance Arrangements Chart.

(d) The Independent Pricing and Regulatory Tribunal (IPART) was transferred from the Department of Customer Service to the Department of Premier and Cabinet, per the *Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No 3) 2023*, effective 3 May 2023. IPART was subsequently moved to The Cabinet Office per the NSW Governance Arrangements Chart, effective 1 July 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.2 Financial Statements

The Cabinet Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,771
Personnel Services Expenses
Other Operating Expenses	45,300
Grants and Subsidies	15,105
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	102,176
Revenue			
Appropriation Revenue	101,633
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,560
Transfers to the Crown Entity
Sales of Goods and Services	1,982
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	105,176
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	3,000

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,000
Taxes Receivable
Receivables	122
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,122
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,122
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,398
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,398
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	268
Other
Total Non Current Liabilities	268
Total Liabilities	3,666
Net Assets	(544)
Equity			
Accumulated Funds	(544)
Reserves
Capital Equity
Total Equity	(544)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	40,210
Personnel Services
Grants and Subsidies	15,105
Finance Costs
Equivalent Income Tax
Other Payments	45,300
Total Payments	100,616
Receipts			
Appropriation	101,633
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,982
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts
Total Receipts	103,616
Net Cash Flows From Operating Activities	3,000
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	3,000
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,000

Parliamentary Counsel's Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,191	8,074	9,527
Personnel Services Expenses
Other Operating Expenses	1,678	2,331	1,743
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	616	529	245
Finance Costs	4	7	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,489	10,942	11,519
Revenue			
Appropriation Revenue
Funding Distribution from Department	11,193	10,430	11,657
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	425	286	445
Transfers to the Crown Entity
Sales of Goods and Services	7	43	7
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	11,625	10,759	12,109
Gain/(Loss) on Disposal of Non Current Assets	...	(5)	...
Other Gains/(Losses)	...	(46)	...
Net Result	136	(234)	590

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	680	1,396	1,311
Taxes Receivable
Receivables	32	115	107
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	712	1,511	1,418
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	376	221	495
Infrastructure Systems
Investment Properties
Right of Use Assets	...	(0)	...
Intangibles	1,276	760	1,130
Other Assets
Total Non Current Assets	1,652	982	1,626
Total Assets	2,364	2,493	3,044
Liabilities			
Current Liabilities			
Taxes Payable
Payables	353	354	315
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	946	838	838
Other	...	20	20
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,299	1,212	1,173
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	382	387	387
Other
Total Non Current Liabilities	382	387	387
Total Liabilities	1,681	1,599	1,560
Net Assets	683	894	1,484
Equity			
Accumulated Funds	683	894	1,484
Reserves
Capital Equity
Total Equity	683	894	1,484

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,765	7,977	9,082
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,805	2,633	1,786
Total Payments	10,571	10,611	10,868
Receipts			
Appropriation
Funding Distribution from Department	11,193	10,430	11,657
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7	43	7
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	8	7	8
Total Receipts	11,208	10,480	11,672
Net Cash Flows From Operating Activities	637	(131)	804
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(80)	(17)	(300)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(639)	...	(589)
Net Cash Flows From Investing Activities	(719)	(17)	(889)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(82)	(148)	(85)
Opening Cash and Cash Equivalents	762	1,544	1,396
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	680	1,397	1,311

Audit Office of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	45,177	46,077	50,288
Personnel Services Expenses
Other Operating Expenses	23,443	25,898	29,287
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,728	2,505	2,692
Finance Costs	223	223	194
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	71,570	74,703	82,460
Revenue			
Appropriation Revenue	0	...	0
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	56	56	57
Transfers to the Crown Entity
Sales of Goods and Services	69,268	73,646	78,766
Grants and Contributions
Investment Revenue	51	458	203
Retained Taxes, Fees and Fines
Other Revenue	1,663	1,551	1,644
Total Revenue	71,039	75,711	80,671
Gain/(Loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)
Net Result	(531)	1,007	(1,789)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	12,225	15,094	12,613
Taxes Receivable
Receivables	5,962	7,765	7,765
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,967	9,159	9,159
Assets Held For Sale
Total Current Assets	28,153	32,018	29,536
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,657	3,770	3,510
Infrastructure Systems
Investment Properties
Right of Use Assets	9,239	9,238	7,720
Intangibles	1,377	1,205	2,116
Other Assets	695	790	790
Total Non Current Assets	13,968	15,003	14,136
Total Assets	42,122	47,021	43,673
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,521	3,282	3,282
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,560	1,698	1,729
Provisions	12,282	12,634	12,634
Other	136	298	298
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,499	17,912	17,943
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,269	8,574	6,984
Provisions	1,190	1,630	1,630
Other
Total Non Current Liabilities	9,459	10,204	8,614
Total Liabilities	25,958	28,116	26,557
Net Assets	16,164	18,906	17,116
Equity			
Accumulated Funds	16,164	18,906	17,116
Reserves
Capital Equity
Total Equity	16,164	18,906	17,116

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	45,961	45,619	50,171
Personnel Services
Grants and Subsidies
Finance Costs	204	204	175
Equivalent Income Tax
Other Payments	20,232	25,809	29,080
Total Payments	66,397	71,631	79,427
Receipts			
Appropriation	0	...	0
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	69,268	73,945	78,766
Retained Taxes, Fees and Fines
Interest Received	51	458	203
Grants and Contributions
Other Receipts	1,663	1,343	1,644
Total Receipts	70,983	75,745	80,614
Net Cash Flows From Operating Activities	4,585	4,114	1,187
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(1,110)	(1,266)	(1,110)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,109)	(564)	(1,110)
Net Cash Flows From Investing Activities	(2,219)	(1,829)	(2,220)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,357)	(1,417)	(1,448)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,357)	(1,417)	(1,448)
Net Increase/(Decrease) in Cash	1,009	867	(2,481)
Opening Cash and Cash Equivalents	11,216	14,227	15,094
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,225	15,094	12,613

Independent Commission Against Corruption

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	24,100	21,713	28,108
Personnel Services Expenses
Other Operating Expenses	7,413	6,587	9,403
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,933	3,448	3,508
Finance Costs	163	439	311
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	34,609	32,186	41,330
Revenue			
Appropriation Revenue	35,197	30,084	42,422
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	506	657	529
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	412	...	421
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	28	158	30
Total Revenue	36,143	30,899	43,401
Gain/(Loss) on Disposal of Non Current Assets	...	1	...
Other Gains/(Losses)
Net Result	1,534	(1,287)	2,071

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,112	713	1,643
Taxes Receivable
Receivables	2,110	1,088	1,088
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,222	1,801	2,731
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,539	2,448	2,483
Infrastructure Systems
Investment Properties
Right of Use Assets	7,204	7,572	5,401
Intangibles	1,428	483	1,595
Other Assets
Total Non Current Assets	10,171	10,503	9,479
Total Assets	15,392	12,304	12,210
Liabilities			
Current Liabilities			
Taxes Payable
Payables	550	787	787
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,165	2,355	2,405
Provisions	2,650	2,910	2,910
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,365	6,053	6,102
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,359	6,724	4,509
Provisions	1,225	1,738	1,738
Other
Total Non Current Liabilities	6,584	8,462	6,247
Total Liabilities	11,949	14,514	12,349
Net Assets	3,443	(2,210)	(139)
Equity			
Accumulated Funds	3,443	(2,210)	(139)
Reserves
Capital Equity
Total Equity	3,443	(2,210)	(139)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	23,594	21,051	27,580
Personnel Services
Grants and Subsidies
Finance Costs	163	439	311
Equivalent Income Tax
Other Payments	7,413	6,477	9,403
Total Payments	31,170	27,967	37,294
Receipts			
Appropriation	35,197	30,084	42,422
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	6	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	412	...	421
Other Receipts	28	180	30
Total Receipts	35,637	30,270	42,873
Net Cash Flows From Operating Activities	4,467	2,303	5,579
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(769)	(1,709)	(414)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(400)	(233)	(2,070)
Net Cash Flows From Investing Activities	(1,169)	(1,941)	(2,484)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,636)	(1,040)	(2,165)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,636)	(1,040)	(2,165)
Net Increase/(Decrease) in Cash	662	(678)	930
Opening Cash and Cash Equivalents	2,450	1,391	713
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,112	713	1,643

Independent Pricing and Regulatory Tribunal

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,946	26,504	28,670
Personnel Services Expenses
Other Operating Expenses	10,667	11,317	8,509
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	473	347	460
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,086	38,168	37,639
Revenue			
Appropriation Revenue	38,485	36,242	33,935
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	319	835	334
Transfers to the Crown Entity
Sales of Goods and Services	1,211	1,286	1,516
Grants and Contributions	779	899	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	166	...
Total Revenue	40,794	39,428	35,785
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(292)	1,260	(1,854)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,835	7,360	5,788
Taxes Receivable
Receivables	875	418	418
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,710	7,778	6,206
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	225	242	222
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	283	281	21
Other Assets
Total Non Current Assets	508	523	243
Total Assets	4,218	8,301	6,449
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,064	2,446	2,446
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,575	3,217	3,217
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,639	5,663	5,663
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	54	69	69
Other
Total Non Current Liabilities	54	69	69
Total Liabilities	3,693	5,732	5,732
Net Assets	525	2,569	717
Equity			
Accumulated Funds	525	2,569	717
Reserves
Capital Equity
Total Equity	525	2,569	717

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	29,626	25,121	28,337
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	10,667	11,967	8,509
Total Payments	40,294	37,088	36,845
Receipts			
Appropriation	38,485	36,242	33,935
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,211	1,286	1,516
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	779	899	...
Other Receipts	(0)	2,063	...
Total Receipts	40,475	40,490	35,451
Net Cash Flows From Operating Activities	181	3,402	(1,394)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(180)	(110)	(180)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(180)	(110)	(180)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	262	...	2
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	262	...	2
Net Increase/(Decrease) in Cash	263	3,292	(1,572)
Opening Cash and Cash Equivalents	2,572	4,068	7,360
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,835	7,360	5,788

Law Enforcement Conduct Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,963	17,516	20,670
Personnel Services Expenses
Other Operating Expenses	2,698	3,402	2,903
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,127	3,079	2,904
Finance Costs	63	62	17
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	24,852	24,058	26,494
Revenue			
Appropriation Revenue	24,129	23,100	26,130
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	696	809	734
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	90	90	70
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	58	100	54
Total Revenue	24,974	24,099	26,988
Gain/(Loss) on Disposal of Non Current Assets	15	69	15
Other Gains/(Losses)	...	(3)	...
Net Result	137	107	509

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	581	347	362
Taxes Receivable
Receivables	1,378	1,301	1,208
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,958	1,648	1,570
Non Current Assets			
Taxes Receivable
Receivables	47
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	607	292	231
Plant and Equipment	2,213	2,244	1,972
Infrastructure Systems
Investment Properties
Right of Use Assets	1,956	1,976	210
Intangibles	1,273	1,064	1,359
Other Assets
Total Non Current Assets	6,096	5,575	3,771
Total Assets	8,054	7,223	5,341
Liabilities			
Current Liabilities			
Taxes Payable
Payables	262	506	506
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,053	2,321	66
Provisions	1,922	1,928	1,928
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,237	4,755	2,500
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	483	77	(59)
Provisions	687	661	661
Other
Total Non Current Liabilities	1,170	738	602
Total Liabilities	5,408	5,493	3,102
Net Assets	2,646	1,730	2,239
Equity			
Accumulated Funds	2,646	1,730	2,239
Reserves
Capital Equity
Total Equity	2,646	1,730	2,239

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,267	16,849	19,936
Personnel Services
Grants and Subsidies
Finance Costs	63	51	17
Equivalent Income Tax
Other Payments	2,698	4,352	2,810
Total Payments	21,028	21,252	22,763
Receipts			
Appropriation	24,129	23,100	26,130
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	90	90	70
Other Receipts	58	867	54
Total Receipts	24,277	24,057	26,254
Net Cash Flows From Operating Activities	3,249	2,805	3,491
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	69	15
Purchases of Property, Plant and Equipment	(950)	(910)	(700)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(440)	(108)	(400)
Net Cash Flows From Investing Activities	(1,375)	(948)	(1,085)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,161)	(2,200)	(2,391)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,161)	(2,200)	(2,391)
Net Increase/(Decrease) in Cash	(287)	(343)	15
Opening Cash and Cash Equivalents	868	690	347
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	581	347	362

New South Wales Electoral Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	119,296	106,676	80,497
Personnel Services Expenses
Other Operating Expenses	14,249	10,831	23,960
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	10,610	7,950	9,731
Finance Costs	627	778	638
Other Expenses	101,246	112,813	52,491
TOTAL EXPENSES EXCLUDING LOSSES	246,028	239,049	167,318
Revenue			
Appropriation Revenue	241,779	245,225	167,812
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	555	467	580
Transfers to the Crown Entity	...	(1,205)	...
Sales of Goods and Services	1,444	596	4,325
Grants and Contributions	3,855	4,401	4,950
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	0	0
Total Revenue	247,633	249,483	177,666
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(271)	...
Net Result	1,605	10,163	10,348

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,680	23,058	20,012
Taxes Receivable
Receivables	2,301	2,562	5,337
Contract Assets	...	58	58
Inventories	90	145	145
Financial Assets at Fair Value
Other Financial Assets
Other	3
Assets Held For Sale
Total Current Assets	8,074	25,823	25,552
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,106	963	773
Infrastructure Systems
Investment Properties
Right of Use Assets	26,246	23,966	20,311
Intangibles	24,434	23,482	34,275
Other Assets
Total Non Current Assets	51,786	48,412	55,360
Total Assets	59,860	74,234	80,911
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,798	4,499	4,499
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,666	3,433	3,210
Provisions	3,522	5,063	5,063
Other	365	1	1
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,351	12,997	12,774
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	30,763	29,991	26,543
Provisions	648	685	685
Other
Total Non Current Liabilities	31,411	30,677	27,229
Total Liabilities	41,762	43,674	40,003
Net Assets	18,098	30,561	40,909
Equity			
Accumulated Funds	18,098	30,561	40,909
Reserves
Capital Equity
Total Equity	18,098	30,561	40,909

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	118,741	104,946	79,917
Personnel Services
Grants and Subsidies
Finance Costs	627	764	638
Equivalent Income Tax
Other Payments	115,495	134,020	67,852
Total Payments	234,863	239,730	148,407
Receipts			
Appropriation	241,779	245,225	167,812
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	...	(1,205)	...
Sale of Goods and Services	1,444	889	4,325
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	3,855	4,401	4,950
Other Receipts	(0)	11,823	(11,375)
Total Receipts	247,078	261,133	165,711
Net Cash Flows From Operating Activities	12,215	21,403	17,304
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(483)	(409)	(142)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(10,361)	(6,595)	(16,525)
Net Cash Flows From Investing Activities	(10,844)	(7,004)	(16,667)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,652)	(3,230)	(3,683)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,652)	(3,230)	(3,683)
Net Increase/(Decrease) in Cash	(2,281)	11,169	(3,046)
Opening Cash and Cash Equivalents	7,961	11,889	23,058
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,680	23,058	20,012

Ombudsman's Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,889	23,408	37,681
Personnel Services Expenses
Other Operating Expenses	11,143	11,311	12,224
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,389	3,129	3,828
Finance Costs	128	99	56
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	44,549	37,948	53,789
Revenue			
Appropriation Revenue	43,869	38,781	52,878
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,008	676	1,055
Transfers to the Crown Entity
Sales of Goods and Services	584	687	595
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	0	71	0
Total Revenue	45,461	40,215	54,529
Gain/(Loss) on Disposal of Non Current Assets	...	19	...
Other Gains/(Losses)	...	(4)	...
Net Result	912	2,282	740

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,632	4,910	4,562
Taxes Receivable
Receivables	907	1,250	1,250
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,539	6,160	5,812
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,109	1,549	924
Infrastructure Systems
Investment Properties
Right of Use Assets	2,841	2,816	685
Intangibles	2,449	1,394	2,090
Other Assets
Total Non Current Assets	6,399	5,758	3,698
Total Assets	8,938	11,918	9,510
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,262	1,721	1,721
Contract Liabilities	...	72	72
Other Financial Liabilities at Fair Value
Borrowings	3,148	3,148	806
Provisions	1,790	2,493	2,493
Other	...	(0)	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,200	7,435	5,093
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	807	806	0
Provisions	1,035	1,011	1,011
Other
Total Non Current Liabilities	1,842	1,818	1,012
Total Liabilities	8,041	9,252	6,104
Net Assets	897	2,666	3,406
Equity			
Accumulated Funds	897	2,666	3,406
Reserves
Capital Equity
Total Equity	897	2,666	3,406

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,881	21,860	36,626
Personnel Services
Grants and Subsidies
Finance Costs	111	111	51
Equivalent Income Tax
Other Payments	11,148	12,715	12,229
Total Payments	40,140	34,686	48,906
Receipts			
Appropriation	43,869	38,781	52,878
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	584	703	595
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	0	1,560	0
Total Receipts	44,453	41,044	53,474
Net Cash Flows From Operating Activities	4,313	6,358	4,568
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	19	...
Purchases of Property, Plant and Equipment	(210)	(495)	(210)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,930)	(727)	(1,558)
Net Cash Flows From Investing Activities	(2,140)	(1,203)	(1,768)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,939)	(2,939)	(3,148)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,939)	(2,939)	(3,148)
Net Increase/(Decrease) in Cash	(766)	2,216	(348)
Opening Cash and Cash Equivalents	2,398	2,693	4,910
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,632	4,910	4,562

3. COMMUNITIES AND JUSTICE

3.1 Agency Expense Summary

Communities and Justice	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Department of Communities and Justice	12,167.4	12,828.0	5.4	230.1	228.6	(0.6)
Funding distribution to agencies	7,864.4	7,766.2	(1.3)
Total Principal Department	20,031.9	20,594.2	2.8	230.1	228.6	(0.6)
Agencies						
Crown Solicitor's Office	77.8	77.8	(0.1)	1.4	2.0	49.5
Fire and Rescue NSW.....	1,004.9	995.9	(0.9)	81.1	111.2	37.2
Legal Aid Commission of New South Wales	479.3	546.2	14.0	8.9	12.4	40.2
New South Wales Crime Commission	31.5	35.1	11.5	0.7	0.8	13.3
NSW Police Force	5,176.3	5,313.5	2.7	302.7	363.8	20.2
NSW Rural Fire Service	662.5	756.1	14.1	43.2	52.3	21.2
NSW State Emergency Service	224.5	304.3	35.6	30.8	52.9	71.8
Resilience NSW ^(b)	668.2
Home Purchase Assistance Fund	13.3	13.4	0.5
Multicultural NSW	57.5	76.4	32.9	0.6	0.5	(19.3)
NSW Trustee and Guardian	105.2	122.1	16.0	2.7	7.2	162.7
Agencies transferred from Jobs and Tourism						
Office of Sport ^(c)	546.5	594.5	8.8	6.6	11.8	78.1
Total Agencies	9,047.5	8,835.4	(2.3)	478.6	614.9	28.5
Special Offices						
Judicial Commission of New South Wales ...	6.6	7.6	15.8	0.2	0.2	(15.3)
Office of the Children's Guardian	61.7	62.7	1.6	0.2	1.4	482.8
Office of the Director of Public Prosecutions.	196.8	222.8	13.2	4.0	4.0	0.9
Total Special Offices	265.1	293.2	10.6	4.4	5.6	27.2

(a) This table shows expenses on an uneliminated basis.

(b) Resilience NSW is abolished as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022*, effective 16 December 2022 with function transferred to the NSW Police Force, Premier's Department, Department of Communities and Justice and the NSW Reconstruction Authority staff agency.

(c) Office of Sport was transferred to the Department of Communities and Justice as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023*, effective 5 April 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

3.2 Financial Statements

Department of Communities and Justice

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,317,214	3,187,636	3,427,466
Personnel Services Expenses
Other Operating Expenses	1,609,465	1,756,778	1,599,997
Grants and Subsidies	15,739,535	14,646,685	15,127,849
Appropriation Expense
Depreciation and Amortisation	359,949	364,118	354,890
Finance Costs	42,256	37,477	43,620
Other Expenses	34,541	39,160	40,384
TOTAL EXPENSES EXCLUDING LOSSES	21,102,960	20,031,854	20,594,207
Revenue			
Appropriation Revenue	20,533,735	19,317,300	19,551,557
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	128,363	103,694	133,653
Transfers to the Crown Entity
Sales of Goods and Services	308,541	347,251	355,675
Grants and Contributions	261,251	277,328	158,214
Investment Revenue	5,922	779	1,098
Retained Taxes, Fees and Fines	22,987	24,581	11,900
Other Revenue	128,482	208,068	146,709
Total Revenue	21,389,280	20,279,001	20,358,806
Gain/(Loss) on Disposal of Non Current Assets	(98)	(21,471)	(0)
Other Gains/(Losses)	(544)	916	(143)
Net Result	285,679	226,592	(235,543)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	95,146	189,980	109,108
Taxes Receivable
Receivables	360,546	471,956	424,132
Contract Assets
Inventories	13,365	25,401	25,401
Financial Assets at Fair Value
Other Financial Assets
Other	20,128	18,243	18,243
Assets Held For Sale	25,933	101	101
Total Current Assets	515,119	705,681	576,985
Non Current Assets			
Taxes Receivable
Receivables	47,748	29,348	29,348
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,063,786	8,608,380	8,486,133
Plant and Equipment	687,604	743,733	725,976
Infrastructure Systems
Investment Properties
Right of Use Assets	188,561	214,209	214,201
Intangibles	180,033	121,309	125,799
Other Assets	1,991	1,804	1,804
Total Non Current Assets	9,169,723	9,718,783	9,583,261
Total Assets	9,684,842	10,424,464	10,160,246
Liabilities			
Current Liabilities			
Taxes Payable
Payables	337,469	347,188	349,283
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	74,448	45,726	44,736
Provisions	565,669	553,648	553,648
Other	9,093	25,324	13,024
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	986,679	971,886	960,691
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	805,958	811,471	793,991
Provisions	334,468	353,802	353,802
Other	819
Total Non Current Liabilities	1,141,245	1,165,273	1,147,793
Total Liabilities	2,127,924	2,137,159	2,108,484
Net Assets	7,556,918	8,287,305	8,051,762
Equity			
Accumulated Funds	6,465,451	6,496,785	6,261,242
Reserves	1,091,467	1,790,520	1,790,520
Capital Equity
Total Equity	7,556,918	8,287,305	8,051,762

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,200,463	3,064,328	3,306,113
Personnel Services
Grants and Subsidies	15,871,816	14,779,355	15,265,456
Finance Costs	42,234	36,778	43,602
Equivalent Income Tax
Other Payments	1,554,984	2,036,862	1,847,661
Total Payments	20,669,497	19,917,323	20,462,833
Receipts			
Appropriation	20,533,735	19,317,300	19,551,557
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	308,135	354,715	355,670
Retained Taxes, Fees and Fines
Interest Received	101	784	1,098
Grants and Contributions	261,251	257,492	158,214
Other Receipts	287,806	555,557	562,507
Total Receipts	21,391,027	20,485,848	20,629,046
Net Cash Flows From Operating Activities	721,530	568,525	166,213
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	6,769	...
Purchases of Property, Plant and Equipment	(229,020)	(191,329)	(189,119)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(70,167)	(21,221)	(22,129)
Net Cash Flows From Investing Activities	(299,187)	(205,781)	(211,248)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	26,334	948
Repayment of Borrowings and Advances	(402,870)	(428,112)	(36,785)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(402,870)	(401,778)	(35,837)
Net Increase/(Decrease) in Cash	19,472	(39,034)	(80,872)
Opening Cash and Cash Equivalents	75,674	229,014	189,980
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	95,146	189,980	109,108

Crown Solicitor's Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	57,659	58,668	59,665
Personnel Services Expenses
Other Operating Expenses	16,115	15,073	14,179
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,757	3,987	3,944
Finance Costs	...	113	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	77,531	77,841	77,788
Revenue			
Appropriation Revenue
Funding Distribution from Department	0	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	218	254
Transfers to the Crown Entity
Sales of Goods and Services	78,980	83,272	78,143
Grants and Contributions
Investment Revenue	(0)	700	(0)
Retained Taxes, Fees and Fines
Other Revenue	(0)	318	(0)
Total Revenue	78,980	84,508	78,396
Gain/(Loss) on Disposal of Non Current Assets	...	(6)	...
Other Gains/(Losses)
Net Result	1,449	6,662	608

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	16,765	22,868	22,098
Taxes Receivable
Receivables	22,994	26,754	26,754
Contract Assets	8,035	6,352	6,352
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,922	9,095	9,095
Assets Held For Sale
Total Current Assets	57,716	65,068	64,299
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	10,735	9,638	7,924
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	9,938	9,806	9,607
Other Assets	847	899	899
Total Non Current Assets	21,520	20,343	18,430
Total Assets	79,236	85,411	82,729
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,736	7,280	6,767
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	17,578	19,744	18,066
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	26,314	27,024	24,833
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,805	2,912	2,912
Other
Total Non Current Liabilities	2,805	2,912	2,912
Total Liabilities	29,120	29,937	27,746
Net Assets	50,117	55,474	54,983
Equity			
Accumulated Funds	50,117	55,474	54,983
Reserves
Capital Equity
Total Equity	50,117	55,474	54,983

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	57,659	57,734	59,411
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	17,173	22,389	14,692
Total Payments	74,832	80,123	74,103
Receipts			
Appropriation
Funding Distribution from Department	0	...	(0)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(752)	(753)	(2,778)
Sale of Goods and Services	78,980	84,498	78,143
Retained Taxes, Fees and Fines
Interest Received	(0)	700	(0)
Grants and Contributions
Other Receipts	(0)	4,941	(0)
Total Receipts	78,227	89,386	75,365
Net Cash Flows From Operating Activities	3,396	9,264	1,262
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(881)	(312)	(931)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,100)	(1,073)	(1,100)
Net Cash Flows From Investing Activities	(1,981)	(1,385)	(2,031)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,415	7,878	(769)
Opening Cash and Cash Equivalents	15,350	14,989	22,868
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	16,765	22,868	22,098

Fire and Rescue NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	664,037	774,106	766,166
Personnel Services Expenses
Other Operating Expenses	133,609	164,122	151,947
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	64,121	66,423	77,503
Finance Costs	281	206	326
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	862,049	1,004,857	995,941
Revenue			
Appropriation Revenue
Funding Distribution from Department	917,436	906,590	1,042,545
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	16,943	14,793	14,430
Grants and Contributions	...	5,244	...
Investment Revenue	603	7,205	13,713
Retained Taxes, Fees and Fines	37,420	42,516	37,931
Other Revenue	10,930	20,177	2,466
Total Revenue	983,332	996,525	1,111,085
Gain/(Loss) on Disposal of Non Current Assets	...	(1,257)	...
Other Gains/(Losses)	...	(3)	...
Net Result	121,283	(9,592)	115,144

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	190,659	110,075	195,328
Taxes Receivable
Receivables	21,204	30,810	27,814
Contract Assets
Inventories	2,855	3,234	3,234
Financial Assets at Fair Value
Other Financial Assets
Other	13	43	43
Assets Held For Sale
Total Current Assets	214,730	144,162	226,419
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	826,706	838,813	858,725
Plant and Equipment	387,766	352,852	368,150
Infrastructure Systems
Investment Properties
Right of Use Assets	2,665	7,977	9,490
Intangibles	19,486	30,302	28,468
Other Assets
Total Non Current Assets	1,236,622	1,229,944	1,264,833
Total Assets	1,451,352	1,374,106	1,491,252
Liabilities			
Current Liabilities			
Taxes Payable
Payables	33,231	46,349	46,349
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	859	821	765
Provisions	177,981	178,579	179,883
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	212,071	225,749	226,997
Non Current Liabilities			
Taxes Payable
Payables	650
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,147	2,428	3,182
Provisions	204,062	190,864	190,864
Other
Total Non Current Liabilities	206,859	193,292	194,046
Total Liabilities	418,930	419,041	421,043
Net Assets	1,032,422	955,065	1,070,209
Equity			
Accumulated Funds	203,949	118,656	233,800
Reserves	828,473	836,409	836,409
Capital Equity
Total Equity	1,032,422	955,065	1,070,209

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	666,526	754,059	764,862
Personnel Services
Grants and Subsidies
Finance Costs	104	74	102
Equivalent Income Tax
Other Payments	133,348	191,108	179,912
Total Payments	799,978	945,241	944,875
Receipts			
Appropriation
Funding Distribution from Department	917,436	906,590	1,042,545
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	16,623	9,298	17,106
Retained Taxes, Fees and Fines
Interest Received	603	7,205	13,713
Grants and Contributions	...	5,244	...
Other Receipts	48,351	91,595	68,845
Total Receipts	983,013	1,019,932	1,142,210
Net Cash Flows From Operating Activities	183,034	74,691	197,334
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1,008	...
Purchases of Property, Plant and Equipment	(101,957)	(69,073)	(106,938)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,665)	(10,583)	(3,665)
Net Cash Flows From Investing Activities	(105,622)	(78,648)	(110,603)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(542)	(911)	(1,478)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(542)	(911)	(1,478)
Net Increase/(Decrease) in Cash	76,870	(4,868)	85,253
Opening Cash and Cash Equivalents	113,788	114,943	110,075
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	190,659	110,075	195,328

Legal Aid Commission of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	189,603	177,613	211,514
Personnel Services Expenses
Other Operating Expenses	200,835	201,232	222,790
Grants and Subsidies	82,229	90,742	102,365
Appropriation Expense
Depreciation and Amortisation	8,396	8,604	8,570
Finance Costs	12	27	11
Other Expenses	919	1,086	936
TOTAL EXPENSES EXCLUDING LOSSES	481,994	479,304	546,186
Revenue			
Appropriation Revenue
Funding Distribution from Department	377,630	373,697	426,677
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,842	5,122	3,980
Transfers to the Crown Entity
Sales of Goods and Services	4,337	7,464	4,532
Grants and Contributions	93,674	104,681	97,518
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	284	1,099	297
Total Revenue	479,767	492,063	533,004
Gain/(Loss) on Disposal of Non Current Assets	35	(132)	35
Other Gains/(Losses)	(200)	(1,726)	(200)
Net Result	(2,392)	10,902	(13,347)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	22,240	48,876	31,426
Taxes Receivable
Receivables	7,115	10,780	10,780
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	29,355	59,656	42,206
Non Current Assets			
Taxes Receivable
Receivables	10,700	9,129	9,129
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	8,500	10,063	11,243
Infrastructure Systems
Investment Properties
Right of Use Assets	491	290	45
Intangibles	27,068	24,508	27,433
Other Assets
Total Non Current Assets	46,759	43,990	47,850
Total Assets	76,113	103,646	90,056
Liabilities			
Current Liabilities			
Taxes Payable
Payables	15,222	26,376	26,376
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	243	...	(16)
Provisions	22,181	19,359	19,359
Other	...	44	44
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	37,646	45,779	45,763
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	570	180	(47)
Provisions	6,620	11,338	11,338
Other	...	151	151
Total Non Current Liabilities	7,190	11,669	11,442
Total Liabilities	44,836	57,447	57,204
Net Assets	31,277	46,198	32,851
Equity			
Accumulated Funds	31,277	46,198	32,851
Reserves
Capital Equity
Total Equity	31,277	46,198	32,851

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	185,761	169,562	207,534
Personnel Services
Grants and Subsidies	82,229	90,742	102,365
Finance Costs	12	27	11
Equivalent Income Tax
Other Payments	203,964	230,599	224,069
Total Payments	471,966	490,929	533,979
Receipts			
Appropriation
Funding Distribution from Department	377,630	373,697	426,677
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,137	6,245	4,332
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	93,674	104,681	97,518
Other Receipts	284	30,158	297
Total Receipts	475,725	514,781	528,824
Net Cash Flows From Operating Activities	3,759	23,851	(5,155)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	...	35
Purchases of Property, Plant and Equipment	(4,594)	(2,011)	(4,644)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(4,399)	(7,461)	(7,786)
Net Cash Flows From Investing Activities	(8,958)	(9,472)	(12,395)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	1,968	...	100
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	1,968	...	100
Net Increase/(Decrease) in Cash	(3,231)	14,379	(17,450)
Opening Cash and Cash Equivalents	25,471	34,497	48,876
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	22,240	48,876	31,426

New South Wales Crime Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,413	19,414	21,317
Personnel Services Expenses
Other Operating Expenses	10,967	10,862	12,655
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	925	1,224	1,140
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	31,305	31,501	35,111
Revenue			
Appropriation Revenue
Funding Distribution from Department	30,210	30,178	33,866
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	803	683	845
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	60	522	63
Total Revenue	31,073	31,384	34,773
Gain/(Loss) on Disposal of Non Current Assets	...	(53)	...
Other Gains/(Losses)
Net Result	(232)	(170)	(337)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	651	1,871	1,895
Taxes Receivable
Receivables	609	1,149	1,149
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,260	3,019	3,043
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	111
Plant and Equipment	2,350	2,092	1,830
Infrastructure Systems
Investment Properties
Right of Use Assets	0	...	0
Intangibles	433	691	591
Other Assets
Total Non Current Assets	2,894	2,784	2,422
Total Assets	4,154	5,803	5,465
Liabilities			
Current Liabilities			
Taxes Payable
Payables	461	1,704	1,704
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	0	...
Provisions	1,752	2,130	2,130
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,213	3,834	3,834
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	(0)	(0)
Provisions	29	58	58
Other
Total Non Current Liabilities	29	58	58
Total Liabilities	2,242	3,892	3,892
Net Assets	1,912	1,911	1,573
Equity			
Accumulated Funds	1,912	1,911	1,573
Reserves
Capital Equity
Total Equity	1,912	1,911	1,573

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,610	18,343	20,472
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	10,967	12,487	12,655
Total Payments	29,577	30,831	33,126
Receipts			
Appropriation
Funding Distribution from Department	30,210	30,178	33,866
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	60	2,336	63
Total Receipts	30,270	32,514	33,929
Net Cash Flows From Operating Activities	693	1,683	802
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	70	...
Purchases of Property, Plant and Equipment	(582)	(284)	(678)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(100)	(403)	(100)
Net Cash Flows From Investing Activities	(682)	(617)	(778)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(0)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(0)
Net Increase/(Decrease) in Cash	11	1,067	24
Opening Cash and Cash Equivalents	640	804	1,871
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	651	1,871	1,895

NSW Police Force

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,299,987	4,118,425	4,608,858
Personnel Services Expenses
Other Operating Expenses	416,573	602,733	416,782
Grants and Subsidies	8,157	196,344	11,653
Appropriation Expense
Depreciation and Amortisation	255,806	237,156	256,761
Finance Costs	20,192	20,145	19,477
Other Expenses	...	1,477	...
TOTAL EXPENSES EXCLUDING LOSSES	5,000,716	5,176,279	5,313,530
Revenue			
Appropriation Revenue
Funding Distribution from Department	4,950,780	4,736,244	4,914,919
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	150,251	114,565	151,175
Transfers to the Crown Entity
Sales of Goods and Services	71,759	88,785	64,526
Grants and Contributions	22,696	33,308	20,299
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	53,884	66,170	56,424
Total Revenue	5,249,369	5,039,072	5,207,342
Gain/(Loss) on Disposal of Non Current Assets	(918)	(11,732)	(918)
Other Gains/(Losses)	(10)	(23,186)	(10)
Net Result	247,725	(172,125)	(107,116)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	87,205	233,159	141,390
Taxes Receivable
Receivables	64,254	112,436	114,336
Contract Assets	11,267	6,284	6,284
Inventories	...	104	104
Financial Assets at Fair Value	...	29	29
Other Financial Assets
Other
Assets Held For Sale	1,297
Total Current Assets	164,023	352,013	262,144
Non Current Assets			
Taxes Receivable
Receivables	2,900	600	2,000
Contract Assets
Inventories
Financial Assets at Fair Value	925
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,754,263	1,708,367	1,788,846
Plant and Equipment	312,270	367,769	349,711
Infrastructure Systems
Investment Properties
Right of Use Assets	735,349	737,150	684,564
Intangibles	324,038	166,427	260,944
Other Assets
Total Non Current Assets	3,129,745	2,980,314	3,086,066
Total Assets	3,293,768	3,332,327	3,348,211
Liabilities			
Current Liabilities			
Taxes Payable
Payables	176,335	176,627	291,217
Contract Liabilities	13,417	11,251	9,251
Other Financial Liabilities at Fair Value	122
Borrowings	75,427	74,906	76,747
Provisions	644,206	651,873	651,373
Other	16,435	213,101	4,342
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	925,942	1,127,758	1,032,929
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	747,451	748,469	707,697
Provisions	350,321	535,901	794,501
Other
Total Non Current Liabilities	1,097,772	1,284,371	1,502,199
Total Liabilities	2,023,714	2,412,129	2,535,128
Net Assets	1,270,054	920,199	813,083
Equity			
Accumulated Funds	577,735	163,673	56,557
Reserves	692,319	756,526	756,526
Capital Equity
Total Equity	1,270,054	920,199	813,083

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,119,436	3,643,230	4,415,345
Personnel Services
Grants and Subsidies	8,157	196,344	11,653
Finance Costs	20,192	18,910	19,477
Equivalent Income Tax
Other Payments	409,871	748,810	295,343
Total Payments	4,557,656	4,607,294	4,741,818
Receipts			
Appropriation
Funding Distribution from Department	4,950,780	4,736,244	4,914,919
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	69,859	90,560	62,626
Retained Taxes, Fees and Fines	(10)	...	(10)
Interest Received
Grants and Contributions	23,196	28,817	18,299
Other Receipts	52,481	198,336	55,177
Total Receipts	5,096,306	5,053,957	5,051,011
Net Cash Flows From Operating Activities	538,649	446,663	309,193
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	159	1,734
Purchases of Property, Plant and Equipment	(287,412)	(155,498)	(202,819)
Proceeds from Sale of Investments	...	4,775	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(146,924)	(37,797)	(117,065)
Net Cash Flows From Investing Activities	(432,602)	(188,360)	(318,150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(79,176)	(80,270)	(82,812)
Dividends Paid
Other Financing	0	...	(0)
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(79,176)	(80,270)	(82,812)
Net Increase/(Decrease) in Cash	26,871	178,033	(91,769)
Opening Cash and Cash Equivalents	60,334	55,127	233,159
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	87,205	233,159	141,390

NSW Rural Fire Service

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	162,571	145,134	179,983
Personnel Services Expenses
Other Operating Expenses	205,286	245,213	219,875
Grants and Subsidies	354,913	207,558	280,822
Appropriation Expense
Depreciation and Amortisation	29,105	21,640	32,418
Finance Costs	1,105	1,036	999
Other Expenses	33,546	41,873	41,980
TOTAL EXPENSES EXCLUDING LOSSES	786,526	662,453	756,077
Revenue			
Appropriation Revenue
Funding Distribution from Department	543,739	496,822	544,820
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	806	302	842
Transfers to the Crown Entity
Sales of Goods and Services	7,323	19,439	17,515
Grants and Contributions	54,588	81,230	36,122
Investment Revenue	828	11,186	872
Retained Taxes, Fees and Fines	0
Other Revenue	16,623	18,789	15,232
Total Revenue	623,907	627,769	615,404
Gain/(Loss) on Disposal of Non Current Assets	...	1,048	...
Other Gains/(Losses)	...	(406)	...
Net Result	(162,619)	(34,042)	(140,673)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	109,211	260,880	175,884
Taxes Receivable
Receivables	67,976	110,653	34,411
Contract Assets
Inventories	63,545	58,191	58,191
Financial Assets at Fair Value	...	277	277
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	240,732	430,001	268,762
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	12,780	12,657	10,335
Plant and Equipment	107,864	105,146	124,136
Infrastructure Systems	4,198	8,195	10,367
Investment Properties
Right of Use Assets	40,481	37,442	32,197
Intangibles	9,570	12,754	17,042
Other Assets
Total Non Current Assets	174,894	176,194	194,077
Total Assets	415,626	606,195	462,839
Liabilities			
Current Liabilities			
Taxes Payable
Payables	27,223	15,625	15,625
Contract Liabilities	...	14,471	14,471
Other Financial Liabilities at Fair Value
Borrowings	5,238	5,425	6,010
Provisions	47,074	40,549	43,267
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	79,534	76,070	79,373
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	43,389	38,801	32,815
Provisions	2,949	3,124	3,124
Other
Total Non Current Liabilities	46,337	41,926	35,940
Total Liabilities	125,872	117,995	115,313
Net Assets	289,754	488,199	347,526
Equity			
Accumulated Funds	289,754	487,923	347,250
Reserves	...	277	277
Capital Equity
Total Equity	289,754	488,199	347,526

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	159,113	144,043	176,422
Personnel Services
Grants and Subsidies	354,913	207,558	280,822
Finance Costs	1,105	1,036	999
Equivalent Income Tax
Other Payments	223,228	333,833	312,586
Total Payments	738,359	686,470	770,830
Receipts			
Appropriation
Funding Distribution from Department	543,739	496,822	544,820
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,323	(18,695)	65,548
Retained Taxes, Fees and Fines	0
Interest Received	828	11,186	872
Grants and Contributions	38,325	74,856	36,122
Other Receipts	16,623	103,647	94,174
Total Receipts	606,838	667,816	741,536
Net Cash Flows From Operating Activities	(131,521)	(18,654)	(29,294)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	1,170	2,000
Purchases of Property, Plant and Equipment	(46,213)	(38,777)	(41,525)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,572)	(4,061)	(9,950)
Net Cash Flows From Investing Activities	(47,785)	(41,668)	(49,475)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(6,098)	(5,265)	(6,227)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(6,098)	(5,265)	(6,227)
Net Increase/(Decrease) in Cash	(185,404)	(65,587)	(84,996)
Opening Cash and Cash Equivalents	294,615	326,467	260,880
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	109,211	260,880	175,884

NSW State Emergency Service

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	54,659	59,948	107,269
Personnel Services Expenses
Other Operating Expenses	96,499	91,949	128,388
Grants and Subsidies	27,350	55,904	41,631
Appropriation Expense
Depreciation and Amortisation	19,044	16,593	27,050
Finance Costs	11	124	9
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	197,563	224,518	304,347
Revenue			
Appropriation Revenue
Funding Distribution from Department	170,101	192,170	272,702
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	165	268	173
Transfers to the Crown Entity
Sales of Goods and Services	44	28	46
Grants and Contributions	2,063	38,624	7,914
Investment Revenue	486	2,325	508
Retained Taxes, Fees and Fines
Other Revenue	366	1,555	382
Total Revenue	173,226	234,970	281,725
Gain/(Loss) on Disposal of Non Current Assets	(149)	(146)	(149)
Other Gains/(Losses)
Net Result	(24,486)	10,305	(22,771)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	50,674	75,075	26,609
Taxes Receivable
Receivables	7,158	30,778	30,778
Contract Assets
Inventories	2,608	4,746	4,746
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	60,440	110,599	62,133
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	7,408	6,183	13,467
Plant and Equipment	117,592	114,616	133,029
Infrastructure Systems
Investment Properties
Right of Use Assets	1,027	3,039	3,003
Intangibles
Other Assets
Total Non Current Assets	126,027	123,839	149,500
Total Assets	186,467	234,438	211,633
Liabilities			
Current Liabilities			
Taxes Payable
Payables	15,563	23,769	23,769
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,819	6,160	6,160
Other	...	226	226
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	20,382	30,155	30,155
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,053	3,121	3,087
Provisions	1,286	1,970	1,970
Other	...	848	848
Total Non Current Liabilities	2,339	5,939	5,905
Total Liabilities	22,721	36,094	36,060
Net Assets	163,746	198,343	175,572
Equity			
Accumulated Funds	163,746	198,343	175,572
Reserves
Capital Equity
Total Equity	163,746	198,343	175,572

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	54,493	58,554	107,096
Personnel Services
Grants and Subsidies	27,350	55,904	41,631
Finance Costs	11	124	9
Equivalent Income Tax
Other Payments	96,499	87,741	128,388
Total Payments	178,354	202,323	277,124
Receipts			
Appropriation
Funding Distribution from Department	170,101	192,170	272,702
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	44	(14,702)	46
Retained Taxes, Fees and Fines
Interest Received	486	2,325	508
Grants and Contributions	2,063	38,104	7,914
Other Receipts	366	(416)	382
Total Receipts	173,061	217,481	281,552
Net Cash Flows From Operating Activities	(5,293)	15,157	4,428
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	546	71
Purchases of Property, Plant and Equipment	(40,279)	(28,443)	(52,931)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(0)
Net Cash Flows From Investing Activities	(40,208)	(27,897)	(52,860)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(55)	(835)	(34)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(55)	(835)	(34)
Net Increase/(Decrease) in Cash	(45,556)	(13,575)	(48,466)
Opening Cash and Cash Equivalents	96,230	88,650	75,075
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	50,674	75,075	26,609

Office of Sport

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	51,427	51,818	61,097
Personnel Services Expenses
Other Operating Expenses	64,502	58,304	46,062
Grants and Subsidies	718,322	427,521	477,638
Appropriation Expense
Depreciation and Amortisation	9,451	8,865	9,715
Finance Costs	34	40	32
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	843,736	546,548	594,542
Revenue			
Appropriation Revenue
Funding Distribution from Department	742,424	452,103	464,927
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,974	870	2,064
Transfers to the Crown Entity
Sales of Goods and Services	40,480	47,073	50,050
Grants and Contributions	84,843	53,925	64,643
Investment Revenue	41	33	42
Retained Taxes, Fees and Fines
Other Revenue	1,157	6,489	1,581
Total Revenue	870,919	560,493	583,308
Gain/(Loss) on Disposal of Non Current Assets	...	(35)	...
Other Gains/(Losses)	64	(516)	64
Net Result	27,247	13,394	(11,171)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	49,182	80,229	90,747
Taxes Receivable
Receivables	19,815	40,112	7,719
Contract Assets
Inventories	...	239	239
Financial Assets at Fair Value
Other Financial Assets	220	304	304
Other
Assets Held For Sale
Total Current Assets	69,217	120,884	99,009
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	2,703	2,004	1,712
Equity Investments
Property, Plant and Equipment -			
Land and Building	184,617	177,118	177,784
Plant and Equipment	12,591	24,359	25,771
Infrastructure Systems
Investment Properties
Right of Use Assets	406	203	203
Intangibles	1,314	35	0
Other Assets
Total Non Current Assets	201,632	203,720	205,471
Total Assets	270,849	324,604	304,480
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,363	16,985	11,285
Contract Liabilities	3,460
Other Financial Liabilities at Fair Value
Borrowings	1,079	229	374
Provisions	7,014	8,123	8,123
Other	39	10,379	7,227
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	19,955	35,716	27,009
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	236	741	495
Provisions	1,063	966	966
Other
Total Non Current Liabilities	1,299	1,707	1,461
Total Liabilities	21,255	37,423	28,470
Net Assets	249,594	287,181	276,010
Equity			
Accumulated Funds	189,218	217,044	205,874
Reserves	60,376	70,137	70,137
Capital Equity
Total Equity	249,594	287,181	276,010

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	49,453	50,593	59,032
Personnel Services
Grants and Subsidies	718,322	427,521	477,638
Finance Costs	34	40	32
Equivalent Income Tax
Other Payments	58,159	76,021	27,339
Total Payments	825,968	554,175	564,041
Receipts			
Appropriation
Funding Distribution from Department	742,424	452,103	464,927
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	40,480	81,808	61,211
Retained Taxes, Fees and Fines	64	...	64
Interest Received	41	33	42
Grants and Contributions	78,500	47,405	58,300
Other Receipts	1,157	24,905	1,581
Total Receipts	862,666	606,254	586,126
Net Cash Flows From Operating Activities	36,698	52,079	22,085
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(14,211)	(9,727)	(11,458)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	288	294	...
Advances made	...	(5)	292
Other Investing	(1,405)	163	...
Net Cash Flows From Investing Activities	(15,328)	(9,276)	(11,166)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(56)	(268)	(401)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(56)	(268)	(401)
Net Increase/(Decrease) in Cash	21,314	42,535	10,518
Opening Cash and Cash Equivalents	27,868	37,694	80,229
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	49,182	80,229	90,747

Resilience NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	40,629	18,210	...
Personnel Services Expenses
Other Operating Expenses	27,692	9,718	...
Grants and Subsidies	1,991,488	639,942	...
Appropriation Expense
Depreciation and Amortisation	1,191	319	...
Finance Costs	10	8	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,061,010	668,197	...
Revenue			
Appropriation Revenue
Funding Distribution from Department	2,115,705	950,000	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	335	461	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	1,970	155	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	0	303	...
Total Revenue	2,118,010	950,919	...
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	57,000	282,722	...

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	160,273
Taxes Receivable
Receivables	10,327
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	170,600
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	55,000
Plant and Equipment	1
Infrastructure Systems
Investment Properties
Right of Use Assets	308
Intangibles	2,728
Other Assets
Total Non Current Assets	58,037
Total Assets	228,637
Liabilities			
Current Liabilities			
Taxes Payable
Payables	118,635	0	...
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	97
Provisions	2,577
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	121,309	0	...
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	229
Provisions	52
Other
Total Non Current Liabilities	281
Total Liabilities	121,590	0	...
Net Assets	107,047
Equity			
Accumulated Funds	107,047	(0)	...
Reserves
Capital Equity
Total Equity	107,047	(0)	...

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	40,295	17,460	...
Personnel Services
Grants and Subsidies	1,991,488	639,942	...
Finance Costs	10	8	...
Equivalent Income Tax
Other Payments	147,692	(6,596)	...
Total Payments	2,179,484	650,814	...
Receipts			
Appropriation
Funding Distribution from Department	2,115,705	950,000	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(193)	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	1,970	155	...
Other Receipts	0	925	...
Total Receipts	2,117,675	950,887	...
Net Cash Flows From Operating Activities	(61,809)	300,073	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(55,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,634)
Net Cash Flows From Investing Activities	(58,634)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(280)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(280)	...
Net Increase/(Decrease) in Cash	(120,443)	299,793	...
Opening Cash and Cash Equivalents	280,716	964,091	...
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(1,263,884)	...
Closing Cash and Cash Equivalents	160,273	(0)	...

Home Purchase Assistance Fund

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,177	381	513
Grants and Subsidies	4,412	4,412	4,979
Appropriation Expense
Depreciation and Amortisation
Finance Costs	8,353	8,435	7,665
Other Expenses	200	64	200
TOTAL EXPENSES EXCLUDING LOSSES	14,142	13,292	13,357
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	309	4,041	4,006
Retained Taxes, Fees and Fines
Other Revenue	10	...	10
Total Revenue	319	4,041	4,015
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(13,823)	(9,250)	(9,341)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	109,986	115,142	98,404
Taxes Receivable
Receivables	8	285	285
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	1,000	106	106
Other
Assets Held For Sale
Total Current Assets	110,994	115,533	98,795
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	8,679	8,929	8,929
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	8,679	8,929	8,929
Total Assets	119,673	124,462	107,724
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114	81	81
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,144	7,343	7,043
Provisions	205	147	147
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,463	7,571	7,271
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	63,495	62,602	55,505
Provisions
Other
Total Non Current Liabilities	63,495	62,602	55,505
Total Liabilities	70,958	70,173	62,776
Net Assets	48,715	54,289	44,948
Equity			
Accumulated Funds	48,715	54,289	44,948
Reserves
Capital Equity
Total Equity	48,715	54,289	44,948

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	4,751	4,648	5,318
Finance Costs	4,700	4,700	4,182
Equivalent Income Tax
Other Payments	1,038	262	374
Total Payments	10,489	9,611	9,874
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	309	3,850	4,006
Grants and Contributions
Other Receipts	10	6	10
Total Receipts	319	3,855	4,015
Net Cash Flows From Operating Activities	(10,170)	(5,755)	(5,858)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	1,000	662	1,000
Purchases of Investments	(1,000)	...	(1,000)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	662	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(14,683)	(11,148)	(10,880)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(14,683)	(11,148)	(10,880)
Net Increase/(Decrease) in Cash	(24,853)	(16,241)	(16,738)
Opening Cash and Cash Equivalents	134,839	131,383	115,142
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	109,986	115,142	98,404

Multicultural NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,706	22,552	25,922
Personnel Services Expenses
Other Operating Expenses	4,243	5,599	4,546
Grants and Subsidies	40,231	28,991	45,324
Appropriation Expense
Depreciation and Amortisation	422	318	562
Finance Costs	...	3	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	68,602	57,463	76,355
Revenue			
Appropriation Revenue
Funding Distribution from Department	62,524	48,565	65,687
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	772	285	807
Transfers to the Crown Entity
Sales of Goods and Services	6,002	5,105	6,013
Grants and Contributions	890	4,888	3,000
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	28	290	30
Total Revenue	70,215	59,133	75,537
Gain/(Loss) on Disposal of Non Current Assets	...	(15)	...
Other Gains/(Losses)
Net Result	1,613	1,655	(818)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,567	9,182	8,414
Taxes Receivable
Receivables	4,051	2,287	2,287
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,618	11,469	10,701
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	231	231
Plant and Equipment	312	411	415
Infrastructure Systems
Investment Properties
Right of Use Assets	27	132	132
Intangibles	2,121	619	564
Other Assets
Total Non Current Assets	2,460	1,393	1,342
Total Assets	8,078	12,862	12,043
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,282	5,373	5,373
Contract Liabilities	1,409	3,461	3,461
Other Financial Liabilities at Fair Value
Borrowings	26	24	23
Provisions	1,390	1,552	1,552
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,107	10,410	10,409
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3	114	114
Provisions	251	358	358
Other
Total Non Current Liabilities	254	472	472
Total Liabilities	6,361	10,882	10,881
Net Assets	1,717	1,980	1,162
Equity			
Accumulated Funds	1,717	1,980	1,162
Reserves
Capital Equity
Total Equity	1,717	1,980	1,162

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	22,934	21,983	25,115
Personnel Services
Grants and Subsidies	40,231	28,991	45,324
Finance Costs	...	3	...
Equivalent Income Tax
Other Payments	4,243	5,903	4,546
Total Payments	67,408	56,880	74,986
Receipts			
Appropriation
Funding Distribution from Department	62,524	48,565	65,687
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	6,002	4,736	6,013
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	890	4,346	3,000
Other Receipts	28	3,939	30
Total Receipts	69,443	61,586	74,730
Net Cash Flows From Operating Activities	2,035	4,706	(256)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(220)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,977)	(413)	(461)
Net Cash Flows From Investing Activities	(2,027)	(633)	(511)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(23)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(23)	...
Net Increase/(Decrease) in Cash	8	4,050	(767)
Opening Cash and Cash Equivalents	1,559	5,132	9,182
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,567	9,182	8,415

NSW Trustee and Guardian

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	89,861	78,251	96,122
Other Operating Expenses	20,263	22,997	21,188
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,598	3,993	4,821
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	114,722	105,241	122,131
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	83,009	75,932	82,573
Grants and Contributions	24,787	24,262	28,727
Investment Revenue	6,161	11,394	9,845
Retained Taxes, Fees and Fines
Other Revenue	310	1,003	206
Total Revenue	114,268	112,591	121,350
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(7)	...
Net Result	(454)	7,343	(781)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	99,475	104,073	98,186
Taxes Receivable
Receivables	9,047	7,868	8,168
Contract Assets	3,330	4,663	4,663
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	20,201	17,569	17,569
Assets Held For Sale
Total Current Assets	132,053	134,173	128,586
Non Current Assets			
Taxes Receivable
Receivables	2,693	366	...
Contract Assets
Inventories
Financial Assets at Fair Value	82,211	82,944	85,613
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,603	2,750	2,699
Plant and Equipment	7,645	6,141	8,478
Infrastructure Systems
Investment Properties
Right of Use Assets	...	1,652	826
Intangibles	11,079	9,913	10,813
Other Assets
Total Non Current Assets	106,231	103,766	108,429
Total Assets	238,284	237,939	237,015
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,981	7,618	7,618
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	31,132	27,414	27,464
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	37,113	35,032	35,082
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,200	2,476	2,283
Other
Total Non Current Liabilities	2,200	2,476	2,283
Total Liabilities	39,313	37,508	37,365
Net Assets	198,971	200,431	199,650
Equity			
Accumulated Funds	197,162	198,525	197,744
Reserves	1,809	1,906	1,906
Capital Equity
Total Equity	198,971	200,431	199,650

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	(234)	...
Personnel Services	89,861	78,251	96,122
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	23,470	30,834	26,771
Total Payments	113,331	108,851	122,893
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	83,009	75,970	82,573
Retained Taxes, Fees and Fines
Interest Received	435	3,193	4,175
Grants and Contributions	24,787	24,262	28,727
Other Receipts	8,564	7,466	5,713
Total Receipts	116,796	110,891	121,188
Net Cash Flows From Operating Activities	3,465	2,040	(1,705)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(4,521)	(1,633)	(3,837)
Proceeds from Sale of Investments	5,000	...	3,000
Purchases of Investments	(2,813)
Advances Repayments Received
Advances made
Other Investing	(2,562)	(1,167)	(3,345)
Net Cash Flows From Investing Activities	(4,896)	(2,800)	(4,182)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,431)	(760)	(5,887)
Opening Cash and Cash Equivalents	100,906	104,833	104,073
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	99,475	104,073	98,186

Judicial Commission of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,027	4,792	5,251
Personnel Services Expenses
Other Operating Expenses	2,045	1,610	2,122
Grants and Subsidies	6	...	6
Appropriation Expense
Depreciation and Amortisation	265	197	265
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	7,343	6,599	7,645
Revenue			
Appropriation Revenue	6,000	5,338	6,279
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	172	(41)	180
Transfers to the Crown Entity
Sales of Goods and Services	958	1,199	1,001
Grants and Contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	65	150	68
Total Revenue	7,196	6,646	7,530
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(147)	47	(115)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	120	693	693
Taxes Receivable
Receivables	16	108	108
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	136	801	801
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,040	1,090	975
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	...	154	154
Other Assets
Total Non Current Assets	1,040	1,244	1,129
Total Assets	1,176	2,045	1,930
Liabilities			
Current Liabilities			
Taxes Payable
Payables	106	242	242
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	677	583	583
Other	66	657	657
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	849	1,482	1,482
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	27	31	31
Other
Total Non Current Liabilities	27	31	31
Total Liabilities	876	1,513	1,513
Net Assets	300	532	417
Equity			
Accumulated Funds	300	532	417
Reserves
Capital Equity
Total Equity	300	532	417

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,855	4,937	5,071
Personnel Services
Grants and Subsidies	6	...	6
Finance Costs
Equivalent Income Tax
Other Payments	2,013	1,914	2,122
Total Payments	6,874	6,851	7,199
Receipts			
Appropriation	6,000	5,335	6,279
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	958	1,790	1,001
Retained Taxes, Fees and Fines
Interest Received	1	...	1
Grants and Contributions
Other Receipts	65	431	68
Total Receipts	7,024	7,556	7,349
Net Cash Flows From Operating Activities	150	705	150
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(73)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	45	(104)	...
Net Cash Flows From Investing Activities	(105)	(177)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	45	528	0
Opening Cash and Cash Equivalents	75	165	693
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	120	693	693

Office of the Children's Guardian

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	35,854	33,360	41,564
Personnel Services Expenses
Other Operating Expenses	19,686	25,402	18,124
Grants and Subsidies	1,069	1,204	1,074
Appropriation Expense
Depreciation and Amortisation	2,035	1,714	1,915
Finance Costs	...	3	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	58,643	61,684	62,677
Revenue			
Appropriation Revenue	31,721	31,697	30,680
Funding Distribution from Department	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,048	1,094	1,101
Transfers to the Crown Entity
Sales of Goods and Services	19,001	30,256	22,087
Grants and Contributions	313	931	317
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	259	...
Total Revenue	52,085	64,237	54,186
Gain/(Loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)
Net Result	(6,559)	2,549	(8,491)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,975	10,876	2,861
Taxes Receivable
Receivables	1,259	3,399	3,399
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,234	14,276	6,261
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	438	438	390
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	4,133	3,655	3,227
Other Assets
Total Non Current Assets	4,571	4,093	3,617
Total Assets	8,805	18,369	9,878
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,778	4,497	4,497
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,510	4,322	4,322
Other	...	37	37
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,288	8,856	8,856
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	493	588	588
Other
Total Non Current Liabilities	493	588	588
Total Liabilities	9,781	9,444	9,444
Net Assets	(976)	8,924	433
Equity			
Accumulated Funds	(976)	8,924	433
Reserves
Capital Equity
Total Equity	(976)	8,924	433

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	34,806	31,592	40,463
Personnel Services
Grants and Subsidies	1,069	1,204	1,074
Finance Costs
Equivalent Income Tax
Other Payments	19,686	25,802	18,124
Total Payments	55,560	58,598	59,660
Receipts			
Appropriation	31,721	31,697	30,680
Funding Distribution from Department	0	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	19,001	30,293	22,087
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	313	931	317
Other Receipts	...	1,116	...
Total Receipts	51,036	64,038	53,085
Net Cash Flows From Operating Activities	(4,524)	5,440	(6,576)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(189)	(229)	(189)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(799)	(18)	(1,250)
Net Cash Flows From Investing Activities	(988)	(247)	(1,439)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(5,512)	5,193	(8,015)
Opening Cash and Cash Equivalents	8,487	5,683	10,876
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,975	10,876	2,861

Office of the Director of Public Prosecutions

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	161,759	154,154	174,997
Personnel Services Expenses
Other Operating Expenses	45,694	36,232	39,388
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,331	2,735	3,687
Finance Costs	6	6	5
Other Expenses	4,738	3,649	4,760
TOTAL EXPENSES EXCLUDING LOSSES	215,528	196,776	222,838
Revenue			
Appropriation Revenue	203,610	191,235	211,001
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	8,301	5,120	8,911
Transfers to the Crown Entity
Sales of Goods and Services	93	36	97
Grants and Contributions	5,754	610	100
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	40	185	42
Total Revenue	217,799	197,186	220,152
Gain/(Loss) on Disposal of Non Current Assets	5	(263)	5
Other Gains/(Losses)	(152)
Net Result	2,124	147	(2,681)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,411	8,542	5,602
Taxes Receivable
Receivables	3,252	4,494	4,494
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,663	13,036	10,096
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	8,334	8,520	8,865
Infrastructure Systems
Investment Properties
Right of Use Assets	269	247	216
Intangibles	1,942	1,090	1,130
Other Assets
Total Non Current Assets	10,545	9,856	10,210
Total Assets	19,208	22,892	20,306
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,049	7,263	7,261
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	154	160	120
Provisions	14,987	16,533	16,300
Other	129	191	191
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	18,320	24,147	23,872
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	117	88	83
Provisions	1,514	2,072	2,072
Other	334	205	580
Total Non Current Liabilities	1,965	2,364	2,734
Total Liabilities	20,285	26,512	26,606
Net Assets	(1,077)	(3,619)	(6,300)
Equity			
Accumulated Funds	(1,077)	(3,619)	(6,300)
Reserves
Capital Equity
Total Equity	(1,077)	(3,619)	(6,300)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	153,691	148,100	166,319
Personnel Services
Grants and Subsidies
Finance Costs	6	6	5
Equivalent Income Tax
Other Payments	50,076	42,189	44,165
Total Payments	203,774	190,295	210,490
Receipts			
Appropriation	203,610	191,235	211,001
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	93	(161)	97
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	5,754	610	100
Other Receipts	40	3,712	418
Total Receipts	209,497	195,396	211,617
Net Cash Flows From Operating Activities	5,724	5,101	1,127
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(4,759)	(3,429)	(2,916)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(720)	(358)	(905)
Net Cash Flows From Investing Activities	(5,474)	(3,787)	(3,816)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(250)	(221)	(251)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(250)	(221)	(251)
Net Increase/(Decrease) in Cash	(0)	1,093	(2,940)
Opening Cash and Cash Equivalents	5,411	7,449	8,542
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,411	8,542	5,602

4. CUSTOMER SERVICE

4.1 Agency Expense Summary

Customer Service	Expenses ^(a)			Capital Expenditure		
	2022-23	2023-24	Change %	2022-23	2023-24	Change %
	Est. Actual \$m	Budget \$m		Est. Actual \$m	Budget \$m	
Department of Customer Service	2,363.4	2,070.7	(12.4)	167.2	214.0	28.0
Funding distribution to agencies	1,587.0	1,066.3	(32.8)
Total Principal Department	3,950.4	3,137.0	(20.6)	167.2	214.0	28.0
Agencies						
Information and Privacy Commission	7.0	7.9	12.0	0.3	0.2	(15.8)
Service NSW	853.3	840.6	(1.5)	46.6	36.6	(21.4)
Long Service Corporation	186.4	265.3	42.4	3.6	0.3	(92.8)
New South Wales Government Telecommunications Authority	199.7	262.6	31.5	197.6	223.5	13.1
Office of the Independent Review Officer	103.0	88.5	(14.1)
Rental Bond Board	78.7	84.5	7.4
State Insurance Regulatory Authority	613.8	661.3	7.7	0.2	5.6	N/A
Total Agencies	2,041.9	2,210.6	8.3	248.3	266.1	7.2

(a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

4.2 Financial Statements

Department of Customer Service

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	945,457	850,546	952,707
Personnel Services Expenses
Other Operating Expenses	621,644	559,250	651,535
Grants and Subsidies	2,966,272	2,465,263	1,449,234
Appropriation Expense
Depreciation and Amortisation	70,673	68,443	77,086
Finance Costs	1,102	3,043	1,600
Other Expenses	33	3,856	4,861
TOTAL EXPENSES EXCLUDING LOSSES	4,605,181	3,950,402	3,137,023
Revenue			
Appropriation Revenue	3,734,087	2,934,757	2,293,644 ^(a)
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	20,766	(1,390)	21,887
Transfers to the Crown Entity	...	(306,394)	(50,908)
Sales of Goods and Services	366,040	341,592	368,108
Grants and Contributions	386,159	337,215	230,592
Investment Revenue	8,631	15,636	9,787
Retained Taxes, Fees and Fines	92,703	226,386	111,116
Other Revenue	104,338	142,129	127,639
Total Revenue	4,712,724	3,689,930	3,111,865
Gain/(Loss) on Disposal of Non Current Assets	1,833	(6,017)	2,140
Other Gains/(Losses)	(43)	(443)	(544)
Net Result	109,333	(266,932)	(23,562)

(a) Appropriation revenue includes \$102,000,000 in hypothecated appropriation from the Digital Restart Fund (Special Deposit Account) and \$2,191,644,049 to be appropriated to the Minister for Customer Service and Digital Government out of the Consolidated Fund for services of the Department of Customer Service for 2023-24, payment into the Digital Restart Fund established under the *Digital Restart Fund Act 2020* and payment into the Rental Bond Interest Account established under the *Residential Tenancies Act 2010*.

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,244,079	718,865	451,838
Taxes Receivable
Receivables	242,476	114,546	99,517
Contract Assets	...	27,532	27,532
Inventories	...	(0)	...
Financial Assets at Fair Value	5,718	17,157	17,157
Other Financial Assets	23,800	0	...
Other
Assets Held For Sale	19,785	6,088	6,088
Total Current Assets	1,535,858	884,188	602,132
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	73,646	69,161	70,772
Equity Investments	0	0	0
Property, Plant and Equipment -			
Land and Building	20,915	98,994	78,133
Plant and Equipment	111,315	32,300	34,724
Infrastructure Systems
Investment Properties	0
Right of Use Assets	71,854	95,247	77,300
Intangibles	1,151,747	1,131,516	1,270,678
Other Assets	6,400	0	...
Total Non Current Assets	1,435,877	1,427,218	1,531,607
Total Assets	2,971,735	2,311,406	2,133,739
Liabilities			
Current Liabilities			
Taxes Payable
Payables	60,173	132,497	114,277
Contract Liabilities	36,301	84,617	75,677
Other Financial Liabilities at Fair Value
Borrowings	27,673	17,558	16,322
Provisions	123,428	152,022	155,779
Other	75,371	125,344	106,617
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	322,946	512,038	468,672
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	48,231	74,564	60,075
Provisions	30,592	48,997	48,997
Other	2,185,943	2,178,541	2,100,741
Total Non Current Liabilities	2,264,766	2,302,102	2,209,813
Total Liabilities	2,587,712	2,814,139	2,678,484
Net Assets	384,023	(502,733)	(544,745)
Equity			
Accumulated Funds	375,965	(583,462)	(625,474)
Reserves	8,058	80,729	80,729
Capital Equity
Total Equity	384,023	(502,733)	(544,745)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	919,946	834,297	923,488
Personnel Services
Grants and Subsidies	2,966,272	2,465,263	1,449,234
Finance Costs	1,102	2,254	1,600
Equivalent Income Tax
Other Payments	567,050	681,417	681,776
Total Payments	4,454,370	3,983,231	3,056,098
Receipts			
Appropriation	3,734,087	2,934,757	2,293,644
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	...	(308,508)	(50,908)
Sale of Goods and Services	363,839	322,988	365,193
Retained Taxes, Fees and Fines
Interest Received	4,272	(2,713)	20,074
Grants and Contributions	373,159	313,987	211,865
Other Receipts	169,526	441,699	161,103
Total Receipts	4,644,883	3,702,210	3,000,971
Net Cash Flows From Operating Activities	190,513	(281,021)	(55,128)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	17,500	3,091	17,806
Purchases of Property, Plant and Equipment	(48,073)	(19,197)	(49,630)
Proceeds from Sale of Investments	4,510
Purchases of Investments	(30,200)	(1,840)	...
Advances Repayments Received
Advances made
Other Investing	(236,971)	(146,064)	(181,585)
Net Cash Flows From Investing Activities	(293,234)	(164,010)	(213,409)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(33,556)	(25,708)	1,510
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(33,556)	(25,708)	1,510
Net Increase/(Decrease) in Cash	(136,277)	(470,739)	(267,027)
Opening Cash and Cash Equivalents	1,380,356	1,189,604	718,865
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,244,079	718,865	451,838

Information and Privacy Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	6,069	4,903	5,844
Personnel Services Expenses
Other Operating Expenses	1,270	1,791	1,594
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	66	129	220
Finance Costs
Other Expenses	...	210	218
TOTAL EXPENSES EXCLUDING LOSSES	7,404	7,033	7,876
Revenue			
Appropriation Revenue
Funding Distribution from Department	7,355	7,348	6,822
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	139	48	145
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	187	...	0
Investment Revenue	0	...	(0)
Retained Taxes, Fees and Fines
Other Revenue	27	47	(0)
Total Revenue	7,708	7,443	6,967
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	304	410	(909)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,917	1,900	1,815
Taxes Receivable
Receivables	114	108	108
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,030	2,008	1,923
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	(0)	(0)	...
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	623	417	432
Other Assets
Total Non Current Assets	623	417	432
Total Assets	2,653	2,425	2,355
Liabilities			
Current Liabilities			
Taxes Payable
Payables	457	236	1,075
Contract Liabilities	860
Other Financial Liabilities at Fair Value
Borrowings
Provisions	669	540	540
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,986	776	1,615
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	10	10
Other
Total Non Current Liabilities	...	10	10
Total Liabilities	1,986	786	1,625
Net Assets	667	1,639	730
Equity			
Accumulated Funds	667	1,639	730
Reserves
Capital Equity
Total Equity	667	1,639	730

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,930	4,923	5,699
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,501	2,115	973
Total Payments	7,431	7,039	6,672
Receipts			
Appropriation
Funding Distribution from Department	7,355	7,348	6,822
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	0	...	(0)
Grants and Contributions	187	...	0
Other Receipts	27	155	(0)
Total Receipts	7,569	7,503	6,822
Net Cash Flows From Operating Activities	138	464	150
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(315)	(279)	(235)
Net Cash Flows From Investing Activities	(315)	(279)	(235)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(177)	185	(85)
Opening Cash and Cash Equivalents	2,093	1,715	1,900
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,917	1,900	1,815

Service NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	322,166	513,681	542,118
Personnel Services Expenses
Other Operating Expenses	171,165	300,354	145,368
Grants and Subsidies	246,000	778	113,750
Appropriation Expense
Depreciation and Amortisation	45,633	38,475	39,319
Finance Costs	...	30	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	784,964	853,318	840,554
Revenue			
Appropriation Revenue
Funding Distribution from Department	645,681	666,516	597,654
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	5,082	7,814	5,311
Transfers to the Crown Entity
Sales of Goods and Services	75,477	59,429	81,496
Grants and Contributions	22,709	69,486	146,700
Investment Revenue	198	1,317	202
Retained Taxes, Fees and Fines
Other Revenue	7	100,226	7
Total Revenue	749,154	904,788	831,369
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(2,775)	...
Net Result	(35,810)	48,695	(9,185)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	7,931	31,197	34,724
Taxes Receivable
Receivables	32,959	45,445	45,445
Contract Assets	...	4,215	4,215
Inventories
Financial Assets at Fair Value	...	3	3
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	40,890	80,860	84,387
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	70,470	56,154
Plant and Equipment	61,713	18,284	23,098
Infrastructure Systems
Investment Properties
Right of Use Assets	194	299	299
Intangibles	68,733	62,810	69,600
Other Assets
Total Non Current Assets	130,640	151,863	149,151
Total Assets	171,530	232,723	233,538
Liabilities			
Current Liabilities			
Taxes Payable
Payables	73,793	38,765	48,765
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	305	416	416
Provisions	45,502	55,783	55,783
Other	...	15,539	15,539
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	119,600	110,503	120,503
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	906	906
Provisions	6,503	14,524	14,524
Other
Total Non Current Liabilities	6,503	15,430	15,430
Total Liabilities	126,103	125,933	135,933
Net Assets	45,427	106,790	97,605
Equity			
Accumulated Funds	45,427	106,790	97,605
Reserves
Capital Equity
Total Equity	45,427	106,790	97,605

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	317,084	498,075	536,807
Personnel Services
Grants and Subsidies	246,000	778	113,750
Finance Costs	...	33	...
Equivalent Income Tax
Other Payments	161,165	334,873	124,533
Total Payments	724,249	833,758	775,090
Receipts			
Appropriation
Funding Distribution from Department	645,681	666,516	597,654
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	75,477	76,573	81,496
Retained Taxes, Fees and Fines
Interest Received	198	1,317	202
Grants and Contributions	9,349	64,071	135,865
Other Receipts	7	89,452	7
Total Receipts	730,712	897,928	815,224
Net Cash Flows From Operating Activities	6,463	64,171	40,134
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(14,152)	(25,485)	(14,366)
Proceeds from Sale of Investments	...	(3)	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(26,905)	(21,640)	(22,241)
Net Cash Flows From Investing Activities	(41,057)	(47,128)	(36,607)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(205)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(205)	...
Net Increase/(Decrease) in Cash	(34,594)	16,838	3,527
Opening Cash and Cash Equivalents	42,525	14,359	31,197
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	7,931	31,197	34,724

Long Service Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	(4,100)	...
Personnel Services Expenses	10,055	9,886	13,121
Other Operating Expenses	289,781	120,912	185,199
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,129	293	1,186
Finance Costs	27,000	59,370	65,783
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	327,965	186,361	265,289
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	118,517	137,207	114,701
Retained Taxes, Fees and Fines	219,100	185,019	150,700
Other Revenue	4	15	5
Total Revenue	337,621	322,242	265,406
Gain/(Loss) on Disposal of Non Current Assets	...	1	...
Other Gains/(Losses)	...	(702)	...
Net Result	9,656	135,179	118

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	85,958	25,043	9,825
Taxes Receivable
Receivables	5,933	44,092	44,092
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	...	(36)	(36)
Assets Held For Sale
Total Current Assets	91,891	69,099	53,881
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	2,214,056	2,212,601	2,333,901
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	269	5	261
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	5,362	8,470	7,287
Other Assets
Total Non Current Assets	2,219,687	2,221,075	2,341,450
Total Assets	2,311,578	2,290,175	2,395,331
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,058	3,671	3,671
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,344,772	1,376,018	1,463,908
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,347,830	1,379,690	1,467,579
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	485,836	268,538	285,687
Other
Total Non Current Liabilities	485,836	268,538	285,687
Total Liabilities	1,833,666	1,648,228	1,753,266
Net Assets	477,913	641,947	642,065
Equity			
Accumulated Funds	477,913	641,947	642,065
Reserves
Capital Equity
Total Equity	477,913	641,947	642,065

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	(4,100)	...
Personnel Services	10,055	9,886	13,121
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	142,053	139,637	147,013
Total Payments	152,107	145,423	160,134
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines	219,100	181,214	150,700
Interest Received	17	571	401
Grants and Contributions
Other Receipts	113,842	1,624	1,074
Total Receipts	332,960	183,408	152,175
Net Cash Flows From Operating Activities	180,852	37,985	(7,958)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(260)	...	(260)
Proceeds from Sale of Investments	(112,769)	11,000	(7,000)
Purchases of Investments	...	(46,000)	...
Advances Repayments Received
Advances made
Other Investing	...	(3,589)	...
Net Cash Flows From Investing Activities	(113,029)	(38,588)	(7,260)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	67,823	(603)	(15,218)
Opening Cash and Cash Equivalents	18,135	25,646	25,043
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	85,958	25,043	9,825

New South Wales Government Telecommunications Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	44,687	38,007	53,212
Other Operating Expenses	137,968	101,169	138,969
Grants and Subsidies	9,720	8,221	...
Appropriation Expense
Depreciation and Amortisation	50,783	48,469	67,005
Finance Costs	3,064	3,862	3,408
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	246,222	199,728	262,593
Revenue			
Appropriation Revenue
Funding Distribution from Department	314,671	162,515	226,785
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	149,819	147,051	192,424
Grants and Contributions	17,498	9,487	8,626
Investment Revenue	114	3,464	2,212
Retained Taxes, Fees and Fines
Other Revenue	...	2,794	...
Total Revenue	482,102	325,311	430,047
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(1,240)	...
Net Result	235,880	124,344	167,454

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	118,145	163,464	169,625
Taxes Receivable
Receivables	28,211	5,935	7,588
Contract Assets	...	6,723	6,723
Inventories	789
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	147,145	176,122	183,936
Non Current Assets			
Taxes Receivable
Receivables	...	1,393	1,393
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	320	335	335
Plant and Equipment	757,789	662,887	826,963
Infrastructure Systems
Investment Properties
Right of Use Assets	81,265	149,616	140,558
Intangibles	12,835	12,821	14,277
Other Assets
Total Non Current Assets	852,209	827,052	983,526
Total Assets	999,354	1,003,174	1,167,462
Liabilities			
Current Liabilities			
Taxes Payable
Payables	83,328	56,218	58,644
Contract Liabilities	55,889	3,102	3,102
Other Financial Liabilities at Fair Value
Borrowings	5,978	9,129	9,129
Provisions	...	164	164
Other	...	19,809	19,809
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	145,195	88,424	90,849
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	78,863	119,707	114,116
Provisions	8,577	32,870	32,870
Other	...	57,907	57,907
Total Non Current Liabilities	87,440	210,484	204,893
Total Liabilities	232,635	298,907	295,742
Net Assets	766,719	704,266	871,720
Equity			
Accumulated Funds	766,719	665,628	833,082
Reserves	...	38,639	38,639
Capital Equity
Total Equity	766,719	704,266	871,720

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	44,687	38,007	53,212
Grants and Subsidies	9,720	8,221	...
Finance Costs	3,064	2,960	3,408
Equivalent Income Tax
Other Payments	140,675	80,978	138,982
Total Payments	198,146	130,166	195,602
Receipts			
Appropriation
Funding Distribution from Department	314,671	162,515	226,785
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	149,819	146,456	192,424
Retained Taxes, Fees and Fines
Interest Received	114	3,464	2,212
Grants and Contributions	17,498	36,362	8,626
Other Receipts	...	2,794	...
Total Receipts	482,102	351,591	430,047
Net Cash Flows From Operating Activities	283,956	221,425	234,446
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(291,352)	(169,625)	(219,324)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(6,428)	...
Net Cash Flows From Investing Activities	(291,352)	(176,053)	(219,324)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,306)	(10,531)	(9,747)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,306)	(10,531)	(9,747)
Net Increase/(Decrease) in Cash	(8,702)	34,842	5,375
Opening Cash and Cash Equivalents	126,141	128,622	163,464
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	706	...	786
Closing Cash and Cash Equivalents	118,145	163,464	169,625

Office of the Independent Review Officer

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	11,887	10,111	12,533
Personnel Services Expenses
Other Operating Expenses	3,311	4,421	4,879
Grants and Subsidies	69,311	88,010	71,038
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	1,593	471	(0)
TOTAL EXPENSES EXCLUDING LOSSES	86,102	103,013	88,451
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	(32)	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	85,881	103,045	88,207
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	0	...
Total Revenue	85,881	103,013	88,207
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(221)	(0)	(244)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,768	5,984	5,740
Taxes Receivable
Receivables	69	2,688	2,688
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,836	8,673	8,428
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,836	8,673	8,428
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,018	4,649	4,649
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,039	4,024	4,024
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,057	8,673	8,673
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	4,057	8,673	8,673
Net Assets	(221)	0	(244)
Equity			
Accumulated Funds	(221)	(0)	(244)
Reserves
Capital Equity
Total Equity	(221)	(0)	(244)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	11,887	10,082	12,533
Personnel Services
Grants and Subsidies	69,311	88,010	71,038
Finance Costs
Equivalent Income Tax
Other Payments	4,904	4,877	4,879
Total Payments	86,102	102,969	88,451
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(3)	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	85,881	103,045	88,207
Other Receipts	...	4,530	...
Total Receipts	85,881	107,572	88,207
Net Cash Flows From Operating Activities	(221)	4,603	(244)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(221)	4,603	(244)
Opening Cash and Cash Equivalents	3,989	1,381	5,984
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,768	5,984	5,740

Rental Bond Board

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	32,148	32,853	36,495
Grants and Subsidies	40,907	45,856	47,840
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	197	...	164
TOTAL EXPENSES EXCLUDING LOSSES	73,252	78,709	84,499
Revenue			
Appropriation Revenue
Funding Distribution from Department	66,153	66,153	67,079
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	0	...	0
Retained Taxes, Fees and Fines
Other Revenue	2,874	2,051	1,839
Total Revenue	69,027	68,204	68,919
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(4,225)	(10,505)	(15,581)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	192,466	183,664	168,083
Taxes Receivable
Receivables	638	183	183
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	193,105	183,847	168,266
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	193,105	183,847	168,266
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	82	108	108
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	82	108	108
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	82	108	108
Net Assets	193,023	183,739	168,158
Equity			
Accumulated Funds	193,023	183,739	168,158
Reserves
Capital Equity
Total Equity	193,023	183,739	168,158

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	40,907	45,856	47,840
Finance Costs
Equivalent Income Tax
Other Payments	32,345	33,384	36,659
Total Payments	73,252	79,240	84,499
Receipts			
Appropriation
Funding Distribution from Department	66,153	66,153	67,079
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	0	...	0
Grants and Contributions
Other Receipts	2,874	2,030	1,839
Total Receipts	69,027	68,183	68,919
Net Cash Flows From Operating Activities	(4,225)	(11,058)	(15,581)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(488)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(488)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(4,714)	(11,058)	(15,581)
Opening Cash and Cash Equivalents	197,180	194,722	183,664
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	192,466	183,664	168,083

State Insurance Regulatory Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	56,998	56,890	77,815
Other Operating Expenses	578,405	546,402	576,457
Grants and Subsidies	9,000	6,050	7,000
Appropriation Expense
Depreciation and Amortisation	...	130	23
Finance Costs	...	1,864	2
Other Expenses	...	2,429	...
TOTAL EXPENSES EXCLUDING LOSSES	644,403	613,764	661,297
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	5,836	20,442	5,921
Retained Taxes, Fees and Fines	553,411	450,901	627,213
Other Revenue	70,178	177,812	291
Total Revenue	629,425	649,155	633,425
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(4,616)	...
Net Result	(14,978)	30,774	(27,872)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	192,673	183,824	149,484
Taxes Receivable
Receivables	28,575	106,296	96,128
Contract Assets
Inventories
Financial Assets at Fair Value	203,428	200,794	196,696
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	424,676	490,913	442,308
Non Current Assets			
Taxes Receivable
Receivables	(0)
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1	29	29
Infrastructure Systems
Investment Properties
Right of Use Assets	(0)	51	28
Intangibles	5,555	...	5,555
Other Assets
Total Non Current Assets	5,556	81	5,613
Total Assets	430,232	490,994	447,920
Liabilities			
Current Liabilities			
Taxes Payable
Payables	49,691	37,254	26,844
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	0	23	23
Provisions	7,679	6,897	6,897
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	57,370	44,174	33,764
Non Current Liabilities			
Taxes Payable
Payables	160,068	142,097	141,807
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	29	28
Provisions	87,425	79,891	75,391
Other
Total Non Current Liabilities	247,493	222,018	217,225
Total Liabilities	304,864	266,191	250,989
Net Assets	125,368	224,803	196,931
Equity			
Accumulated Funds	125,368	224,803	196,931
Reserves
Capital Equity
Total Equity	125,368	224,803	196,931

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	869	...
Personnel Services	56,998	56,890	77,815
Grants and Subsidies	9,000	6,050	7,000
Finance Costs	...	2	2
Equivalent Income Tax
Other Payments	582,905	577,442	591,367
Total Payments	648,903	641,253	676,183
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	956	...
Retained Taxes, Fees and Fines	552,904	445,031	626,698
Interest Received	523	7,649	537
Grants and Contributions
Other Receipts	70,687	143,725	10,683
Total Receipts	624,113	597,361	637,917
Net Cash Flows From Operating Activities	(24,790)	(43,892)	(38,266)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(194)	...
Proceeds from Sale of Investments	9,411	9,000	9,483
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,555)	...	(5,555)
Net Cash Flows From Investing Activities	3,856	8,806	3,928
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	46	(2)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	46	(2)
Net Increase/(Decrease) in Cash	(20,934)	(35,041)	(34,340)
Opening Cash and Cash Equivalents	213,607	218,864	183,824
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	192,673	183,824	149,484

5. EDUCATION

5.1 Agency Expense Summary

Education	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Department of Education	22,208.8	22,414.1	0.9	2,380.7	2,586.2	8.6
Funding distribution to agencies	128.0	193.8	51.4
Total Principal Department	22,336.8	22,607.9	1.2	2,380.7	2,586.2	8.6
Agencies						
NSW Childcare and Economic Opportunity Fund Board ^(b)	100.0
NSW Education Standards Authority.....	216.3	228.0	5.4	2.1	7.8	278.9
TAFE Commission.....	2,037.0	2,019.7	(0.8)	273.6	237.2	(13.3)
Total Agencies	2,253.3	2,347.7	4.2	275.6	244.9	(11.1)

(a) This table shows expenses on an uneliminated basis.

(b) The NSW Childcare and Economic Opportunity Fund Board was established under the *Childcare and Economic Opportunity Fund Act 2022* (the Act) from 26 October 2022. The Act provides the initial appropriation to the Childcare and Economic Opportunity Fund in 2023-24.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

5.2 Financial Statements

Department of Education

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	12,983,118	12,785,710	12,807,151
Personnel Services Expenses
Other Operating Expenses	3,183,842	3,575,505	3,388,811
Grants and Subsidies	5,262,429	4,867,886	5,362,262
Appropriation Expense
Depreciation and Amortisation	1,002,451	1,090,536	1,035,039
Finance Costs	12,800	17,133	12,729
Other Expenses	1,788	...	1,868
TOTAL EXPENSES EXCLUDING LOSSES	22,446,427	22,336,771	22,607,860
Revenue			
Appropriation Revenue	22,508,149	21,899,488	22,465,320
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	516,123	401,484	518,547
Transfers to the Crown Entity
Sales of Goods and Services	413,532	460,646	416,963
Grants and Contributions	368,988	396,475	347,006
Investment Revenue	4,351	23,870	39,142
Retained Taxes, Fees and Fines
Other Revenue	158,138	217,113	148,829
Total Revenue	23,969,281	23,399,075	23,935,806
Gain/(Loss) on Disposal of Non Current Assets	...	(97,230)	(201,215)
Other Gains/(Losses)	(58,825)	15,783	(62,475)
Net Result	1,464,029	980,858	1,064,257

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	862,833	870,869	881,016
Taxes Receivable
Receivables	296,151	360,325	360,325
Contract Assets	671
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	...	15,573	15,573
Total Current Assets	1,158,984	1,246,768	1,257,586
Non Current Assets			
Taxes Receivable
Receivables	...	19,020	19,020
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	41,184,698	43,231,570	44,207,942
Plant and Equipment	515,930	261,720	274,435
Infrastructure Systems	107,100
Investment Properties
Right of Use Assets	362,594	388,359	384,961
Intangibles	233,493	507,482	457,204
Other Assets
Total Non Current Assets	42,296,715	44,408,151	45,450,662
Total Assets	43,455,699	45,654,918	46,708,247
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,084,213	1,133,844	1,104,094
Contract Liabilities	20,303	69,775	69,775
Other Financial Liabilities at Fair Value
Borrowings	22,350	21,166	14,415
Provisions	1,296,489	1,519,644	1,519,644
Other	26,637	45,209	74,959
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,449,993	2,789,638	2,782,887
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	137,091	138,197	134,021
Provisions	64,983	65,306	65,306
Other	...	12,338	12,338
Total Non Current Liabilities	202,074	215,842	211,666
Total Liabilities	2,652,066	3,005,480	2,994,553
Net Assets	40,803,632	42,649,438	43,713,694
Equity			
Accumulated Funds	19,317,706	18,558,020	19,622,276
Reserves	21,485,926	24,091,418	24,091,418
Capital Equity
Total Equity	40,803,632	42,649,438	43,713,694

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	12,466,994	12,167,495	12,288,604
Personnel Services
Grants and Subsidies	5,262,429	4,867,886	5,342,262
Finance Costs	26,547	17,133	17,047
Equivalent Income Tax
Other Payments	3,414,951	4,486,580	3,633,982
Total Payments	21,170,920	21,539,095	21,281,895
Receipts			
Appropriation	22,508,149	21,899,488	22,465,320
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	413,532	454,691	416,292
Retained Taxes, Fees and Fines
Interest Received	4,351	23,870	39,142
Grants and Contributions	368,588	294,782	346,606
Other Receipts	387,859	1,064,806	392,532
Total Receipts	23,682,478	23,737,637	23,659,891
Net Cash Flows From Operating Activities	2,511,558	2,198,543	2,377,997
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	70,835	11,743	224,942
Purchases of Property, Plant and Equipment	(2,608,619)	(2,055,247)	(2,566,598)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,990)	(152,589)	(5,267)
Net Cash Flows From Investing Activities	(2,543,774)	(2,196,093)	(2,346,923)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(24,819)	(19,610)	(20,927)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(24,819)	(19,610)	(20,927)
Net Increase/(Decrease) in Cash	(57,035)	(17,161)	10,147
Opening Cash and Cash Equivalents	919,867	888,030	870,869
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	862,833	870,869	881,016

NSW Childcare and Economic Opportunity Fund Board

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,340
Personnel Services Expenses
Other Operating Expenses	1,082
Grants and Subsidies	89,578
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	100,000
Revenue			
Appropriation Revenue	100,000
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	100,000
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities
Net Assets
Equity			
Accumulated Funds
Reserves
Capital Equity
Total Equity

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	9,340
Personnel Services
Grants and Subsidies	89,578
Finance Costs
Equivalent Income Tax
Other Payments	1,082
Total Payments	100,000
Receipts			
Appropriation	100,000
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts
Total Receipts	100,000
Net Cash Flows From Operating Activities
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents

NSW Education Standards Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	170,460	159,526	172,875
Personnel Services Expenses
Other Operating Expenses	54,669	54,840	53,264
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,651	1,984	1,791
Finance Costs	44	...	43
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	226,824	216,350	227,973
Revenue			
Appropriation Revenue
Funding Distribution from Department	127,993	127,993	193,777
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,238	1,588	4,349
Transfers to the Crown Entity
Sales of Goods and Services	32,276	29,658	33,869
Grants and Contributions	2,089	3,671	2,010
Investment Revenue	227	...	238
Retained Taxes, Fees and Fines
Other Revenue	950	5,064	655
Total Revenue	167,772	167,974	234,898
Gain/(Loss) on Disposal of Non Current Assets	10	...	10
Other Gains/(Losses)
Net Result	(59,041)	(48,376)	6,935

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,409	3,540	4,496
Taxes Receivable
Receivables	3,722	9,001	9,001
Contract Assets
Inventories	596	257	257
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,727	12,798	13,754
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,008	967	917
Plant and Equipment	328	174	150
Infrastructure Systems
Investment Properties
Right of Use Assets	...	0	(0)
Intangibles	9,201	9,452	15,505
Other Assets
Total Non Current Assets	11,537	10,594	16,572
Total Assets	20,264	23,391	30,326
Liabilities			
Current Liabilities			
Taxes Payable
Payables	10,298	7,174	7,174
Contract Liabilities	8,278	8,020	8,020
Other Financial Liabilities at Fair Value
Borrowings
Provisions	7,691	10,813	10,813
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	26,267	26,006	26,006
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	187	202	202
Other
Total Non Current Liabilities	187	202	202
Total Liabilities	26,454	26,209	26,209
Net Assets	(6,190)	(2,818)	4,117
Equity			
Accumulated Funds	(6,190)	(2,818)	4,117
Reserves
Capital Equity
Total Equity	(6,190)	(2,818)	4,117

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	166,223	157,610	168,526
Personnel Services
Grants and Subsidies
Finance Costs	44	...	43
Equivalent Income Tax
Other Payments	54,669	53,866	53,264
Total Payments	220,935	211,476	221,833
Receipts			
Appropriation
Funding Distribution from Department	127,993	127,993	193,777
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	32,276	23,870	33,869
Retained Taxes, Fees and Fines
Interest Received	227	...	238
Grants and Contributions	2,089	3,671	2,010
Other Receipts	950	4,950	655
Total Receipts	163,535	160,484	230,549
Net Cash Flows From Operating Activities	(57,400)	(50,992)	8,716
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	30	...	30
Purchases of Property, Plant and Equipment	(600)	(495)	1
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,700)	(1,561)	(7,790)
Net Cash Flows From Investing Activities	(2,270)	(2,056)	(7,760)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(59,670)	(53,048)	957
Opening Cash and Cash Equivalents	64,079	56,587	3,540
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,409	3,540	4,496

TAFE Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,400,351	1,361,451	1,362,847
Personnel Services Expenses
Other Operating Expenses	415,358	453,206	396,762
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	179,931	221,978	259,577
Finance Costs	361	337	530
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,996,001	2,036,972	2,019,716
Revenue			
Appropriation Revenue
Funding Distribution from Department	0	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	48,013	38,420	49,745
Transfers to the Crown Entity
Sales of Goods and Services	348,310	267,961	362,782
Grants and Contributions	1,651,651	1,725,434	1,478,453
Investment Revenue	1,673	8,516	7,042
Retained Taxes, Fees and Fines
Other Revenue	4,533	22,837	3,937
Total Revenue	2,054,179	2,063,167	1,901,959
Gain/(Loss) on Disposal of Non Current Assets	...	(1,840)	...
Other Gains/(Losses)	(2,360)	12,405	(2,360)
Net Result	55,818	36,760	(120,117)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	215,880	281,412	201,994
Taxes Receivable
Receivables	169,210	125,113	112,018
Contract Assets	44,345	100,825	100,825
Inventories
Financial Assets at Fair Value
Other Financial Assets	159	3,984	3,984
Other
Assets Held For Sale	2,711
Total Current Assets	432,305	511,335	418,821
Non Current Assets			
Taxes Receivable
Receivables	2,036	3,052	3,052
Contract Assets
Inventories
Financial Assets at Fair Value	175	175	175
Equity Investments
Property, Plant and Equipment -			
Land and Building	4,134,159	5,543,593	5,496,009
Plant and Equipment	92,514	132,156	133,115
Infrastructure Systems
Investment Properties
Right of Use Assets	13,053	14,642	17,942
Intangibles	168,638	150,707	171,605
Other Assets
Total Non Current Assets	4,410,575	5,844,325	5,821,898
Total Assets	4,842,880	6,355,659	6,240,719
Liabilities			
Current Liabilities			
Taxes Payable
Payables	178,869	165,683	165,683
Contract Liabilities	28,140	139,289	139,289
Other Financial Liabilities at Fair Value
Borrowings	6,425	4,807	6,465
Provisions	128,678	119,923	119,923
Other	330
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	342,443	429,702	431,360
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,233	6,442	9,961
Provisions	10,081	3,973	3,973
Other
Total Non Current Liabilities	15,314	10,415	13,934
Total Liabilities	357,757	440,117	445,294
Net Assets	4,485,123	5,915,543	5,795,425
Equity			
Accumulated Funds	1,755,590	1,723,889	1,603,772
Reserves	2,729,533	4,191,653	4,191,653
Capital Equity
Total Equity	4,485,123	5,915,543	5,795,425

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,352,338	1,311,180	1,313,101
Personnel Services
Grants and Subsidies
Finance Costs	361	319	530
Equivalent Income Tax
Other Payments	409,080	545,566	466,403
Total Payments	1,761,779	1,857,064	1,780,034
Receipts			
Appropriation
Funding Distribution from Department	0	...	(0)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	343,343	287,307	357,815
Retained Taxes, Fees and Fines
Interest Received	1,673	8,516	7,042
Grants and Contributions	1,651,651	1,725,262	1,487,877
Other Receipts	4,533	97,016	79,856
Total Receipts	2,001,200	2,118,101	1,932,589
Net Cash Flows From Operating Activities	239,420	261,036	152,555
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,622	127	...
Purchases of Property, Plant and Equipment	(292,380)	(260,411)	(191,862)
Proceeds from Sale of Investments
Purchases of Investments	...	(3,825)	...
Advances Repayments Received
Advances made
Other Investing	(23,978)	(10,858)	(35,800)
Net Cash Flows From Investing Activities	(313,736)	(274,968)	(227,662)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,364)	(5,813)	(4,311)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,364)	(5,813)	(4,311)
Net Increase/(Decrease) in Cash	(78,680)	(19,744)	(79,418)
Opening Cash and Cash Equivalents	294,559	301,157	281,412
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	215,880	281,412	201,994

6. ENVIRONMENT AND PLANNING

6.1 Agency Expense Summary

Environment and Planning	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Department of Planning and Environment	4,156.8	4,559.5	9.7	425.3	543.9	27.9
Funding distribution to agencies	1,863.4	3,849.1	106.6
Total Principal Department	6,020.2	8,408.5	39.7	425.3	543.9	27.9
Agencies						
Environment Protection Authority	259.2	376.5	45.3	5.1	9.5	85.6
Environmental Trust	66.5	90.9	36.7
NSW Reconstruction Authority ^(b)	1,840.2	2,466.7	34.0	1.4	58.7	N/A
Sydney Olympic Park Authority	201.3	196.5	(2.4)	27.1	10.5	(61.3)
Aboriginal Housing Office	159.2	185.5	16.5	69.1	101.4	46.7
Biodiversity Conservation Trust of NSW	49.9	72.9	46.0	1.6	15.1	827.1
Hunter and Central Coast Development Corporation	30.0	28.7	(4.3)	5.1	0.5	(90.3)
Lands Administration Ministerial Corporation	5.8	5.1	(12.0)	3.7	...	(100.0)
Planning Ministerial Corporation	46.8	94.5	101.9	45.2	259.5	473.6
Property NSW ^(c)	798.1	901.1	12.9	(484.4)	405.0	(183.6)
Water Administration Ministerial Corporation	75.6	66.3	(12.3)	8.3	20.0	141.7
Agencies transferred from Regional NSW						
Northern Rivers Reconstruction Corporation ^(d)	124.8	802.9	543.5	9.1	142.9	N/A
Agencies transferred from Jobs and Tourism						
Western Parkland City Authority ^(e)	58.1	57.7	(0.8)	65.1	222.6	241.8
Agencies transferred from Transport						
Centennial Park and Moore Park Trust ^(f)	48.6	47.1	(3.0)	9.3	12.7	36.4
Greater Cities Commission ^(g)	46.4	42.3	(8.7)	0.1	0.1	(4.3)
Greater Sydney Parklands Trust ^(f)
Luna Park Reserve Trust ^(f)	2.5	1.9	(26.5)
Royal Botanic Gardens and Domain Trust ^(f)	72.2	76.1	5.4	14.5	28.8	99.3
Western Sydney Parklands Trust ^(f)	23.7	28.3	19.0	13.4	13.0	(2.7)
Total Agencies^(h)	3,908.9	5,540.9	41.8	(206.1)	1,300.5	(730.9)

(a) This table shows expenses on an uneliminated basis.

(b) Resilience NSW was abolished on 16 December 2022 and parts were transferred to the newly established NSW Reconstruction Authority, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022*, effective 16 December 2022. The Hawkesbury-Nepean Valley Flood Risk Management Directorate in the Infrastructure NSW Staff Agency is transferred to the NSW Reconstruction Authority Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.4) 2023*, effective 1 July 2023.

(c) Movement in Property NSW's capital expenditure primarily relates to the revaluation of Right-of-Use assets.

(d) The Northern Rivers Reconstruction Corp Division is transferred to the NSW Reconstruction Authority Staff as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.4) 2023*, effective 1 July 2023.

(e) Western Parkland City Authority was transferred from Department of Enterprise, Investment and Trade to the Department of Planning and Environment, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023*, effective 5 April 2023.

(f) Centennial Park and Moore Park Trust, Greater Sydney Parklands Trust, Luna Park Reserve Trust, Royal Botanic Gardens and Domain Trust, Western Sydney Parklands Trust, Parramatta Park Trust and Place Management NSW were transferred from Transport for NSW to the Department of Planning and Environment, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 5) 2023*, effective 1 July 2023.

(g) Greater Cities Commission were transferred from Transport NSW to the Department of Planning and Environment, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023*, effective 5 April 2023.

(h) 2023-24 Budget totals exclude an additional \$71.4 million expenses in other funds, trusts and independent agencies within Environment and Planning.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

6.2 Financial Statements

Department of Planning and Environment

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,359,625	1,307,516	1,585,974
Personnel Services Expenses
Other Operating Expenses	971,663	939,204	1,109,506
Grants and Subsidies	2,709,785	3,594,453	5,492,109
Appropriation Expense
Depreciation and Amortisation	205,900	177,746	212,757
Finance Costs	3,279	1,285	3,530
Other Expenses	3,204	0	4,670
TOTAL EXPENSES EXCLUDING LOSSES	5,253,456	6,020,205	8,408,545
Revenue			
Appropriation Revenue	3,889,499	4,766,637	6,805,163
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	44,249	33,302	46,447
Transfers to the Crown Entity	...	52,951	...
Sales of Goods and Services	944,128	754,511	912,649
Grants and Contributions	548,924	601,921	604,005
Investment Revenue	67,405	77,566	66,874
Retained Taxes, Fees and Fines	9,613	5,072	(1,662)
Other Revenue	82,627	71,354	129,796
Total Revenue	5,586,444	6,363,314	8,563,272
Gain/(Loss) on Disposal of Non Current Assets	9,090	(32,002)	7,591
Other Gains/(Losses)	(100)	8,421	(100)
Net Result	341,978	319,528	162,218

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	494,446	564,812	454,946
Taxes Receivable
Receivables	258,718	372,438	384,938
Contract Assets
Inventories	27,621	86,404	145,209
Financial Assets at Fair Value	2,393	2,960	2,960
Other Financial Assets
Other	(42)	2	2
Assets Held For Sale
Total Current Assets	783,136	1,026,617	988,056
Non Current Assets			
Taxes Receivable
Receivables	125,476	124,037	124,101
Contract Assets
Inventories	10,325	17,848	17,848
Financial Assets at Fair Value	6,976	7,178	7,178
Equity Investments
Property, Plant and Equipment -			
Land and Building	9,626,516	14,666,618	14,688,050
Plant and Equipment	134,189	147,532	82,894
Infrastructure Systems	3,307,130	3,319,332	3,623,929
Investment Properties
Right of Use Assets	20,546	14,542	11,402
Intangibles	531,190	545,817	557,581
Other Assets
Total Non Current Assets	13,762,349	18,842,903	19,112,982
Total Assets	14,545,485	19,869,520	20,101,038
Liabilities			
Current Liabilities			
Taxes Payable
Payables	337,758	389,192	394,674
Contract Liabilities	29,931	42,666	42,941
Other Financial Liabilities at Fair Value
Borrowings	12,721	8,377	9,029
Provisions	170,539	187,927	192,638
Other	115,700	116,588	134,474
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	666,648	744,749	773,755
Non Current Liabilities			
Taxes Payable
Payables	...	77	77
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	28,644	25,871	20,250
Provisions	29,239	17,937	18,105
Other	963
Total Non Current Liabilities	58,846	43,885	38,432
Total Liabilities	725,494	788,634	812,187
Net Assets	13,819,990	19,080,886	19,288,851
Equity			
Accumulated Funds	11,848,235	11,823,910	11,976,071
Reserves	1,971,756	7,256,976	7,312,780
Capital Equity
Total Equity	13,819,990	19,080,886	19,288,851

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,315,376	1,268,663	1,539,527
Personnel Services
Grants and Subsidies	2,607,229	3,560,086	5,382,990
Finance Costs	3,243	441	2,828
Equivalent Income Tax
Other Payments	1,005,637	1,361,722	1,119,933
Total Payments	4,931,485	6,190,912	8,045,278
Receipts			
Appropriation	3,889,499	4,766,637	6,805,163
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(10,813)
Sale of Goods and Services	993,393	750,365	963,070
Retained Taxes, Fees and Fines
Interest Received	18,307	34,339	16,629
Grants and Contributions	500,257	563,885	543,727
Other Receipts	92,241	443,560	138,948
Total Receipts	5,493,696	6,558,786	8,456,725
Net Cash Flows From Operating Activities	562,211	367,874	411,447
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	27,044	15,022	27,044
Purchases of Property, Plant and Equipment	(632,193)	(366,780)	(495,938)
Proceeds from Sale of Investments	...	2,737	...
Purchases of Investments	...	(4,969)	...
Advances Repayments Received
Advances made
Other Investing	(50,261)	(50,338)	(40,794)
Net Cash Flows From Investing Activities	(655,410)	(404,328)	(509,688)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(12,725)	(13,346)	(11,625)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(12,725)	(13,346)	(11,625)
Net Increase/(Decrease) in Cash	(105,924)	(49,800)	(109,866)
Opening Cash and Cash Equivalents	600,370	614,612	564,812
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	494,446	564,812	454,946

Environment Protection Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	134,678	116,332	150,063
Personnel Services Expenses	...	103	...
Other Operating Expenses	213,928	98,780	142,236
Grants and Subsidies	74,712	39,479	78,287
Appropriation Expense
Depreciation and Amortisation	5,937	4,388	5,899
Finance Costs	29	92	30
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	429,284	259,174	376,515
Revenue			
Appropriation Revenue
Funding Distribution from Department	208,025	168,586	232,516
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,514	3,369	6,822
Transfers to the Crown Entity
Sales of Goods and Services	31,346	38,818	31,898
Grants and Contributions	180,277	37,338	100,167
Investment Revenue
Retained Taxes, Fees and Fines	929	2,013	1,075
Other Revenue	2,310	354	2,415
Total Revenue	429,400	250,478	374,892
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(688)	...
Net Result	116	(9,385)	(1,623)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	22,659	20,268	15,030
Taxes Receivable
Receivables	6,141	38,041	38,041
Contract Assets	6,610
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	35,410	58,309	53,071
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,887	4,538	4,431
Plant and Equipment	1,328	1,968	1,640
Infrastructure Systems
Investment Properties
Right of Use Assets	582	437	462
Intangibles	29,195	19,130	23,186
Other Assets
Total Non Current Assets	34,993	26,074	29,720
Total Assets	70,403	84,383	82,791
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,373	41,448	41,448
Contract Liabilities	340	475	475
Other Financial Liabilities at Fair Value
Borrowings	153	243	210
Provisions	10,549	13,951	13,951
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30,416	56,117	56,084
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	452	205	269
Provisions	871	1,380	1,380
Other
Total Non Current Liabilities	1,322	1,585	1,649
Total Liabilities	31,738	57,702	57,733
Net Assets	38,665	26,681	25,058
Equity			
Accumulated Funds	37,327	24,672	23,049
Reserves	1,337	2,009	2,009
Capital Equity
Total Equity	38,665	26,681	25,058

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	128,164	112,669	143,241
Personnel Services	...	103	...
Grants and Subsidies	74,712	39,479	78,287
Finance Costs	29	20	30
Equivalent Income Tax
Other Payments	213,928	102,269	142,236
Total Payments	416,833	254,540	363,795
Receipts			
Appropriation
Funding Distribution from Department	208,025	168,586	232,516
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	31,346	32,734	31,898
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	180,277	37,345	100,167
Other Receipts	3,239	6,425	3,489
Total Receipts	422,886	245,090	368,071
Net Cash Flows From Operating Activities	6,053	(9,450)	4,276
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(146)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(16,066)	(4,877)	(9,104)
Net Cash Flows From Investing Activities	(16,066)	(5,023)	(9,104)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(400)	(329)	(410)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(400)	(329)	(410)
Net Increase/(Decrease) in Cash	(10,413)	(14,802)	(5,238)
Opening Cash and Cash Equivalents	33,072	35,070	20,268
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	22,659	20,268	15,030

Environmental Trust

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	6,517	5,232	6,874
Grants and Subsidies	95,911	61,273	84,049
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	102,428	66,505	90,923
Revenue			
Appropriation Revenue
Funding Distribution from Department	77,108	53,809	93,314
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	12,440	7,663	...
Investment Revenue
Retained Taxes, Fees and Fines	...	298	...
Other Revenue	8,699	3,233	1,095
Total Revenue	98,247	65,002	94,409
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(298)	...
Net Result	(4,181)	(1,801)	3,486

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,743	6,653	10,139
Taxes Receivable
Receivables	794	625	625
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,537	7,278	10,764
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	2,537	7,278	10,764
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,711	2,116	2,116
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,711	2,116	2,116
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,711	2,116	2,116
Net Assets	(174)	5,162	8,648
Equity			
Accumulated Funds	(174)	5,162	8,648
Reserves
Capital Equity
Total Equity	(174)	5,162	8,648

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	95,911	61,273	84,049
Finance Costs
Equivalent Income Tax
Other Payments	6,517	7,582	6,874
Total Payments	102,428	68,855	90,923
Receipts			
Appropriation
Funding Distribution from Department	77,108	53,809	93,314
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	12,440	7,663	...
Other Receipts	8,699	6,006	1,095
Total Receipts	98,247	67,477	94,409
Net Cash Flows From Operating Activities	(4,181)	(1,378)	3,486
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(4,181)	(1,378)	3,486
Opening Cash and Cash Equivalents	5,924	8,031	6,653
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,743	6,653	10,139

Greater Cities Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	33,863	23,426	(0)
Personnel Services Expenses	17,747
Other Operating Expenses	20,176	22,708	24,332
Grants and Subsidies	30
Appropriation Expense
Depreciation and Amortisation	...	233	271
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	54,069	46,367	42,350
Revenue			
Appropriation Revenue
Funding Distribution from Department	53,825	49,648	37,288
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	146	660	(0)
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	290	...	272
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	659	...
Total Revenue	54,261	50,967	37,560
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(18)	...
Net Result	192	4,582	(4,790)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	953	5,621	1,000
Taxes Receivable
Receivables	437	816	816
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,390	6,437	1,816
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	815	416	247
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	...	8	8
Other Assets
Total Non Current Assets	815	424	255
Total Assets	2,204	6,861	2,071
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,777	2,266	1,618
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	681	2,094	2,742
Other	136
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,594	4,359	4,359
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	38	55	55
Other
Total Non Current Liabilities	38	55	55
Total Liabilities	3,632	4,414	4,414
Net Assets	(1,428)	2,447	(2,343)
Equity			
Accumulated Funds	(1,428)	2,447	(2,343)
Reserves
Capital Equity
Total Equity	(1,428)	2,447	(2,343)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	33,717	21,630	(0)
Personnel Services	17,747
Grants and Subsidies	30
Finance Costs
Equivalent Income Tax
Other Payments	20,176	26,157	24,332
Total Payments	53,923	47,788	42,079
Receipts			
Appropriation
Funding Distribution from Department	53,825	49,648	37,288
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	290	...	272
Other Receipts	...	2,412	...
Total Receipts	54,115	52,060	37,560
Net Cash Flows From Operating Activities	192	4,272	(4,519)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(340)	(107)	(102)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(340)	(107)	(102)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(148)	4,165	(4,621)
Opening Cash and Cash Equivalents	1,101	1,456	5,621
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	953	5,621	1,000

Northern Rivers Reconstruction Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	86	...
Personnel Services Expenses	15,464	4,886	5,864
Other Operating Expenses	1,007	54,189	58,381
Grants and Subsidies	...	65,614	735,042
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	194,763	...	3,651
TOTAL EXPENSES EXCLUDING LOSSES	211,234	124,776	802,938
Revenue			
Appropriation Revenue
Funding Distribution from Department	78,634	52,934	244,553
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	86	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	132,600	117,478	672,020
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	211,234	170,498	916,573
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	0	45,722	113,635

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	...	1,763	52,463
Taxes Receivable
Receivables	...	117,555	37,555
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	...	11,895	11,895
Assets Held For Sale
Total Current Assets	...	131,213	101,913
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	9,100	152,035
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	...	9,100	152,035
Total Assets	...	140,313	253,948
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	94,591	94,591
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	94,591	94,591
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	94,591	94,591
Net Assets	...	45,722	159,357
Equity			
Accumulated Funds	0	45,722	159,357
Reserves
Capital Equity
Total Equity	0	45,722	159,357

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	15,464	4,886	5,864
Grants and Subsidies	...	15,716	735,042
Finance Costs
Equivalent Income Tax
Other Payments	195,770	38,579	62,032
Total Payments	211,234	59,181	802,938
Receipts			
Appropriation
Funding Distribution from Department	78,634	52,934	244,553
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	132,600	75	752,020
Other Receipts	...	17,035	...
Total Receipts	211,234	70,044	996,573
Net Cash Flows From Operating Activities	0	10,863	193,635
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(9,100)	(142,935)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(9,100)	(142,935)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	0	1,763	50,700
Opening Cash and Cash Equivalents	1,763
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	0	1,763	52,463

NSW Reconstruction Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	16,794	58,744
Personnel Services Expenses
Other Operating Expenses	...	16,750	32,187
Grants and Subsidies	...	1,804,844	2,375,407
Appropriation Expense
Depreciation and Amortisation	...	1,815	303
Finance Costs	...	33	10
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	1,840,236	2,466,650
Revenue			
Appropriation Revenue
Funding Distribution from Department	...	1,400,629	2,550,558
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	284	333
Transfers to the Crown Entity
Sales of Goods and Services	5,864
Grants and Contributions	...	4,986	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	130	...
Total Revenue	...	1,406,029	2,556,755
Gain/(Loss) on Disposal of Non Current Assets	...	(19)	...
Other Gains/(Losses)
Net Result	...	(434,226)	90,105

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	...	1,648,951	1,251,968
Taxes Receivable
Receivables	...	69,040	69,656
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	1,717,991	1,321,624
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	55,000
Plant and Equipment	...	143	2,225
Infrastructure Systems
Investment Properties
Right of Use Assets	...	1,671	1,668
Intangibles	...	12	1,376
Other Assets
Total Non Current Assets	...	1,826	60,269
Total Assets	...	1,719,817	1,381,893
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	1,660,591	1,226,122
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	1,094	1,094
Provisions	...	4,535	4,535
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	1,666,220	1,231,751
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	616	616
Provisions	...	62	62
Other
Total Non Current Liabilities	...	678	678
Total Liabilities	...	1,666,898	1,232,429
Net Assets	...	52,919	149,464
Equity			
Accumulated Funds	...	52,919	149,464
Reserves
Capital Equity
Total Equity	...	52,919	149,464

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	16,626	58,411
Personnel Services
Grants and Subsidies	...	919,068	2,375,407
Finance Costs	...	33	10
Equivalent Income Tax
Other Payments	...	81,039	467,272
Total Payments	...	1,016,765	2,901,100
Receipts			
Appropriation
Funding Distribution from Department	...	1,400,629	2,550,558
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(66)	5,864
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	4,986	...
Other Receipts	...	(2,728)	...
Total Receipts	...	1,402,821	2,556,423
Net Cash Flows From Operating Activities	...	386,056	(344,677)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(902)	(57,082)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,664)
Net Cash Flows From Investing Activities	...	(902)	(58,746)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(87)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(87)	...
Net Increase/(Decrease) in Cash	...	385,067	(403,423)
Opening Cash and Cash Equivalents	1,648,951
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	1,263,884	6,440
Closing Cash and Cash Equivalents	...	1,648,951	1,251,968

Royal Botanic Gardens and Domain Trust

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	34,214	29,941	35,513
Other Operating Expenses	23,142	32,663	30,302
Grants and Subsidies	...	94	...
Appropriation Expense
Depreciation and Amortisation	9,502	9,465	10,267
Finance Costs	7	4	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	66,865	72,168	76,086
Revenue			
Appropriation Revenue
Funding Distribution from Department	26,113	31,437	30,019
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	22,470	28,088	26,184
Grants and Contributions	38,138	14,958	40,906
Investment Revenue	70	540	671
Retained Taxes, Fees and Fines	725	937	814
Other Revenue	397	2,499	51
Total Revenue	87,913	78,459	98,645
Gain/(Loss) on Disposal of Non Current Assets	...	(34)	...
Other Gains/(Losses)	...	305	...
Net Result	21,048	6,563	22,559

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	15,240	26,850	16,951
Taxes Receivable
Receivables	2,210	11,116	3,113
Contract Assets
Inventories	73	61	61
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	17,523	38,027	20,124
Non Current Assets			
Taxes Receivable
Receivables	...	10,009	9,959
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	511,458	493,975	514,136
Plant and Equipment	409,136	433,297	442,485
Infrastructure Systems	119,978	128,314	142,463
Investment Properties
Right of Use Assets	404	254	192
Intangibles	6,009	6,795	6,446
Other Assets	9,425
Total Non Current Assets	1,056,410	1,072,644	1,115,681
Total Assets	1,073,933	1,110,671	1,135,806
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,727	9,355	4,487
Contract Liabilities	3,864	7,993	8,222
Other Financial Liabilities at Fair Value
Borrowings	107	116	113
Provisions	3,400	3,068	3,145
Other	1,756	12,196	1,592
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,854	32,728	17,559
Non Current Liabilities			
Taxes Payable
Payables	0	...	0
Contract Liabilities	1,553	1,456	1,456
Other Financial Liabilities at Fair Value
Borrowings	228	141	82
Provisions	95	77	78
Other	193	155	155
Total Non Current Liabilities	2,069	1,828	1,771
Total Liabilities	14,922	34,556	19,330
Net Assets	1,059,011	1,076,115	1,116,476
Equity			
Accumulated Funds	598,702	583,439	605,998
Reserves	460,309	492,676	510,477
Capital Equity
Total Equity	1,059,011	1,076,115	1,116,476

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	1,152	...
Personnel Services	34,214	29,941	35,513
Grants and Subsidies	...	94	...
Finance Costs	7	4	4
Equivalent Income Tax
Other Payments	29,348	36,291	39,251
Total Payments	63,569	67,483	74,769
Receipts			
Appropriation
Funding Distribution from Department	26,113	31,437	30,019
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	22,436	22,162	34,214
Retained Taxes, Fees and Fines
Interest Received	70	540	671
Grants and Contributions	34,838	19,565	23,796
Other Receipts	7,371	10,564	7,071
Total Receipts	90,828	84,269	95,771
Net Cash Flows From Operating Activities	27,259	16,786	21,003
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	87	...
Purchases of Property, Plant and Equipment	(29,769)	(9,083)	(30,770)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,350)	(2,093)	...
Net Cash Flows From Investing Activities	(31,119)	(11,089)	(30,770)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(128)	(139)	(132)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(128)	(139)	(132)
Net Increase/(Decrease) in Cash	(3,988)	5,558	(9,899)
Opening Cash and Cash Equivalents	19,228	21,292	26,850
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	15,240	26,850	16,951

Sydney Olympic Park Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	30,107	28,229	32,126
Other Operating Expenses	47,338	63,747	61,181
Grants and Subsidies	...	65	30
Appropriation Expense
Depreciation and Amortisation	102,766	109,193	103,114
Finance Costs	96	49	1
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	180,307	201,283	196,451
Revenue			
Appropriation Revenue
Funding Distribution from Department	30,613	30,665	23,614
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	55,717	61,220	64,213
Grants and Contributions	4,131	6,215	10,137
Investment Revenue	2,528	9,784	2,370
Retained Taxes, Fees and Fines	645	754	608
Other Revenue	2,674	3,776	2,541
Total Revenue	96,308	112,414	103,483
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	15	...
Net Result	(83,999)	(88,854)	(92,968)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	82,802	116,889	107,290
Taxes Receivable
Receivables	8,437	4,469	4,469
Contract Assets	...	7,303	7,303
Inventories	64	3	3
Financial Assets at Fair Value	1,084	...	860
Other Financial Assets	1,507	1,511	1,511
Other
Assets Held For Sale
Total Current Assets	93,895	130,176	121,437
Non Current Assets			
Taxes Receivable
Receivables	4,200	2,800	2,800
Contract Assets
Inventories
Financial Assets at Fair Value	77,147	77,180	77,180
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,346,456	2,733,798	2,667,511
Plant and Equipment	136,822	21,612	21,142
Infrastructure Systems	421,715	437,563	411,812
Investment Properties
Right of Use Assets	1,183	1,039	918
Intangibles
Other Assets	3,527	3,602	3,602
Total Non Current Assets	2,991,050	3,277,594	3,184,965
Total Assets	3,084,945	3,407,770	3,306,402
Liabilities			
Current Liabilities			
Taxes Payable
Payables	13,980	25,533	17,233
Contract Liabilities	...	6,222	6,222
Other Financial Liabilities at Fair Value
Borrowings	218	101	234
Provisions	3,947	3,545	3,545
Other	4,000	1,392	1,392
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22,145	36,793	28,626
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,185	997	764
Provisions	479	417	417
Other
Total Non Current Liabilities	1,664	1,415	1,182
Total Liabilities	23,809	38,208	29,808
Net Assets	3,061,136	3,369,562	3,276,594
Equity			
Accumulated Funds	1,501,042	1,509,889	1,416,921
Reserves	1,560,094	1,859,673	1,859,673
Capital Equity
Total Equity	3,061,136	3,369,562	3,276,594

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	300	...
Personnel Services	30,107	28,229	32,126
Grants and Subsidies	...	65	30
Finance Costs	96	49	1
Equivalent Income Tax
Other Payments	47,679	56,183	69,481
Total Payments	77,882	84,826	101,637
Receipts			
Appropriation
Funding Distribution from Department	30,613	30,665	23,614
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	55,717	65,712	64,213
Retained Taxes, Fees and Fines
Interest Received	1,444	3,159	1,509
Grants and Contributions	4,131	6,215	10,137
Other Receipts	3,319	4,734	3,149
Total Receipts	95,224	110,484	102,623
Net Cash Flows From Operating Activities	17,342	25,658	986
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(21,110)	(27,225)	(10,485)
Proceeds from Sale of Investments
Purchases of Investments	...	(151)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(21,110)	(27,376)	(10,485)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	24	...	21
Repayment of Borrowings and Advances	(73)	...	(121)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(49)	...	(100)
Net Increase/(Decrease) in Cash	(3,817)	(1,718)	(9,599)
Opening Cash and Cash Equivalents	86,619	118,607	116,889
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	82,802	116,889	107,290

Western Parkland City Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,504	17,130	0
Personnel Services Expenses	23,527
Other Operating Expenses	33,492	24,058	19,412
Grants and Subsidies	26,664	16,734	11,305
Appropriation Expense
Depreciation and Amortisation	1,547	182	3,402
Finance Costs
Other Expenses	737	...	6
TOTAL EXPENSES EXCLUDING LOSSES	83,944	58,104	57,652
Revenue			
Appropriation Revenue	0	...	(0)
Funding Distribution from Department	250,310	149,250	240,980
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	174	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	11,224	8,875	360
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	40	965
Total Revenue	261,534	158,339	242,306
Gain/(Loss) on Disposal of Non Current Assets	...	(58)	...
Other Gains/(Losses)
Net Result	177,590	100,178	184,654

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	19,430	60,151	25,634
Taxes Receivable
Receivables	572	3,485	3,485
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	20,002	63,636	29,119
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	464,152	342,181	428,744
Plant and Equipment	20,334	7,518	56,304
Infrastructure Systems	14,304	43,632	127,454
Investment Properties
Right of Use Assets	...	45	45
Intangibles
Other Assets
Total Non Current Assets	498,790	393,375	612,546
Total Assets	518,792	457,011	641,665
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,322	12,792	12,049
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	35	35
Provisions	1,675	2,443	3,186
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,997	15,270	15,270
Non Current Liabilities			
Taxes Payable
Payables	...	208	208
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	50	611	611
Other
Total Non Current Liabilities	50	820	820
Total Liabilities	11,047	16,090	16,090
Net Assets	507,745	440,921	625,575
Equity			
Accumulated Funds	507,745	440,921	625,575
Reserves
Capital Equity
Total Equity	507,745	440,921	625,575

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,504	16,366	0
Personnel Services	23,527
Grants and Subsidies	26,664	17,939	11,305
Finance Costs
Equivalent Income Tax
Other Payments	34,229	31,216	19,418
Total Payments	82,397	65,521	54,250
Receipts			
Appropriation	0	...	(0)
Funding Distribution from Department	250,310	149,250	240,980
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	11,224	9,146	360
Other Receipts	...	5,214	965
Total Receipts	261,534	163,610	242,306
Net Cash Flows From Operating Activities	179,137	98,089	188,056
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(170,709)	(63,734)	(222,573)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(170,709)	(63,734)	(222,573)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(52)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(52)	...
Net Increase/(Decrease) in Cash	8,428	34,303	(34,517)
Opening Cash and Cash Equivalents	11,002	25,848	60,151
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	19,430	60,151	25,634

Aboriginal Housing Office

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	23,930	19,802	26,523
Other Operating Expenses	74,252	69,653	70,046
Grants and Subsidies	64,689	42,447	58,856
Appropriation Expense
Depreciation and Amortisation	25,857	27,252	30,067
Finance Costs	...	9	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	188,728	159,164	185,492
Revenue			
Appropriation Revenue
Funding Distribution from Department	75,392	59,863	107,781
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	51,134	45,573	56,514
Grants and Contributions	104,792	71,118	80,236
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	12,122	7,514	12,438
Total Revenue	243,440	184,068	256,968
Gain/(Loss) on Disposal of Non Current Assets	...	(2,506)	...
Other Gains/(Losses)	(7,525)	(1,816)	(7,774)
Net Result	47,187	20,582	63,703

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	31,882	28,875	30,400
Taxes Receivable
Receivables	1,776	6,186	7,554
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	33,658	35,061	37,954
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,232,539	3,278,068	3,612,174
Plant and Equipment	1,083	714	915
Infrastructure Systems
Investment Properties
Right of Use Assets	...	228	228
Intangibles
Other Assets
Total Non Current Assets	3,233,622	3,279,010	3,613,317
Total Assets	3,267,280	3,314,071	3,651,271
Liabilities			
Current Liabilities			
Taxes Payable
Payables	20,310	39,279	39,425
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	63	63
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	20,310	39,342	39,488
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	171	171
Provisions	11,435	142	142
Other	213	213	213
Total Non Current Liabilities	11,648	526	526
Total Liabilities	31,958	39,868	40,014
Net Assets	3,235,322	3,274,203	3,611,257
Equity			
Accumulated Funds	1,429,765	1,527,802	1,787,291
Reserves	1,805,557	1,746,401	1,823,966
Capital Equity
Total Equity	3,235,322	3,274,203	3,611,257

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	23,930	19,802	26,523
Grants and Subsidies	64,689	42,197	58,856
Finance Costs	...	9	...
Equivalent Income Tax	...	(3)	...
Other Payments	73,388	60,351	70,075
Total Payments	162,007	122,358	155,454
Receipts			
Appropriation
Funding Distribution from Department	75,392	59,863	107,781
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	51,134	45,573	56,514
Retained Taxes, Fees and Fines	...	(277)	...
Interest Received
Grants and Contributions	104,792	70,868	80,236
Other Receipts	12,231	7,375	10,409
Total Receipts	243,549	183,401	254,939
Net Cash Flows From Operating Activities	81,542	61,043	99,486
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	3,253	1,221	3,285
Purchases of Property, Plant and Equipment	(90,396)	(60,002)	(101,246)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(87,143)	(58,780)	(97,961)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(5,601)	2,263	1,525
Opening Cash and Cash Equivalents	37,483	26,612	28,875
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	31,882	28,875	30,400

Biodiversity Conservation Trust of NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	18,156	19,885	19,284
Other Operating Expenses	46,686	17,549	44,184
Grants and Subsidies	11,972	11,929	9,308
Appropriation Expense
Depreciation and Amortisation	94	535	97
Finance Costs	12	17	12
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	76,921	49,915	72,885
Revenue			
Appropriation Revenue
Funding Distribution from Department	21,123	23,681	17,838
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	(0)	92	(0)
Grants and Contributions	71,271	70,690	62,904
Investment Revenue	11,854	26,998	14,658
Retained Taxes, Fees and Fines	0	...	0
Other Revenue	2,885	5,400	3,185
Total Revenue	107,134	126,861	98,585
Gain/(Loss) on Disposal of Non Current Assets	...	128	...
Other Gains/(Losses)	...	(2,264)	...
Net Result	30,213	74,810	25,700

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	146,877	238,280	263,993
Taxes Receivable
Receivables	67	491	491
Contract Assets
Inventories	25,651	16,669	16,669
Financial Assets at Fair Value	169,478	237,631	237,631
Other Financial Assets
Other
Assets Held For Sale	8,851	7,042	7,042
Total Current Assets	350,924	500,113	525,826
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	84	218	218
Infrastructure Systems
Investment Properties
Right of Use Assets	458	341	335
Intangibles	686	2,935	2,935
Other Assets
Total Non Current Assets	1,228	3,494	3,488
Total Assets	352,152	503,607	529,314
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,368	5,666	5,666
Contract Liabilities	242	738	738
Other Financial Liabilities at Fair Value
Borrowings	121	124	116
Provisions	104,121	159,319	159,319
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	106,852	165,847	165,839
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	362	223	238
Provisions	32	38	38
Other
Total Non Current Liabilities	394	261	276
Total Liabilities	107,246	166,108	166,115
Net Assets	244,906	337,498	363,198
Equity			
Accumulated Funds	244,906	337,498	363,198
Reserves
Capital Equity
Total Equity	244,906	337,498	363,198

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	(8)	...
Personnel Services	18,156	19,885	19,284
Grants and Subsidies	11,972	11,929	9,308
Finance Costs	12	17	12
Equivalent Income Tax
Other Payments	46,686	(43,231)	44,184
Total Payments	76,827	(11,407)	72,788
Receipts			
Appropriation
Funding Distribution from Department	21,123	23,681	17,838
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	(0)	92	(0)
Retained Taxes, Fees and Fines
Interest Received	11,854	6,138	14,658
Grants and Contributions	71,271	65,389	62,904
Other Receipts	2,885	19,318	3,185
Total Receipts	107,134	114,619	98,585
Net Cash Flows From Operating Activities	30,307	126,026	25,797
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	1,332	15,000
Purchases of Property, Plant and Equipment	(15,000)	(119)	(15,000)
Proceeds from Sale of Investments
Purchases of Investments	...	(39,726)	...
Advances Repayments Received
Advances made
Other Investing	...	(1,308)	...
Net Cash Flows From Investing Activities	...	(39,821)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(83)	(134)	(84)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(83)	(134)	(84)
Net Increase/(Decrease) in Cash	30,224	86,071	25,713
Opening Cash and Cash Equivalents	116,653	152,209	238,280
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	146,877	238,280	263,993

Centennial Park and Moore Park Trust

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	7,973	8,180	8,647
Other Operating Expenses	29,315	29,629	28,568
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	9,430	10,767	9,912
Finance Costs	2	1	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	46,720	48,577	47,129
Revenue			
Appropriation Revenue
Funding Distribution from Department	...	4,509	390
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	35,954	37,198	37,970
Grants and Contributions	10,541	4,676	8,638
Investment Revenue	54	755	1,008
Retained Taxes, Fees and Fines	217	277	315
Other Revenue	1,989	2,355	2,083
Total Revenue	48,754	49,771	50,404
Gain/(Loss) on Disposal of Non Current Assets	(533)	(881)	(546)
Other Gains/(Losses)	...	495	...
Net Result	1,502	808	2,729

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	17,563	31,988	28,919
Taxes Receivable
Receivables	4,112	4,910	4,976
Contract Assets
Inventories	297	410	417
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	21,972	37,308	34,311
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	963,327	982,260	1,001,514
Plant and Equipment	1,336	4,878	4,578
Infrastructure Systems	532,550	537,776	546,606
Investment Properties
Right of Use Assets	244	73	112
Intangibles	627	704	547
Other Assets	4,552	4,712	6,507
Total Non Current Assets	1,502,635	1,530,403	1,559,865
Total Assets	1,524,608	1,567,711	1,594,176
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,858	7,055	7,169
Contract Liabilities	3,200	2,466	2,507
Other Financial Liabilities at Fair Value
Borrowings	23	45	53
Provisions	964	995	1,010
Other	1,273	4,074	4,086
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,319	14,635	14,825
Non Current Liabilities			
Taxes Payable
Payables	218	...	193
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	147	28	59
Provisions	13	13,285	13,285
Other
Total Non Current Liabilities	377	13,314	13,538
Total Liabilities	9,697	27,949	28,363
Net Assets	1,514,911	1,539,762	1,565,813
Equity			
Accumulated Funds	809,249	810,071	812,800
Reserves	705,662	729,691	753,013
Capital Equity
Total Equity	1,514,911	1,539,762	1,565,813

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	7,973	8,180	8,647
Grants and Subsidies
Finance Costs	2	1	2
Equivalent Income Tax
Other Payments	36,178	36,651	35,271
Total Payments	44,153	44,832	43,920
Receipts			
Appropriation
Funding Distribution from Department	...	4,509	390
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	35,901	37,247	37,942
Retained Taxes, Fees and Fines
Interest Received	54	755	1,008
Grants and Contributions	3,980	5,548	6,582
Other Receipts	7,321	10,954	7,637
Total Receipts	47,255	59,013	53,558
Net Cash Flows From Operating Activities	3,102	14,182	9,638
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	22	...
Purchases of Property, Plant and Equipment	(13,049)	(13,545)	(12,635)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(3)	...
Net Cash Flows From Investing Activities	(13,049)	(13,526)	(12,635)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(70)	(60)	(72)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(70)	(60)	(72)
Net Increase/(Decrease) in Cash	(10,017)	596	(3,069)
Opening Cash and Cash Equivalents	27,580	31,392	31,988
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	17,563	31,988	28,919

Hunter and Central Coast Development Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2	...	1
Personnel Services Expenses	5,478	3,778	4,711
Other Operating Expenses	32,477	24,211	16,388
Grants and Subsidies	11,065	101	5,500
Appropriation Expense
Depreciation and Amortisation	1,829	1,910	1,994
Finance Costs	2	0	125
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	50,853	30,000	28,718
Revenue			
Appropriation Revenue
Funding Distribution from Department	11,065	...	5,500
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	19,118	16,809	6,477
Grants and Contributions	2,574	249	2,461
Investment Revenue	21	922	304
Retained Taxes, Fees and Fines
Other Revenue	1,452	1,993	76
Total Revenue	34,230	19,973	14,818
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	604	...
Net Result	(16,624)	(9,423)	(13,899)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	21,609	26,822	18,777
Taxes Receivable
Receivables	1,487	966	734
Contract Assets
Inventories	33,394	11,990	45,932
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	56,490	39,778	65,443
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories	35,137	58,876	26,869
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	55,072	61,429	60,611
Plant and Equipment	426	119	314
Infrastructure Systems	46,929	49,221	49,907
Investment Properties
Right of Use Assets	11
Intangibles
Other Assets
Total Non Current Assets	137,564	169,646	137,712
Total Assets	194,054	209,424	203,155
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,066	2,498	5,113
Contract Liabilities	...	626	626
Other Financial Liabilities at Fair Value
Borrowings	(0)	...	15
Provisions	431	404	404
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,497	3,528	6,158
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,000
Provisions	37,927	30,399	30,399
Other
Total Non Current Liabilities	37,927	30,399	35,399
Total Liabilities	39,424	33,927	41,557
Net Assets	154,630	175,497	161,597
Equity			
Accumulated Funds	111,043	122,986	109,086
Reserves	43,587	52,511	52,511
Capital Equity
Total Equity	154,630	175,497	161,597

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2	...	1
Personnel Services	5,478	3,778	4,711
Grants and Subsidies	11,065	101	5,500
Finance Costs	2	0	125
Equivalent Income Tax
Other Payments	25,451	24,721	11,027
Total Payments	41,998	28,600	21,363
Receipts			
Appropriation
Funding Distribution from Department	11,065	...	5,500
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	19,118	16,160	6,477
Retained Taxes, Fees and Fines
Interest Received	21	922	304
Grants and Contributions	2,574	249	2,461
Other Receipts	1,452	6,714	76
Total Receipts	34,230	24,045	14,818
Net Cash Flows From Operating Activities	(7,769)	(4,555)	(6,545)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(6,959)	(5,149)	(500)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(6,959)	(5,149)	(500)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(3)	(1,000)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(3)	(1,000)
Net Increase/(Decrease) in Cash	(14,728)	(9,707)	(8,045)
Opening Cash and Cash Equivalents	36,336	36,529	26,822
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	21,609	26,822	18,777

Lands Administration Ministerial Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	3,466	3,593	2,543
Grants and Subsidies	1,885	578	1,820
Appropriation Expense
Depreciation and Amortisation	734	1,623	734
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,085	5,795	5,097
Revenue			
Appropriation Revenue
Funding Distribution from Department	2,200	4,353	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity	(100)	(192)	(100)
Sales of Goods and Services	225	60	231
Grants and Contributions	0	579	...
Investment Revenue	5,047	5,546	5,055
Retained Taxes, Fees and Fines	(0)
Other Revenue	...	35	...
Total Revenue	7,372	10,380	5,185
Gain/(Loss) on Disposal of Non Current Assets	...	(10)	...
Other Gains/(Losses)	(200)	1,548	(200)
Net Result	1,087	6,123	(112)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	51,627	51,179	53,662
Taxes Receivable
Receivables	1,856	2,348	2,348
Contract Assets
Inventories
Financial Assets at Fair Value	182	48	48
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	53,665	53,575	56,058
Non Current Assets			
Taxes Receivable
Receivables	28,080	21,902	21,862
Contract Assets
Inventories
Financial Assets at Fair Value	1,291	868	868
Equity Investments
Property, Plant and Equipment -			
Land and Building	152,860	185,895	183,395
Plant and Equipment	(0)	25	25
Infrastructure Systems	10,194	9,205	9,151
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	192,424	217,895	215,301
Total Assets	246,089	271,470	271,358
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,967	2,470	2,470
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	400	192	192
Other	471	334	334
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,838	2,997	2,997
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,838	2,997	2,997
Net Assets	243,251	268,473	268,362
Equity			
Accumulated Funds	237,158	231,904	231,792
Reserves	6,093	36,569	36,569
Capital Equity
Total Equity	243,251	268,473	268,362

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	500	486	500
Finance Costs
Equivalent Income Tax
Other Payments	3,466	4,080	2,543
Total Payments	3,966	4,566	3,043
Receipts			
Appropriation
Funding Distribution from Department	2,200	4,353	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(100)	(128)	(100)
Sale of Goods and Services	4,346	3,805	4,352
Retained Taxes, Fees and Fines
Interest Received	726	2,394	734
Grants and Contributions	0	579	...
Other Receipts	40	(422)	40
Total Receipts	7,212	10,580	5,025
Net Cash Flows From Operating Activities	3,246	6,014	1,983
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	500	...	500
Purchases of Property, Plant and Equipment	(1,200)	(3,715)	...
Proceeds from Sale of Investments	...	258	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(700)	(3,457)	500
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	2,546	2,557	2,483
Opening Cash and Cash Equivalents	49,081	48,622	51,179
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	51,627	51,179	53,662

Luna Park Reserve Trust

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,009	1,482	1,046
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	816	1,052	816
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,825	2,534	1,862
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,934	2,632	1,970
Grants and Contributions
Investment Revenue	175	35	182
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	2,108	2,667	2,152
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	283	133	290

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,728	564	1,669
Taxes Receivable
Receivables	1,507	1,892	1,893
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,235	2,456	3,562
Non Current Assets			
Taxes Receivable
Receivables	...	1,408	1,408
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	32,873	38,241	37,732
Plant and Equipment
Infrastructure Systems	7,399	8,368	8,062
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	40,272	48,017	47,202
Total Assets	43,507	50,473	50,764
Liabilities			
Current Liabilities			
Taxes Payable
Payables	27	11	11
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	27	11	11
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	27	11	11
Net Assets	43,480	50,462	50,752
Equity			
Accumulated Funds	6,156	6,542	6,831
Reserves	37,324	43,921	43,922
Capital Equity
Total Equity	43,480	50,462	50,752

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,009	2,286	1,046
Total Payments	1,009	2,286	1,046
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,933	285	1,969
Retained Taxes, Fees and Fines
Interest Received	175	35	182
Grants and Contributions
Other Receipts	...	1,271	...
Total Receipts	2,107	1,591	2,151
Net Cash Flows From Operating Activities	1,098	(695)	1,105
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,098	(695)	1,105
Opening Cash and Cash Equivalents	630	1,259	564
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,728	564	1,669

Planning Ministerial Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	4,480	4,905	7,193
Other Operating Expenses	9,827	11,685	21,905
Grants and Subsidies	59,840	23,308	51,500
Appropriation Expense
Depreciation and Amortisation	2,713	1,756	1,589
Finance Costs	14,556	5,131	12,284
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	91,416	46,785	94,471
Revenue			
Appropriation Revenue
Funding Distribution from Department	47,192	24,241	101,302
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	3,091	3,212	3,427
Grants and Contributions	36,152	36,952	20,400
Investment Revenue	3,336	511	3,608
Retained Taxes, Fees and Fines	8,716	9,225	9,502
Other Revenue	0	8	254
Total Revenue	98,488	74,148	138,493
Gain/(Loss) on Disposal of Non Current Assets	18,596	3,176	18,596
Other Gains/(Losses)
Net Result	25,668	30,540	62,618

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	100,787	63,931	20,259
Taxes Receivable
Receivables	2,845	1,752	1,752
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	4,280
Other
Assets Held For Sale	...	55,113	55,113
Total Current Assets	107,911	120,796	77,124
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,973,640	1,941,237	2,126,817
Plant and Equipment	479	180	(0)
Infrastructure Systems	28,666	21,320	21,320
Investment Properties
Right of Use Assets
Intangibles	16,330	20,529	20,529
Other Assets
Total Non Current Assets	2,019,115	1,983,266	2,168,666
Total Assets	2,127,026	2,104,062	2,245,791
Liabilities			
Current Liabilities			
Taxes Payable
Payables	16,973	15,423	17,047
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	63,035	28,051	43,051
Provisions	11,069
Other	4,401	4,491	4,491
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	95,478	47,965	64,589
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	182,557	193,503	255,990
Provisions	16,330	20,529	20,529
Other
Total Non Current Liabilities	198,887	214,032	276,519
Total Liabilities	294,366	261,998	341,109
Net Assets	1,832,660	1,842,064	1,904,682
Equity			
Accumulated Funds	743,561	760,998	823,616
Reserves	1,089,099	1,081,066	1,081,066
Capital Equity
Total Equity	1,832,660	1,842,064	1,904,682

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)
Personnel Services	4,480	4,905	7,193
Grants and Subsidies	4,840	3,661	4,000
Finance Costs	14,556	4,693	12,284
Equivalent Income Tax
Other Payments	9,827	18,714	20,281
Total Payments	33,703	31,973	43,758
Receipts			
Appropriation
Funding Distribution from Department	47,192	24,241	101,302
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,091	3,242	3,427
Retained Taxes, Fees and Fines
Interest Received	3,336	511	3,608
Grants and Contributions	36,152	25,338	20,400
Other Receipts	8,716	15,939	9,756
Total Receipts	98,488	69,271	138,493
Net Cash Flows From Operating Activities	64,785	37,298	94,735
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	43,596	9,014	43,596
Purchases of Property, Plant and Equipment	(120,567)	(89,232)	(259,489)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(76,971)	(80,218)	(215,893)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	33,375	55,177	77,487
Repayment of Borrowings and Advances	...	(1,220)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	33,375	53,957	77,487
Net Increase/(Decrease) in Cash	21,189	11,036	(43,671)
Opening Cash and Cash Equivalents	79,598	52,894	63,931
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	100,787	63,931	20,259

Property NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	25,600	23,237	31,345
Other Operating Expenses	228,877	241,858	235,864
Grants and Subsidies	10,338	3,488	95,764
Appropriation Expense
Depreciation and Amortisation	410,603	378,069	433,549
Finance Costs	107,072	151,460	104,583
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	782,491	798,111	901,105
Revenue			
Appropriation Revenue
Funding Distribution from Department	149,125	96,674	141,815
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	707,829	664,979	732,586
Grants and Contributions	...	6,093	13,643
Investment Revenue	11,276	8,600	10,799
Retained Taxes, Fees and Fines
Other Revenue	15,951	4,678	11,327
Total Revenue	884,181	781,025	910,171
Gain/(Loss) on Disposal of Non Current Assets	6,351	(4,051)	2,866
Other Gains/(Losses)	25,287	(101,950)	17,282
Net Result	133,328	(123,088)	29,214

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	70,849	83,590	41,869
Taxes Receivable
Receivables	32,888	66,736	116,736
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	30,242	22,575	19,393
Other	24,195	38,346	38,806
Assets Held For Sale	156
Total Current Assets	158,330	211,247	216,803
Non Current Assets			
Taxes Receivable
Receivables	79,606	42,804	44,163
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,028,540	1,157,106	1,129,256
Plant and Equipment	29,334	35,810	35,413
Infrastructure Systems	12,055	...	5,974
Investment Properties
Right of Use Assets	3,611,907	2,942,065	2,830,043
Intangibles	155	590	590
Other Assets	333,625	417,465	400,992
Total Non Current Assets	5,095,222	4,595,840	4,446,430
Total Assets	5,253,552	4,807,086	4,663,233
Liabilities			
Current Liabilities			
Taxes Payable
Payables	43,632	100,883	86,989
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	400,753	300,873	333,561
Provisions	38,058	52,632	53,091
Other	38	28	28
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	482,481	454,416	473,669
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,915,360	3,579,434	3,418,057
Provisions	171,066	191,816	195,707
Other	103	28	28
Total Non Current Liabilities	4,086,529	3,771,277	3,613,792
Total Liabilities	4,569,010	4,225,693	4,087,461
Net Assets	684,542	581,394	575,772
Equity			
Accumulated Funds	477,104	325,372	319,750
Reserves	207,438	256,022	256,022
Capital Equity
Total Equity	684,542	581,394	575,772

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	25,600	23,237	31,345
Grants and Subsidies	10,338	3,488	10,764
Finance Costs	107,072	151,460	104,583
Equivalent Income Tax
Other Payments	224,677	278,779	243,882
Total Payments	367,688	456,963	390,574
Receipts			
Appropriation
Funding Distribution from Department	149,125	96,674	141,815
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(100,215)	...	(35,057)
Sale of Goods and Services	707,503	640,563	682,253
Retained Taxes, Fees and Fines
Interest Received	5,213	8,600	4,626
Grants and Contributions	...	6,093	13,643
Other Receipts	25,192	69,027	14,018
Total Receipts	786,819	820,957	821,298
Net Cash Flows From Operating Activities	419,131	363,994	430,724
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	106,351	6,714	37,702
Purchases of Property, Plant and Equipment	(118,825)	(71,415)	(107,246)
Proceeds from Sale of Investments	23,448	22,912	25,186
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(499)	...
Net Cash Flows From Investing Activities	10,973	(42,289)	(44,358)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(404,373)	(324,410)	(428,087)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(404,373)	(324,410)	(428,087)
Net Increase/(Decrease) in Cash	25,731	(2,706)	(41,721)
Opening Cash and Cash Equivalents	45,117	86,296	83,590
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	70,849	83,590	41,869

Water Administration Ministerial Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	1,056	2,419	1,097
Other Operating Expenses	57,726	67,951	61,020
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,224	5,269	4,224
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	63,007	75,638	66,341
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	49,283	55,442	51,303
Grants and Contributions	12,409	11,277	31,518
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	11,925	...
Total Revenue	61,692	78,643	82,821
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,315)	3,005	16,480

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	(88)
Taxes Receivable
Receivables	421	...	704
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	333	...	704
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	14,100	15,851	15,707
Plant and Equipment	0
Infrastructure Systems	790,752	879,719	895,723
Investment Properties
Right of Use Assets
Intangibles	2,351	2,435	2,351
Other Assets
Total Non Current Assets	807,203	898,005	913,781
Total Assets	807,536	898,005	914,486
Liabilities			
Current Liabilities			
Taxes Payable
Payables	309
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	309
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	309
Net Assets	807,227	898,005	914,486
Equity			
Accumulated Funds	677,142	684,260	700,740
Reserves	130,085	213,745	213,745
Capital Equity
Total Equity	807,227	898,005	914,486

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	1,056	2,419	1,097
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	57,726	67,951	61,020
Total Payments	58,783	70,370	62,117
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	49,283	55,442	51,303
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	12,409	11,277	31,518
Other Receipts	3	11,925	(704)
Total Receipts	61,694	78,643	82,117
Net Cash Flows From Operating Activities	2,912	8,273	20,000
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,000)	(8,273)	(20,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(0)	...
Net Cash Flows From Investing Activities	(3,000)	(8,273)	(20,000)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(88)	0	(0)
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	(88)	0	(0)

Western Sydney Parklands Trust

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	3,618	3,452	3,986
Other Operating Expenses	10,763	11,366	15,880
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,126	8,927	8,389
Finance Costs	...	3	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	22,507	23,748	28,255
Revenue			
Appropriation Revenue
Funding Distribution from Department	3,808	3,809	3,887
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	27,393	32,144	33,587
Grants and Contributions	117	2,530	4,419
Investment Revenue	400	2,950	1,432
Retained Taxes, Fees and Fines
Other Revenue	806	6,091	863
Total Revenue	32,523	47,524	44,188
Gain/(Loss) on Disposal of Non Current Assets	...	(790)	...
Other Gains/(Losses)	...	(144)	...
Net Result	10,016	22,842	15,933

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	109,868	103,839	111,299
Taxes Receivable
Receivables	10,770	16,753	20,408
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	0	...
Other
Assets Held For Sale
Total Current Assets	120,638	120,592	131,707
Non Current Assets			
Taxes Receivable
Receivables	180,475	245,996	308,895
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	901,573	951,622	884,120
Plant and Equipment	5,460	6,922	6,404
Infrastructure Systems	220,540	291,545	297,934
Investment Properties
Right of Use Assets	74	41	41
Intangibles	...	2,508	2,508
Other Assets
Total Non Current Assets	1,308,122	1,498,635	1,499,904
Total Assets	1,428,760	1,619,228	1,631,611
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,096	4,864	4,864
Contract Liabilities	1,808	50	50
Other Financial Liabilities at Fair Value
Borrowings	40	38	38
Provisions	574	424	424
Other	...	5,220	5,220
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,518	10,596	10,596
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	10,000
Other Financial Liabilities at Fair Value
Borrowings	87	5	5
Provisions	170
Other	23,067	27,732	24,182
Total Non Current Liabilities	33,323	27,737	24,187
Total Liabilities	40,841	38,333	34,783
Net Assets	1,387,918	1,580,895	1,596,828
Equity			
Accumulated Funds	830,827	889,224	905,157
Reserves	557,091	691,671	691,671
Capital Equity
Total Equity	1,387,918	1,580,895	1,596,828

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	3,618	3,452	3,986
Grants and Subsidies
Finance Costs	...	3	...
Equivalent Income Tax
Other Payments	7,763	11,454	15,880
Total Payments	11,381	14,908	19,866
Receipts			
Appropriation
Funding Distribution from Department	3,808	3,809	3,887
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	53,679	54,963	33,587
Retained Taxes, Fees and Fines
Interest Received	400	2,950	1,432
Grants and Contributions	117	1,917	4,419
Other Receipts	4,077	9,842	863
Total Receipts	62,081	73,482	44,188
Net Cash Flows From Operating Activities	50,700	58,574	24,322
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(8,560)	(12,225)	(13,036)
Proceeds from Sale of Investments	(0)	...	0
Purchases of Investments	(3,882)	(14,118)	(3,826)
Advances Repayments Received
Advances made
Other Investing	...	(1,172)	...
Net Cash Flows From Investing Activities	(12,441)	(27,515)	(16,862)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(37)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(37)	...
Net Increase/(Decrease) in Cash	38,258	31,022	7,460
Opening Cash and Cash Equivalents	71,609	72,817	103,839
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	109,868	103,839	111,299

7. HEALTH

7.1 Agency Expense Summary

Health	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Ministry of Health	29,519.5	30,919.1	4.7	2,337.7	3,303.1	41.3
Funding distribution to agencies	30.6	32.7	6.9
Total Principal Department and other adjustments	29,550.1	30,951.8	4.7	2,337.7	3,303.1	41.3
Total excluding impact of one-off factors ^(b) ..	26,500.9	28,192.4	6.4
Total capital investment for Health ^(c)	2,502.8	3,440.1	37.5
Agencies						
Health Care Complaints Commission	23.6	25.6	8.8	0.4	4.0	N/A
Mental Health Commission of New South Wales	8.1	9.2	13.2	...	0.3	N/A
Total Agencies	31.7	34.8	9.9	0.4	4.3	N/A

(a) This table shows expenses on an uneliminated basis.

(b) The 2023-24 Ministry of Health's underlying growth rate is 6.4 per cent after adjusting for several one-off or time-limited variations, including time limited funding related to the COVID-19 public health response.

(c) The capital investment includes capital expensing related to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards (\$137.0 million in 2023-24 and \$165.2 million in 2022-23).

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

7.2 Financial Statements

Ministry of Health

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,224,727	17,026,513	18,901,660
Personnel Services Expenses
Other Operating Expenses	9,117,307	9,146,593	8,665,992
Grants and Subsidies	1,833,475	1,880,382	1,854,118
Appropriation Expense
Depreciation and Amortisation	1,384,749	1,377,605	1,399,091
Finance Costs	124,267	118,980	130,945
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	30,684,524	29,550,074	30,951,806
Revenue			
Appropriation Revenue	18,729,865	17,588,577	19,612,662
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	501,250	420,395	530,525
Transfers to the Crown Entity
Sales of Goods and Services	2,784,707	2,911,285	2,872,987
Grants and Contributions	9,153,087	9,112,270	9,142,259
Investment Revenue	33,185	73,239	75,022
Retained Taxes, Fees and Fines
Other Revenue	109,610	75,632	111,254
Total Revenue	31,311,703	30,181,398	32,344,708
Gain/(Loss) on Disposal of Non Current Assets	...	(27,301)	...
Other Gains/(Losses)	(10,283)	(83,208)	268,867
Net Result	616,896	520,816	1,661,769

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,594,185	2,475,288	2,170,184
Taxes Receivable
Receivables	1,103,413	1,180,088	1,074,189
Contract Assets	1,794	2,260	2,260
Inventories	141,544	451,621	417,032
Financial Assets at Fair Value	155,992	97,321	101,550
Other Financial Assets	73	46	...
Other
Assets Held For Sale	294	304	304
Total Current Assets	2,997,295	4,206,928	3,765,520
Non Current Assets			
Taxes Receivable
Receivables	12,288	150,259	18,039
Contract Assets
Inventories
Financial Assets at Fair Value	26,264	9,148	9,148
Equity Investments
Property, Plant and Equipment -			
Land and Building	24,234,843	25,965,143	28,589,719
Plant and Equipment	1,769,553	1,524,446	1,705,743
Infrastructure Systems	576,093	875,376	868,777
Investment Properties
Right of Use Assets	520,991	626,717	623,063
Intangibles	888,346	732,047	888,660
Other Assets	88,361	88,541	90,771
Total Non Current Assets	28,116,739	29,971,677	32,793,919
Total Assets	31,114,033	34,178,605	36,559,438
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,063,076	1,935,760	1,931,688
Contract Liabilities	69,271	57,031	57,031
Other Financial Liabilities at Fair Value	...	624	624
Borrowings	169,872	179,994	191,541
Provisions	2,995,452	3,170,206	3,112,835
Other	105,580	153,755	112,751
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,403,251	5,497,369	5,406,469
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	31,682	556	556
Other Financial Liabilities at Fair Value
Borrowings	1,381,985	1,479,711	1,435,542
Provisions	63,443	54,321	55,131
Other	312,443	318,605	304,248
Total Non Current Liabilities	1,789,553	1,853,193	1,795,476
Total Liabilities	7,192,805	7,350,563	7,201,945
Net Assets	23,921,229	26,828,042	29,357,493
Equity			
Accumulated Funds	15,371,699	15,822,353	17,484,122
Reserves	8,549,530	11,005,689	11,873,371
Capital Equity
Total Equity	23,921,229	26,828,042	29,357,493

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,881,087	16,812,899	18,461,259
Personnel Services
Grants and Subsidies	1,775,966	1,725,935	1,774,118
Finance Costs	124,267	118,980	130,945
Equivalent Income Tax
Other Payments	9,863,695	10,640,689	9,918,961
Total Payments	29,645,015	29,298,504	30,285,283
Receipts			
Appropriation	18,729,865	17,588,577	19,612,662
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,765,322	3,201,509	2,871,801
Retained Taxes, Fees and Fines
Interest Received	31,325	63,814	68,563
Grants and Contributions	9,145,130	9,027,430	9,135,691
Other Receipts	1,609,413	1,360,120	1,612,148
Total Receipts	32,281,054	31,241,451	33,300,865
Net Cash Flows From Operating Activities	2,636,040	1,942,947	3,015,582
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	25,289	15,000
Purchases of Property, Plant and Equipment	(2,448,017)	(2,064,419)	(2,906,273)
Proceeds from Sale of Investments	2,923	11,662	47
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(305,733)	(139,813)	(254,263)
Net Cash Flows From Investing Activities	(2,735,827)	(2,167,280)	(3,145,489)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(600)
Repayment of Borrowings and Advances	(170,216)	(187,385)	(175,197)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(170,816)	(187,385)	(175,197)
Net Increase/(Decrease) in Cash	(270,603)	(411,718)	(305,104)
Opening Cash and Cash Equivalents	1,864,788	2,887,006	2,475,288
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,594,185	2,475,288	2,170,184

Health Care Complaints Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,680	17,968	19,537
Personnel Services Expenses
Other Operating Expenses	4,442	5,148	5,581
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	379	440	453
Finance Costs
Other Expenses	400	...	50
TOTAL EXPENSES EXCLUDING LOSSES	23,901	23,556	25,621
Revenue			
Appropriation Revenue
Funding Distribution from Department	22,607	22,586	23,932
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	300	518	306
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	646
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	650	1,600	750
Total Revenue	23,557	24,704	25,634
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(344)	1,148	13

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,320	6,449	2,932
Taxes Receivable
Receivables	525	232	232
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,845	6,681	3,164
Non Current Assets			
Taxes Receivable
Receivables	442	375	375
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	805	700	309
Plant and Equipment	159	466	501
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	3,024	20	3,906
Other Assets
Total Non Current Assets	4,430	1,561	5,091
Total Assets	6,275	8,242	8,255
Liabilities			
Current Liabilities			
Taxes Payable
Payables	289	1,188	1,188
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,633	1,887	1,887
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,922	3,075	3,075
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	420	530	530
Other
Total Non Current Liabilities	420	530	530
Total Liabilities	2,342	3,605	3,605
Net Assets	3,933	4,637	4,650
Equity			
Accumulated Funds	3,933	4,637	4,650
Reserves
Capital Equity
Total Equity	3,933	4,637	4,650

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,380	17,151	19,231
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	4,842	5,935	5,631
Total Payments	23,222	23,086	24,862
Receipts			
Appropriation
Funding Distribution from Department	22,607	22,586	23,932
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	646
Other Receipts	650	2,203	750
Total Receipts	23,257	24,789	25,328
Net Cash Flows From Operating Activities	35	1,703	466
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(65)	(447)	(65)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,000)	...	(3,918)
Net Cash Flows From Investing Activities	(3,065)	(447)	(3,983)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(3,030)	1,256	(3,517)
Opening Cash and Cash Equivalents	4,350	5,193	6,449
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,320	6,449	2,932

Mental Health Commission of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	6,156	5,016	6,390
Personnel Services Expenses
Other Operating Expenses	1,923	2,144	2,277
Grants and Subsidies	800	937	515
Appropriation Expense
Depreciation and Amortisation	104	48	37
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	8,983	8,145	9,219
Revenue			
Appropriation Revenue
Funding Distribution from Department	8,494	8,010	8,763
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	128	90	130
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	193	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	2	...
Total Revenue	8,622	8,295	8,893
Gain/(Loss) on Disposal of Non Current Assets	...	(219)	...
Other Gains/(Losses)
Net Result	(361)	(69)	(326)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	845	1,142	674
Taxes Receivable
Receivables	320	324	324
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,165	1,466	998
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	109	335
Plant and Equipment	39	8	1
Infrastructure Systems
Investment Properties
Right of Use Assets	0
Intangibles	289	...	19
Other Assets
Total Non Current Assets	328	116	354
Total Assets	1,493	1,583	1,352
Liabilities			
Current Liabilities			
Taxes Payable
Payables	834	334	430
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	12
Provisions	462	689	689
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,308	1,022	1,118
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(11)
Provisions	145	104	104
Other
Total Non Current Liabilities	134	104	104
Total Liabilities	1,442	1,127	1,223
Net Assets	51	456	130
Equity			
Accumulated Funds	51	456	130
Reserves
Capital Equity
Total Equity	51	456	130

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	6,028	4,907	6,260
Personnel Services
Grants and Subsidies	800	937	515
Finance Costs
Equivalent Income Tax
Other Payments	1,898	2,922	2,181
Total Payments	8,726	8,766	8,956
Receipts			
Appropriation
Funding Distribution from Department	8,494	8,010	8,763
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	193	...
Other Receipts	8	369	...
Total Receipts	8,502	8,571	8,763
Net Cash Flows From Operating Activities	(224)	(195)	(193)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(250)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(25)	...	(25)
Net Cash Flows From Investing Activities	(25)	...	(275)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(249)	(195)	(468)
Opening Cash and Cash Equivalents	1,094	1,337	1,142
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	845	1,142	674

8. JOBS AND TOURISM

8.1 Agency Expense Summary

Jobs and Tourism	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Department of Enterprise, Investment and Trade	964.6	957.8	(0.7)	200.9	430.4	114.2
Funding distribution to agencies ^(b)	1,140.3	575.8	(49.5)
Total Principal Department	2,104.9	1,533.6	(27.1)	200.9	430.4	114.2
Agencies						
Independent Liquor and Gaming Authority ^(c)	5.4	4.9	(9.7)
Art Gallery of New South Wales	107.5	99.8	(7.2)	78.3	19.5	(75.1)
Australian Museum	70.3	77.3	10.0	19.3	17.9	(7.4)
Destination NSW	352.8	339.1	(3.9)	1.1	0.2	(79.9)
Museum of History NSW ^(d)	59.0	70.7	19.9	8.0	22.5	181.0
Museum of Applied Arts and Sciences	97.5	111.8	14.7	10.3	5.0	(51.3)
NSW Independent Casino Commission ^(e)	11.5	19.7	72.5
State Records Authority NSW	30.8	1.2	(96.2)	1.3	...	(100.0)
State Library of New South Wales	105.7	114.5	8.4	18.5	17.3	(6.4)
Total Agencies	840.5	839.1	(0.2)	136.8	82.4	(39.8)

(a) This table shows expenses on an uneliminated basis.

(b) The change in funding distributed to agencies from 2022-23 to 2023-24 is largely due to machinery of government changes resulting in the Office of Sport and Western Parkland City Authority moving to Communities and Justice and Environment and Planning respectively.

(c) The persons employed in the Office of the Independent Liquor and Gaming Authority in the Department of Enterprise, Investment and Trade are transferred to the Independent Liquor and Gaming Authority Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2023*, effective 23 February 2023.

(d) State Archives and Records Authority of New South Wales was renamed to the Museums of History NSW and State Records Authority NSW Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022*, effective 16 December 2022.

(e) NSW Independent Casino Commission was created on 5 September 2022 as per the *Casino Legislation Amendment Bill 2022* updating the Casino Control Act 1992. The persons employed in the Office of the NSW Independent Casino Commission in the Department of Enterprise, Investment and Trade are transferred to the NSW Independent Casino Commission Staff Agency, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2023*, effective 23 February 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

8.2 Financial Statements

Department of Enterprise, Investment and Trade

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	175,489	138,234	183,701
Personnel Services Expenses
Other Operating Expenses	421,437	149,949	198,652
Grants and Subsidies	2,549,704	1,785,374	1,133,798
Appropriation Expense
Depreciation and Amortisation	18,041	31,214	17,417
Finance Costs	26	137	19
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,164,697	2,104,908	1,533,587
Revenue			
Appropriation Revenue	3,405,525	2,092,069	1,734,099
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,292	1,712	2,440
Transfers to the Crown Entity
Sales of Goods and Services	18,492	90,968	30,486
Grants and Contributions	38,078	57,689	46,152
Investment Revenue	1,352	141	3,423
Retained Taxes, Fees and Fines	52	...	54
Other Revenue	42,946	649	43,214
Total Revenue	3,508,737	2,243,227	1,859,869
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	259	(86,497)	395
Net Result	344,299	51,822	326,677

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	200,132	237,541	146,280
Taxes Receivable
Receivables	35,952	87,449	87,449
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	1,763	316	316
Other
Assets Held For Sale
Total Current Assets	237,847	325,307	234,046
Non Current Assets			
Taxes Receivable
Receivables	...	646	646
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments	5,697	15,222	15,222
Property, Plant and Equipment -			
Land and Building	1,370,430	1,121,573	1,519,827
Plant and Equipment	83,809	17,133	40,422
Infrastructure Systems
Investment Properties
Right of Use Assets	4,647	3,224	3,005
Intangibles	1,707	1,862	1,028
Other Assets	5,602	5,651	11,474
Total Non Current Assets	1,471,893	1,165,310	1,591,623
Total Assets	1,709,739	1,490,617	1,825,668
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,887	129,965	128,711
Contract Liabilities	2,068	4,780	4,780
Other Financial Liabilities at Fair Value
Borrowings	1,323	3,149	3,145
Provisions	22,740	86,742	86,742
Other	3,217
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	53,235	224,636	223,378
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	12,870	1,231	10,864
Provisions	3,781	4,340	4,340
Other
Total Non Current Liabilities	16,651	5,571	15,204
Total Liabilities	69,886	230,207	238,582
Net Assets	1,639,854	1,260,410	1,587,086
Equity			
Accumulated Funds	1,639,854	1,260,410	1,587,086
Reserves	...	(0)	(0)
Capital Equity
Total Equity	1,639,854	1,260,410	1,587,086

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	172,809	133,503	180,896
Personnel Services
Grants and Subsidies	2,549,704	1,785,374	1,133,798
Finance Costs	26	58	19
Equivalent Income Tax
Other Payments	424,277	82,493	200,270
Total Payments	3,146,816	2,001,427	1,514,983
Receipts			
Appropriation	3,405,525	2,092,069	1,734,099
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	18,492	38,484	30,486
Retained Taxes, Fees and Fines
Interest Received	...	141	...
Grants and Contributions	38,078	57,689	46,152
Other Receipts	42,998	23,882	43,268
Total Receipts	3,505,093	2,212,265	1,854,005
Net Cash Flows From Operating Activities	358,277	210,837	339,022
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(374,128)	(200,157)	(420,382)
Proceeds from Sale of Investments	1,277
Purchases of Investments	(7,831)	...	(14,200)
Advances Repayments Received
Advances made
Other Investing	1,152	(91)	3,323
Net Cash Flows From Investing Activities	(380,807)	(200,248)	(429,982)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	995	...
Repayment of Borrowings and Advances	(439)	(1,430)	(302)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(439)	(435)	(302)
Net Increase/(Decrease) in Cash	(22,969)	10,155	(91,262)
Opening Cash and Cash Equivalents	20,511	29,219	237,541
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	202,590	198,168	...
Closing Cash and Cash Equivalents	200,132	237,541	146,280

Independent Liquor and Gaming Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	864	1,272	2,232
Personnel Services Expenses	(0)	...	0
Other Operating Expenses	2,170	4,127	2,643
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,034	5,400	4,875
Revenue			
Appropriation Revenue
Funding Distribution from Department	3,015	2,875	4,856
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	1	...
Transfers to the Crown Entity
Sales of Goods and Services	(0)	...	0
Grants and Contributions	...	1,203	...
Investment Revenue
Retained Taxes, Fees and Fines	0	...	(0)
Other Revenue	...	2,711	...
Total Revenue	3,015	6,790	4,856
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(19)	1,390	(19)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,751	1,692	1,673
Taxes Receivable
Receivables	68	1,632	1,632
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,819	3,324	3,305
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	4,819	3,324	3,305
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,686	318	318
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(0)	...	0
Provisions	...	111	111
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,686	428	428
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,686	428	428
Net Assets	1,133	2,895	2,876
Equity			
Accumulated Funds	1,133	2,895	2,876
Reserves
Capital Equity
Total Equity	1,133	2,895	2,876

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	864	1,166	2,232
Personnel Services	(0)	...	0
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,170	4,247	2,643
Total Payments	3,034	5,413	4,875
Receipts			
Appropriation
Funding Distribution from Department	3,015	2,875	4,856
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	(0)	(216)	0
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	1,203	...
Other Receipts	0	2,783	(0)
Total Receipts	3,015	6,646	4,856
Net Cash Flows From Operating Activities	(19)	1,234	(19)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(19)	1,234	(19)
Opening Cash and Cash Equivalents	4,770	458	1,692
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,751	1,692	1,673

Art Gallery of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	39,177	45,966	47,206
Personnel Services Expenses
Other Operating Expenses	39,778	47,308	42,387
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,152	14,257	10,162
Finance Costs	13	4	13
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	82,120	107,535	99,768
Revenue			
Appropriation Revenue
Funding Distribution from Department	71,091	71,069	40,632
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	771	853	805
Transfers to the Crown Entity
Sales of Goods and Services	25,059	10,894	39,458
Grants and Contributions	9,268	48,551	20,684
Investment Revenue	2,552	6,322	2,595
Retained Taxes, Fees and Fines
Other Revenue	16	1,868	17
Total Revenue	108,758	139,557	104,191
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	26,637	32,022	4,423

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,744	4,429	6,957
Taxes Receivable
Receivables	27,981	3,184	4,884
Contract Assets
Inventories	1,125	1,663	1,663
Financial Assets at Fair Value	45,880	79,012	68,812
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	77,730	88,288	82,317
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	636,051	627,631	634,825
Plant and Equipment	1,839,672	1,870,541	1,872,269
Infrastructure Systems
Investment Properties
Right of Use Assets	...	195	643
Intangibles	5,368	2,335	4,335
Other Assets
Total Non Current Assets	2,481,091	2,500,702	2,512,072
Total Assets	2,558,821	2,588,990	2,594,389
Liabilities			
Current Liabilities			
Taxes Payable
Payables	24,735	7,122	7,813
Contract Liabilities	...	950	950
Other Financial Liabilities at Fair Value
Borrowings	145	158	158
Provisions	4,790	5,135	5,134
Other	2,375	204	204
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	32,045	13,569	14,259
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	944	1,443	1,443
Other Financial Liabilities at Fair Value
Borrowings	...	44	330
Provisions	126	98	98
Other
Total Non Current Liabilities	1,070	1,585	1,871
Total Liabilities	33,115	15,154	16,130
Net Assets	2,525,706	2,573,836	2,578,259
Equity			
Accumulated Funds	1,329,077	1,336,630	1,341,053
Reserves	1,196,629	1,237,206	1,237,206
Capital Equity
Total Equity	2,525,706	2,573,836	2,578,259

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,408	44,880	46,402
Personnel Services
Grants and Subsidies
Finance Costs	13	4	13
Equivalent Income Tax
Other Payments	37,798	18,465	40,705
Total Payments	76,219	63,349	87,120
Receipts			
Appropriation
Funding Distribution from Department	71,091	71,069	40,632
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	24,907	11,848	39,458
Retained Taxes, Fees and Fines
Interest Received	152	122	995
Grants and Contributions	5,268	40,062	16,684
Other Receipts	816	4,226	817
Total Receipts	102,235	127,327	98,586
Net Cash Flows From Operating Activities	26,016	63,978	11,465
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(62,429)	(78,226)	(19,937)
Proceeds from Sale of Investments	39,279	54,600	11,000
Purchases of Investments	(2,500)	(44,000)	...
Advances Repayments Received
Advances made
Other Investing	...	(110)	...
Net Cash Flows From Investing Activities	(25,650)	(67,736)	(8,937)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(116)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(116)	...
Net Increase/(Decrease) in Cash	366	(3,874)	2,528
Opening Cash and Cash Equivalents	2,378	8,303	4,429
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,744	4,429	6,957

Australian Museum

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	31,507	29,581	41,801
Personnel Services Expenses
Other Operating Expenses	22,752	30,333	25,503
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	10,553	10,370	10,031
Finance Costs	17	44	9
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	64,829	70,328	77,344
Revenue			
Appropriation Revenue
Funding Distribution from Department	49,273	49,248	60,191
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,156	605	1,209
Transfers to the Crown Entity
Sales of Goods and Services	7,767	10,298	12,069
Grants and Contributions	10,204	11,023	6,239
Investment Revenue	...	464	...
Retained Taxes, Fees and Fines
Other Revenue	...	2,415	...
Total Revenue	68,400	74,053	79,708
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(5)	4	(5)
Net Result	3,566	3,729	2,359

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,200	18,826	15,353
Taxes Receivable
Receivables	1,182	2,776	2,776
Contract Assets
Inventories	329	381	376
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,711	21,983	18,505
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	287,652	304,646	302,724
Plant and Equipment	837,397	1,096,217	1,104,246
Infrastructure Systems
Investment Properties
Right of Use Assets	356	1,691	3,767
Intangibles	1,178	5,739	5,432
Other Assets	436	436	436
Total Non Current Assets	1,127,018	1,408,729	1,416,604
Total Assets	1,132,729	1,430,712	1,435,109
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,798	7,859	7,859
Contract Liabilities	3,297	3,835	3,835
Other Financial Liabilities at Fair Value
Borrowings	47	451	451
Provisions	3,160	3,250	3,250
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,302	15,395	15,395
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	689	573	573
Other Financial Liabilities at Fair Value
Borrowings	273	1,231	3,269
Provisions	89	77	77
Other	50	50	50
Total Non Current Liabilities	1,101	1,931	3,969
Total Liabilities	10,403	17,326	19,364
Net Assets	1,122,326	1,413,386	1,415,745
Equity			
Accumulated Funds	654,761	659,044	661,403
Reserves	467,565	754,342	754,342
Capital Equity
Total Equity	1,122,326	1,413,386	1,415,745

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,350	28,360	40,592
Personnel Services
Grants and Subsidies
Finance Costs	17	44	9
Equivalent Income Tax
Other Payments	22,752	34,942	25,503
Total Payments	53,120	63,346	66,104
Receipts			
Appropriation
Funding Distribution from Department	49,273	49,248	60,191
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,767	11,250	12,069
Retained Taxes, Fees and Fines
Interest Received	...	464	...
Grants and Contributions	10,214	9,144	6,239
Other Receipts	...	6,652	...
Total Receipts	67,254	76,758	78,499
Net Cash Flows From Operating Activities	14,134	13,412	12,395
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(26,021)	(14,241)	(15,351)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(3,538)	...
Net Cash Flows From Investing Activities	(26,021)	(17,779)	(15,351)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(515)	(632)	(517)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(515)	(632)	(517)
Net Increase/(Decrease) in Cash	(12,402)	(4,999)	(3,473)
Opening Cash and Cash Equivalents	16,602	23,825	18,826
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,200	18,826	15,353

Destination NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	27,436	28,401	29,197
Personnel Services Expenses	(0)	...	0
Other Operating Expenses	383,528	318,040	300,259
Grants and Subsidies	10,752	5,864	8,815
Appropriation Expense
Depreciation and Amortisation	498	501	825
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	422,214	352,806	339,096
Revenue			
Appropriation Revenue
Funding Distribution from Department	416,472	333,384	267,259
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	371	23	383
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	5,500	46,636	5,500
Investment Revenue	...	(0)	...
Retained Taxes, Fees and Fines
Other Revenue	...	1,948	...
Total Revenue	422,343	381,991	273,142
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	92	...
Net Result	129	29,276	(65,954)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	12,172	126,216	60,859
Taxes Receivable
Receivables	2,832	19,302	19,302
Contract Assets
Inventories
Financial Assets at Fair Value	...	71	71
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	15,004	145,589	80,232
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	...	773	773
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,056	1,966	1,371
Infrastructure Systems
Investment Properties
Right of Use Assets	...	(0)	(0)
Intangibles	11	0	...
Other Assets
Total Non Current Assets	1,067	2,739	2,144
Total Assets	16,071	148,328	82,376
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,692	49,096	49,098
Contract Liabilities
Other Financial Liabilities at Fair Value	88
Borrowings	7	(0)	(0)
Provisions	2,657	5,729	5,729
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22,444	54,824	54,826
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value	1,113
Borrowings	...	0	0
Provisions	2,526	453	453
Other
Total Non Current Liabilities	3,639	453	453
Total Liabilities	26,083	55,277	55,279
Net Assets	(10,012)	93,050	27,096
Equity			
Accumulated Funds	(10,012)	93,050	27,096
Reserves
Capital Equity
Total Equity	(10,012)	93,050	27,096

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,065	26,901	28,814
Personnel Services	(0)	...	0
Grants and Subsidies	10,752	5,864	8,815
Finance Costs
Equivalent Income Tax
Other Payments	382,528	336,690	299,257
Total Payments	420,345	369,455	336,886
Receipts			
Appropriation
Funding Distribution from Department	416,472	333,384	267,259
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	...	(0)	...
Grants and Contributions	4,500	41,758	4,500
Other Receipts	...	21,527	...
Total Receipts	420,972	396,669	271,759
Net Cash Flows From Operating Activities	627	27,213	(65,127)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(230)	(1,142)	(230)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(230)	(1,142)	(230)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	397	26,071	(65,357)
Opening Cash and Cash Equivalents	11,775	100,145	126,216
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,172	126,216	60,859

Museums of History NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	21,439	42,929
Personnel Services Expenses	21,849	11,300	332
Other Operating Expenses	5,761	19,351	16,117
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,552	6,808	11,057
Finance Costs	4	61	244
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	30,166	58,960	70,679
Revenue			
Appropriation Revenue
Funding Distribution from Department	24,500	29,606	33,901
Acceptance by Crown Entity of Employee Benefits and Other	...	480	423
Liabilities			
Transfers to the Crown Entity
Sales of Goods and Services	4,994	16,598	34,392
Grants and Contributions	3,261	5,362	3,494
Investment Revenue	168	932	173
Retained Taxes, Fees and Fines
Other Revenue	941	7,154	6,233
Total Revenue	33,863	60,131	78,617
Gain/(Loss) on Disposal of Non Current Assets	...	26	...
Other Gains/(Losses)
Net Result	3,697	1,197	7,938

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	13,521	14,971	17,997
Taxes Receivable
Receivables	854	6,460	6,503
Contract Assets
Inventories	177	183	183
Financial Assets at Fair Value	9,714	11,119	11,201
Other Financial Assets
Other	...	(0)	...
Assets Held For Sale
Total Current Assets	24,267	32,732	35,883
Non Current Assets			
Taxes Receivable
Receivables	474	426	403
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	311,518	414,014	416,868
Plant and Equipment	45,722	1,119,657	1,125,708
Infrastructure Systems
Investment Properties
Right of Use Assets	129	3,059	12,801
Intangibles	251	7,401	6,320
Other Assets
Total Non Current Assets	358,095	1,544,557	1,562,100
Total Assets	382,361	1,577,289	1,597,983
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,434	13,136	13,942
Contract Liabilities	417	5,043	5,043
Other Financial Liabilities at Fair Value
Borrowings	82	1,809	4,938
Provisions	2,452	166	166
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,384	20,154	24,089
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	...	163	163
Other Financial Liabilities at Fair Value
Borrowings	65	1,368	10,208
Provisions	531	426	403
Other	...	184	188
Total Non Current Liabilities	596	2,141	10,963
Total Liabilities	8,981	22,295	35,052
Net Assets	373,381	1,554,994	1,562,932
Equity			
Accumulated Funds	177,285	1,540,957	1,548,894
Reserves	196,096	14,037	14,037
Capital Equity
Total Equity	373,381	1,554,994	1,562,932

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	20,729	42,506
Personnel Services	21,849	11,300	332
Grants and Subsidies
Finance Costs	4	62	244
Equivalent Income Tax
Other Payments	5,376	21,835	15,573
Total Payments	27,230	53,927	58,655
Receipts			
Appropriation
Funding Distribution from Department	24,500	29,606	33,901
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,186	21,461	34,593
Retained Taxes, Fees and Fines
Interest Received	88	298	91
Grants and Contributions	3,236	4,912	3,469
Other Receipts	971	1,517	117
Total Receipts	33,981	57,794	72,171
Net Cash Flows From Operating Activities	6,751	3,867	13,516
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	836	...
Purchases of Property, Plant and Equipment	(4,972)	(6,472)	(10,475)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(813)	...
Net Cash Flows From Investing Activities	(4,972)	(6,448)	(10,475)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(23)	(1,274)	(15)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(23)	(1,274)	(15)
Net Increase/(Decrease) in Cash	1,756	(3,856)	3,026
Opening Cash and Cash Equivalents	11,765	11,344	14,971
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	7,483	...
Closing Cash and Cash Equivalents	13,521	14,971	17,997

Museum of Applied Arts and Sciences

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,997	42,836	45,544
Personnel Services Expenses
Other Operating Expenses	33,154	36,995	26,147
Grants and Subsidies	15,000	7,000	32,377
Appropriation Expense
Depreciation and Amortisation	7,846	10,677	7,776
Finance Costs	6	3	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	86,003	97,511	111,848
Revenue			
Appropriation Revenue
Funding Distribution from Department	60,399	60,379	68,574
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,456	774	1,521
Transfers to the Crown Entity
Sales of Goods and Services	3,063	1,162	2,502
Grants and Contributions	17,752	33,978	35,139
Investment Revenue	125	275	125
Retained Taxes, Fees and Fines
Other Revenue	101	1,188	0
Total Revenue	82,896	97,756	107,861
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(3,106)	245	(3,987)

Balance Sheet

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,365	3,642	1,411
Taxes Receivable
Receivables	970	1,689	1,689
Contract Assets	1,467	2,139	2,139
Inventories	245	108	108
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,047	7,578	5,347
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	4,047	7,112	7,237
Equity Investments
Property, Plant and Equipment -			
Land and Building	174,842	181,277	177,453
Plant and Equipment	344,251	354,784	356,795
Infrastructure Systems
Investment Properties
Right of Use Assets	191	106	106
Intangibles	6,593	12,927	12,927
Other Assets
Total Non Current Assets	529,925	556,207	554,519
Total Assets	540,972	563,785	559,866
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,206	4,628	4,628
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	99	73	73
Provisions	4,623	4,688	4,688
Other	156	218	218
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,084	9,607	9,607
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	173	36	104
Provisions
Other
Total Non Current Liabilities	173	36	104
Total Liabilities	8,257	9,643	9,711
Net Assets	532,715	554,142	550,154
Equity			
Accumulated Funds	316,589	319,923	315,935
Reserves	216,126	234,219	234,219
Capital Equity
Total Equity	532,715	554,142	550,154

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,541	41,521	44,023
Personnel Services
Grants and Subsidies	15,000	7,000	32,377
Finance Costs	6	3	4
Equivalent Income Tax
Other Payments	31,552	37,437	24,545
Total Payments	75,099	85,961	100,949
Receipts			
Appropriation
Funding Distribution from Department	60,399	60,379	68,574
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,063	3,407	2,502
Retained Taxes, Fees and Fines
Interest Received	0	18	(0)
Grants and Contributions	15,252	30,739	32,639
Other Receipts	101	1,016	0
Total Receipts	78,815	95,559	103,715
Net Cash Flows From Operating Activities	3,717	9,598	2,766
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,944)	(4,719)	(4,988)
Proceeds from Sale of Investments
Purchases of Investments	...	(3,145)	(9)
Advances Repayments Received
Advances made
Other Investing	...	(5,550)	...
Net Cash Flows From Investing Activities	(3,944)	(13,414)	(4,997)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(84)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(84)	...
Net Increase/(Decrease) in Cash	(227)	(3,900)	(2,231)
Opening Cash and Cash Equivalents	8,592	7,542	3,642
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,365	3,642	1,411

NSW Independent Casino Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	1,735	3,111
Personnel Services Expenses
Other Operating Expenses	...	8,513	16,638
Grants and Subsidies	...	1,203	...
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	11,451	19,749
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	213	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	29,919	19,480
Total Revenue	...	30,132	19,480
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	18,680	(269)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	...	18,998	18,729
Taxes Receivable
Receivables	...	(2)	12
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	18,996	18,741
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	...	18,996	18,741
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	237	251
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	211	211
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	448	462
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	3	3
Other
Total Non Current Liabilities	...	3	3
Total Liabilities	...	451	465
Net Assets	...	18,545	18,276
Equity			
Accumulated Funds	...	18,545	18,276
Reserves
Capital Equity
Total Equity	...	18,545	18,276

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	1,405	3,111
Personnel Services
Grants and Subsidies	...	1,203	...
Finance Costs
Equivalent Income Tax
Other Payments	...	8,314	16,638
Total Payments	...	10,923	19,749
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	29,920	19,480
Total Receipts	...	29,920	19,480
Net Cash Flows From Operating Activities	...	18,998	(269)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	18,998	(269)
Opening Cash and Cash Equivalents	18,998
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	18,998	18,729

State Records Authority NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	40,359	20,222	176
Personnel Services Expenses	2,005	504	996
Other Operating Expenses	10,962	6,061	0
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,616	3,947	...
Finance Costs	511	51	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	61,453	30,784	1,172
Revenue			
Appropriation Revenue
Funding Distribution from Department	12,290	7,163	994
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	415	108	0
Transfers to the Crown Entity
Sales of Goods and Services	46,129	22,955	180
Grants and Contributions	451	448	0
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	6,212	27,224	0
Total Revenue	65,497	57,897	1,175
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	4,044	27,113	2

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,600	248	249
Taxes Receivable
Receivables	9,217	13	13
Contract Assets
Inventories	12	0	0
Financial Assets at Fair Value
Other Financial Assets
Other	...	0	0
Assets Held For Sale
Total Current Assets	14,829	261	262
Non Current Assets			
Taxes Receivable
Receivables	...	(0)	(0)
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	64,767	(0)	(0)
Plant and Equipment	1,070,367	50	50
Infrastructure Systems
Investment Properties
Right of Use Assets	7,543	0	0
Intangibles	6,538	54	54
Other Assets
Total Non Current Assets	1,149,216	104	104
Total Assets	1,164,045	365	366
Liabilities			
Current Liabilities			
Taxes Payable
Payables	13,504	36	34
Contract Liabilities	500	(0)	(0)
Other Financial Liabilities at Fair Value
Borrowings	3,060	(0)	(0)
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	17,064	36	34
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	169
Other Financial Liabilities at Fair Value
Borrowings	5,082	0	0
Provisions
Other	165	0	0
Total Non Current Liabilities	5,416	0	0
Total Liabilities	22,480	36	34
Net Assets	1,141,564	329	331
Equity			
Accumulated Funds	357,692	329	331
Reserves	783,873	(0)	(0)
Capital Equity
Total Equity	1,141,564	329	331

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	39,944	19,622	176
Personnel Services	2,005	504	996
Grants and Subsidies
Finance Costs	511	51	...
Equivalent Income Tax
Other Payments	9,911	6,956	2
Total Payments	52,371	27,132	1,174
Receipts			
Appropriation
Funding Distribution from Department	12,290	7,163	994
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	45,235	23,002	180
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	451	448	0
Other Receipts	73	1,058	0
Total Receipts	58,049	31,671	1,175
Net Cash Flows From Operating Activities	5,678	4,538	0
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,854)	(397)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(500)	(836)	...
Net Cash Flows From Investing Activities	(4,354)	(1,232)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,354)	(876)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,354)	(876)	...
Net Increase/(Decrease) in Cash	(30)	2,430	0
Opening Cash and Cash Equivalents	5,630	5,301	248
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(7,483)	...
Closing Cash and Cash Equivalents	5,600	248	249

State Library of New South Wales

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	34,862	34,296	36,863
Personnel Services Expenses
Other Operating Expenses	22,594	21,860	23,005
Grants and Subsidies	40,468	40,468	40,892
Appropriation Expense
Depreciation and Amortisation	11,967	9,067	13,771
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	109,891	105,691	114,530
Revenue			
Appropriation Revenue
Funding Distribution from Department	106,819	105,839	100,689
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,447	1,325	2,558
Transfers to the Crown Entity
Sales of Goods and Services	2,798	2,143	2,205
Grants and Contributions	10,100	10,623	10,531
Investment Revenue	1,317	2,457	1,730
Retained Taxes, Fees and Fines
Other Revenue	11	671	223
Total Revenue	123,491	123,058	117,936
Gain/(Loss) on Disposal of Non Current Assets	...	54	...
Other Gains/(Losses)	(21)	...	(21)
Net Result	13,580	17,421	3,385

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,574	7,296	3,650
Taxes Receivable
Receivables	2,202	3,260	3,189
Contract Assets
Inventories	209	248	248
Financial Assets at Fair Value	2,026	2,941	2,941
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,011	13,745	10,028
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	28,279	33,397	33,856
Equity Investments
Property, Plant and Equipment -			
Land and Building	328,018	345,014	346,530
Plant and Equipment	1,310,134	1,316,015	1,316,310
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	78,349	76,089	77,809
Other Assets
Total Non Current Assets	1,744,780	1,770,515	1,774,505
Total Assets	1,752,791	1,784,260	1,784,533
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,716	8,256	9,189
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	5,998	5,368	5,368
Other	...	4,045	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,714	17,669	14,557
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	138	135	135
Other
Total Non Current Liabilities	138	135	135
Total Liabilities	12,852	17,804	14,692
Net Assets	1,739,939	1,766,456	1,769,841
Equity			
Accumulated Funds	1,152,834	1,159,034	1,162,419
Reserves	587,105	607,422	607,422
Capital Equity
Total Equity	1,739,939	1,766,456	1,769,841

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	32,415	32,938	34,305
Personnel Services
Grants and Subsidies	40,468	40,468	40,892
Finance Costs
Equivalent Income Tax
Other Payments	20,879	21,409	21,960
Total Payments	93,762	94,815	97,157
Receipts			
Appropriation
Funding Distribution from Department	106,819	105,839	100,689
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,764	2,046	2,164
Retained Taxes, Fees and Fines	(21)	...	(21)
Interest Received	317	523	730
Grants and Contributions	10,100	13,325	6,486
Other Receipts	711	963	923
Total Receipts	120,689	122,696	110,972
Net Cash Flows From Operating Activities	26,928	27,881	13,815
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	54	...
Purchases of Property, Plant and Equipment	(19,930)	(16,235)	(13,478)
Proceeds from Sale of Investments	500	1,699	1,000
Purchases of Investments	(1,300)	(5,555)	(1,159)
Advances Repayments Received
Advances made
Other Investing	(5,340)	(2,248)	(3,824)
Net Cash Flows From Investing Activities	(26,070)	(22,285)	(17,461)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	858	5,596	(3,646)
Opening Cash and Cash Equivalents	2,716	1,700	7,296
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,574	7,296	3,650

9. PREMIER'S DEPARTMENT

9.1 Agency Expense Summary

Premier's Department	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Premier's Department^(b)	378.5	434.1	14.7	10.9	21.3	96.1
Funding distribution to agencies	11.7	6.6	(43.8)
Total Principal Department	390.3	440.7	12.9	10.9	21.3	96.1
Agencies						
Agencies transferred from Environment and Planning						
Natural Resources Commission ^(c)	7.8	6.8	(12.8)	0.1	...	(100.0)
Special Offices						
Public Service Commission	38.7	40.4	4.3	0.3	0.7	137.8
Total Agencies	46.5	47.2	1.5	0.4	0.7	75.0

(a) This table shows expenses on an uneliminated basis.

(b) The persons employed in the Strategic Emergency Management Policy and Coordination Branch of the Department of Communities and Justice was transferred to the Department of Premier and Cabinet (later renamed to the Premier's Department), as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.10) 2022*, effective 16 December 2022.

(c) Natural Resource Commission was transferred to the Department of Premier and Cabinet (later renamed to the Premier's Department) as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023*, effective 5 April 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

9.2 Financial Statements

Premier's Department

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	196,137	184,888	187,293
Personnel Services Expenses
Other Operating Expenses	102,457	100,016	81,735
Grants and Subsidies	96,208	96,389	160,203
Appropriation Expense
Depreciation and Amortisation	11,432	8,076	11,430
Finance Costs	38	243	38
Other Expenses	...	664	...
TOTAL EXPENSES EXCLUDING LOSSES	406,272	390,277	440,698
Revenue			
Appropriation Revenue	417,245	402,308	389,068
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,693	6,586	2,469
Transfers to the Crown Entity
Sales of Goods and Services	938	5,498	7,436
Grants and Contributions	5,467	15,680	45,128
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	4	...	(0)
Total Revenue	427,348	430,072	444,101
Gain/(Loss) on Disposal of Non Current Assets	...	(272)	...
Other Gains/(Losses)	...	0	...
Net Result	21,076	39,525	3,402

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	73,345	119,663	112,750
Taxes Receivable
Receivables	11,657	9,564	9,442
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	85,001	129,227	122,192
Non Current Assets			
Taxes Receivable
Receivables	47
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	195,582	168,164	174,326
Plant and Equipment	27,028	30,731	30,412
Infrastructure Systems
Investment Properties
Right of Use Assets	129	1,310	1,310
Intangibles	8,347	8,123	12,198
Other Assets
Total Non Current Assets	231,132	208,328	218,246
Total Assets	316,134	337,555	340,438
Liabilities			
Current Liabilities			
Taxes Payable
Payables	103,517	55,599	53,603
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	358	151	151
Provisions	6,539	15,417	12,019
Other	1,904	3,209	3,209
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	112,318	74,376	68,981
Non Current Liabilities			
Taxes Payable
Payables	1,510
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	198	992	992
Provisions	7,295	7,235	7,056
Other	3,210	3,816	3,816
Total Non Current Liabilities	10,703	12,043	13,374
Total Liabilities	123,021	86,418	82,355
Net Assets	193,112	251,137	258,083
Equity			
Accumulated Funds	73,262	186,961	193,907
Reserves	119,850	64,176	64,176
Capital Equity
Total Equity	193,112	251,137	258,083

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	192,445	180,264	184,824
Personnel Services
Grants and Subsidies	96,208	96,389	160,203
Finance Costs
Equivalent Income Tax
Other Payments	102,811	85,486	82,170
Total Payments	391,463	362,139	427,197
Receipts			
Appropriation	417,245	402,308	389,068
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	938	5,403	7,436
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	4,845	15,186	45,128
Other Receipts	4	9,203	(0)
Total Receipts	423,033	432,100	441,632
Net Cash Flows From Operating Activities	31,570	69,961	14,435
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(12,699)	(5,555)	(14,985)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(7,273)	(4,247)	(6,363)
Net Cash Flows From Investing Activities	(19,972)	(9,802)	(21,348)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(770)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(770)	...
Net Increase/(Decrease) in Cash	11,598	59,389	(6,913)
Opening Cash and Cash Equivalents	61,747	60,273	119,663
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	73,345	119,663	112,750

Natural Resources Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,423	4,571	4,753
Personnel Services Expenses
Other Operating Expenses	1,543	3,048	1,891
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	153	169	153
Finance Costs	...	5	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,120	7,793	6,798
Revenue			
Appropriation Revenue
Funding Distribution from Department	5,870	5,936	6,598
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	59	191	62
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	1,563	...
Total Revenue	5,930	7,690	6,660
Gain/(Loss) on Disposal of Non Current Assets	...	1	...
Other Gains/(Losses)	...	(11)	...
Net Result	(190)	(113)	(138)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	176	1,894	628
Taxes Receivable
Receivables	309	113	113
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	485	2,007	741
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	329	380	227
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	329	380	227
Total Assets	814	2,387	968
Liabilities			
Current Liabilities			
Taxes Payable
Payables	355	1,138	528
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(0)
Provisions	493	573	573
Other	...	671	0
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	847	2,382	1,101
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	146	173	173
Other
Total Non Current Liabilities	146	173	173
Total Liabilities	994	2,555	1,274
Net Assets	(180)	(168)	(306)
Equity			
Accumulated Funds	(180)	(168)	(306)
Reserves
Capital Equity
Total Equity	(180)	(168)	(306)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,364	4,223	4,691
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,909	3,993	2,501
Total Payments	6,273	8,216	7,192
Receipts			
Appropriation
Funding Distribution from Department	5,870	5,936	6,598
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	664	(671)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	2,094	...
Total Receipts	5,870	8,694	5,927
Net Cash Flows From Operating Activities	(403)	478	(1,266)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	...	(77)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(77)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(403)	401	(1,266)
Opening Cash and Cash Equivalents	579	1,492	1,894
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	176	1,894	628

Public Service Commission

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,913	19,509	21,473
Personnel Services Expenses
Other Operating Expenses	17,949	18,638	18,222
Grants and Subsidies	...	15	...
Appropriation Expense
Depreciation and Amortisation	868	569	696
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	40,731	38,731	40,390
Revenue			
Appropriation Revenue	33,124	33,099	30,644
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	479	792	501
Transfers to the Crown Entity
Sales of Goods and Services	3,042	3,192	3,082
Grants and Contributions	2,897	2,886	5,671
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	201	212
Total Revenue	39,542	40,171	40,110
Gain/(Loss) on Disposal of Non Current Assets	...	(102)	...
Other Gains/(Losses)	...	1,012	...
Net Result	(1,189)	2,350	(281)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,727	5,789	5,436
Taxes Receivable
Receivables	294	1,439	1,439
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,021	7,228	6,875
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,416	1,733	1,703
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	1,416	1,733	1,703
Total Assets	7,437	8,961	8,578
Liabilities			
Current Liabilities			
Taxes Payable
Payables	784	2,899	2,899
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,153	2,327	2,025
Other	292	...	100
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,230	5,227	5,024
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	59	411	411
Other	800	...	100
Total Non Current Liabilities	859	411	511
Total Liabilities	5,089	5,638	5,536
Net Assets	2,348	3,323	3,042
Equity			
Accumulated Funds	2,348	3,323	3,042
Reserves
Capital Equity
Total Equity	2,348	3,323	3,042

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,434	18,748	20,972
Personnel Services
Grants and Subsidies	...	15	...
Finance Costs
Equivalent Income Tax
Other Payments	17,949	20,614	18,524
Total Payments	39,384	39,376	39,496
Receipts			
Appropriation	33,124	33,099	30,644
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,042	3,192	3,082
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	2,897	2,886	5,671
Other Receipts	1,000	2,274	412
Total Receipts	40,063	41,452	39,809
Net Cash Flows From Operating Activities	679	2,076	313
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	(102)	...
Purchases of Property, Plant and Equipment	(1,270)	(280)	(666)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(1,270)	(382)	(666)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(591)	1,693	(353)
Opening Cash and Cash Equivalents	6,318	4,096	5,789
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,727	5,789	5,436

10. REGIONAL NSW

10.1 Agency Expense Summary

Regional NSW	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Department of Regional NSW	2,425.9	2,548.7	5.3	59.6	85.1	42.8
Funding distribution to agencies	188.2	144.0	(23.4)
Total Principal Department	2,614.1	2,692.7	3.0	59.6	85.1	42.8
Agencies						
New South Wales Rural Assistance Authority	841.2	219.6	(73.9)	...	0.1	...
Regional Growth NSW Development Corporation	8.3	84.6	913.8	123.0	233.9	90.1
Local Land Services	253.6	272.3	7.4	11.7	14.3	22.5
NSW Food Authority	15.9	21.3	34.0	1.2	1.1	(10.1)
Total Agencies	1,119.1	597.8	(46.6)	135.9	249.3	83.5

(a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

10.2 Financial Statements

Department of Regional NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	620,315	554,658	612,104
Personnel Services Expenses	664
Other Operating Expenses	612,618	792,808	700,870
Grants and Subsidies	2,166,121	1,241,000	1,348,142
Appropriation Expense
Depreciation and Amortisation	30,725	25,499	28,996
Finance Costs	49	184	163
Other Expenses	5,165	...	1,719
TOTAL EXPENSES EXCLUDING LOSSES	3,434,993	2,614,149	2,692,658
Revenue			
Appropriation Revenue	2,379,185	1,909,622	1,337,235
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	13,698	16,808	14,114
Transfers to the Crown Entity
Sales of Goods and Services	270,725	206,371	241,877
Grants and Contributions	856,162	726,138	869,245
Investment Revenue	4,745	16,335	16,156
Retained Taxes, Fees and Fines	...	70,586	36,328
Other Revenue	939	27,068	526
Total Revenue	3,525,454	2,972,928	2,515,480
Gain/(Loss) on Disposal of Non Current Assets	...	1,054	...
Other Gains/(Losses)	...	(12,377)	...
Net Result	90,461	347,457	(177,178)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	318,321	327,916	183,640
Taxes Receivable
Receivables	290,354	520,351	431,802
Contract Assets
Inventories	7,150	4,995	4,995
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	615,825	853,262	620,437
Non Current Assets			
Taxes Receivable
Receivables	4	1,219	1,219
Contract Assets
Inventories	14,419	9,539	9,539
Financial Assets at Fair Value	22,457	48,465	48,465
Equity Investments	48	45	45
Property, Plant and Equipment -			
Land and Building	373,225	493,029	500,010
Plant and Equipment	47,780	90,446	96,860
Infrastructure Systems	141,484	108,912	153,536
Investment Properties
Right of Use Assets	1,238	5,178	8,589
Intangibles	25,998	29,152	25,732
Other Assets
Total Non Current Assets	626,653	785,985	843,996
Total Assets	1,242,478	1,639,247	1,464,433
Liabilities			
Current Liabilities			
Taxes Payable
Payables	41,902	249,439	248,656
Contract Liabilities	2,835	32,726	32,726
Other Financial Liabilities at Fair Value
Borrowings	670	1,937	1,937
Provisions	42,802	82,167	81,551
Other	10,227	208,582	208,582
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	98,436	574,850	573,452
Non Current Liabilities			
Taxes Payable
Payables	...	426	426
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	750	2,792	6,555
Provisions	4,138	4,717	4,717
Other	189,366	...	(0)
Total Non Current Liabilities	194,254	7,935	11,698
Total Liabilities	292,690	582,786	585,150
Net Assets	949,788	1,056,462	879,284
Equity			
Accumulated Funds	921,107	862,523	685,345
Reserves	28,681	193,938	193,938
Capital Equity
Total Equity	949,788	1,056,462	879,284

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	607,884	524,150	599,314
Personnel Services	664
Grants and Subsidies	2,166,121	1,241,000	1,348,142
Finance Costs	45	184	159
Equivalent Income Tax
Other Payments	617,307	1,791,585	702,668
Total Payments	3,391,357	3,556,919	2,650,947
Receipts			
Appropriation	2,379,185	1,909,622	1,337,235
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	270,725	346,363	334,493
Retained Taxes, Fees and Fines
Interest Received	4,745	11,944	16,156
Grants and Contributions	856,162	717,649	869,245
Other Receipts	939	745,554	32,787
Total Receipts	3,511,756	3,731,132	2,589,915
Net Cash Flows From Operating Activities	120,399	174,213	(61,032)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	2,161	...
Purchases of Property, Plant and Equipment	(80,073)	(47,252)	(74,218)
Proceeds from Sale of Investments
Purchases of Investments	...	(22,500)	...
Advances Repayments Received
Advances made
Other Investing	(15,282)	(9,496)	(7,689)
Net Cash Flows From Investing Activities	(95,355)	(77,087)	(81,907)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(2,811)	(1,337)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(2,811)	(1,337)
Net Increase/(Decrease) in Cash	25,044	94,315	(144,276)
Opening Cash and Cash Equivalents	292,487	248,290	327,916
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	790	(14,689)	...
Closing Cash and Cash Equivalents	318,321	327,916	183,640

New South Wales Rural Assistance Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,147	174	(0)
Personnel Services Expenses	12,203	11,510	8,095
Other Operating Expenses	7,237	3,695	5,099
Grants and Subsidies	278,718	810,440	182,552
Appropriation Expense
Depreciation and Amortisation	8	...	8
Finance Costs	18,972	15,383	23,864
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	318,284	841,203	219,618
Revenue			
Appropriation Revenue
Funding Distribution from Department	42,444	40,051	28,120
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	174	...
Transfers to the Crown Entity
Sales of Goods and Services	653	188	681
Grants and Contributions	256,759	813,347	149,050
Investment Revenue	19,936	15,867	22,740
Retained Taxes, Fees and Fines
Other Revenue	1,036	1,216	1,037
Total Revenue	320,828	870,844	201,628
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(1,020)	(3,515)	(1,020)
Net Result	1,524	26,125	(19,010)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	48,274	48,668	27,979
Taxes Receivable
Receivables	3,693	234,243	233,143
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	68,511	62,663	67,915
Other
Assets Held For Sale
Total Current Assets	120,478	345,574	329,037
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	726,393	545,136	597,102
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	42	...	42
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	...	0	...
Other Assets	4,498	...	1,637
Total Non Current Assets	730,932	545,136	598,781
Total Assets	851,411	890,710	927,818
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,944	186,831	200,389
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	68,320	62,832	70,443
Provisions	15,807	27,657	27,657
Other	879	8,770	8,770
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	106,950	286,090	307,259
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	740,189	562,650	597,599
Provisions	4	6	6
Other	(0)	...	0
Total Non Current Liabilities	740,193	562,656	597,605
Total Liabilities	847,143	848,746	904,864
Net Assets	4,268	41,964	22,954
Equity			
Accumulated Funds	4,268	41,964	22,954
Reserves
Capital Equity
Total Equity	4,268	41,964	22,954

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,147	...	(0)
Personnel Services	12,203	11,510	8,095
Grants and Subsidies	278,718	643,963	182,552
Finance Costs	13,768	8,319	15,877
Equivalent Income Tax
Other Payments	7,237	3,273	6,736
Total Payments	313,073	667,066	213,260
Receipts			
Appropriation
Funding Distribution from Department	42,444	40,051	28,120
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	653	49,111	681
Retained Taxes, Fees and Fines
Interest Received	14,733	12,013	14,753
Grants and Contributions	256,759	578,770	149,050
Other Receipts	16	1,558	17
Total Receipts	314,605	681,504	192,621
Net Cash Flows From Operating Activities	1,532	14,438	(20,639)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	...	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	59,124	70,181	70,629
Advances made	(129,677)	(65,391)	(119,860)
Other Investing
Net Cash Flows From Investing Activities	(70,604)	4,790	(49,281)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	144,367	83,323	144,860
Repayment of Borrowings and Advances	(73,813)	(87,345)	(95,629)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	70,554	(4,021)	49,231
Net Increase/(Decrease) in Cash	1,482	15,207	(20,689)
Opening Cash and Cash Equivalents	46,793	33,461	48,668
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	48,274	48,668	27,979

Regional Growth NSW Development Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	144	...
Personnel Services Expenses	5,441	2,987	4,584
Other Operating Expenses	102,635	5,165	65,070
Grants and Subsidies	11,560
Appropriation Expense
Depreciation and Amortisation	3,442	44	3,352
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	111,518	8,341	84,566
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	144	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	428,489	138,637	306,354
Investment Revenue	...	259	...
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	428,489	139,040	306,354
Gain/(Loss) on Disposal of Non Current Assets	...	(3,042)	...
Other Gains/(Losses)	...	(26)	...
Net Result	316,971	127,631	221,789

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,832	29,357	20,698
Taxes Receivable
Receivables	230	9,471	9,471
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,061	38,828	30,169
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	80,540	40,630	84,981
Plant and Equipment
Infrastructure Systems	343,226	179,014	365,174
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	423,766	219,644	450,155
Total Assets	428,827	258,472	480,325
Liabilities			
Current Liabilities			
Taxes Payable
Payables	16,200	29,851	29,915
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,200	29,851	29,915
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	16,200	29,851	29,915
Net Assets	412,627	228,621	450,410
Equity			
Accumulated Funds	412,627	220,050	441,839
Reserves	...	8,571	8,571
Capital Equity
Total Equity	412,627	228,621	450,410

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	110	...
Personnel Services	5,441	2,987	4,584
Grants and Subsidies	11,560
Finance Costs
Equivalent Income Tax
Other Payments	102,108	44,305	65,006
Total Payments	107,549	47,403	81,150
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	71	...
Retained Taxes, Fees and Fines
Interest Received	...	259	...
Grants and Contributions	428,489	138,637	306,354
Other Receipts	...	56,981	...
Total Receipts	428,489	195,948	306,354
Net Cash Flows From Operating Activities	320,940	148,545	225,204
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(321,073)	(122,989)	(233,863)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(321,073)	(122,989)	(233,863)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(133)	25,556	(8,659)
Opening Cash and Cash Equivalents	4,965	3,801	29,357
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,832	29,357	20,698

Local Land Services

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	119,902	118,997	127,493
Personnel Services Expenses
Other Operating Expenses	84,143	90,723	108,245
Grants and Subsidies	30,753	35,301	27,010
Appropriation Expense
Depreciation and Amortisation	9,167	8,509	9,402
Finance Costs	106	98	163
Other Expenses	(0)	...	(0)
TOTAL EXPENSES EXCLUDING LOSSES	244,070	253,628	272,313
Revenue			
Appropriation Revenue
Funding Distribution from Department	91,694	88,154	109,612
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	5,373	1,308	3,190
Transfers to the Crown Entity
Sales of Goods and Services	47,486	96,296	19,995
Grants and Contributions	18,000	300	41,165
Investment Revenue	464	1,815	350
Retained Taxes, Fees and Fines	59,175	60,904	59,902
Other Revenue	14,118	3,234	16,689
Total Revenue	236,310	252,010	250,903
Gain/(Loss) on Disposal of Non Current Assets	...	(3)	...
Other Gains/(Losses)
Net Result	(7,761)	(1,621)	(21,409)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	26,943	61,045	52,712
Taxes Receivable
Receivables	17,823	45,229	29,497
Contract Assets
Inventories	2,369	3,459	3,459
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	47,135	109,733	85,668
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	860,703	1,687,645	1,689,425
Plant and Equipment	4,020	11,757	12,361
Infrastructure Systems	113,845	135,932	134,811
Investment Properties
Right of Use Assets	6,137	3,044	4,771
Intangibles	10,349	11,768	13,691
Other Assets
Total Non Current Assets	995,053	1,850,145	1,855,058
Total Assets	1,042,187	1,959,879	1,940,726
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,200	35,069	35,666
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,838	1,331	1,251
Provisions	19,125	18,982	18,982
Other	2,926	5,072	5,072
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	32,089	60,454	60,970
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,644	1,815	3,556
Provisions	1,495	1,156	1,156
Other	101	84	84
Total Non Current Liabilities	4,239	3,056	4,797
Total Liabilities	36,328	63,510	65,767
Net Assets	1,005,860	1,896,369	1,874,959
Equity			
Accumulated Funds	598,005	629,264	607,854
Reserves	407,855	1,267,105	1,267,105
Capital Equity
Total Equity	1,005,860	1,896,369	1,874,959

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	114,529	115,518	124,302
Personnel Services
Grants and Subsidies	30,753	35,301	27,010
Finance Costs	106	98	163
Equivalent Income Tax
Other Payments	83,346	99,093	107,649
Total Payments	228,733	250,010	259,124
Receipts			
Appropriation
Funding Distribution from Department	91,694	88,154	109,612
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	47,576	96,964	19,995
Retained Taxes, Fees and Fines	53,800	55,482	54,527
Interest Received	174	1,553	350
Grants and Contributions	18,000	300	41,165
Other Receipts	23,493	9,659	37,796
Total Receipts	234,737	252,113	263,445
Net Cash Flows From Operating Activities	6,004	2,103	4,321
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(9,871)	(8,582)	(8,007)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,800)	(1,894)	(2,093)
Net Cash Flows From Investing Activities	(11,671)	(10,476)	(10,100)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,490)	(1,627)	(2,554)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,490)	(1,627)	(2,554)
Net Increase/(Decrease) in Cash	(8,157)	(10,000)	(8,333)
Opening Cash and Cash Equivalents	35,890	50,171	61,045
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	(790)	20,874	...
Closing Cash and Cash Equivalents	26,943	61,045	52,712

NSW Food Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2	...	2
Personnel Services Expenses	(0)	...	(0)
Other Operating Expenses	19,319	14,455	19,773
Grants and Subsidies	604	684	630
Appropriation Expense
Depreciation and Amortisation	927	778	927
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	20,852	15,918	21,332
Revenue			
Appropriation Revenue
Funding Distribution from Department	9,673	7,097	9,738
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	2,228	284	2,084
Grants and Contributions	0	540	(0)
Investment Revenue	431	175	450
Retained Taxes, Fees and Fines	8,521	7,796	8,701
Other Revenue	...	1,446	...
Total Revenue	20,853	17,338	20,972
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(170)	...
Net Result	2	1,251	(359)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	11,941	13,413	13,199
Taxes Receivable
Receivables	1,111	1,807	1,703
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	13,052	15,220	14,902
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,393	11,675	11,348
Plant and Equipment	273	490	690
Infrastructure Systems	970
Investment Properties
Right of Use Assets
Intangibles	3,210	3,908	4,208
Other Assets
Total Non Current Assets	12,846	16,073	16,246
Total Assets	25,899	31,293	31,148
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,925	3,855	3,856
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	0	...	0
Provisions
Other	...	1,405	1,405
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,925	5,260	5,261
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	128	...	214
Total Non Current Liabilities	128	...	214
Total Liabilities	5,053	5,260	5,475
Net Assets	20,845	26,033	25,674
Equity			
Accumulated Funds	16,404	18,759	18,399
Reserves	4,441	7,274	7,274
Capital Equity
Total Equity	20,845	26,033	25,674

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2	...	2
Personnel Services	(0)	...	(0)
Grants and Subsidies	604	684	630
Finance Costs
Equivalent Income Tax
Other Payments	19,191	30,888	19,559
Total Payments	19,796	31,572	20,190
Receipts			
Appropriation
Funding Distribution from Department	9,673	7,097	9,738
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,228	991	2,084
Retained Taxes, Fees and Fines
Interest Received	431	175	450
Grants and Contributions	0	540	(0)
Other Receipts	8,579	25,844	8,805
Total Receipts	20,911	34,646	21,076
Net Cash Flows From Operating Activities	1,115	3,075	886
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(200)	(384)	(200)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(900)	(839)	(900)
Net Cash Flows From Investing Activities	(1,100)	(1,223)	(1,100)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	15	1,852	(214)
Opening Cash and Cash Equivalents	11,926	11,561	13,413
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	11,941	13,413	13,199

11. TRANSPORT

11.1 Agency Expense Summary

Transport	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
Transport for NSW	19,543.3	22,311.4	14.2	7,531.7	8,669.2	15.1
Funding distribution to agencies	5,999.8	6,197.5	3.3
Total Principal Department	25,543.1	28,508.8	11.6	7,531.7	8,669.2	15.1
Agencies						
General Government Sector						
Sydney Metro	973.2	1,219.3	25.3	7,256.2	7,831.6	7.9
Office of Transport Safety Investigations ...	8.1	8.6	5.7	1.9	0.0	(97.6)
Total General Government (GG) Agencies	981.4	1,227.9	25.1	7,258.1	7,831.7	7.9
Public Non-Financial Corporations (PNFC)						
NSW Trains ^(b)	1,270.2	1,382.6	8.8	343.0	(514.9)	(250.1)
State Transit Authority of New South Wales.....	...	0.0
Sydney Ferries	13.2	19.4	47.4	17.1	58.9	245.7
Sydney Trains ^(c)	4,748.7	4,958.9	4.4	587.7	(1,561.6)	(365.7)
Transport Asset Holding Entity of New South Wales.....	1,016.5	1,213.7	19.4	2,114.1	2,614.2	23.7
Total PNFC Agencies	7,048.6	7,574.7	7.5	3,061.9	596.7	(80.5)
Total Transport (GG+PNFC)^(d)	17,746.1	19,732.8	11.2	16,956.1	19,264.4	13.6

(a) This table shows expenses on an uneliminated basis, except where otherwise stated.

(b) Movement in NSW Train's capital expenditure primarily relates to the revaluation of a Right-of-Use asset.

(c) Movement in Sydney Train's capital expenditure primarily relates to the revaluation of a Right-of-Use asset.

(d) Total Transport (GG+PNFC) expenses for the 2022-23 estimated actuals and 2023-24 Budget eliminates transactions between agencies.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

11.2 Financial Statements

Transport for NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,862,184	1,817,503	2,061,935
Personnel Services Expenses	...	4,100	0
Other Operating Expenses	4,244,324	4,599,170	5,204,321
Grants and Subsidies	15,141,061	14,199,712	15,292,560
Appropriation Expense
Depreciation and Amortisation	3,356,884	3,061,002	3,542,113
Finance Costs	183,892	114,970	129,678
Other Expenses	2,197,996	1,746,656	2,278,206
TOTAL EXPENSES EXCLUDING LOSSES	26,986,340	25,543,113	28,508,814
Revenue			
Appropriation Revenue	26,999,950	24,132,473	25,974,462 ^(a)
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	78,165	71,621	81,686
Transfers to the Crown Entity
Sales of Goods and Services	3,464,342	3,241,781	3,885,201
Grants and Contributions	1,461,737	2,446,320	3,160,458
Investment Revenue	59,522	67,914	16,141
Retained Taxes, Fees and Fines	76,796	57,842	78,531
Other Revenue	635,845	608,155	631,972
Total Revenue	32,776,357	30,626,106	33,828,451
Gain/(Loss) on Disposal of Non Current Assets	(283,537)	21,926	(283,734)
Other Gains/(Losses)	(96,125)	(221,019)	(96,125)
Net Result	5,410,354	4,883,900	4,939,779

(a) Appropriation revenue includes \$1.3 billion of funds distributed to the Transport for NSW Fund (Special Deposit Account) under authority of previous years' appropriations and \$24,674,462,346 to be appropriated to the Minister for Transport out of the Consolidated Fund for services of the Department of Transport for 2023-24.

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,621,240	1,565,024	2,036,856
Taxes Receivable
Receivables	1,406,333	2,015,847	1,794,162
Contract Assets
Inventories	15,838	5,743	5,743
Financial Assets at Fair Value	9,189	11,880	11,880
Other Financial Assets	7,332
Other
Assets Held For Sale	22,507	8,688	8,688
Total Current Assets	3,082,439	3,607,182	3,857,328
Non Current Assets			
Taxes Receivable
Receivables	8,906	397,172	397,185
Contract Assets
Inventories
Financial Assets at Fair Value	1,060,083	728,054	804,442
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,247,366	5,419,525	5,154,687
Plant and Equipment	1,742,077	1,920,436	1,724,976
Infrastructure Systems	148,373,554	168,223,719	177,181,361
Investment Properties
Right of Use Assets	1,083,575	875,139	1,053,000
Intangibles	739,036	1,320,957	1,115,496
Other Assets	2,431	0	0
Total Non Current Assets	158,257,028	178,885,001	187,431,147
Total Assets	161,339,467	182,492,183	191,288,475
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,817,933	3,047,202	2,904,644
Contract Liabilities	177,522	148,387	148,387
Other Financial Liabilities at Fair Value	119
Borrowings	621,861	304,636	422,794
Provisions	500,953	452,820	452,644
Other	714,902	980,056	982,715
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,833,291	4,933,102	4,911,185
Non Current Liabilities			
Taxes Payable
Payables	...	(0)	...
Contract Liabilities	61,654	132,824	132,824
Other Financial Liabilities at Fair Value
Borrowings	3,899,019	2,942,344	3,021,731
Provisions	207,264	101,366	101,262
Other	16,392,536	16,430,872	16,232,662
Total Non Current Liabilities	20,560,472	19,607,406	19,488,479
Total Liabilities	25,393,763	24,540,508	24,399,664
Net Assets	135,945,705	157,951,675	166,888,811
Equity			
Accumulated Funds	127,567,009	129,670,048	134,606,149
Reserves	8,378,696	28,281,627	32,282,662
Capital Equity
Total Equity	135,945,705	157,951,675	166,888,811

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,784,018	1,725,371	1,980,249
Personnel Services	...	4,100	0
Grants and Subsidies	14,759,697	13,959,593	14,699,419
Finance Costs	183,892	92,416	129,678
Equivalent Income Tax
Other Payments	6,911,222	7,508,657	8,243,395
Total Payments	23,638,830	23,290,137	25,052,741
Receipts			
Appropriation	26,999,950	24,132,473	25,974,462
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,431,886	2,717,172	4,041,178
Retained Taxes, Fees and Fines
Interest Received	49,191	65,442	14,191
Grants and Contributions	1,461,737	1,845,538	3,160,458
Other Receipts	656,344	1,708,947	720,920
Total Receipts	32,599,108	30,469,573	33,911,210
Net Cash Flows From Operating Activities	8,960,278	7,179,436	8,858,468
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	142,130	140,582	141,020
Purchases of Property, Plant and Equipment	(9,651,344)	(7,277,288)	(8,362,507)
Proceeds from Sale of Investments	...	222,236	...
Purchases of Investments	(9,189)	(14,290)	0
Advances Repayments Received	202,923	...	39,428
Advances made
Other Investing	(1,060)	(280,396)	...
Net Cash Flows From Investing Activities	(9,316,540)	(7,209,157)	(8,182,059)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	0	...
Repayment of Borrowings and Advances	(173,383)	(401,865)	(204,577)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(173,383)	(401,865)	(204,577)
Net Increase/(Decrease) in Cash	(529,645)	(431,586)	471,832
Opening Cash and Cash Equivalents	2,150,885	1,996,610	1,565,024
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,621,240	1,565,024	2,036,856

Sydney Metro

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	28,637	46,711	38,937
Other Operating Expenses	202,318	383,377	139,548
Grants and Subsidies	295,100	128,243	250,715
Appropriation Expense
Depreciation and Amortisation	236,379	233,074	438,248
Finance Costs	75,494	90,886	180,256
Other Expenses	72,694	90,936	171,584
TOTAL EXPENSES EXCLUDING LOSSES	910,622	973,227	1,219,287
Revenue			
Appropriation Revenue
Funding Distribution from Department	7,894,335	5,755,000	6,188,059
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	116,729	224,347	48,394
Grants and Contributions	495,000	507,469	1,258,000
Investment Revenue	14,251	13,611	12,463
Retained Taxes, Fees and Fines
Other Revenue	81	3,082	...
Total Revenue	8,520,397	6,503,509	7,506,916
Gain/(Loss) on Disposal of Non Current Assets	66,000	53,132	737,501
Other Gains/(Losses)	...	(1,001,939)	...
Net Result	7,675,774	4,581,475	7,025,130

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	675,277	547,878	1,879,402
Taxes Receivable
Receivables	279,146	632,737	576,569
Contract Assets
Inventories
Financial Assets at Fair Value	...	9,502	9,502
Other Financial Assets	6,146	9,429	9,429
Other
Assets Held For Sale	13,693	58,358	58,358
Total Current Assets	974,262	1,257,904	2,533,261
Non Current Assets			
Taxes Receivable
Receivables	1,033,022	997,296	381,754
Contract Assets
Inventories
Financial Assets at Fair Value	...	43,991	43,991
Equity Investments
Property, Plant and Equipment -			
Land and Building	470,661	1,502,423	1,502,426
Plant and Equipment	757,472	1,788,563	1,760,681
Infrastructure Systems	35,056,353	31,314,920	38,276,137
Investment Properties
Right of Use Assets	20,146	41,395	40,192
Intangibles	11,114	8,220	8,220
Other Assets
Total Non Current Assets	37,348,769	35,696,808	42,013,401
Total Assets	38,323,030	36,954,712	44,546,662
Liabilities			
Current Liabilities			
Taxes Payable
Payables	534,856	555,375	555,375
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	648,081	656,116	47,982
Provisions	846	203,137	203,137
Other	7,180	660	660
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,190,964	1,415,288	807,154
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	20,000	20,000	20,000
Other Financial Liabilities at Fair Value	1,225
Borrowings	1,383,020	2,014,070	3,192,735
Provisions	26,976	21,921	21,921
Other	2,871	17,089	13,378
Total Non Current Liabilities	1,434,092	2,073,080	3,248,034
Total Liabilities	2,625,056	3,488,368	4,055,188
Net Assets	35,697,974	33,466,344	40,491,474
Equity			
Accumulated Funds	33,388,642	27,704,989	34,730,119
Reserves	2,309,332	5,761,355	5,761,355
Capital Equity
Total Equity	35,697,974	33,466,344	40,491,474

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	28,637	46,711	38,937
Grants and Subsidies
Finance Costs	22,331	16,348	120,284
Equivalent Income Tax
Other Payments	427,769	1,221,475	833,573
Total Payments	478,738	1,284,534	992,793
Receipts			
Appropriation
Funding Distribution from Department	7,894,335	5,755,000	6,188,059
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	131,338	451,094	96,220
Retained Taxes, Fees and Fines
Interest Received	...	2,750	...
Grants and Contributions	495,000	505,179	1,258,000
Other Receipts	81	743,935	728,164
Total Receipts	8,520,754	7,457,958	8,270,443
Net Cash Flows From Operating Activities	8,042,017	6,173,424	7,277,650
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	66,000	52,719	1,365,506
Purchases of Property, Plant and Equipment	(8,057,758)	(7,122,296)	(5,306,662)
Proceeds from Sale of Investments	...	761	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(13)	...
Net Cash Flows From Investing Activities	(7,991,758)	(7,068,829)	(3,941,157)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	77,764
Repayment of Borrowings and Advances	(133,491)	(90,891)	(2,082,733)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(133,491)	(90,891)	(2,004,969)
Net Increase/(Decrease) in Cash	(83,233)	(986,296)	1,331,524
Opening Cash and Cash Equivalents	758,510	1,534,174	547,878
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	675,277	547,878	1,879,402

Office of Transport Safety Investigations

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,629	5,732	6,458
Personnel Services Expenses
Other Operating Expenses	1,481	2,197	1,894
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	177	217	254
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	7,287	8,146	8,606
Revenue			
Appropriation Revenue
Funding Distribution from Department	8,462	9,577	8,260
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	209	495	218
Transfers to the Crown Entity
Sales of Goods and Services	0	...	(0)
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	8,671	10,072	8,477
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(5)	...
Net Result	1,384	1,921	(129)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	142	501	581
Taxes Receivable
Receivables	29	154	154
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	171	655	735
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,331	1,469	1,224
Plant and Equipment	36	358	394
Infrastructure Systems
Investment Properties	22
Right of Use Assets	10	27	27
Intangibles
Other Assets
Total Non Current Assets	1,399	1,854	1,645
Total Assets	1,571	2,509	2,380
Liabilities			
Current Liabilities			
Taxes Payable
Payables	42	226	226
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7	11	11
Provisions	458	574	574
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	507	811	811
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5	17	17
Provisions	...	185	185
Other
Total Non Current Liabilities	5	202	202
Total Liabilities	512	1,013	1,013
Net Assets	1,059	1,496	1,367
Equity			
Accumulated Funds	1,059	1,496	1,367
Reserves
Capital Equity
Total Equity	1,059	1,496	1,367

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,421	5,020	6,240
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,481	2,361	2,082
Total Payments	6,902	7,381	8,322
Receipts			
Appropriation
Funding Distribution from Department	8,462	9,577	8,260
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	0	3	(0)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	193	188
Total Receipts	8,462	9,773	8,447
Net Cash Flows From Operating Activities	1,560	2,392	125
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,523)	(2,025)	(45)
Proceeds from Sale of Investments
Purchases of Investments	(22)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(1,545)	(2,025)	(45)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(12)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(12)	...
Net Increase/(Decrease) in Cash	15	355	80
Opening Cash and Cash Equivalents	127	146	501
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	142	501	581

12. TREASURY

12.1 Agency Expense Summary

Treasury	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
The Treasury	1,221.1	2,997.8	145.5	81.9	1,215.4	N/A
Funding distribution to agencies	3.4	320.2	N/A
Total Principal Department	1,224.4	3,317.9	171.0	81.9	1,215.4	N/A
Administered Items	9,490.1	14,092.9	48.8
Agencies						
NSW Self Insurance Corporation ^(b)	5,158.8	3,990.9	(22.6)	...	0.2	N/A
Alpha Distribution Ministerial Holding Corporation	7.9	8.2	4.5
Building Insurers' Guarantee Corporation ^(c)
Electricity Assets Ministerial Holding Corporation	11.8	5.6	(52.3)
Electricity Retained Interest Corporation - Ausgrid	54.8	189.4	245.5
Electricity Retained Interest Corporation - Endeavour Energy	164.1	146.4	(10.8)
Electricity Transmission Ministerial Holding Corporation	5.9	6.5	9.9
Epsilon Distribution Ministerial Holding Corporation	2.9	3.4	16.1
Liability Management Ministerial Corporation ..	0.2	0.2	1.8
Ports Assets Ministerial Holding Corporation ..	0.1	0.2	69.2
Port Botany Lessor Ministerial Holding Corporation	35.5	41.6	17.0
Port Kembla Lessor Ministerial Holding Corporation	6.5	7.6	15.8
Port of Newcastle Lessor Ministerial Holding Corporation	5.4	6.3	17.1
Workers' Compensation (Dust Diseases) Authority ^(b)	86.4	134.9	56.2	0.2	2.6	N/A
Agencies transferred from Transport						
Infrastructure NSW ^(d)	320.2	567.0	77.1	9.9	552.1	N/A
Total Agencies and Administered Items	15,350.8	19,201.2	26.7	10.0	554.9	N/A

(a) This table shows expenses on an uneliminated basis.

(b) Figures based on modelling and actuarial valuations at different time periods with 2022-23 estimated actuals reflecting actuarial valuation as at 30 June 2023, while 2023-24 Budget is informed by actuarial valuation as at 31 December 2022.

(c) Building Insurers' Guarantee Corporation is due to be dissolved under the 2023 Spring Session *Statute Law (Miscellaneous Provisions) Bill*. It ceased operational activity following finalisation of the last remaining eligible claims in December 2020.

(d) Infrastructure NSW were transferred from the Transport for NSW to The Treasury, as per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 2) 2023*, effective 5 April 2023.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

12.2 Financial Statements

The Treasury

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	314,735	193,106	317,707
Personnel Services Expenses
Other Operating Expenses	340,374	164,236	619,771
Grants and Subsidies	871,304	857,226	2,365,837
Appropriation Expense
Depreciation and Amortisation	11,538	9,827	10,754
Finance Costs	68	41	68
Other Expenses	3,657	...	3,804
TOTAL EXPENSES EXCLUDING LOSSES	1,541,676	1,224,437	3,317,941
Revenue			
Appropriation Revenue	1,416,460	953,000	4,083,080
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,303	4,567	1,189
Transfers to the Crown Entity
Sales of Goods and Services	5,820	89,435	4,352
Grants and Contributions	294,074	302,070	219,647
Investment Revenue	0	12,882	4,504
Retained Taxes, Fees and Fines	...	(434)	...
Other Revenue	17,160	3,535	97,424
Total Revenue	1,734,818	1,365,054	4,410,197
Gain/(Loss) on Disposal of Non Current Assets	9,814	(41)	14,901
Other Gains/(Losses)	...	(3)	...
Net Result	202,956	140,574	1,107,156

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	305,037	602,025	490,019
Taxes Receivable
Receivables	9,107	70,566	70,792
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	10,813	10,813
Other
Assets Held For Sale
Total Current Assets	314,144	683,404	571,624
Non Current Assets			
Taxes Receivable
Receivables	...	0	3,033
Contract Assets
Inventories
Financial Assets at Fair Value	...	61,529	61,529
Equity Investments
Property, Plant and Equipment -			
Land and Building	61,320	1,104	1,104
Plant and Equipment	29,170	9,304	19,179
Infrastructure Systems	206,409	132,449	1,337,629
Investment Properties
Right of Use Assets	(0)	3,783	3,783
Intangibles	71,507	42,872	47,393
Other Assets
Total Non Current Assets	368,406	251,043	1,473,651
Total Assets	682,550	934,446	2,045,275
Liabilities			
Current Liabilities			
Taxes Payable
Payables	65,551	318,746	319,329
Contract Liabilities	...	6,720	6,720
Other Financial Liabilities at Fair Value
Borrowings	0	757	757
Provisions	19,440	22,266	24,712
Other	...	4,370	4,370
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	84,991	352,859	355,888
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	...	4,006	4,006
Other Financial Liabilities at Fair Value
Borrowings	...	2,157	2,157
Provisions	3,958	2,168	2,811
Other	...	6,714	6,714
Total Non Current Liabilities	3,958	15,045	15,689
Total Liabilities	88,949	367,905	371,577
Net Assets	593,601	566,542	1,673,698
Equity			
Accumulated Funds	593,601	566,542	1,673,698
Reserves
Capital Equity
Total Equity	593,601	566,542	1,673,698

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	312,378	184,770	313,348
Personnel Services
Grants and Subsidies	893,938	713,507	2,673,214
Finance Costs	(0)	103	0
Equivalent Income Tax
Other Payments	321,162	263,582	315,764
Total Payments	1,527,478	1,161,963	3,302,326
Receipts			
Appropriation	1,416,460	953,000	4,083,080
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	...	(434)	...
Sale of Goods and Services	5,594	117,296	4,125
Retained Taxes, Fees and Fines
Interest Received	0	11,341	1,471
Grants and Contributions	294,074	307,591	219,647
Other Receipts	17,160	44,553	97,424
Total Receipts	1,733,288	1,433,348	4,405,748
Net Cash Flows From Operating Activities	205,811	271,386	1,103,422
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	72,239
Purchases of Property, Plant and Equipment	(352,814)	(74,616)	(1,205,357)
Proceeds from Sale of Investments
Purchases of Investments	...	(70,802)	...
Advances Repayments Received
Advances made
Other Investing	(29,772)	(2,756)	(10,071)
Net Cash Flows From Investing Activities	(310,347)	(148,174)	(1,215,428)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(1,658)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(1,658)	...
Net Increase/(Decrease) in Cash	(104,536)	121,553	(112,006)
Opening Cash and Cash Equivalents	409,573	480,471	602,025
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	305,037	602,025	490,019

Infrastructure NSW

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	34,182	26,480	36,103
Personnel Services Expenses
Other Operating Expenses	371,161	268,584	496,655
Grants and Subsidies	21,025	5,065	6,663
Appropriation Expense
Depreciation and Amortisation	11,211	12,295	11,208
Finance Costs	9,849	7,788	16,377
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	447,428	320,212	567,005
Revenue			
Appropriation Revenue
Funding Distribution from Department	342,122	149,689	320,176
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	97	314	101
Transfers to the Crown Entity
Sales of Goods and Services	313,903	241,577	456,613
Grants and Contributions	7,312	...	407
Investment Revenue	3,895	4,419	3,955
Retained Taxes, Fees and Fines
Other Revenue	0	169	0
Total Revenue	667,329	396,168	781,253
Gain/(Loss) on Disposal of Non Current Assets	...	(15,700)	...
Other Gains/(Losses)	...	(3,384)	...
Net Result	219,901	56,871	214,248

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	93,671	152,139	59,373
Taxes Receivable
Receivables	45,074	14,339	18,294
Contract Assets	...	20,337	20,337
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	138,746	186,815	98,004
Non Current Assets			
Taxes Receivable
Receivables	382,303	381,767	355,269
Contract Assets
Inventories	19,416	340,695	374,595
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	208,797	374,921	374,972
Plant and Equipment	320,837	1,762	1,397
Infrastructure Systems	738,938	439,539	951,741
Investment Properties
Right of Use Assets	2	0	73
Intangibles	...	0	...
Other Assets
Total Non Current Assets	1,670,292	1,538,683	2,058,046
Total Assets	1,809,038	1,725,498	2,156,050
Liabilities			
Current Liabilities			
Taxes Payable
Payables	93,971	65,761	66,014
Contract Liabilities	15,000	289	289
Other Financial Liabilities at Fair Value
Borrowings	61,567
Provisions	2,758	2,749	4,009
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	173,296	68,800	70,313
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	468,862	545,843	767,074
Provisions	3,694	3,846	3,846
Other	419,879	343,965	343,965
Total Non Current Liabilities	892,435	893,653	1,114,884
Total Liabilities	1,065,731	962,453	1,185,197
Net Assets	743,307	763,045	970,853
Equity			
Accumulated Funds	717,687	601,406	809,214
Reserves	25,620	161,639	161,639
Capital Equity
Total Equity	743,307	763,045	970,853

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	34,085	26,010	36,002
Personnel Services
Grants and Subsidies	21,025	5,065	6,663
Finance Costs	9,849	13,171	20,027
Equivalent Income Tax
Other Payments	370,650	473,958	496,402
Total Payments	435,609	518,204	559,094
Receipts			
Appropriation
Funding Distribution from Department	342,122	149,689	320,176
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	359,818	202,736	456,614
Retained Taxes, Fees and Fines
Interest Received	0	498	(0)
Grants and Contributions	7,312	...	407
Other Receipts	0	45,422	0
Total Receipts	709,252	398,346	777,198
Net Cash Flows From Operating Activities	273,643	(119,859)	218,104
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(340,721)	(9,889)	(548,409)
Proceeds from Sale of Investments	...	862	26,448
Purchases of Investments	(6,773)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(347,494)	(9,026)	(521,961)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	76,199	100,000	236,495
Repayment of Borrowings and Advances	(38,432)	(40,024)	(18,964)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	37,767	59,976	217,531
Net Increase/(Decrease) in Cash	(36,084)	(68,909)	(86,326)
Opening Cash and Cash Equivalents	129,755	221,048	152,139
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	(6,440)
Closing Cash and Cash Equivalents	93,671	152,139	59,373

NSW Self Insurance Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	3,482,316	4,660,685	3,715,914
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	33
Finance Costs	74,946	309,028	275,004
Other Expenses	...	189,109	...
TOTAL EXPENSES EXCLUDING LOSSES	3,557,295	5,158,822	3,990,918
Revenue			
Appropriation Revenue
Funding Distribution from Department	(0)	...	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	2,629,654	2,870,818	3,118,425
Grants and Contributions	43,769	736,967	54,115
Investment Revenue	1,091,362	1,530,851	1,240,662
Retained Taxes, Fees and Fines
Other Revenue	...	962	...
Total Revenue	3,764,785	5,139,598	4,413,202
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(602)	...
Net Result	207,490	(19,826)	422,284

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	295,920	997,709	996,469
Taxes Receivable
Receivables	194,944	793,676	666,086
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	490,864	1,791,384	1,662,555
Non Current Assets			
Taxes Receivable
Receivables	315,079	438,685	434,566
Contract Assets
Inventories
Financial Assets at Fair Value	16,818,600	16,874,056	17,813,905
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	198	...	110
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	109	...	60
Other Assets
Total Non Current Assets	17,133,986	17,312,740	18,248,640
Total Assets	17,624,850	19,104,125	19,911,196
Liabilities			
Current Liabilities			
Taxes Payable
Payables	25,364	82,380	16,491
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,679,918	3,067,381	3,151,788
Other	214,639	281,869	(277,508)
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,919,921	3,431,630	2,890,771
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	13,348,747	14,601,846	14,903,985
Other	680,123	772,517	1,396,024
Total Non Current Liabilities	14,028,870	15,374,363	16,300,009
Total Liabilities	16,948,791	18,805,993	19,190,780
Net Assets	676,059	298,132	720,416
Equity			
Accumulated Funds	676,059	298,132	720,416
Reserves
Capital Equity
Total Equity	676,059	298,132	720,416

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,175,344	1,062,570	1,340,496
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,854,643	2,341,190	2,144,286
Total Payments	3,029,987	3,403,760	3,484,782
Receipts			
Appropriation
Funding Distribution from Department	(0)	...	(0)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,741,518	3,103,216	3,222,266
Retained Taxes, Fees and Fines
Interest Received	769	29,651	43,373
Grants and Contributions	43,769	736,967	54,115
Other Receipts	892,791	263,213	646,717
Total Receipts	3,678,847	4,133,047	3,966,471
Net Cash Flows From Operating Activities	648,860	729,287	481,689
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(110)	...	(110)
Proceeds from Sale of Investments	234,903	800,000	260,443
Purchases of Investments	(2,802,250)	(2,720,000)	(743,201)
Advances Repayments Received
Advances made
Other Investing	(60)	...	(60)
Net Cash Flows From Investing Activities	(2,567,517)	(1,920,000)	(482,928)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,918,657)	(1,190,713)	(1,239)
Opening Cash and Cash Equivalents	2,214,577	2,188,422	997,709
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	295,920	997,709	996,469

Alpha Distribution Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	122	342	359
Personnel Services Expenses
Other Operating Expenses	9,289	7,540	7,882
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	9,411	7,883	8,241
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	9,598	7,899	8,242
Grants and Contributions
Investment Revenue	11,319	11,399	11,638
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	20,917	19,298	19,879
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(8,943)	...
Net Result	11,506	2,472	11,639

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	27,833	28,563	29,845
Taxes Receivable
Receivables	23	25	25
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	27,856	28,587	29,870
Non Current Assets			
Taxes Receivable
Receivables	183,929	165,652	176,374
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	183,929	165,652	176,374
Total Assets	211,785	194,239	206,244
Liabilities			
Current Liabilities			
Taxes Payable
Payables	40	51	47
Contract Liabilities	245	262	273
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	285	313	320
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,080	8,820	12,202
Other
Total Non Current Liabilities	3,080	8,820	12,202
Total Liabilities	3,365	9,132	12,522
Net Assets	208,421	185,106	193,722
Equity			
Accumulated Funds	208,421	185,106	193,722
Reserves
Capital Equity
Total Equity	208,421	185,106	193,722

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0	0	(0)
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	10,301	8,415	8,899
Total Payments	10,301	8,415	8,899
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	9,598	7,899	8,242
Retained Taxes, Fees and Fines
Interest Received	232	823	915
Grants and Contributions
Other Receipts	1,018	895	1,025
Total Receipts	10,847	9,617	10,182
Net Cash Flows From Operating Activities	546	1,202	1,282
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	546	1,202	1,282
Opening Cash and Cash Equivalents	27,287	27,361	28,563
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	27,833	28,563	29,845

Building Insurers' Guarantee Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	(0)
Other Operating Expenses	0
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	0
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	(0)
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	(0)
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(0)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	(0)
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	(0)
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	(0)
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities
Net Assets	(0)
Equity			
Accumulated Funds	(0)
Reserves
Capital Equity
Total Equity	(0)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	(0)	...	0
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	0	23	0
Total Payments	0	23	0
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	(0)	...	0
Grants and Contributions
Other Receipts
Total Receipts	(0)	...	0
Net Cash Flows From Operating Activities	(0)	(23)	(0)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(0)	(23)	(0)
Opening Cash and Cash Equivalents	...	23	...
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	(0)	...	(0)

Electricity Assets Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,737	1,781	535
Grants and Subsidies	12,059	10,500	3,044
Appropriation Expense
Depreciation and Amortisation
Finance Costs	20	638	2,043
Other Expenses	...	(1,126)	...
TOTAL EXPENSES EXCLUDING LOSSES	13,815	11,793	5,621
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	1,019	3,696	4,152
Retained Taxes, Fees and Fines
Other Revenue	166	235	143
Total Revenue	1,185	3,931	4,295
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(12,630)	(7,862)	(1,327)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	116,521	123,823	120,219
Taxes Receivable
Receivables	758	810	791
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	117,279	124,633	121,010
Non Current Assets			
Taxes Receivable
Receivables	2,634	3,057	2,915
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	2,634	3,057	2,915
Total Assets	119,913	127,691	123,925
Liabilities			
Current Liabilities			
Taxes Payable
Payables	65	81	78
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,358	4,398	4,179
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,423	4,479	4,257
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	40,461	45,244	43,027
Other
Total Non Current Liabilities	40,461	45,244	43,027
Total Liabilities	44,884	49,723	47,284
Net Assets	75,029	77,968	76,641
Equity			
Accumulated Funds	75,029	77,968	76,641
Reserves
Capital Equity
Total Equity	75,029	77,968	76,641

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	643	(362)	739
Personnel Services
Grants and Subsidies	12,059	10,500	3,044
Finance Costs
Equivalent Income Tax
Other Payments	5,151	4,541	4,776
Total Payments	17,852	14,679	8,559
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	(8)	77	13
Retained Taxes, Fees and Fines
Interest Received	1,019	3,696	4,152
Grants and Contributions
Other Receipts	851	513	789
Total Receipts	1,861	4,287	4,954
Net Cash Flows From Operating Activities	(15,991)	(10,392)	(3,604)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(15,991)	(10,392)	(3,604)
Opening Cash and Cash Equivalents	132,512	134,215	123,823
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	116,521	123,823	120,219

Electricity Retained Interest Corporation - Ausgrid

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	370	534	435
Personnel Services Expenses
Other Operating Expenses	680	4,703	(3,226)
Grants and Subsidies	...	49,600	192,238
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,050	54,837	189,447
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	1,050	1,139	1,307
Investment Revenue	...	49,600	187,984
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	1,050	50,739	189,291
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	159,333	62,496	(19,840)
Net Result	159,333	58,398	(19,996)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	...	4,254	0
Taxes Receivable
Receivables	...	0	(0)
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	4,254	(0)
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments	5,295,288	5,863,877	5,844,037
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	5,295,288	5,863,877	5,844,037
Total Assets	5,295,288	5,868,132	5,844,037
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	4,098	...
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	4,098	...
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	4,098	...
Net Assets	5,295,288	5,864,033	5,844,037
Equity			
Accumulated Funds	4,424,080	4,466,350	4,446,354
Reserves	871,208	1,397,684	1,397,684
Capital Equity
Total Equity	5,295,288	5,864,033	5,844,037

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	370	534	435
Personnel Services
Grants and Subsidies	...	49,600	192,238
Finance Costs
Equivalent Income Tax
Other Payments	680	605	872
Total Payments	1,050	50,739	193,545
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(0)	0
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	1,050	1,139	1,307
Other Receipts	...	49,600	187,984
Total Receipts	1,050	50,739	189,291
Net Cash Flows From Operating Activities	(0)	0	(4,254)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	4,254	...
Net Cash Flows From Investing Activities	...	4,254	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(0)	4,254	(4,254)
Opening Cash and Cash Equivalents	4,254
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	(0)	4,254	0

Electricity Retained Interest Corporation - Endeavour Energy

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	354	485	415
Personnel Services Expenses
Other Operating Expenses	680	753	1,091
Grants and Subsidies	98,623	162,878	144,940
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	99,656	164,116	146,446
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	1,034	1,238	1,506
Investment Revenue	94,736	161,696	144,940
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	95,770	162,934	146,446
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	49,898	(75,893)	(4,820)
Net Result	46,011	(77,074)	(4,820)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables	...	0	...
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	0	...
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments	2,790,616	2,976,909	2,986,989
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	2,790,616	2,976,909	2,986,989
Total Assets	2,790,616	2,976,909	2,986,989
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	(0)	...
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	(0)	...
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	(0)	...
Net Assets	2,790,616	2,976,909	2,986,989
Equity			
Accumulated Funds	2,438,236	2,271,378	2,281,458
Reserves	352,379	705,531	705,531
Capital Equity
Total Equity	2,790,616	2,976,909	2,986,989

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	354	485	415
Personnel Services
Grants and Subsidies	98,623	162,878	144,940
Finance Costs
Equivalent Income Tax
Other Payments	1,069	1,014	1,091
Total Payments	100,045	164,377	146,446
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,275	1,442	0
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	1,034	1,238	1,506
Other Receipts	94,736	161,696	144,940
Total Receipts	100,045	164,377	146,446
Net Cash Flows From Operating Activities	...	0	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments	(14,900)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(14,900)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	14,900
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	14,900
Net Increase/(Decrease) in Cash	...	0	...
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	0	...

Electricity Transmission Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,757	3,215	3,879
Personnel Services Expenses
Other Operating Expenses	2,291	2,615	2,484
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs	3	65	113
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,051	5,894	6,476
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	3,297	3,423	3,259
Grants and Contributions
Investment Revenue	2,831	7,210	8,031
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	6,128	10,633	11,290
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(62)	...
Net Result	1,077	4,678	4,814

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	154,523	157,891	163,865
Taxes Receivable
Receivables	611	1,028	616
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	155,133	158,919	164,482
Non Current Assets			
Taxes Receivable
Receivables	44,614	44,973	47,295
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	44,614	44,973	47,295
Total Assets	199,747	203,892	211,776
Liabilities			
Current Liabilities			
Taxes Payable
Payables	44	58	56
Contract Liabilities	279	293	305
Other Financial Liabilities at Fair Value
Borrowings
Provisions	989	996	980
Other	56	54	53
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,367	1,401	1,395
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	86,671	99,380	116,378
Other
Total Non Current Liabilities	86,671	99,380	116,378
Total Liabilities	88,038	100,781	117,774
Net Assets	111,709	103,111	94,003
Equity			
Accumulated Funds	111,709	103,111	94,003
Reserves
Capital Equity
Total Equity	111,709	103,111	94,003

Cash Flow Statement

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	988	270	932
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,289	2,710	2,393
Total Payments	3,278	2,980	3,324
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,290	2,996	3,671
Retained Taxes, Fees and Fines
Interest Received	162	4,545	5,192
Grants and Contributions
Other Receipts	595	214	436
Total Receipts	4,047	7,755	9,299
Net Cash Flows From Operating Activities	769	4,776	5,974
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	769	4,776	5,974
Opening Cash and Cash Equivalents	153,753	153,115	157,891
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	154,523	157,891	163,865

Epsilon Distribution Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	158	185
Personnel Services Expenses
Other Operating Expenses	2,538	2,728	3,166
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,538	2,886	3,351
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	2,854	3,072	3,534
Grants and Contributions
Investment Revenue	2,131	2,347	2,580
Retained Taxes, Fees and Fines
Other Revenue	14
Total Revenue	4,999	5,418	6,114
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(19)	...
Net Result	2,461	2,514	2,763

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	10,762	10,391	11,907
Taxes Receivable
Receivables	0	55	...
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,762	10,446	11,907
Non Current Assets			
Taxes Receivable
Receivables	33,310	33,238	35,411
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets	1,409
Total Non Current Assets	34,718	33,238	35,411
Total Assets	45,480	43,684	47,317
Liabilities			
Current Liabilities			
Taxes Payable
Payables	81	54	102
Contract Liabilities	561	...	636
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	642	54	739
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	407	4,548	7,548
Other
Total Non Current Liabilities	407	4,548	7,548
Total Liabilities	1,049	4,601	8,286
Net Assets	44,431	39,083	39,031
Equity			
Accumulated Funds	44,431	39,083	39,031
Reserves
Capital Equity
Total Equity	44,431	39,083	39,031

Cash Flow Statement

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	14	...	(0)
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,536	3,698	3,142
Total Payments	2,550	3,698	3,142
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,854	3,072	3,534
Retained Taxes, Fees and Fines
Interest Received	91	307	407
Grants and Contributions
Other Receipts	18	313	716
Total Receipts	2,963	3,692	4,658
Net Cash Flows From Operating Activities	413	(6)	1,516
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	413	(6)	1,516
Opening Cash and Cash Equivalents	10,349	10,397	10,391
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10,762	10,391	11,907

Liability Management Ministerial Corporation

Operating Statement

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	211	211	215
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	211	211	215
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	4,268	4,268	4,610
Investment Revenue	20,740	32,961	21,908
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	25,008	37,229	26,518
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	24,797	37,018	26,303

Balance Sheet

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	156	33	33
Taxes Receivable
Receivables	20	21	20
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	177	53	53
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value	353,797	335,427	361,734
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	353,797	335,427	361,734
Total Assets	353,974	335,481	361,787
Liabilities			
Current Liabilities			
Taxes Payable
Payables	22	19	22
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22	19	22
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	22	19	22
Net Assets	353,952	335,462	361,765
Equity			
Accumulated Funds	353,952	335,462	361,765
Reserves
Capital Equity
Total Equity	353,952	335,462	361,765

Cash Flow Statement

	2022-23		2023-24
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	211	234	212
Total Payments	211	234	212
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	3	3	3
Grants and Contributions	4,268	4,268	4,610
Other Receipts	12,028	21	1
Total Receipts	16,298	4,292	4,613
Net Cash Flows From Operating Activities	16,087	4,058	4,401
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	(12,027)
Purchases of Investments	(3,915)	(4,080)	(4,401)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(15,943)	(4,080)	(4,401)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	144	(22)	0
Opening Cash and Cash Equivalents	12	55	33
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	156	33	33

Ports Assets Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	235	126	213
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	235	126	213
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	0	...	(0)
Grants and Contributions	235	200	213
Investment Revenue	...	63	35
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	235	263	248
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	0	137	35

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	840	972	1,026
Taxes Receivable
Receivables	...	19	...
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	840	991	1,026
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	840	991	1,026
Liabilities			
Current Liabilities			
Taxes Payable
Payables	17
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	17
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	17
Net Assets	823	991	1,026
Equity			
Accumulated Funds	823	991	1,026
Reserves
Capital Equity
Total Equity	823	991	1,026

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	505	469	514
Total Payments	505	469	514
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	0	...	(0)
Retained Taxes, Fees and Fines
Interest Received	...	63	35
Grants and Contributions	235	200	213
Other Receipts	108	226	320
Total Receipts	343	489	568
Net Cash Flows From Operating Activities	(162)	20	54
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(162)	20	54
Opening Cash and Cash Equivalents	2,667	2,749	972
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	(1,665)	(1,797)	...
Closing Cash and Cash Equivalents	840	972	1,026

Port Botany Lessor Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	32,488	35,549	41,599
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,488	35,549	41,599
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	32,159	35,307	41,360
Grants and Contributions	304	225	240
Investment Revenue	15,942	16,104	17,097
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	48,405	51,636	58,698
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	15,917	16,087	17,098

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	638	831	874
Taxes Receivable
Receivables	...	27	...
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	638	858	874
Non Current Assets			
Taxes Receivable
Receivables	241,769	241,770	258,837
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	241,769	241,770	258,837
Total Assets	242,407	242,628	259,711
Liabilities			
Current Liabilities			
Taxes Payable
Payables	30	30	15
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30	30	15
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	30	30	15
Net Assets	242,377	242,598	259,696
Equity			
Accumulated Funds	242,377	242,598	259,696
Reserves
Capital Equity
Total Equity	242,377	242,598	259,696

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	32,458	39,724	41,596
Total Payments	32,458	39,724	41,596
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	32,159	35,298	41,369
Retained Taxes, Fees and Fines
Interest Received	...	161	30
Grants and Contributions	304	225	240
Other Receipts	...	4,187	...
Total Receipts	32,463	39,872	41,639
Net Cash Flows From Operating Activities	5	147	42
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	5	147	42
Opening Cash and Cash Equivalents	831
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	633	684	...
Closing Cash and Cash Equivalents	638	831	874

Port Kembla Lessor Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	6,096	6,543	7,577
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,096	6,543	7,577
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	5,770	6,306	7,337
Grants and Contributions	304	225	240
Investment Revenue	1,714	1,747	1,854
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	7,788	8,277	9,431
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,692	1,734	1,855

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	479	533	564
Taxes Receivable
Receivables	...	53	...
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	479	586	564
Non Current Assets			
Taxes Receivable
Receivables	25,990	25,990	27,824
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	25,990	25,990	27,824
Total Assets	26,469	26,576	28,389
Liabilities			
Current Liabilities			
Taxes Payable
Payables	30	56	15
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30	56	15
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	30	56	15
Net Assets	26,439	26,519	28,374
Equity			
Accumulated Funds	26,439	26,519	28,374
Reserves
Capital Equity
Total Equity	26,439	26,519	28,374

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	6,066	7,056	7,605
Total Payments	6,066	7,056	7,605
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,770	6,265	7,378
Retained Taxes, Fees and Fines
Interest Received	...	33	19
Grants and Contributions	304	225	240
Other Receipts	...	556	...
Total Receipts	6,074	7,079	7,637
Net Cash Flows From Operating Activities	8	23	32
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	8	23	32
Opening Cash and Cash Equivalents	533
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	471	509	...
Closing Cash and Cash Equivalents	479	533	564

Port of Newcastle Lessor Ministerial Holding Corporation

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	4,847	5,411	6,336
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	4,847	5,411	6,336
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	4,521	5,199	6,097
Grants and Contributions	304	225	240
Investment Revenue	2,387	2,423	2,574
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	7,212	7,847	8,910
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	2,365	2,436	2,574

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	600	647	691
Taxes Receivable
Receivables	...	3,497	...
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	600	4,144	691
Non Current Assets			
Taxes Receivable
Receivables	37,230	37,229	39,780
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	37,230	37,229	39,780
Total Assets	37,830	41,373	40,470
Liabilities			
Current Liabilities			
Taxes Payable
Payables	61	3,492	15
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	61	3,492	15
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	61	3,492	15
Net Assets	37,769	37,881	40,455
Equity			
Accumulated Funds	37,769	37,881	40,455
Reserves
Capital Equity
Total Equity	37,769	37,881	40,455

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	4,786	2,438	9,813
Total Payments	4,786	2,438	9,813
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,521	1,702	9,593
Retained Taxes, Fees and Fines
Interest Received	...	36	23
Grants and Contributions	304	225	240
Other Receipts	...	519	...
Total Receipts	4,825	2,482	9,857
Net Cash Flows From Operating Activities	39	45	43
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	39	45	43
Opening Cash and Cash Equivalents	647
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	561	603	...
Closing Cash and Cash Equivalents	600	647	691

Workers' Compensation (Dust Diseases) Authority

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	120,711	15,660	126,799
Grants and Subsidies	9,326	7,302	8,977
Appropriation Expense
Depreciation and Amortisation	2,410	2,356	628
Finance Costs	(1,505)	43,477	(1,506)
Other Expenses	...	17,565	...
TOTAL EXPENSES EXCLUDING LOSSES	130,942	86,361	134,898
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	360	396	420
Grants and Contributions
Investment Revenue	60,822	64,261	61,694
Retained Taxes, Fees and Fines	70,001	16,731	73,001
Other Revenue	32	5,385	33
Total Revenue	131,215	86,773	135,148
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(273)	(412)	(250)
Net Result	(0)	(0)	(0)

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	45,015	18,740	8,055
Taxes Receivable
Receivables	64,014	100,270	98,142
Contract Assets
Inventories
Financial Assets at Fair Value	1,030,055	1,030,112	990,111
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,139,084	1,149,122	1,096,308
Non Current Assets			
Taxes Receivable
Receivables	909,931	806,901	777,503
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,429	152	2,779
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	615	615	(0)
Other Assets
Total Non Current Assets	911,975	807,668	780,282
Total Assets	2,051,059	1,956,790	1,876,590
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,725	7,272	6,993
Contract Liabilities
Other Financial Liabilities at Fair Value	...	10,499	10,499
Borrowings	276
Provisions	173,343	136,616	130,607
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	180,344	154,387	148,099
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,870,715	1,802,403	1,728,491
Other
Total Non Current Liabilities	1,870,715	1,802,403	1,728,491
Total Liabilities	2,051,059	1,956,790	1,876,590
Net Assets	(0)	(0)	(0)
Equity			
Accumulated Funds	(0)	(0)	(0)
Reserves
Capital Equity
Total Equity	(0)	(0)	(0)

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	9,326	7,302	8,977
Finance Costs	1	1	...
Equivalent Income Tax
Other Payments	158,919	171,609	205,438
Total Payments	168,246	178,912	214,415
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	929	808	989
Retained Taxes, Fees and Fines	70,001	78,793	104,527
Interest Received	6,383	1,105	3,464
Grants and Contributions
Other Receipts	25,126	5,452	(3,054)
Total Receipts	102,439	86,159	105,926
Net Cash Flows From Operating Activities	(65,807)	(92,753)	(108,489)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,290)	(152)	(2,640)
Proceeds from Sale of Investments	100,000	372,088	280,339
Purchases of Investments	(31,503)	(270,620)	(179,894)
Advances Repayments Received
Advances made
Other Investing	...	(21,611)	...
Net Cash Flows From Investing Activities	67,207	79,706	97,805
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(640)	(276)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(640)	(276)	...
Net Increase/(Decrease) in Cash	760	(13,324)	(10,685)
Opening Cash and Cash Equivalents	44,255	32,064	18,740
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	45,015	18,740	8,055

13. THE LEGISLATURE

13.1 Agency Expense Summary

The Legislature	Expenses ^(a)			Capital Expenditure		
	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %	2022-23 Est. Actual \$m	2023-24 Budget \$m	Change %
The Legislature	226.3	234.2	3.5	58.6	43.9	(25.1)
Funding distribution to agencies
Total	226.3	234.2	3.5	58.6	43.9	(25.1)

(a) This table shows expenses on an uneliminated basis.

13.2 Financial Statements

The Legislature

Operating Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	91,534	97,968	101,363
Personnel Services Expenses
Other Operating Expenses	49,181	50,392	46,141
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	27,844	27,350	32,285
Finance Costs	398	520	426
Other Expenses	54,372	50,065	53,944
TOTAL EXPENSES EXCLUDING LOSSES	223,329	226,295	234,159
Revenue			
Appropriation Revenue	239,251	237,061	231,945
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,493	2,244	3,662
Transfers to the Crown Entity
Sales of Goods and Services	8,043	7,285	8,405
Grants and Contributions	2,417	2,397	1,921
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	220	1,377	230
Total Revenue	253,425	250,364	246,163
Gain/(Loss) on Disposal of Non Current Assets	...	(16)	...
Other Gains/(Losses)	...	(280)	...
Net Result	30,096	23,773	12,004

Balance Sheet

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,745	4,084	4,769
Taxes Receivable
Receivables	2,767	5,837	5,837
Contract Assets
Inventories	131	160	160
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	7,643	10,082	10,767
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	349,183	343,483	368,046
Plant and Equipment	85,424	91,607	80,821
Infrastructure Systems
Investment Properties
Right of Use Assets	18,442	22,656	22,962
Intangibles	14,940	12,036	9,533
Other Assets
Total Non Current Assets	467,988	469,782	481,361
Total Assets	475,631	479,864	492,128
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,714	11,078	11,078
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,269	4,987	5,052
Provisions	8,416	8,724	8,724
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	18,399	24,789	24,854
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	14,791	19,928	20,123
Provisions	201	181	181
Other
Total Non Current Liabilities	14,992	20,109	20,304
Total Liabilities	33,391	44,898	45,158
Net Assets	442,240	434,967	446,971
Equity			
Accumulated Funds	244,341	237,068	249,072
Reserves	197,899	197,899	197,899
Capital Equity
Total Equity	442,240	434,967	446,971

Cash Flow Statement

	2022-23		2023-24
	Budget \$000	Est. Actual \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	90,611	93,771	100,388
Personnel Services
Grants and Subsidies
Finance Costs	398	520	426
Equivalent Income Tax
Other Payments	100,983	108,072	107,140
Total Payments	191,991	202,363	207,954
Receipts			
Appropriation	239,251	237,061	231,945
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	8,043	6,836	8,405
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	2,417	2,397	1,921
Other Receipts	220	10,771	9,972
Total Receipts	249,931	257,065	252,243
Net Cash Flows From Operating Activities	57,940	54,702	44,289
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment	(49,237)	(47,462)	(38,251)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,463)	(2,186)	...
Net Cash Flows From Investing Activities	(51,700)	(49,648)	(38,251)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(5,741)	(5,177)	(5,353)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(5,741)	(5,177)	(5,353)
Net Increase/(Decrease) in Cash	499	(123)	685
Opening Cash and Cash Equivalents	4,246	4,207	4,084
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,745	4,084	4,769