

Budget Estimates

2019-20



Budget Paper No. 3

Circulated by The Hon. Dominic Perrottet MP, Treasurer

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Glossary

ABOUT THIS BUDGET PAPER

Purpose and scope

Budget Paper No. 3 *Budget Estimates* outlines the financial and service delivery functions of general government sector agencies. The objectives of this paper are to:

- support and explain appropriations from the Consolidated Fund
- meet the requirement under section 27AA (2)(c) of the *Public Finance and Audit Act 1983* to provide ‘information about the results and services and total expenses of each service group’
- support transparency and accountability by reporting against planned performance from the previous Budget, and explaining how resources have been allocated in the current Budget.

The scope of this Budget Paper extends to the general government sector and only includes agencies that are material within the sector. This Budget Paper includes:

- details of cluster and agency arrangements following recent machinery of government changes
- an overview of financial appropriations, the Government’s priorities and outcome budgeting
- details of recurrent expenses and capital expenditure by cluster and agency.

Government’s priorities

The Government’s priorities provide the overarching framework for the achievement of outcomes for the people of New South Wales. In April 2019, the newly elected Government announced fresh fundamental objectives to deliver great opportunities and quality of life for all citizens across New South Wales no matter where they live or what their circumstances may be.

The key policy priorities of the Government are:

1. **A strong economy, quality jobs and job security for workers of today and tomorrow:** To build the strongest economy in the region, providing the jobs and investment opportunities that will take NSW to the next level
2. **Highest quality education no matter where you live or what your circumstances may be:** To prepare the most dynamic, qualified and skilled workforce in the world
3. **Well-connected communities with quality local environments:** To deliver the infrastructure that connects communities and improves opportunity and quality of life
4. **Making government work better for you by putting the customer at the centre of everything we do:** To provide world-class services for every citizen, no matter where they live or what their circumstances may be
5. **Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long:** To focus on social reform in areas that have been longstanding challenges.

Outcome Budgeting

Outcome budgeting aims to align financial and performance reporting with governance and decision making. It is a framework to cover the entire Budget spend, with a suite of State Outcomes describing what the Government is seeking to achieve for the people of New South Wales. This approach encourages public sector agencies to manage and allocate resources in a way that is based on evidence of what works. It also encourages agencies to align their resources and service delivery toward achievement of these outcomes. In this way the State Outcomes, to which the clusters and agencies are directing their efforts, serve as an effective way of grouping service delivery, and each of the State Outcomes constitutes a service group for the purposes of s27AA(2)(c) of the *Public Finance and Audit Act 1983*.

Changes to Outcome Budgeting reporting for 2019-20

Following the April 2019 announcement of machinery of government changes, the 46 State Outcomes reported in the 2018-19 Budget Paper were refined to better reflect the new cluster arrangements. This has resulted in a revised set of 38 State Outcomes for the 2019-20 Budget that have been re-allocated across the eight government clusters.

The Government will use the new State Outcome structure to develop Outcome and Business Plans for clusters that ensure government expenditure continues to be used efficiently and effectively to deliver outcomes for the people of New South Wales. Measures and indicators of cluster performance will be further refined in the early part of 2019-20 to ensure they fully align with the revised structure. As this realignment will result in a revised set of outcome indicators for the sector, measures and projections for existing indicators have not been included in this Budget Paper.

In the meantime, agency performance information continues to be reported across a range of other sources such as agency websites, annual reports and the Productivity Commission's Report on Government Services. The Government will build on this momentum and continue to drive an outcome focus across the sector, further integrating outcomes in strategic planning, budgeting and performance management.

Cluster and agency arrangements

Clusters are groups of entities with shared or related policy goals. The cluster arrangement aims to improve government services and outcomes for the community by:

- pursuing common objectives across agencies
- better integrating services
- helping to allocate resources between areas.

A cluster is not a legal or reporting entity. Individual agencies are separate legal entities that must prepare financial and annual reports.

Changes to cluster and agency arrangements

In April 2019, the Government announced machinery of government changes to better align with its third term objectives, to deliver great opportunities and quality of life for all citizens across New South Wales, no matter where they live or what their circumstances may be.

The new cluster and agency arrangements will streamline how clusters operate and collaborate to serve communities across the State - whether it be customer service, education, stronger communities, transport, health or industry. From 1 July 2019, eight clusters will deliver the work of the Government.

Under the cluster realignment, the following current departments will cease and their functions will transition to the new cluster arrangements by 1 July 2019:

- Finance, Services & Innovation
- Industry
- Planning & Environment
- Family and Communities, and
- Justice.

Figure 1: The new Government clusters from 1 July 2019



Administrative arrangements

Since 1 July 2018, several Administrative Arrangements Orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

These include:

- Administrative Arrangements (Administrative Changes – NSW State Archives and Subsidence Advisory NSW) Order 2018 - Commenced 1 July 2018
- Administrative Arrangements (Administrative Changes – Greater Sydney Commission) Order 2018 - Commenced 1 July 2018
- Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018 - Commenced 9 November 2018
- Administrative Arrangements (Administrative Changes – NSW Fair Trading) Order 2018 - Commenced 21 December 2018
- Administrative Arrangements (Administrative Changes – Ministers) Order 2019 - Commenced 2 April 2019
- Administrative Arrangements (Administrative Changes – Ministers) Order (No.2) 2019 – Commenced 1 May 2019.

The recently announced changes to the machinery of government will be enacted when the Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019 as amended by the Administrative Arrangements (Administrative Changes – Public Service Agencies) Amendment Order 2019, takes effect on 1 July 2019.

The 2019-20 Budget Paper reflects the above listed administrative arrangements including those to be enacted under the *Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019* and the proposed consolidation of Roads and Maritime Services functions within Transport for NSW.

An overview of the administrative changes to the Government clusters from 1 July 2018 up to and including 1 July 2019 is outlined in the following table:

Cluster	Administrative arrangements changes
Customer Service cluster	<p>The Department of Customer Service is established under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Transfers into the Customer Service cluster</p> <p>The persons employed by the Department of Finance, Service and Innovation transfer to the Department of Customer Service, except where noted.</p> <p>The Data Analytics Centre transfers from the Treasury to the Department of Customer Service.</p> <p>The following parts of the Department of Premier and Cabinet transfer to the Department of Customer Service:</p> <ul style="list-style-type: none"> • Office of the Customer Service Commissioner • Behavioural Insights Unit • Government Communications Branch • those persons employed in the Digital, Content and Sponsorships Branch who are principally involved in administering the nsw.gov.au website. <p>The NSW Registry of Births, Deaths and Marriages transfers from the Department of Justice to the Department of Customer Service.</p> <p>The Liquor, Gaming and Racing Division of the Department of Industry transfers to the Department of Customer Service.</p>

Cluster	Administrative arrangements changes
<p>Education cluster</p>	<p>Under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, the following changes are effective 1 July 2019.</p> <p>Transfers into the Education cluster</p> <p>The persons employed in the Department of Industry who are principally involved in the administration of legislation allocated to the Minister for Skills and Tertiary Education (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Education.</p> <p>Transfers out of the Education cluster</p> <p>Aboriginal Affairs NSW transfers from the Department of Education to the Department of Premier and Cabinet.</p>
<p>Planning, Industry and Environment cluster</p>	<p>The Department of Planning, Industry and Environment is established under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, amended by the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Amendment Order 2019</i>, effective 1 July 2019.</p> <p>Transfers into the Planning, Industry and Environment cluster</p> <p>The persons employed in the Department of Planning and Environment and the Department of Industry transfer into the Department of Planning, Industry and Environment, except where noted.</p> <p>The persons employed in the Office of Environment and Heritage transfer to the Department of Planning, Industry and Environment, except where noted.</p> <p>The persons employed in the Office of Local Government transfer to the Department of Planning, Industry and Environment.</p> <p>The persons employed in the Department of Premier and Cabinet who are principally involved in the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Planning, Industry and Environment.</p> <p>The following parts of the Department of Finance, Services and Innovation transfer to the Department of Planning, Industry and Environment:</p> <ul style="list-style-type: none"> • those persons who are principally involved in the administration of legislation allocated to the Minister for Water, Property and Housing (including the provision of support for the portfolio responsibilities of that Minister) • Property and Advisory Group • Manly Hydraulics Laboratory • Heritage Stoneworks. <p>The persons employed in the Office of Sport who are principally involved in the administration of the <i>Sydney Olympic Park Authority Act 2001</i> transfer to the Department of Planning, Industry and Environment (excluding those persons principally involved in the exercise of venue management functions).</p>

Cluster	Administrative arrangements changes
Planning, Industry and Environment cluster (cont)	<p>The following parts of the Department of Family and Community Services transfer to the Department of Planning, Industry and Environment:</p> <ul style="list-style-type: none"> • those persons who are principally involved in providing support to the New South Wales Land and Housing Corporation • those persons who are principally involved in providing support to the Aboriginal Housing Office (including the Board of the Aboriginal Housing Office) • those persons who are principally involved in asset management.
Premier and Cabinet cluster	<p>The Greater Sydney Commission Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the <i>Administrative Arrangements (Administrative Changes - Greater Sydney Commission) Order 2018</i>, effective 1 July 2018.</p> <p>Under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, the following changes are effective 1 July 2019:</p> <p>Transfers into the Premier and Cabinet cluster</p> <p>Aboriginal Affairs NSW transfers from the Department of Education to the Department of Premier and Cabinet.</p> <p>The Heritage Division and the Culture Policy Branch transfer from the Office of Environment and Heritage to the Department of Premier and Cabinet.</p> <p>The persons employed in the Office of Environment and Heritage or the Department of Planning and Environment to enable the Historic Houses Trust to exercise its functions are transferred to the Department of Premier and Cabinet.</p> <p>The persons employed in the Treasury who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs, and the Arts (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Premier and Cabinet.</p> <p>The persons employed in the Department of Planning and Environment who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for the Public Service and Employee Relations, Aboriginal Affairs, and the Arts (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Premier and Cabinet.</p> <p>The persons employed in the Barangaroo Delivery Authority Staff Agency transfer to the Infrastructure NSW Staff Agency</p> <p>The persons employed in the UrbanGrowth NSW Development Corporation Staff Agency transfer to the Infrastructure NSW Staff Agency</p> <p>Transfers out of the Premier and Cabinet cluster</p> <p>The Western City and Aerotropolis Authority Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the <i>Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018</i>, effective 9 November 2018. The Western City and Aerotropolis Authority transfers to the Treasury cluster effective 1 July 2019.</p>

Cluster	Administrative arrangements changes
Premier and Cabinet cluster (cont)	<p>The following parts of the Department of Premier and Cabinet transfer to the Department of Customer Service:</p> <ul style="list-style-type: none"> • Office of the Customer Service Commissioner • Behavioural Insights Unit • Government Communications Branch • those persons employed in the Digital, Content and Sponsorships Branch who are principally involved in administering the nsw.gov.au website. <p>The persons employed in the Department of Premier and Cabinet who are principally involved in the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Planning, Industry and Environment.</p>
Stronger Communities cluster	<p>The Department of Family and Community Services and Justice is established under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>The Department of Family and Community Services and Justice combines the functions of the Department of Family and Community Services and the Department of Justice except where noted.</p> <p>Transfers into the Stronger Communities cluster</p> <p>The persons employed in the former Department of Family and Community Services and the Department of Justice transfer into the Department of Family and Community Services and Justice, except where noted.</p>
Treasury cluster	<p>Under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, the following changes are effective 1 July 2019:</p> <p>Transfers into the Treasury cluster</p> <p>The Western City and Aerotropolis Authority Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the <i>Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018</i>, effective 9 November 2018. The Western City and Aerotropolis Authority transfers to the Treasury cluster from the Department of Premier and Cabinet cluster effective 1 July 2019.</p> <p>The following parts of the Department of Finance, Services and Innovation transfer to the Treasury:</p> <ul style="list-style-type: none"> • NSW Procurement • those persons who are principally involved in the administration of legislation allocated to the Minister for Finance and Small Business (including the provision of support for the portfolio responsibilities of that Minister). <p>The following parts of the Department of Industry transfer to the Treasury:</p> <ul style="list-style-type: none"> • those persons who are principally involved in the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney (including the provision of support for the portfolio responsibilities of that Minister) • the Office of the Small Business Commissioner • NSW Trade and Investment.

Cluster	Administrative arrangements changes
Treasury cluster (cont)	<p>Transfers out of the Treasury cluster</p> <p>The Data Analytics Centre transfers to the Department of Customer Service.</p> <p>The persons employed in the Treasury who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs, and the Arts (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Department of Premier and Cabinet.</p>

An overview of the entities ceasing to operate as a result of the administrative changes from 1 July 2018 up to and including 1 July 2019 is outlined in the following table:

Entity	Details
Barangaroo Delivery Authority Staff Agency	<p>The Barangaroo Delivery Authority Staff Agency is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in the Barangaroo Delivery Staff Agency transfer to the Infrastructure NSW Staff Agency.</p>
Department of Family and Community Services	<p>The Department of Family and Community Services is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Family and Community Services and Justice, which will provide support to Ministers in the Stronger Communities cluster in the administration of legislation allocated to them. On 1 July 2019, persons principally involved in providing support to the New South Wales Land and Housing Corporation, the Aboriginal Housing Office (including the Board of the Aboriginal Housing Office) or asset management transfer to the Department of Planning, Industry and Environment.</p>
Department of Finance, Services and Innovation	<p>The Department of Finance, Services and Innovation is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Customer Service, which will support Ministers in the Customer Service cluster in the administration of legislation allocated to them. On 1 July 2019:</p> <ul style="list-style-type: none"> • persons principally involved in the administration of legislation allocated to the Minister for Water, Property and Housing, the Property Advisory Group, the Manly Hydraulics Laboratory and Heritage Stoneworks transfer to the Department of Planning, Industry and Environment • NSW Procurement and persons principally involved in the administration of legislation allocated to the Minister for Finance and Small Business (including the provision of support for the portfolio responsibilities of that Minister) transfer to the Treasury.

Cluster	Administrative arrangements changes
Department of Industry	<p>The Department of Industry is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Planning, Industry and Environment, which will support Ministers in the Planning, Industry and Environment cluster in the administration of legislation allocated to them. On 1 July 2019:</p> <ul style="list-style-type: none"> • persons principally involved in the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney, the Office of the Small Business Commissioner and NSW Trade and Investment transfer to the Treasury • the Liquor, Gaming and Racing Division transfers to the Department of Customer Service • persons principally involved in the administration of legislation allocated to the Minister for Skills and Tertiary Education transfer to the Department of Education.
Department of Justice	<p>The Department of Justice is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. Its functions will generally be undertaken by the Department of Family and Community Services and Justice, which will support Ministers in the Stronger Communities cluster in the administration of legislation allocated to them. Persons principally involved in these functions transfer to the Department of Family and Community Services and Justice. On 1 July 2019, the NSW Registry of Births, Deaths and Marriages transfers to the Department of Customer Service.</p>
Department of Planning and Environment	<p>The Department of Planning and Environment is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019.</p> <p>Its functions will generally be undertaken by the Department of Planning, Industry and Environment, which will support Ministers in the Planning, Industry and Environment cluster in the administration of legislation allocated to them. On 1 July 2019, staff employed to enable the Historic Houses Trust to exercise its functions, and staff who are principally involved in the administration of legislation allocated to the Special Minister of State, Minister for the Public Service and Employee Relations, Aboriginal Affairs, and the Arts transfer to the Department of Premier and Cabinet.</p>
Office of Environment and Heritage	<p>The Office of Environment and Heritage is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in the Office of Environment and Heritage transfer to the Department of Planning, Industry and Environment, except for the Heritage Division and the Culture Policy Branch which transfer to the Department of Premier and Cabinet.</p>
Office of Local Government	<p>The Office of Local Government is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in the functions of the Office of Local Government transfer to the Department of Planning, Industry and Environment.</p>
UrbanGrowth NSW Development Corporation Staff Agency	<p>The UrbanGrowth NSW Development Corporation Staff Agency is abolished under the <i>Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2019</i>, effective 1 July 2019. The persons employed in UrbanGrowth transfer to Infrastructure NSW Staff Agency.</p>

Administrative arrangement implications

The new cluster and agency arrangements have implications for the content and presentation of this Budget Paper.

Effective 1 July 2019, the accounting and financial consequences flowing from the realignment to eight clusters include:

- Existing reporting entities cease and new ones established with resulting financial and annual reporting implications
- Cluster control relationships are amended with consequential consolidated financial reporting implications
- Assets and liabilities associated with transfers of function transfer from a former cluster to a newly established cluster with the transfers required to be recognised as at 1 July 2019.

The changes in administrative arrangements also have consequences for the presentation of budget information and budget allocations including:

- State Outcome reporting and individual outcome indicators for each cluster have not been presented this year given the impact of the machinery of government changes upon the outcome framework. The revised outcome structure including new State Outcomes and indicators will be embedded within each of the eight clusters following a thorough Outcome and Business Planning process in 2019-20
- Changes between years in recurrent expenses and capital expenditure for the new clusters, and for some principal departments, cannot be provided as the year on year change is distorted by the transfer of functions and agencies. Expense comparisons between years are provided where an agency has been transferred in its entirety
- Budget allocations are aligned with the new cluster control relationships.

Cluster and agency appropriation arrangements

Coordinating Ministers for each cluster receive an appropriation for their principal department. Resources are then allocated to agencies within the cluster through grant funding with the support of Portfolio Ministers and the Secretary of each principal department.

The Legislature and a number of smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government. The Crown Finance Entity also receives a separate appropriation for central functions of government.

Entities that receive an appropriation for the 2019-20 Budget

Crown Finance Entity	Ministry of Health
Department of Customer Service	New South Wales Electoral Commission
Department of Education	Ombudsman's Office
Department of Planning, Industry and Environment	Office of the Children's Guardian
Department of Premier and Cabinet	Office of the Director of Public Prosecutions
Department of Family and Community Services and Justice	Public Service Commission
Independent Commission Against Corruption	The Legislature
Independent Pricing and Regulatory Tribunal	The Treasury
Judicial Commission of New South Wales	Transport for NSW
Law Enforcement Conduct Commission	

Reporting of Budget data

The financial statements in this Budget Paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards and the Uniform Presentation Framework.

From 1 July 2019, the State applied AASB 15 *Revenue from Contracts with Customers* (AASB 15) and AASB 1058 *Income of Not-for-Profit Entities* (AASB 1058) and AASB 16 *Leases* (AASB 16). The new accounting standards have been applied to 2019-20 estimates in the agency financial statements. The revised estimates for 2018-19 do not reflect the impact of the changes to the accounting standards.

This Budget Paper also presents a balance sheet and cash flow statement.

Cluster-level financial aggregates

Recurrent expenses and capital expenditure reported in this Budget Paper are ‘cluster-eliminated’ – that is, aggregated at the cluster level only. Transfers within the same cluster are eliminated out. Transfers into and out of the cluster are all included: any transfer from cluster A to cluster B will therefore appear in financial tables for both cluster A and B.

How to read this budget paper

This Budget Paper is structured into one chapter for each cluster, as well as a separate chapter for the Legislature. Clusters are groups of entities with shared or related policy goals. The eight clusters presented in this Budget Paper reflect the machinery of government changes that come into effect on 1 July 2019.

Each chapter sets out the Budget highlights for each cluster, as well as more detailed financial information.

Financial statements are presented for agencies established as at 1 July 2019 as well as those agencies abolished under the recent machinery of government changes.

1.1 Cluster Introduction

Section	Description
Introduction	This describes the role, main activities and responsibilities of the cluster.
Contribution to the Government’s Priorities	The Government’s Priorities that the cluster is targeting to achieve.
State Outcomes to be delivered by the cluster	A short description of the State Outcomes the cluster is working towards.

1.2 2019-20 Budget Highlights

This section describes significant new and ongoing initiatives of the cluster listed under each State Outcome. Realignment of State Outcomes is underway and pending this change some individual State Outcomes may not include highlighted expenditure at this time. For further detail on capital projects, see Budget Paper No. 2 *Infrastructure Statement*.

1.3 Machinery of Government

This sets out the machinery of government changes that have impacted the cluster as a result of Administrative Arrangements Orders issued and enacted since 1 July 2018. The section also includes those changes effective on 1 July 2019.

1.4 Overview of cluster expenses by State Outcome

This section includes doughnut charts depicting the amount and percentage of recurrent expenses and capital expenditure across each of the State Outcomes delivered by the cluster.

1.5 Agency Expense Summary

This section lists recurrent expenses and capital expenditure for each agency in the cluster. The expenses by agency are further broken down by State Outcome.

1.6 Financial Statements

Financial statements are presented for the eight clusters established as at 1 July 2019 as well as those abolished clusters.

Section	Description
Operating Statement	This lists the major categories of expenses and revenues for each agency.
Balance Sheet	This details the agency's assets, liabilities and net worth.
Cash Flow Statement	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

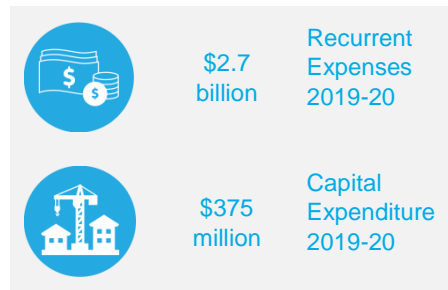
Notes

- The Budget year refers to 2019-20, while the forward estimates period refers to 2020-21, 2021-22 and 2022-23.
- Expenditure figures cited throughout refer to expenditure in the 2019-20 Budget year unless otherwise indicated.
- Expenditure figures cited as '2018-19 revised' refer to 2018-19 Budget updated projections as at 30 April 2019.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
 - values of \$1 billion and above are rounded to the nearest \$100 million unless specified
 - values below \$1 billion are rounded to the nearest \$100,000
 - estimates under \$100,000 are rounded to the nearest thousand
 - estimates midway between rounding points are rounded up
 - percentages are based on the underlying unrounded values.
- For the budget balance, parentheses indicate a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
 - n.a. means data is not available
 - N/A means not applicable
 - no. means number
 - 0 means not zero, but rounded to zero
 - ... means zero
 - \$m means millions of dollars
 - \$b means billions of dollars.
- Unless otherwise indicated, the data source for financial tables and charts is NSW Treasury.
- Unless otherwise indicated, the data source for the Introduction and Budget Highlights sections is the relevant agency or their cluster's principal department.

1. CUSTOMER SERVICE CLUSTER

1.1 Introduction

The Customer Service cluster builds upon work already undertaken to deliver and exceed customer expectations of NSW Government services. The cluster works to ensure customer insights are embedded in policy design and service. The accelerated use of digital data and behavioural insights ensures that service delivery meets customer expectations.



Contribution to the Government's Priorities

The Customer Service cluster contributes to delivering the following Government priority:

- Making Government work better for you by putting the customer at the centre of everything we do.

State Outcomes to be delivered by the Customer Service cluster

State Outcome	Description
Excellence in customer service	Improving customers' satisfaction with NSW government services through a customer-centred approach to everything we do, resulting in better customer experiences and easier transactions.
Digital leadership and innovation in government services	Investing in innovation and technology to improve the availability, reliability and security of NSW government platforms, information and services.
Competitive, fair and secure markets	Improving and simplifying regulation in New South Wales to make it easier and safer for businesses and consumers to transact.

1.2 2019-20 Budget Highlights

In 2019-20, the Customer Service cluster will spend \$3.1 billion (\$2.7 billion recurrent expenses and \$374.8 million capital expenditure). Key initiatives are highlighted below.

Excellence in customer service

- Service NSW is the lead customer service touch point for delivering whole of government services and advice. Since it was established in 2013, the range and volume of services that Service NSW offers has expanded. Its one-stop shop customer model makes it easier for the community to interact with government, including accessing rebates and incentives as part of the Cost of Living programs. Additional funding of \$50 million has been provided for 2019-20, which demonstrates the Government's commitment to expand the reach of government services and improve customer experience by funding the continued growth of Service NSW
- \$92.1 million in 2019-20 to continue the Creative Kids program, which provides parents and guardians with a \$100 voucher each year to help with the cost of their school-aged kids' participation in creative and cultural activities
- \$70 million (\$55 million expenses and \$15 million capital over four years) to roll out 10 new Service NSW centres across Metropolitan Sydney
- \$4 million in 2019-20 to roll out four one-stop shop Service NSW buses servicing communities throughout the State
- Helping people with their energy bills by expanding the Energy Switch program to include gas and to provide small businesses with access to the Energy Switch program
- Increasing the number of cost of living services available through Service NSW on behalf of agencies including:
 - Energy Switch Program
 - Regional Seniors Transport Card
 - IVF Rebate Program
 - Road Toll Relief Program.

Digital leadership and innovation in government services

- Establishing a Digital Restart Fund in 2019-20 with seed funding of \$100 million over the next two years to fund whole of government digital transformation
- \$12.5 million over five years to establish a Nuclear Medicine and Technology Hub at Lucas Heights in partnership with the Australian Nuclear Science and Technology Organisation to develop cutting edge treatments
- \$1.5 million to trial the Park n' Pay app in The Rocks precinct in Sydney
- Continuing the roll out of digital drivers' licences through Service NSW.

Competitive, fair and secure markets

- NSW Government will appoint a Building Commissioner to act as the consolidated building regulator in NSW with responsibilities to licence and audit practitioners
- \$49 million (\$27 million expenses and \$22 million capital) in 2019-20 for the Easy to do Business program, which provides a concierge service and interface with local councils and government bodies for small businesses in five sectors (cafes, housing construction, clothing retail, printing and road freight) to reduce the time it takes to either open or expand a small business. This program will enable businesses to reduce red tape and opt in to communications about policy or regulatory changes affecting their industry
- \$35 million in 2019-20 to support responsible gambling and reduce problem gambling in the community. This will be funded through the Responsible Gambling levy on the Star casino, tax from wagering operators, and a drawdown of the Responsible Gambling Fund reserves
- \$13 million in 2019-20 through the ClubGRANTS Category 3 scheme, towards supporting grants in the community and sport and health infrastructure. The NSW Government will continue to work with ClubsNSW to modernise and streamline service provision and regulation of the sector
- \$10.4 million in 2019-20 to assist Greyhound Racing NSW and its clubs to improve animal welfare, including track upgrades to reduce injury rates for racing dogs
- \$2.8 million over two years to extend the quad Bike Safety Improvement Program including rebates for farmers who prefer drones as alternatives to quad bikes.

1.3 Machinery of Government

The Department of Customer Service is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019* effective 1 July 2019. The Customer Service cluster combines the functions and agencies of the former Finance, Services and Innovation cluster with specific functions from the former Industry cluster, the former Justice cluster, the Premier and Cabinet cluster and the Treasury cluster except as provided in other clusters.

Under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019* the following changes are effective 1 July 2019:

- most of the functions from the former Finance, Services and Innovation cluster transfer to the Customer Service cluster, including the following agencies:
 - Long Service Corporation
 - Rental Bond Board
 - Service NSW
 - State Insurance Regulatory Authority
 - New South Wales Government Telecommunications Authority
- the following functions and agencies from the Premier and Cabinet cluster transfer to the Customer Service cluster:
 - Office of Customer Service Commissioner
 - Behavioural Insights Unit
 - Government Communications Branch
 - Functions undertaken by the Digital, Content and Sponsorships Branch of the Department of Premier and Cabinet in administering the nsw.gov.au website
 - Independent Pricing and Regulatory Tribunal
- the NSW Registry of Births, Death and Marriages and the Information and Privacy Commission transfers from the former Justice cluster
- the Independent Liquor and Gaming Authority transfers from the former Industry cluster
- the Data Analytics Centre transfers from the Treasury cluster.

1.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 1.1: Recurrent expenses by outcome 2019-20 (dollars and %)

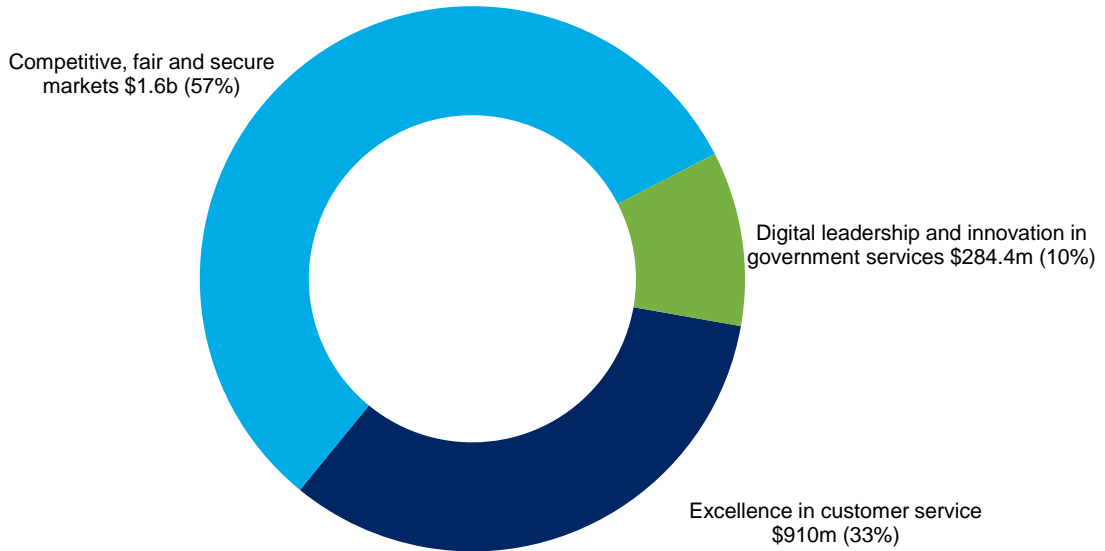
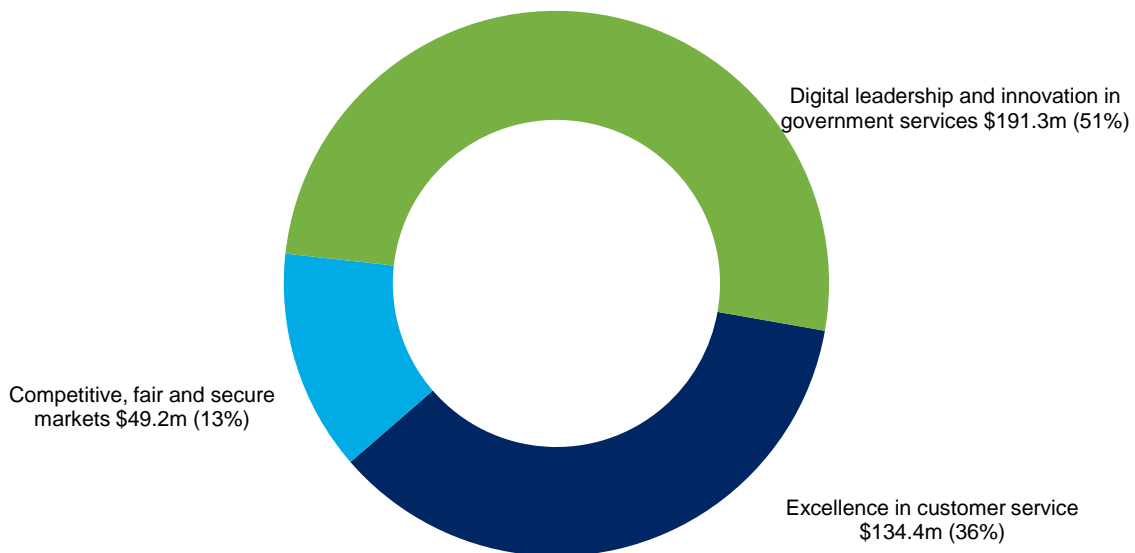


Chart 1.2: Capital expenditure by outcome 2019-20 (dollars and %)



1.5 Agency Expense Summary

The 2019-20 Budget for the Department of Customer Service (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Customer Service will spend \$1.7 billion (\$1.6 billion recurrent expenses and \$141.9 million capital expenditure).

Customer Service cluster	Expenses ^(a)			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Customer Service ^(b)	N/A ^(b)	1,170.2	N/A ^(b)	N/A ^(b)	141.9	N/A ^(b)
Cluster Grants and other adjustments	N/A ^(b)	415.7	N/A ^(b)
Total Principal Agency	N/A^(b)	1,585.9	N/A^(b)	N/A^(b)	141.9	N/A^(b)
Agencies transferred from: Finance, Services and Innovation (GG) Cluster ^(c)						
Long Service Corporation	263.1	285.0	8.3	1.2	5.8	N/A
Rental Bond Board	56.8	61.2	7.7	0.0	0.0	0.0
Service NSW	534.6	490.1	(8.3)	61.1	44.6	(27.0) ^(g)
State Insurance Regulatory Authority	575.5	594.1	3.2	0.0	5.6	N/A
New South Wales Government Telecommunications Authority	81.3	104.6	28.7	105.7	169.0	59.8
Agencies transferred from: Industry (GG) Cluster ^(d)						
Independent Liquor and Gaming Authority	3.7	2.8	(23.5) ^(h)	0.1	0.0	N/A
Agencies transferred from: Justice (GG) Cluster ^(e)						
Information and Privacy Commission	6.0	5.8	(3.6)	0.2	1.3	N/A
Agencies transferred from: Premier and Cabinet (GG) Cluster ^(f)						
Independent Pricing and Regulatory Tribunal	34.4	32.9	(4.4)	0.2	6.7	N/A
Total Transferred In Agencies	1,555.4	1,576.6	1.4	168.5	232.9	38.3
Principal Agency abolished and absorbed from: Finance, Services and Innovation (GG) Cluster						
Department of Finance, Services and Innovation	1,431.9	N/A	N/A	101.9	N/A	N/A
Cluster Grants and other adjustments	434.9	N/A	N/A
Total Abolished Principal Agency	1,866.9	N/A	N/A	101.9	N/A	N/A

(a) This table shows expenses on an uneliminated cluster basis.

(b) The Department of Customer Service is a newly established entity effective 1 July 2019, following machinery of government changes (see section 1.3). As such, 2018-19 financial data are not available, and comparisons between 2018-19 and 2019-20 are not possible.

(c) Long Service Corporation, Rental Bond Board, Service NSW, State Insurance Regulatory Authority and New South Wales Government Telecommunications Authority transfer from the former Finance, Services and Innovation cluster effective 1 July 2019.

(d) The Independent Liquor and Gaming Authority transfers from the former Industry cluster effective 1 July 2019.

(e) The Information and Privacy Commission transfers from the former Justice cluster effective 1 July 2019.

(f) The Independent Pricing and Regulatory Tribunal transfers from the Premier and Cabinet cluster effective 1 July 2019.

(g) Capital reduction due to completion of the transition of rural and regional motor registries to Service NSW centres.

(h) Decline shows the combined effect of higher employee related expenses in 2018-19 from secretariat support for the Board, and in 2019-20 lower other operating costs.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

1.6 Financial Statements

Department of Customer Service

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	686,133
Personnel Services Expenses	(4,904)
Other Operating Expenses	227,576
Grants and Subsidies	540,439
Appropriation Expense
Depreciation and Amortisation	126,219
Finance Costs	10,451
Other Expenses	30
TOTAL EXPENSES EXCLUDING LOSSES	1,585,944
Revenue			
Appropriation Revenue	988,772
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	13,755
Transfers to the Crown Entity
Sales of Goods and Services	362,003
Grants and Contributions	25,801
Investment Revenue	5,426
Retained Taxes, Fees and Fines	87,616
Other Revenue	228,058
Total Revenue	1,711,431
Gain/(loss) on Disposal of Non Current Assets	(1,439)
Other Gains/(Losses)	(1,302)
Net Result	122,746

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	449,655
Taxes Receivable
Receivables	161,371
Inventories	53
Financial Assets at Fair Value	91,040
Other Financial Assets
Other	56,050
Assets Held For Sale	26,978
Total Current Assets	785,148
Non Current Assets			
Taxes Receivable
Receivables	6,358
Inventories	5,248
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	226,326
Plant and Equipment	277,644
Infrastructure Systems	(479)
Investment Properties
Intangibles	128,807
Other Assets	4,473
Total Non Current Assets	648,376
Total Assets	1,433,524
Liabilities			
Current Liabilities			
Taxes Payable
Payables	187,553
Other Financial Liabilities at Fair Value
Borrowings	51,689
Provisions	186,149
Other	99,345
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	524,736
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	230,158
Provisions	36,116
Other	2,413,591
Total Non Current Liabilities	2,679,865
Total Liabilities	3,204,601
Net Assets	(1,771,077)
Equity			
Accumulated Funds	(1,784,840)
Reserves	13,763
Capital Equity
Total Equity	(1,771,077)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	653,557
Personnel Services	(4,904)
Grants and Subsidies	540,439
Finance Costs	10,443
Equivalent Income Tax
Other Payments	464,800
Total Payments	1,664,335
Receipts			
Appropriation	988,772
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(18,077)
Sale of Goods and Services	324,310
Retained Taxes, Fees and Fines	(1,288)
Interest Received	5,426
Grants and Contributions	25,801
Other Receipts	509,374
Total Receipts	1,834,318
Net Cash Flows From Operating Activities	169,983
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	50,097
Purchases of Property, Plant and Equipment	(59,593)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(49,518)
Net Cash Flows From Investing Activities	(59,014)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(125,897)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(125,897)
Net Increase/(Decrease) in Cash	(14,929)
Opening Cash and Cash Equivalents	456,358
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	8,226
Closing Cash and Cash Equivalents	449,655

Independent Liquor and Gaming Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	778	1,183	798
Personnel Services Expenses
Other Operating Expenses	1,724	2,443	1,970
Grants and Subsidies	250
Appropriation Expense
Depreciation and Amortisation	30	30	30
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,782	3,656	2,798
Revenue			
Appropriation Revenue
Cluster Grant Revenue	2,975
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	250	265	...
Grants and Contributions	...	538	...
Investment Revenue	...	321	...
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	250	1,125	2,975
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(2,532)	(2,531)	177

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,239	1,801	2,002
Taxes Receivable
Receivables	936	12	12
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,175	1,813	2,014
Non Current Assets			
Taxes Receivable
Receivables	4,620
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	111	40	10
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	4,731	40	10
Total Assets	7,906	1,853	2,024
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,525	155	164
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	1,061	...	(15)
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,586	155	149
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,586	155	149
Net Assets	4,320	1,698	1,875
Equity			
Accumulated Funds	4,320	1,698	1,875
Reserves
Capital Equity
Total Equity	4,320	1,698	1,875

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	864	1,183	874
Personnel Services
Grants and Subsidies	250
Finance Costs
Equivalent Income Tax
Other Payments	1,890	12,554	2,136
Total Payments	3,004	13,737	3,010
Receipts			
Appropriation
Cluster Grant Revenue	2,975
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	250	265	(0)
Retained Taxes, Fees and Fines
Interest Received	...	321	...
Grants and Contributions	...	538	...
Other Receipts	166	166	166
Total Receipts	416	1,291	3,141
Net Cash Flows From Operating Activities	(2,588)	(12,447)	131
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(70)	70
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(70)	70
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(2,588)	(12,517)	201
Opening Cash and Cash Equivalents	4,827	14,317	1,801
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,239	1,801	2,002

Information and Privacy Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,555	4,520	4,568
Personnel Services Expenses
Other Operating Expenses	1,052	1,257	645
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	241	258	598
Finance Costs	7
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,848	6,035	5,818
Revenue			
Appropriation Revenue
Cluster Grant Revenue	5,618	5,573	5,589
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	170	140	177
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	12	13	13
Total Revenue	5,802	5,726	5,780
Gain/(loss) on Disposal of Non Current Assets	...	(3)	...
Other Gains/(Losses)
Net Result	(46)	(312)	(38)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	424	349	348
Taxes Receivable
Receivables	685	365	414
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,109	714	762
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,091
Plant and Equipment	88	87	66
Infrastructure Systems
Investment Properties
Intangibles	876	855	785
Other Assets
Total Non Current Assets	964	942	1,942
Total Assets	2,073	1,656	2,704
Liabilities			
Current Liabilities			
Taxes Payable
Payables	235	232	231
Other Financial Liabilities at Fair Value
Borrowings	373
Provisions	497	377	377
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	732	609	981
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	714
Provisions	7	7	7
Other
Total Non Current Liabilities	7	7	721
Total Liabilities	739	616	1,702
Net Assets	1,334	1,040	1,002
Equity			
Accumulated Funds	1,334	1,040	1,002
Reserves
Capital Equity
Total Equity	1,334	1,040	1,002

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,385	4,408	4,391
Personnel Services
Grants and Subsidies
Finance Costs	7
Equivalent Income Tax
Other Payments	1,229	1,404	827
Total Payments	5,614	5,812	5,225
Receipts			
Appropriation
Cluster Grant Revenue	5,618	5,573	5,589
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	1	...	1
Grants and Contributions
Other Receipts	144	94	145
Total Receipts	5,764	5,667	5,735
Net Cash Flows From Operating Activities	150	(145)	510
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(19)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(150)	(158)	(150)
Net Cash Flows From Investing Activities	(150)	(177)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(361)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(361)
Net Increase/(Decrease) in Cash	...	(322)	(1)
Opening Cash and Cash Equivalents	424	671	349
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	424	349	348

Service NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	160,576	256,419	146,210
Personnel Services Expenses
Other Operating Expenses	190,877	193,094	245,809
Grants and Subsidies	...	2,500	...
Appropriation Expense
Depreciation and Amortisation	42,871	82,594	95,176
Finance Costs	2,947
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	394,324	534,608	490,142
Revenue			
Appropriation Revenue
Cluster Grant Revenue	117,584	164,792	134,856
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,323	8,547	4,360
Transfers to the Crown Entity
Sales of Goods and Services	286,268	308,562	293,823
Grants and Contributions	14,400	14,400	7,600
Investment Revenue	200	324	199
Retained Taxes, Fees and Fines
Other Revenue	206	1,035	205
Total Revenue	422,981	497,660	441,043
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	28,657	(36,948)	(49,099)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,440	21,330	1,839
Taxes Receivable
Receivables	42,869	46,642	46,841
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	51,309	67,972	48,680
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	117,147
Plant and Equipment	81,820	81,820	54,217
Infrastructure Systems
Investment Properties
Intangibles	211,937	110,546	81,603
Other Assets
Total Non Current Assets	293,757	192,366	252,967
Total Assets	345,066	260,338	301,647
Liabilities			
Current Liabilities			
Taxes Payable
Payables	38,365	74,876	72,380
Other Financial Liabilities at Fair Value
Borrowings	15,471
Provisions	16,509	16,509	13,229
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	54,874	91,385	101,080
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	81,233
Provisions	6,547	6,547	6,027
Other
Total Non Current Liabilities	6,547	6,547	87,260
Total Liabilities	61,421	97,932	188,340
Net Assets	283,645	162,406	113,307
Equity			
Accumulated Funds	283,645	162,406	113,307
Reserves
Capital Equity
Total Equity	283,645	162,406	113,307

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	160,105	253,476	143,333
Personnel Services
Grants and Subsidies	...	2,500	...
Finance Costs	2,947
Equivalent Income Tax
Other Payments	224,678	173,696	275,056
Total Payments	384,783	429,673	421,335
Receipts			
Appropriation
Cluster Grant Revenue	117,584	164,792	134,856
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	280,180	308,923	293,624
Retained Taxes, Fees and Fines
Interest Received	200	324	199
Grants and Contributions	14,400	14,400	7,600
Other Receipts	24,531	1,204	24,639
Total Receipts	436,896	489,643	460,917
Net Cash Flows From Operating Activities	52,113	59,970	39,582
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(22,400)	(18,946)	(18,141)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(35,198)	(42,107)	(26,326)
Net Cash Flows From Investing Activities	(57,598)	(61,053)	(44,467)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(14,606)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(14,606)
Net Increase/(Decrease) in Cash	(5,485)	(1,083)	(19,590)
Opening Cash and Cash Equivalents	13,925	22,412	21,330
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,440	21,330	1,839

Long Service Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	375	567	229
Personnel Services Expenses	8,057	7,851	8,259
Other Operating Expenses	125,350	223,118	239,519
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	427	143	1,242
Finance Costs	66,138	31,378	35,762
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	200,347	263,058	285,011
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	92,600	116,750	117,566
Retained Taxes, Fees and Fines	157,000	203,907	212,494
Other Revenue	134	201	210
Total Revenue	249,734	320,858	330,270
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	49,387	57,800	45,258

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	111,806	96,759	116,217
Taxes Receivable
Receivables	9,247	9,460	9,939
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	221,000	221,000
Other
Assets Held For Sale
Total Current Assets	121,053	327,218	347,156
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	1,604,801	1,501,359	1,712,640
Equity Investments
Property, Plant and Equipment -			
Land and Building	809
Plant and Equipment	1,965	182	59
Infrastructure Systems
Investment Properties
Intangibles	3,020	1,481	5,346
Other Assets
Total Non Current Assets	1,609,786	1,503,022	1,718,854
Total Assets	1,730,839	1,830,240	2,066,010
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,636	2,259	3,727
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,056,629	1,211,701	1,372,763
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,059,264	1,213,961	1,376,490
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	176,868	186,474	214,455
Other
Total Non Current Liabilities	176,868	186,474	214,455
Total Liabilities	1,236,132	1,400,434	1,590,945
Net Assets	494,707	429,806	475,065
Equity			
Accumulated Funds	494,707	429,806	475,065
Reserves
Capital Equity
Total Equity	494,707	429,806	475,065

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	375	567	229
Personnel Services	8,057	7,851	8,259
Grants and Subsidies
Finance Costs	20
Equivalent Income Tax
Other Payments	72,054	91,185	86,969
Total Payments	80,486	99,603	95,477
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines	157,172	204,010	211,811
Interest Received	2,101	6,311	6,441
Grants and Contributions
Other Receipts	1,819	62,379	2,442
Total Receipts	161,092	272,699	220,694
Net Cash Flows From Operating Activities	80,606	173,096	125,217
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,981)	(78)	(970)
Proceeds from Sale of Investments	(3,436)
Purchases of Investments	(69,387)	(125,543)	(96,530)
Advances Repayments Received
Advances made
Other Investing	(2,610)	(1,172)	(4,823)
Net Cash Flows From Investing Activities	(73,978)	(126,792)	(105,759)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	6,628	46,304	19,459
Opening Cash and Cash Equivalents	105,177	50,455	96,759
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	111,805	96,759	116,217

New South Wales Government Telecommunications Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,544	...	3,500
Personnel Services Expenses	8,237	14,154	14,308
Other Operating Expenses	63,577	44,154	63,231
Grants and Subsidies	...	6,962	3,872
Appropriation Expense
Depreciation and Amortisation	12,894	13,264	19,473
Finance Costs	...	169	192
Other Expenses	...	2,565	...
TOTAL EXPENSES EXCLUDING LOSSES	88,252	81,268	104,576
Revenue			
Appropriation Revenue
Cluster Grant Revenue	165,772	113,873	165,382
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	56,574	63,054	62,616
Grants and Contributions	63,193	4,154	24,599
Investment Revenue	826	977	811
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	286,365	182,058	253,408
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	198,113	100,790	148,833

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	27,290	62,282	60,854
Taxes Receivable
Receivables	1,979	12,496	12,578
Inventories	580	806	830
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	29,849	75,584	74,262
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	320	2,634
Plant and Equipment	321,328	175,385	327,580
Infrastructure Systems
Investment Properties
Intangibles	595	48,917	48,518
Other Assets
Total Non Current Assets	321,923	224,622	378,732
Total Assets	351,772	300,206	452,993
Liabilities			
Current Liabilities			
Taxes Payable
Payables	12,456	53,781	53,887
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,456	53,781	53,887
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,849
Provisions	3,422	5,881	5,881
Other
Total Non Current Liabilities	3,422	5,881	9,730
Total Liabilities	15,878	59,662	63,617
Net Assets	335,894	240,544	389,377
Equity			
Accumulated Funds	335,894	240,544	389,377
Reserves
Capital Equity
Total Equity	335,894	240,544	389,377

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,544	...	3,500
Personnel Services	8,237	14,154	14,308
Grants and Subsidies	...	6,962	3,872
Finance Costs	192
Equivalent Income Tax
Other Payments	63,696	38,243	63,171
Total Payments	75,477	59,359	85,043
Receipts			
Appropriation
Cluster Grant Revenue	165,772	113,873	165,382
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	56,693	58,057	62,516
Retained Taxes, Fees and Fines
Interest Received	826	977	811
Grants and Contributions	63,193	4,154	24,599
Other Receipts	...	7	40
Total Receipts	286,484	177,068	253,348
Net Cash Flows From Operating Activities	211,007	117,709	168,306
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(212,037)	(103,159)	(168,530)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(2,585)	...
Net Cash Flows From Investing Activities	(212,037)	(105,743)	(168,530)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,204)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,204)
Net Increase/(Decrease) in Cash	(1,030)	11,965	(1,428)
Opening Cash and Cash Equivalents	28,320	50,317	62,282
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	27,290	62,282	60,854

Rental Bond Board

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	30,625	30,515	33,530
Grants and Subsidies	26,330	26,330	27,541
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	144
TOTAL EXPENSES EXCLUDING LOSSES	56,955	56,845	61,215
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	57,602	59,642	60,662
Retained Taxes, Fees and Fines
Other Revenue	...	2,293	1,157
Total Revenue	57,602	61,935	61,820
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(26)
Net Result	622	5,091	605

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	62,158	65,362	65,967
Taxes Receivable
Receivables	4,508	7,047	7,047
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	66,666	72,410	73,014
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	66,666	72,410	73,014
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	2,781	1,647	1,647
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,781	1,647	1,647
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,781	1,647	1,647
Net Assets	63,885	70,762	71,367
Equity			
Accumulated Funds	63,885	70,762	71,367
Reserves
Capital Equity
Total Equity	63,885	70,762	71,367

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	26,330	26,330	27,541
Finance Costs
Equivalent Income Tax
Other Payments	30,625	29,526	33,674
Total Payments	56,955	55,856	61,215
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	57,602	64,090	60,662
Grants and Contributions
Other Receipts	(26)	2,295	1,157
Total Receipts	57,576	66,386	61,820
Net Cash Flows From Operating Activities	622	10,530	605
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	622	10,530	605
Opening Cash and Cash Equivalents	61,536	54,833	65,362
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	62,158	65,362	65,967

State Insurance Regulatory Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,816	13,616	4,517
Personnel Services Expenses	50,137	44,480	51,840
Other Operating Expenses	511,694	509,850	518,197
Grants and Subsidies	12,687	8,035	12,605
Appropriation Expense
Depreciation and Amortisation	2,648	1,873	8,241
Finance Costs	577
Other Expenses	(1,872)	(2,344)	(1,829)
TOTAL EXPENSES EXCLUDING LOSSES	581,110	575,510	594,149
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	7,179	2,315	7,280
Grants and Contributions	4,578	...	3,625
Investment Revenue	7,939	9,118	8,076
Retained Taxes, Fees and Fines	561,004	536,100	547,432
Other Revenue	632	7,933	640
Total Revenue	581,331	555,466	567,052
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(510)	...	(520)
Net Result	(289)	(20,044)	(27,617)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	140,713	127,346	112,980
Taxes Receivable
Receivables	67,012	51,776	52,296
Inventories
Financial Assets at Fair Value	177,823	191,040	185,885
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	385,548	370,163	351,161
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building	19,407
Plant and Equipment	12,546	992	4,644
Infrastructure Systems
Investment Properties
Intangibles	6,468	7,353	7,003
Other Assets
Total Non Current Assets	19,014	8,346	31,055
Total Assets	404,562	378,509	382,215
Liabilities			
Current Liabilities			
Taxes Payable
Payables	46,569	35,900	51,894
Other Financial Liabilities at Fair Value
Borrowings	2,387
Provisions	23,688	10,806	10,420
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	70,256	46,706	64,701
Non Current Liabilities			
Taxes Payable
Payables	107,101	130,794	129,985
Other Financial Liabilities at Fair Value
Borrowings	19,102
Provisions	96,138	94,538	89,573
Other
Total Non Current Liabilities	203,239	225,333	238,661
Total Liabilities	273,495	272,038	303,362
Net Assets	131,066	106,470	78,853
Equity			
Accumulated Funds	131,066	106,470	78,853
Reserves
Capital Equity
Total Equity	131,066	106,470	78,853

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	6,202	13,229	4,912
Personnel Services	50,137	44,480	51,840
Grants and Subsidies	12,687	8,035	12,605
Finance Costs	577
Equivalent Income Tax
Other Payments	514,595	527,839	506,139
Total Payments	583,621	593,583	576,073
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,179	2,315	7,280
Retained Taxes, Fees and Fines	561,004	536,160	547,432
Interest Received	2,209	3,388	2,231
Grants and Contributions	4,578	...	3,625
Other Receipts	632	8,440	(400)
Total Receipts	575,601	550,303	560,167
Net Cash Flows From Operating Activities	(8,020)	(43,280)	(15,906)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(4,555)	...	(4,555)
Proceeds from Sale of Investments
Purchases of Investments	11,000	10,100	11,000
Advances Repayments Received
Advances made
Other Investing	(1,000)	...	(1,000)
Net Cash Flows From Investing Activities	5,445	10,100	5,445
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,906)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,906)
Net Increase/(Decrease) in Cash	(2,575)	(33,180)	(14,367)
Opening Cash and Cash Equivalents	143,288	160,526	127,346
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	140,713	127,346	112,980

Department of Finance, Services and Innovation (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	734,438	689,175	...
Personnel Services Expenses	11,426
Other Operating Expenses	345,841	438,902	...
Grants and Subsidies	614,110	578,181	...
Appropriation Expense
Depreciation and Amortisation	95,077	151,241	...
Finance Costs	7,672	9,359	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,808,563	1,866,859	...
Revenue			
Appropriation Revenue	1,116,500	1,002,305	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	14,381	12,552	...
Transfers to the Crown Entity
Sales of Goods and Services	503,348	508,798	...
Grants and Contributions	32,301	33,729	...
Investment Revenue	805	9,131	...
Retained Taxes, Fees and Fines	87,434	95,995	...
Other Revenue	226,479	230,785	...
Total Revenue	1,981,249	1,893,296	...
Gain/(loss) on Disposal of Non Current Assets	1,484	109,921	...
Other Gains/(Losses)	(1,263)	(853)	...
Net Result	172,907	135,504	...

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	416,270	456,358	...
Taxes Receivable
Receivables	252,318	226,329	...
Inventories	53	53	...
Financial Assets at Fair Value	...	91,040	...
Other Financial Assets
Other	51,161	51,111	...
Assets Held For Sale	...	26,978	...
Total Current Assets	719,803	851,871	...
Non Current Assets			
Taxes Receivable
Receivables	26,529	7,114	...
Inventories	5,464	5,464	...
Financial Assets at Fair Value
Equity Investments	40,922
Property, Plant and Equipment -			...
Land and Building	43,159	65,656	...
Plant and Equipment	214,234	199,763	...
Infrastructure Systems
Investment Properties
Intangibles	188,398	113,639	...
Other Assets	4,241	4,241	...
Total Non Current Assets	522,946	395,876	...
Total Assets	1,242,748	1,247,746	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	224,469	233,295	...
Other Financial Liabilities at Fair Value
Borrowings	56,416	72,445	...
Provisions	174,337	202,642	...
Other	137,221	137,513	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	592,443	645,896	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings	16,396	28,181	...
Provisions	36,786	35,639	...
Other	2,494,571	2,485,561	...
Total Non Current Liabilities	2,547,753	2,549,381	...
Total Liabilities	3,140,196	3,195,276	...
Net Assets	(1,897,447)	(1,947,530)	...
Equity			
Accumulated Funds	(1,932,633)	(1,961,293)	...
Reserves	35,186	13,763	...
Capital Equity
Total Equity	(1,897,447)	(1,947,530)	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	700,924	708,122	...
Personnel Services	11,426
Grants and Subsidies	614,110	578,181	...
Finance Costs	7,672	9,359	...
Equivalent Income Tax
Other Payments	651,533	399,204	...
Total Payments	1,985,666	1,694,867	...
Receipts			
Appropriation	1,116,500	1,002,305	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(9,000)	(163,142)	...
Sale of Goods and Services	498,775	538,016	...
Retained Taxes, Fees and Fines	(1,263)	(6,038)	...
Interest Received	805	5,535	...
Grants and Contributions	32,301	33,729	...
Other Receipts	491,367	251,644	...
Total Receipts	2,129,486	1,662,050	...
Net Cash Flows From Operating Activities	143,820	(32,817)	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	84,567	74,806	...
Purchases of Property, Plant and Equipment	(88,095)	(55,733)	...
Proceeds from Sale of Investments	...	111,601	...
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(57,607)	(41,641)	...
Net Cash Flows From Investing Activities	(61,135)	89,033	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(120,114)	(107,775)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(120,114)	(107,775)	...
Net Increase/(Decrease) in Cash	(37,429)	(51,560)	...
Opening Cash and Cash Equivalents	453,699	496,835	...
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	...	11,083	...
Closing Cash and Cash Equivalents	416,270	456,358	...

Independent Pricing and Regulatory Tribunal

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,350	22,185	25,685
Personnel Services Expenses
Other Operating Expenses	7,746	11,138	5,006
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,029	1,112	2,167
Finance Costs	62
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,125	34,435	32,920
Revenue			
Appropriation Revenue	27,850	26,855	30,996
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	393	543	403
Transfers to the Crown Entity
Sales of Goods and Services	1,329	1,191	1,352
Grants and Contributions	...	2,500	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	588	...
Total Revenue	29,571	31,677	32,751
Gain/(loss) on Disposal of Non Current Assets	...	(15)	...
Other Gains/(Losses)
Net Result	(2,554)	(2,773)	(169)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	933	1,011	1,011
Taxes Receivable
Receivables	1,689	2,016	2,016
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,622	3,027	3,027
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,342
Plant and Equipment	1,534	1,346	663
Infrastructure Systems
Investment Properties
Intangibles	671	15	561
Other Assets
Total Non Current Assets	2,205	1,361	6,566
Total Assets	4,827	4,388	9,593
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,737	2,029	2,029
Other Financial Liabilities at Fair Value
Borrowings	1,156
Provisions	2,396	2,396	2,396
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,133	4,425	5,581
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	4,218
Provisions	875	875	875
Other
Total Non Current Liabilities	875	875	5,093
Total Liabilities	5,008	5,300	10,674
Net Assets	(181)	(912)	(1,081)
Equity			
Accumulated Funds	(181)	(912)	(1,081)
Reserves
Capital Equity
Total Equity	(181)	(912)	(1,081)

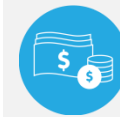
Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	22,957	21,615	25,282
Personnel Services
Grants and Subsidies
Finance Costs	62
Equivalent Income Tax
Other Payments	8,967	11,706	6,227
Total Payments	31,924	33,321	31,571
Receipts			
Appropriation	27,850	26,736	30,996
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,329	1,191	1,352
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	2,500	...
Other Receipts	1,221	(707)	1,221
Total Receipts	30,399	29,720	33,569
Net Cash Flows From Operating Activities	(1,525)	(3,601)	1,998
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(180)	(180)	(180)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(712)	...	(712)
Net Cash Flows From Investing Activities	(892)	(180)	(892)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,106)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,106)
Net Increase/(Decrease) in Cash	(2,417)	(3,781)	...
Opening Cash and Cash Equivalents	3,350	4,792	1,011
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	933	1,011	1,011

2. EDUCATION CLUSTER

2.1 Introduction

The Education cluster delivers and regulates education and training services for NSW students, workers and industry. This includes the early childhood education and care sector, government and non-government schools, and the vocational education and training sector.



\$18.6 billion

Recurrent Expenses 2019-20



\$2.4 billion

Capital Expenditure 2019-20

Contribution to the Government's Priorities

The Education cluster contributes to delivering the following Government priority:

- Highest quality education no matter where you live or what your circumstances may be.

State Outcomes to be delivered by the Education cluster

State Outcome	Description
Educational foundations for success	Providing a high standard of education for children and young people through the State's public school system, and providing support to non-government schools.
Best start in life for young children	Regulating and overseeing the delivery of accessible and high-quality early childhood education services.
Equipping teachers with the best skills for educating our young people	Improving teacher quality in New South Wales through the regulation and accreditation of school and early childhood teachers by the New South Wales Education Standards Authority (NESA).
Skilled and employable workforce	Contributing to job growth by delivering a highly skilled workforce that meets current and future requirements of NSW businesses and industry, including the activities of TAFE NSW.

2.2 2019-20 Budget Highlights

In 2019-20, the Education cluster will spend more than \$20.9 billion (\$18.6 billion recurrent expenses and \$2.4 billion capital expenditure). Key initiatives are highlighted below.

Educational foundations for success

- New South Wales was the first state to sign the original Gonski Agreement, and has now signed the National School Reform Agreement (NSRA) for 2019 to 2023, highlighting a commitment to deliver needs-based funding to government and non-government schools. Under the NSRA, New South Wales has committed to implement national policy initiatives, and a series of state-based reforms across government and non-government schools
- 4,600 extra teachers will be recruited across government schools in New South Wales over four years to meet population growth and provide more targeted support to the students that need it most. This investment will deliver the highest number of teachers in government schools in the State's history
- \$1.4 billion to support non-government schools in 2019-20, including additional funding for non-government school essential capital works under the Building Grants Assistance Scheme
- \$917.4 million over four years to build eight new schools and significantly upgrade a further 32 schools, bringing the Government's total investment in school infrastructure to \$6.7 billion over the next four years
- \$500 million over four years to support non-government schools to build, extend or upgrade their facilities to provide more student places in growing communities
- \$449 million to clear the existing school maintenance backlog in all public schools by July 2020, bringing the total investment to more than \$1.3 billion over five years
- \$120 million over four years to expand before and after school care, making it available to all parents with children at public primary schools by 2021
- \$88.4 million over four years to employ 100 additional school counsellors or psychologists and an additional 350 student support officers, as well as dedicated services for rural and remote students, to ensure public high school students across the State have access to mental health and wellbeing support
- \$10 million over four years for the Sustainable Schools Program to help schools and students develop innovative and hands-on solutions outside the classroom to reduce, re-use and recycle in order to make their school environments more sustainable
- \$8 million over four years for Foodbank NSW and ACT Limited to expand the School Breakfast 4 Health program to a further 500 schools
- \$7.4 million over four years to upgrade 11 public schools, including installation of solar panels, covered outdoor learning areas and upgrades to sports facilities
- \$2 million over four years to support Life Education NSW to continue to deliver the Healthy Harold program and promote healthy lifestyles in schools
- \$0.2 million to support the NSW Federation of Community Language Schools to assist students to learn a second language
- The Department of Education will trial a Year 1 phonics screening check in select public schools in order to help boost literacy outcomes in the early years. The trial will be 'opt in' – giving principals the freedom to choose whether they want to participate.

Best start in life for young children

- \$526.7 million in 2019-20 (recurrent expenses). This includes the Start Strong program to support preschool education across New South Wales, in both community preschools and long day care centres. Funding support will be provided for all three-year olds in community preschools from 1 January 2019. This funding will support universal access to two years of early childhood education, continuing a commitment made in the 2018-19 Budget
- \$20 million over four years for new and existing community preschools to build, renovate or extend their facilities to cater for increasing enrolments across the state
- \$1.8 million over two years to support Playgroup NSW to establish 'Play Strong' playgroups to support early learning pathways for vulnerable communities across New South Wales.

Equipping teachers with the best skills for educating our young people

- \$146.2 million in 2019-20, including for the administration of the Higher School Certificate and NAPLAN in government and non-government schools.

Skilled and employable workforce

- \$2.4 billion in 2019-20 (\$2.3 billion recurrent expenses and \$137.5 million capital expenditure) to support TAFE NSW and support vocational education and training across New South Wales
- \$79.6 million over four years to deliver a new TAFE super campus for Western Sydney specialising in construction trades
- \$71 million over four years for an additional 100,000 free TAFE and VET courses, including 70,000 fee-free courses for young job-seekers combining work and study through a traineeship, and 30,000 free TAFE places for mature-aged workers seeking to retrain or re-enter the workforce
- \$61.7 million over four years to construct eight new TAFE Connected Learning Centres in rural and regional locations, including at Byron Bay, Nelson Bay, Batemans Bay, Jindabyne, Nambucca Heads, Hay, Cobar and West Wyalong
- \$5.9 million over four years to offer online courses for women to build their financial literacy and business start-up skills, together with mentoring, networking and coaching opportunities from January 2020.

2.3 Machinery of Government

Under the *Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019*, the following changes to the Education cluster are effective 1 July 2019:

- the following functions and agency transfer from the former Industry cluster into the Education cluster:
 - TAFE Commission
 - the other functions of the former Industry cluster associated with the administration of legislation allocated to the Minister for Skills and Tertiary Education
- Aboriginal Affairs NSW transfers from the Education cluster to the Premier and Cabinet cluster.

2.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 2.1: Recurrent expenses^(a) by outcome 2019-20 (dollars and %)



- (a) The figures in the above chart are cluster eliminated expenses due to material intra-cluster payments to TAFE NSW
- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Best start in life for young children
 - Equipping teachers with the best skills for educating our young people.

Chart 2.2: Capital expenditure^(c) by outcome 2019-20 (dollars and %)



- (c) The figures in the above chart are cluster eliminated expenses due to intra-cluster payments to TAFE NSW
- (d) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Equipping teachers with the best skills for educating our young people
 - Skilled and Employable Workforce.

2.5 Agency Expense Summary

The 2019-20 Budget for the Department of Education (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Education will spend \$20.4 billion (\$18.2 billion recurrent expenses and \$2.2 billion capital expenditure).

Education cluster	Expenses ^(a)			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Education	15,134.8	18,158.7	20.0 ^(c)	1,674.5	2,242.6	33.9
Cluster Grants	136.0	34.4	(74.7) ^(d)
Total Principal Agency	15,270.7	18,193.2	19.1	1,674.5	2,242.6	33.9
NSW Education Standards Authority	172.7	146.2	(15.3) ^(e)	1.4	2.2	59.4
Total Agency	172.7	146.2	(15.3)	1.4	2.2	59.4
Agencies transferred from: Industry (GG) Cluster^(b)						
TAFE Commission	1,794.7	1,850.3	3.1	146.1	137.2	(6.1)
Total Transferred In Agency	1,794.7	1,850.3	3.1	146.1	137.2	(6.1)

(a) This table shows expenses on an uneliminated cluster basis.

(b) The TAFE Commission transfers from the former Industry cluster effective 1 July 2019.

(c) For 2019-20, the Education cluster includes the functions of the former Industry cluster under legislation allocated to the Minister for Skills and Tertiary Education effective 1 July 2019 excluding the TAFE Commission which is reported separately. For 2019-20, the Education cluster transfers Aboriginal Affairs NSW to the Premier and Cabinet cluster.

(d) Reduction in cluster grants due to NESA services, which will now be directly paid by the Department of Education.

(e) Expenses for the NSW Education Standards Authority were higher in 2018-19 due to one-off items such as the implementation of NAPLAN Online and NSW Curriculum Review.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.6 Financial Statements

Department of Education

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,850,821	10,053,920	10,914,883
Personnel Services Expenses
Other Operating Expenses	3,168,866	2,529,704	2,500,624
Grants and Subsidies	1,989,221	1,962,870	3,999,658
Appropriation Expense
Depreciation and Amortisation	657,704	704,757	757,594
Finance Costs	19,823	19,471	19,799
Other Expenses	644	...	613
TOTAL EXPENSES EXCLUDING LOSSES	15,687,079	15,270,722	18,193,171
Revenue			
Appropriation Revenue	14,838,776	14,686,601	18,085,890
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	385,558	375,072	349,752
Transfers to the Crown Entity
Sales of Goods and Services	529,361	465,370	675,079
Grants and Contributions	379,778	437,104	353,435
Investment Revenue	11,337	12,337	17,830
Retained Taxes, Fees and Fines
Other Revenue	83,209	94,923	81,261
Total Revenue	16,228,019	16,071,407	19,563,246
Gain/(loss) on Disposal of Non Current Assets	...	(16,220)	...
Other Gains/(Losses)	...	(391)	...
Net Result	540,940	784,074	1,370,075

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	767,445	754,976	892,710
Taxes Receivable
Receivables	166,378	219,291	254,710
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	...	250	250
Total Current Assets	933,822	974,517	1,147,670
Non Current Assets			
Taxes Receivable
Receivables	62	53	53
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	33,174,984	31,733,787	33,172,390
Plant and Equipment	307,010	315,991	327,278
Infrastructure Systems
Investment Properties
Intangibles	292,204	267,826	232,335
Other Assets
Total Non Current Assets	33,774,260	32,317,657	33,732,056
Total Assets	34,708,082	33,292,175	34,879,727
Liabilities			
Current Liabilities			
Taxes Payable
Payables	469,447	661,063	661,695
Other Financial Liabilities at Fair Value
Borrowings	7,269	147,768	35,399
Provisions	867,389	901,784	1,053,899
Other	100,275	43,038	43,920
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,444,380	1,753,653	1,794,913
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	148,861	145,252	316,408
Provisions	33,062	41,175	41,175
Other	2,578	27,552	32,613
Total Non Current Liabilities	184,502	213,980	390,197
Total Liabilities	1,628,882	1,967,633	2,185,110
Net Assets	33,079,200	31,324,542	32,694,617
Equity			
Accumulated Funds	14,297,866	14,407,091	15,777,166
Reserves	18,781,334	16,917,451	16,917,451
Capital Equity
Total Equity	33,079,200	31,324,542	32,694,617

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	9,441,874	9,656,745	10,491,516
Personnel Services
Grants and Subsidies	1,989,221	1,962,870	3,999,658
Finance Costs	19,823	19,471	19,799
Equivalent Income Tax
Other Payments	3,397,305	2,738,140	2,796,089
Total Payments	14,848,224	14,377,226	17,307,061
Receipts			
Appropriation	14,838,776	14,686,601	18,085,890
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	529,361	440,647	643,009
Retained Taxes, Fees and Fines
Interest Received	3,297	12,337	17,830
Grants and Contributions	378,046	422,561	349,233
Other Receipts	312,110	322,703	321,087
Total Receipts	16,061,590	15,884,850	19,417,501
Net Cash Flows From Operating Activities	1,213,366	1,507,624	2,110,440
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	275,457	640	295,112
Purchases of Property, Plant and Equipment	(1,611,924)	(1,674,480)	(2,225,480)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(1,336,467)	(1,673,840)	(1,930,368)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(6,965)	(6,961)	(42,338)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(6,965)	(6,961)	(42,338)
Net Increase/(Decrease) in Cash	(130,066)	(173,177)	137,734
Opening Cash and Cash Equivalents	897,511	928,153	754,976
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	767,445	754,976	892,710

NSW Education Standards Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	119,763	120,617	113,367
Personnel Services Expenses
Other Operating Expenses	40,244	50,277	25,876
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,361	1,782	6,865
Finance Costs	113
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	161,369	172,675	146,220
Revenue			
Appropriation Revenue
Cluster Grant Revenue	126,297	135,961	34,389
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,815	2,814	2,747
Transfers to the Crown Entity
Sales of Goods and Services	30,450	29,764	104,326
Grants and Contributions	1,784	2,451	1,771
Investment Revenue	208	...	212
Retained Taxes, Fees and Fines
Other Revenue	518	2,895	805
Total Revenue	162,072	173,885	144,249
Gain/(loss) on Disposal of Non Current Assets	10	...	10
Other Gains/(Losses)
Net Result	713	1,210	(1,961)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	7,879	5,892	3,947
Taxes Receivable
Receivables	4,629	4,616	4,629
Inventories	1,779	1,712	1,712
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	14,288	12,220	10,288
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,650	1,532	3,511
Plant and Equipment	277	467	463
Infrastructure Systems
Investment Properties
Intangibles	6,955	7,870	7,940
Other Assets
Total Non Current Assets	8,881	9,869	11,914
Total Assets	23,168	22,089	22,202
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,773	10,210	10,210
Other Financial Liabilities at Fair Value
Borrowings	591
Provisions	4,532	4,532	4,532
Other	8,294	8,294	8,294
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22,599	23,036	23,627
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,483
Provisions	122	122	122
Other
Total Non Current Liabilities	122	122	1,605
Total Liabilities	22,721	23,158	25,232
Net Assets	447	(1,069)	(3,030)
Equity			
Accumulated Funds	447	(1,069)	(3,030)
Reserves
Capital Equity
Total Equity	447	(1,069)	(3,030)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	116,948	118,796	110,620
Personnel Services
Grants and Subsidies
Finance Costs	113
Equivalent Income Tax
Other Payments	43,444	51,561	29,076
Total Payments	160,393	170,357	139,808
Receipts			
Appropriation
Cluster Grant Revenue	126,297	135,961	34,389
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	30,450	34,186	104,326
Retained Taxes, Fees and Fines
Interest Received	208	...	212
Grants and Contributions	1,784	2,451	1,771
Other Receipts	7,826	3,213	4,005
Total Receipts	166,565	175,812	144,702
Net Cash Flows From Operating Activities	6,172	5,456	4,894
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	30	...	30
Purchases of Property, Plant and Equipment	...	(280)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,584)	(1,100)	(2,200)
Net Cash Flows From Investing Activities	(1,554)	(1,380)	(2,170)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,656)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,656)
Net Increase/(Decrease) in Cash	4,618	4,076	(1,932)
Opening Cash and Cash Equivalents	2,233	1,816	5,879
Reclassification of Cash Equivalents	1,028
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	7,879	5,892	3,947

TAFE Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,155,609	1,215,356	1,268,716
Personnel Services Expenses
Other Operating Expenses	465,736	423,927	424,122
Grants and Subsidies	620	620	...
Appropriation Expense
Depreciation and Amortisation	146,536	154,826	157,482
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,768,501	1,794,729	1,850,320
Revenue			
Appropriation Revenue
Cluster Grant Revenue	60,000	60,000	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	50,398	49,540	47,352
Transfers to the Crown Entity
Sales of Goods and Services	570,617	373,207	342,998
Grants and Contributions	1,016,357	1,080,073	1,474,299
Investment Revenue	4,638	2,554	2,851
Retained Taxes, Fees and Fines
Other Revenue	6,069	6,431	5,916
Total Revenue	1,708,081	1,571,805	1,873,417
Gain/(loss) on Disposal of Non Current Assets	...	19,367	...
Other Gains/(Losses)	...	(24,876)	...
Net Result	(60,420)	(228,433)	23,096

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	222,837	198,422	197,003
Taxes Receivable
Receivables	263,471	184,165	225,398
Inventories
Financial Assets at Fair Value	...	134	134
Other Financial Assets
Other
Assets Held For Sale	...	32,773	...
Total Current Assets	486,308	415,495	422,535
Non Current Assets			
Taxes Receivable
Receivables	2,311	4,765	4,765
Inventories
Financial Assets at Fair Value	557	175	175
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,729,212	3,751,214	3,713,430
Plant and Equipment	30,194	16,220	14,380
Infrastructure Systems	1,132
Investment Properties
Intangibles	90,785	75,478	110,027
Other Assets
Total Non Current Assets	3,853,058	3,847,852	3,843,909
Total Assets	4,339,367	4,263,348	4,266,445
Liabilities			
Current Liabilities			
Taxes Payable
Payables	120,074	118,892	118,892
Other Financial Liabilities at Fair Value
Borrowings
Provisions	82,745	91,493	94,367
Other	145,723	125,789	88,876
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	348,542	336,173	302,134
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	14,040
Provisions	2,800	2,874	2,874
Other
Total Non Current Liabilities	2,800	2,874	16,914
Total Liabilities	351,342	339,047	319,048
Net Assets	3,988,025	3,924,301	3,947,397
Equity			
Accumulated Funds	1,634,164	1,499,768	1,522,864
Reserves	2,353,861	2,424,533	2,424,533
Capital Equity
Total Equity	3,988,025	3,924,301	3,947,397

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,101,510	1,175,816	1,218,491
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	465,736	446,374	424,122
Total Payments	1,567,246	1,622,190	1,642,613
Receipts			
Appropriation
Cluster Grant Revenue	60,000	60,000	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	570,617	411,597	297,625
Retained Taxes, Fees and Fines
Interest Received	4,638	2,554	2,851
Grants and Contributions	1,016,357	1,080,073	1,474,299
Other Receipts	6,069	6,431	5,916
Total Receipts	1,657,682	1,560,655	1,780,692
Net Cash Flows From Operating Activities	90,436	(61,535)	138,079
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5,245	60,093	...
Purchases of Property, Plant and Equipment	(150,972)	(120,509)	(96,975)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(28,515)	(25,593)	(40,242)
Net Cash Flows From Investing Activities	(174,242)	(86,009)	(137,217)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,282)
Dividends Paid
Other Financing	...	100,000	...
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	100,000	(2,282)
Net Increase/(Decrease) in Cash	(83,806)	(47,544)	(1,420)
Opening Cash and Cash Equivalents	306,643	245,967	198,422
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	222,837	198,422	197,003

3. HEALTH CLUSTER

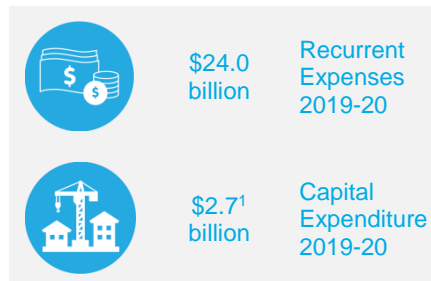
3.1 Introduction

The Health cluster works to protect, maintain and improve the health and wellbeing of residents in New South Wales.

Contribution to the Government's Priorities

The Health cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for workers of today and tomorrow
- Well-connected communities with quality local environments
- Making Government work better for you by putting the customer at the centre of everything we do.



State Outcomes delivered by the Health cluster

State Outcome	Description
Improved service in hospitals	Improving the treatment of patients admitted to NSW public hospitals, attending an emergency department or an outpatient-type or specialist clinic, and/or ambulance service.
Mentally healthy communities	Strengthening health care for people with mental illness, their families and carers, including through better access to community mental health services and improved quality of care and patient safety.
Healthy, resilient communities	Providing community health and public health services, including dental services, health protection and preventative health.
World class research and innovation	Conducting research programs that translate research evidence into improved health care, health services, medical devices and therapeutics.
Continuously improving healthcare	Improving health care through the Health Care Complaints Commission that acts to protect public health and safety, and the Mental Health Commission responsible for monitoring, reviewing and improving the mental health system.

¹ This includes \$78 million for lease acquisitions. The total amount of capital investment in 2019-20 will be \$2.9 billion, this includes \$148 million of capital expensing from the Ministry of Health's expense budget.

3.2 2019-20 Budget Highlights

In 2019-20, the Health cluster will spend \$26.7 billion (\$24.0 billion recurrent expenses and \$2.7² billion capital expenditure). Key initiatives are highlighted below.

Improved service in hospitals

- \$10.1 billion³ over four years to invest in New South Wales's health infrastructure to continue current works and commence upgrading and building a further 29 hospital and health facility projects. Within the next four years, this will enable:
 - delivery of new hospitals at Tweed, Maitland, Macksville and Mudgee as well as commencement of works at Bankstown-Lidcombe and Eurobodalla
 - completion of hospital upgrades at Blacktown / Mt Druitt, Concord, Dubbo, Manning, Nepean, Wagga Wagga, Westmead and Wyong
 - commencement of hospital upgrades at Ryde, Shoalhaven and St George
 - acceleration of work at Nepean, Randwick, Tweed and Westmead
 - completion of the Rural Ambulance Infrastructure Reconfiguration program, the Sydney Ambulance Metropolitan Infrastructure Strategy and the regional Multipurpose Services Strategy
- This infrastructure investment includes \$2.9 billion in 2019-20, to:
 - commence new works at John Hunter Health and Innovation Precinct (Estimated Total Cost (ETC) \$780 million), the Children's Hospital at Westmead (ETC \$619 million), and Tumut Hospital (ETC \$50 million)
 - enhance redevelopments at Griffith Hospital, Goulburn Hospital, Hornsby Hospital and Mona Vale Hospital
 - build three new hospital car parks (Liverpool, Shellharbour, and Wagga Wagga) with a combined ETC of \$103.3 million
 - progress planning for a number of major health infrastructure commitments (including Sutherland, Sydney Children's Hospital Network at Randwick Stage 1 and Comprehensive Children's Cancer Centre, along with Royal Prince Alfred Hospital)
 - invest \$92.4 million in streamlined patient care through digital technology projects, with \$42.1 million for Digital Patient Records including linking NSW Ambulance and hospital medical records in 'real time' to support faster and safer transfer of care from NSW Ambulance to hospital emergency departments; as well as \$50.3 million for a Whole of System Digital Platform including more mobile digital healthcare and next-generation video conferencing for clinicians and patients
- \$2.8 billion to recruit a total of 8,300 frontline health staff, over four years, with 45 per cent located in regional New South Wales, including an additional:
 - 5,000 nurses and midwives including mental health and palliative care nurses⁴
 - 1,060 medical staff including doctors, psychiatrists and specialists to enhance response times for patients waiting in emergency departments, for elective surgery and to access psychiatric care

² This includes \$78 million for lease acquisitions. The total amount of capital investment in 2019-20 will be \$2.9 billion, this includes \$148 million of capital expensing from the Ministry of Health's expense budget.

³ This includes \$1.0 billion for lease acquisitions and \$536 million of capital expensing from the Ministry of Health's expense budget over the next four years.

⁴ This also includes funding for the McGrath foundation to employ six additional Breast Care Nurses.

- 880 allied health staff including pharmacists, social workers, physiotherapists, occupational therapists and psychologists
- 1,360 hospital support staff
- \$76 million over four years to boost elective surgery, focusing on children and cataract patients with the delivery of an additional 8,000 paediatric operations and 10,000 cataract surgeries. The cost of this commitment, excluding the cost of additional frontline staff, is \$27 million over four years
- \$45 million over four years for palliative care including 100 palliative care nurses, Aboriginal health workers, digital health solutions and the refurbishment of existing facilities. The cost of this commitment, excluding the cost of frontline staff, is \$18 million over four years. These palliative services complement the \$100 million package for palliative care announced in the 2017-18 Budget
- \$42 million over four years to provide greater choice of IVF services. This will include a rebate of up to \$500 for out-of-pocket medical expenses related to pre-IVF fertility testing, the first state-wide fertility preservation service for cancer patients at The Royal Hospital for Women (in partnership with the University of NSW), and the expansion of NSW Government supported clinics to provide lower cost IVF treatments for 6,000 women
- \$27.1 million in 2019-20 to employ an additional 221 paramedics and call centre staff to improve response times, reduce paramedic fatigue and support safety. This is the second tranche of the Government's plan to employ 750 paramedics and call centre staff over four years
- \$25 million in 2019-20 to assist patients needing to travel long distances for treatment that is not available locally, through the Isolated Patients Travel and Accommodation Assistance Scheme.

Mentally healthy communities

- As part of the \$700 million State-wide Mental Health Infrastructure Program, the Government will begin planning in 2019-20 to:
 - deliver specialised beds for mothers and their babies in a public hospital setting, allowing new mothers who need a hospital admission for their mental health care, to stay with their baby. This includes:
 - a new mother and baby unit each at Westmead and Royal Prince Alfred Hospitals
 - a new child and adolescent mental health unit at Nepean Hospital
- \$23.5 million over four years to expand the capacity of Lifeline and Kids Helpline
- \$19.7 million in 2019-20 to support implementation of key initiatives to drive suicides towards zero in New South Wales. The funding will support a range of initiatives targeted at providing communities with the most effective tools to prevent and respond to suicide
- \$3 million in funding over four years for the Gidget Foundation, a not-for-profit organisation, to expand its work to stop maternal suicide, by identifying, diagnosing and treating perinatal depression and anxiety among mothers and fathers.

Healthy, resilient communities

- \$70 million over four years to provide 35 new free mobile dental clinics for primary school children in Western Sydney, the Mid North Coast and the Central Coast. The service will allow access to dental checks and basic dental care for up to 136,000 primary school children each year
- \$9.5 million in 2019-20 as part of the NSW Government's response to the Royal Commission into Institutional Responses to Child Sexual Abuse. Specialist health services across New South Wales are being enhanced to better support people impacted by sexual assault and children with problematic or harmful sexual behaviours
- An additional \$7.9 million in 2019-20 for the NSW Baby Bundle to provide new parents with welcomed essential items to assist in their child's early health and development
- \$4.6 million over four years to expand services to reduce waiting times for children's allergy testing and management.

World class research and innovation & Continuously improving healthcare

- \$15 million over five years to support research associated with spinal cord injuries.

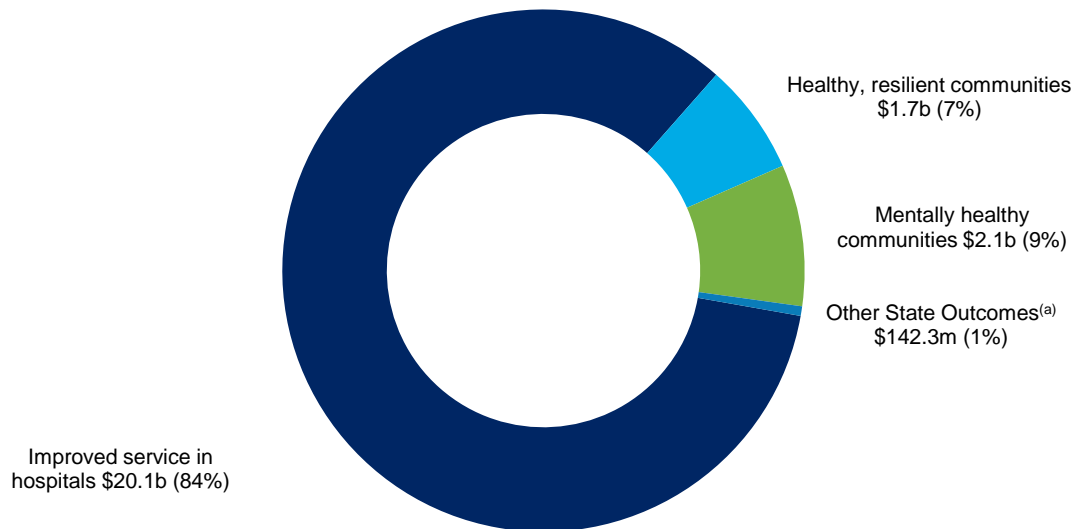
3.3 Machinery of Government

There are no machinery of government changes affecting the Health cluster.

3.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 3.1: Recurrent expenses by outcome 2019-20 (dollars and %)



- (a) Grouped for presentation purposes, "Other State Outcomes" comprises:
- World class research and innovation
 - Continuously improving healthcare.

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 3.2: Capital expenditure by outcome 2019-20 (dollars and %)



- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Mentally healthy communities
 - Continuously improving healthcare.

Note: The sum of percentages does not equal one hundred due to rounding.

3.5 Agency Expense Summary

The 2019-20 Budget for the Health cluster (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Health cluster will spend \$26.7 billion (\$24.0 billion recurrent expenses and \$2.7 billion capital expenditure).

Health cluster	Expenses ^(a)			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Ministry of Health	22,977.8	23,961.0	4.3	2,221.7	2,740.3	23.3
Cluster Grants	28.3	30.6	8.2
Total Principal Agency	23,006.1	23,991.6	4.3	2,221.7	2,740.3	23.3
Total excluding impact of one-off factors	22,713.0	23,735.1	4.5
Total capital investment for the Health cluster ^(b)	2,371.9	2,888.9	21.8
Health Care Complaints Commission	18.1	19.6	7.9	0.8	0.3	N/A
Mental Health Commission of New South Wales	11.5	13.4	17.0	0.0	0.0	N/A

(a) Health's underlying growth rate is 4.5 per cent after adjusting for several one-off or time-limited variations. These variations include the impact of: Hepatitis C drug treatment and other high cost drugs funded by the Commonwealth, construction of a new Government office building in St Leonards, and other time-limited programs including various agreements funded by the Commonwealth.

(b) Total capital investment includes capital expensing relating to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

3.6 Financial Statements

Ministry of Health

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,849,658	13,905,150	14,633,657
Personnel Services Expenses
Other Operating Expenses	6,795,813	6,738,486	6,772,670
Grants and Subsidies	1,337,063	1,390,081	1,428,963
Appropriation Expense
Depreciation and Amortisation	845,730	868,606	1,035,455
Finance Costs	103,865	103,772	120,821
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	22,932,128	23,006,095	23,991,566
Revenue			
Appropriation Revenue	13,514,974	13,272,795	14,601,021
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	474,579	474,579	500,208
Transfers to the Crown Entity
Sales of Goods and Services	2,836,127	2,868,887	2,833,076
Grants and Contributions	7,145,163	7,395,232	7,704,607
Investment Revenue	29,448	37,376	25,421
Retained Taxes, Fees and Fines
Other Revenue	166,755	173,280	168,431
Total Revenue	24,167,046	24,222,149	25,832,763
Gain/(loss) on Disposal of Non Current Assets	(1,800)	(1,800)	...
Other Gains/(Losses)	(10,283)	(10,283)	(10,283)
Net Result	1,222,835	1,203,971	1,830,914

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,437,566	1,295,137	1,407,138
Taxes Receivable
Receivables	716,584	823,531	825,102
Inventories	180,717	181,661	157,131
Financial Assets at Fair Value	24,207	44,076	43,712
Other Financial Assets	...	314,786	314,786
Other
Assets Held For Sale	5,224	36,370	2,652
Total Current Assets	2,364,298	2,695,561	2,750,522
Non Current Assets			
Taxes Receivable
Receivables	8,569	9,073	9,073
Inventories
Financial Assets at Fair Value	42,591	33,591	30,184
Equity Investments
Property, Plant and Equipment -			
Land and Building	16,756,087	17,988,218	20,200,730
Plant and Equipment	1,326,156	1,272,455	1,824,239
Infrastructure Systems	457,844	488,621	463,099
Investment Properties
Intangibles	677,490	701,961	696,045
Other Assets	69,265	68,584	65,754
Total Non Current Assets	19,338,003	20,562,503	23,289,123
Total Assets	21,702,302	23,258,063	26,039,644
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,620,412	1,750,368	1,750,365
Other Financial Liabilities at Fair Value
Borrowings	22,794	18,004	156,993
Provisions	1,920,427	2,169,115	2,170,812
Other	33,855	26,741	26,064
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,597,489	3,964,228	4,104,234
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,073,951	1,081,706	1,486,564
Provisions	42,032	44,811	45,576
Other	137,453	166,087	161,124
Total Non Current Liabilities	1,253,436	1,292,604	1,693,264
Total Liabilities	4,850,925	5,256,832	5,797,499
Net Assets	16,851,377	18,001,232	20,242,146
Equity			
Accumulated Funds	11,150,890	11,060,826	12,891,740
Reserves	5,700,486	6,940,406	7,350,406
Capital Equity
Total Equity	16,851,377	18,001,232	20,242,146

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,372,725	13,428,217	14,130,987
Personnel Services
Grants and Subsidies	1,337,063	1,390,081	1,428,963
Finance Costs	103,865	103,772	120,821
Equivalent Income Tax
Other Payments	8,147,298	8,106,538	8,162,884
Total Payments	22,960,951	23,028,608	23,843,654
Receipts			
Appropriation	13,514,974	13,272,795	14,601,021
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,796,900	2,903,457	2,813,594
Retained Taxes, Fees and Fines	(10,283)
Interest Received	29,448	37,376	25,421
Grants and Contributions	7,145,163	7,393,838	7,704,607
Other Receipts	1,577,358	1,582,065	1,578,089
Total Receipts	25,053,560	25,189,530	26,722,731
Net Cash Flows From Operating Activities	2,092,609	2,160,922	2,879,077
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	59,216	48,718
Purchases of Property, Plant and Equipment	(2,064,609)	(2,124,460)	(2,597,359)
Proceeds from Sale of Investments	...	3,825	3,771
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(98,126)	(97,192)	(64,648)
Net Cash Flows From Investing Activities	(2,147,735)	(2,158,612)	(2,609,518)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(20,482)	(20,441)	(157,558)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(20,482)	(20,441)	(157,558)
Net Increase/(Decrease) in Cash	(75,608)	(18,130)	112,001
Opening Cash and Cash Equivalents	1,509,349	1,313,267	1,295,137
Reclassification of Cash Equivalents	3,825
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,437,566	1,295,137	1,407,138

Health Care Complaints Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,741	13,182	15,241
Personnel Services Expenses
Other Operating Expenses	3,896	4,810	2,948
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	276	137	1,347
Finance Costs	31
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	17,913	18,129	19,567
Revenue			
Appropriation Revenue
Cluster Grant Revenue	17,062	16,914	18,787
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	289	294	289
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	500	1,563	500
Total Revenue	17,851	18,771	19,576
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(62)	642	9

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	408	302	352
Taxes Receivable
Receivables	331	446	446
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	739	748	798
Non Current Assets			
Taxes Receivable
Receivables	137	140	140
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	452	1,127	1,836
Plant and Equipment	28	266	283
Infrastructure Systems
Investment Properties
Intangibles	(85)	127	117
Other Assets
Total Non Current Assets	532	1,660	2,376
Total Assets	1,271	2,408	3,174
Liabilities			
Current Liabilities			
Taxes Payable
Payables	258	472	416
Other Financial Liabilities at Fair Value
Borrowings	810
Provisions	820	1,340	1,340
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,078	1,812	2,566
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	354	367	370
Other
Total Non Current Liabilities	354	367	370
Total Liabilities	1,432	2,179	2,936
Net Assets	(161)	229	238
Equity			
Accumulated Funds	(161)	229	238
Reserves
Capital Equity
Total Equity	(161)	229	238

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,578	12,774	15,076
Personnel Services
Grants and Subsidies
Finance Costs	31
Equivalent Income Tax
Other Payments	4,335	4,785	3,318
Total Payments	17,913	17,559	18,425
Receipts			
Appropriation
Cluster Grant Revenue	17,062	16,914	18,787
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	142	(84)	142
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	799	1,563	799
Total Receipts	18,003	18,393	19,728
Net Cash Flows From Operating Activities	90	834	1,303
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(386)	(837)	(325)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(386)	(837)	(325)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(928)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(928)
Net Increase/(Decrease) in Cash	(296)	(3)	50
Opening Cash and Cash Equivalents	704	305	302
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	408	302	352

Mental Health Commission of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,156	4,610	5,527
Personnel Services Expenses
Other Operating Expenses	2,091	2,743	3,761
Grants and Subsidies	4,093	4,034	4,084
Appropriation Expense
Depreciation and Amortisation	50	76	40
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,390	11,463	13,412
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,315	11,315	11,822
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	50	150	69
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	1,360
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	78	...
Total Revenue	11,365	11,543	13,251
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(25)	80	(161)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	274	372	373
Taxes Receivable
Receivables	278	304	304
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	552	676	677
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	4	24	23
Plant and Equipment	32	(6)	(6)
Infrastructure Systems
Investment Properties
Intangibles	58	63	48
Other Assets
Total Non Current Assets	94	81	65
Total Assets	646	757	742
Liabilities			
Current Liabilities			
Taxes Payable
Payables	653	446	592
Other Financial Liabilities at Fair Value
Borrowings
Provisions	157	157	157
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	810	603	749
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	280	280	280
Other
Total Non Current Liabilities	280	280	280
Total Liabilities	1,090	883	1,029
Net Assets	(444)	(126)	(287)
Equity			
Accumulated Funds	(444)	(126)	(287)
Reserves
Capital Equity
Total Equity	(444)	(126)	(287)

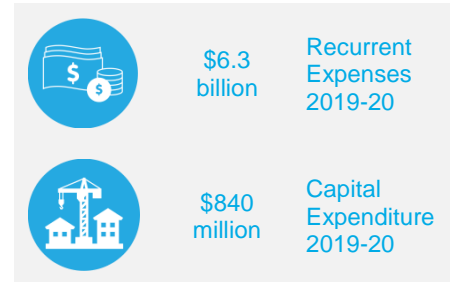
Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,106	4,505	5,458
Personnel Services
Grants and Subsidies	4,093	4,034	4,084
Finance Costs
Equivalent Income Tax
Other Payments	2,091	3,360	3,615
Total Payments	11,290	11,899	13,157
Receipts			
Appropriation
Cluster Grant Revenue	11,315	11,315	11,822
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	1,360
Other Receipts	...	88	...
Total Receipts	11,315	11,403	13,182
Net Cash Flows From Operating Activities	25	(496)	25
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(25)	(18)	(25)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	1	(7)	1
Net Cash Flows From Investing Activities	(24)	(25)	(24)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1	(521)	1
Opening Cash and Cash Equivalents	274	893	372
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	275	372	373

4. PLANNING, INDUSTRY AND ENVIRONMENT CLUSTER

4.1 Introduction

The purpose of the Planning, Industry and Environment cluster is to improve the liveability, prosperity and sustainability of our state. The cluster’s key areas of focus include the security and affordability of water and energy, building sustainable communities with adequate public spaces, job creation and industry development, and environmental conservation. It also aims to strengthen regional areas and primary producers to unlock the economic potential of rural New South Wales.



Contribution to the Government’s Priorities

The Planning, Industry and Environment cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for the workers of today and tomorrow
- Well-connected communities with quality local environments.

State Outcomes to be delivered by the Planning, Industry and Environment cluster

State Outcome	Description
Sustainable and productive regional industries and communities	Supporting strong and resilient regional communities through economic development, investment in infrastructure, innovation and risk management in primary industries, safe and sustainable access to geological resources and enhanced biodiversity, biosecurity and food safety outcomes.
Resilient and sustainable environment and energy	Protecting and preserving our environment to support a healthy New South Wales while securing an affordable, reliable and sustainable energy future.
Create a strong and liveable NSW	Planning for attractive places that create the conditions for prosperity, economic development, innovation and jobs, delivering infrastructure and a diverse housing mix which responds to the needs of communities, and securing environmental sustainability and safe and inclusive public spaces that brings communities together.
Maximise community benefit from government land and property	Delivering a cross-agency strategic approach to the use of government owned property to maximise community benefits by delivering quality public spaces and diverse housing outcomes.
Sustainable and secure water resources	Enabling equitable use of and access to, water now and into the future to generate social, economic and environmental benefits for the State.

4.2 2019-20 Budget Highlights

In 2019-20, the Planning, Industry and Environment cluster will spend \$7.1 billion (\$6.3 billion recurrent expenses and \$839.8 million capital expenditure). Key initiatives are highlighted below.

Sustainable and productive regional industries and communities

- \$350 million added to the Farm Innovation Fund, which provides concessional interest rate loans to primary producers to support farming communities affected by the drought, bringing the Fund to \$1.0 billion and the total investment in drought support to over \$1.8 billion
- \$185 million to continue existing drought assistance programs. Key components include:
 - \$70 million in transport rebates for fodder, stock and water
 - \$50 million for one-year relief from Local Land Services Annual Rates
 - \$10 million in Farm Innovation Fund loan interest relief
- \$170 million reserved for a special purpose Drought Stimulus Package to undertake water security measures, including new groundwater supply at Dubbo, augmenting supply to Coonabarabran and construction of new supply at Nyngan
- \$100 million allocated for round three of the Stronger Country Communities Fund for projects and programs in the regions, including \$50 million aimed at supporting young people
- \$98.3 million (\$394.1 million over four years) to enable the sustainable exploration and regulated safe access to geological resources
- \$97.2 million (\$518.8 million over four years) for the Regional Digital Connectivity program to provide mobile black spot towers and data centres to improve internet connectivity and reliability in the State's regions, partially funded from the \$4.2 billion Snowy Hydro Legacy Fund
- \$40 million to support the forestry industry, including \$34 million as part of round two of the NSW Forest Industries Innovation Fund loan scheme and \$3.5 million to support training and certification
- \$24.4 million to deliver three new Doppler radars in western New South Wales. The new radar stations will provide real time rainfall data and wind observations to 34 local government areas in western New South Wales, covering almost 30 per cent of the state by 2022
- \$22.9 million (\$47 million over three years) to boost agricultural productivity and support world class food and fibre production through upgrading Primary Industries' research stations across New South Wales, as part of a \$50 million investment in our regions
- \$7.5 million towards the first stage of a new Australian Opal Centre in Lightning Ridge, in partnership with the Australian Government and Walgett Shire Council
- \$5.8 million (\$105.4 million over four years) to deliver a range of projects to support and strengthen regional communities through grants to local councils, and to non-government organisations supporting local tourism and economies across New South Wales
- \$5.4 million (\$22.4 million over four years) to expand the Local Landcare Coordinator Initiative, which will see a continuation of an ongoing partnership between Local Land Services and Landcare NSW, supporting ongoing sustainability and oversight of Landcare NSW

- \$3.4 million (\$37.5 million over three years) to extend the Wild Dog Exclusion Fence in western New South Wales to prevent wild dogs entering the state
- \$2.4 million (\$20.1 million over ten years) to implement the private native forestry reforms to facilitate land holders to engage in forestry activities
- \$2.4 million (\$8 million over four years) to establish at least another five Country University Centres across regional New South Wales
- \$1.1 million (\$3.5 million over four years) to establish a Dairy Business Advisory Unit to continue industry support services and identify immediate and necessary actions for the sector
- \$500,000 (\$2 million over four years) to establish an independent Agricultural Commissioner, with legislated powers to protect the Right to Farm, allowing farmers to undertake lawful agricultural practices whilst reducing conflict with other land users.

Resilient and sustainable environment and energy

- \$324.5 million (\$1.1 billion over four years) supporting low income households to manage cost of living pressures through energy rebate programs. These rebates include the Low Income Household Rebate, Family Energy Rebate, Gas Rebate, Life Support Rebate, Medical Energy Rebate and Energy Accounts Payment Assistance
- \$295.4 million for programs to help communities and businesses adapt to a changing climate and minimise the impacts of climate change, as part of a five-year, \$1.4 billion investment
- \$143.3 million (\$352.4 million over four years) for programs to support the Waste Less Recycle More initiative, improve waste management and resource recovery and manage contaminated land, PFAS (per- and poly-fluoroalkyl substances), asbestos and high-risk hazardous waste and chemicals
- \$51.3 million (\$212.7 million over four years) for the Biodiversity Conservation Trust of New South Wales to deliver private land conservation outcomes across priority areas
- \$32.3 million (\$65 million over three years) to protect threatened plant, animal and ecological communities through the State's Saving our Species program and NSW Koala Strategy
- \$30 million for the Regional Community Energy Fund to provide grants for renewable energy projects and clean backup power for emergency response sites to improve the reliability and affordability of energy for regional NSW communities
- \$27.2 million for the Australian Institute of Botanic Science, a purpose-built, state-of-the-art facility protecting the Royal Botanic Gardens' collection of more than 1.4 million plant specimens, as part of a \$59.5 million investment
- \$25.2 million (\$149.5 million over four years) to improve access to NSW national parks through upgrading and extending walking trails, improving visitor infrastructure and facilities and introducing online and digital tools for virtual tours
- \$17 million (\$125.9 million over four years) to upgrade and maintain the fire trail network across New South Wales
- \$12.5 million (\$30 million over four years) to co-fund new on-demand clean energy projects with the private sector through the Emerging Energy Program, including \$10 million to pilot initiatives to recycle and re-use materials in solar panels and battery systems
- \$10.4 million (\$42.1 million over four years) to establish a new energy rebate to assist self-funded retirees to meet cost of living pressures

- \$7.9 million (\$65.4 million over four years) to support the rollout of solar panels and battery systems to households across New South Wales through the Empowering Homes Program, improving energy efficiency and reducing the cost of living
- \$5.1 million (\$18 million over three years) to accelerate the roll-out of solar panels on government buildings, such as schools and hospitals, with a target to reach 55,000 megawatt hours per year by 2024.

Create a strong and liveable NSW

- \$315.1 million (\$1.3 billion over four years) towards the provision of infrastructure to support growing communities and local councils through the Local Infrastructure Growth Scheme, Special Infrastructure Contributions and Voluntary Planning Agreements
- \$16.8 million (\$36.4 million over three years) to partner with communities, councils and businesses to increase the average tree canopy across Sydney as part of the Five Million Trees for Greater Sydney by 2030 program
- \$6 million (\$12 million over two years) for the Royal Society for the Prevention of Cruelty to Animals (RSPCA) NSW to update and grow its animal adoption centre in Yagoona
- \$5.5 million (\$55 million over four years) under the Roads to Home program to deliver local road infrastructure upgrades and subdivision in collaboration with Local Aboriginal Land Councils in ten remote Aboriginal communities across New South Wales, to improve access and increase economic opportunities
- \$4.3 million (\$14.6 million over four years) to create the Sydney Quantum Academy, putting New South Wales at the forefront of the quantum computing industry, in partnership with the State's leading universities
- \$4 million (\$19.2 million over four years) for the creation and upgrade of inclusive play spaces to improve liveability as part of the Everyone Can Play in NSW program.

Maximise community benefit from government land and property

- \$99 million to manage and deliver large-scale community infrastructure and environmental projects by Public Works Advisory, who provide expert advice and professional services in the commissioning, design and delivery of these projects
- \$83.4 million for community housing leasing for vulnerable individuals and families in the private rental market, as a pathway to independence and better outcomes
- \$68.4 million (\$157 million over four years) to undertake improvement works at Western Sydney Parklands, including works at Bungarabee Park, cycle and walking tracks, native tree planting, picnic and barbecue areas and additional car parking
- \$37.5 million (\$125 million over four years) to establish new and improved public parklands and create a network of connected regional parks and gardens across Sydney, as part of the Government's \$150 million program Strategic Open Spaces program
- \$33.4 million to implement the NSW Motor Sport Strategy, including \$6.4 million for a motor sport Centre for Excellence, \$16 million to install permanent lighting at the Sydney Motorsport Park and \$11 million to upgrade the Sydney International Dragway
- \$29.3 million (\$106.9 million over four years) to deliver new housing and upgraded housing through the Aboriginal Housing Office's capital works program
- \$24.2 million (\$99.2 million over four years) to maintain and repair existing Aboriginal Housing Office homes
- \$17.8 million to deliver Crown Land asset safety upgrades for staff and community safety
- \$15.8 million to upgrade and repair Aboriginal Community owned homes.

Sustainable and secure water resources

- \$174.3 million (\$741.2 million over four years) supporting low income households to manage cost of living pressures through water rebate programs
- \$45 million to waive fixed charges for water licence holders and provide emergency water carting to secure town water supplies, as part of the Government's drought assistance program
- \$10 million (\$32 million over three years) to investigate the augmentation of the Wyangala Dam
- \$5.1 million to further enhance water regulation through the recently established Natural Resources Access Regulator
- \$2.9 million to continue implementation of enhancements to dam safety
- \$1.5 million (\$13 million over four years) to rehabilitate high priority free flowing bores and drains in the Great Artesian Basin to enhance reliability of water supply to reduce the impact of drought.

4.3 Machinery of Government

The Department of Planning, Industry and Environment is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019* effective 1 July 2019. The Planning, Industry and Environment cluster combines the functions and agencies of the former Planning and Environment cluster and the former Industry cluster with specific functions from the former Finance, Services and Innovation cluster, the former Family and Community Services cluster and the Premier and Cabinet cluster.

Under the Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019 the following changes are effective 1 July 2019:

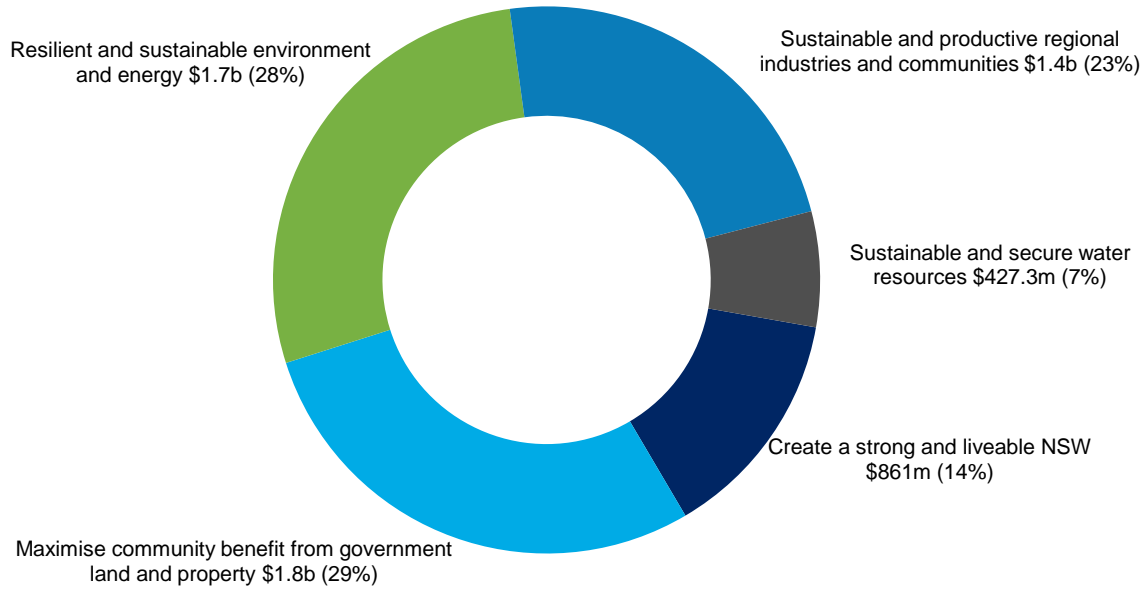
- most of the functions transfer from the former Planning and Environment cluster including the functions of the Office of Environment and Heritage, Office of Local Government as well as the following agencies and entities:
 - Biodiversity Conservation Trust of NSW
 - Centennial Park and Moore Park Trust
 - Environment Protection Authority
 - Environmental Trust
 - Hunter and Central Coast Development Corporation
 - Planning Ministerial Corporation
 - Royal Botanic Gardens and Domain Trust
 - Western Sydney Parklands Trust
- most of the functions from the former Industry cluster transfer including the following agencies and entities:
 - Lands Administration Ministerial Corporation
 - Local Land Services
 - New South Wales Rural Assistance Authority
 - NSW Food Authority
 - Water Administration Ministerial Corporation

- the functions in the Office of Sport associated with the administration of the *Sydney Olympic Park Authority Act 2001* (except venue management functions) transfer from the Office of Sport
- the functions in the Premier and Cabinet cluster associated with the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade including the Natural Resources Commission transfer from the Premier and Cabinet cluster
- the following functions and agencies transfer from the former Finance, Services and Innovation cluster:
 - functions associated with the administration of legislation allocated to the Minister for Water, Property and Housing
 - Property and Advisory Group
 - Manly Hydraulics Laboratory
 - Heritage Stoneworks
 - Luna Park Reserve Trust
 - Property NSW
- the following functions and agency transfer from the former Family and Community Services cluster:
 - functions associated in providing support to the New South Wales Land and Housing Corporation
 - functions associated with asset management
 - Aboriginal Housing Office.

4.4 Overview of cluster expenses by State Outcome

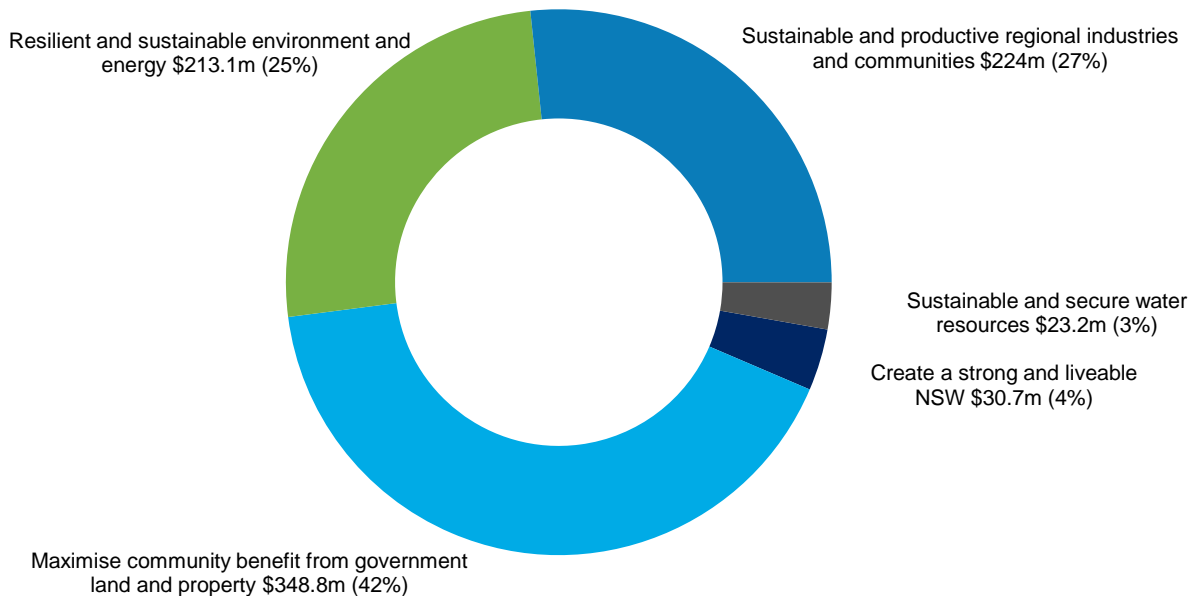
A summary of expenses by State Outcome is provided in the charts below.

Chart 4.1: Recurrent expenses by State Outcome 2019-20 (%)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 4.2: Capital expenditure by State Outcome 2019-20 (%)



Note: The sum of percentages does not equal one hundred due to rounding.

4.5 Agency Expense Summary

The 2019-20 Budget for the Department of Planning, Industry and Environment (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Planning, Industry and Environment will spend \$5.7 billion (\$5.2 billion recurrent expenses and \$504.8 million capital expenditure).

Planning, Industry and Environment cluster	Expenses ^(a)			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Planning, Industry and Environment ^(b)	N/A ^(b)	4,460.8	N/A ^(b)	N/A ^(b)	504.8	N/A ^(b)
Cluster Grants	N/A ^(b)	694.1	N/A ^(b)
Total Principal Agency	N/A^(b)	5,154.9	N/A^(b)	N/A^(b)	504.8	N/A^(b)
Agencies transferred from: Planning and Environment (GG) Cluster ^(c)						
Biodiversity Conservation Trust of NSW	27.3	31.3	14.7	4.3	20.0	367.8
Centennial Park and Moore Park Trust	32.2	35.0	8.8	20.3	11.4	(43.9)
Environment Protection Authority	199.7	255.5	27.9	6.8	12.1	78.5
Environmental Trust	76.8	56.8	(26.0) ^(d)	0.0	0.0	0.0
Hunter and Central Coast Development Corporation	55.4	107.1	93.3	0.1	0.0	0.0
Planning Ministerial Corporation	38.3	110.3	187.9	217.5	102.0	(53.1)
Royal Botanic Gardens and Domain Trust	56.4	59.1	4.8	5.4	32.6	500.0
Western Sydney Parklands Trust	11.3	12.9	14.1	20.9	55.6	166.1
Agencies transferred from: Industry (GG) Cluster ^{(e)(g)}						
Lands Administration Ministerial Corporation .	18.1	4.8	(73.3) ^(f)	0.0	0.0	0.0
Local Land Services	222.3	216.2	(2.8)	2.6	16.4	541.6
New South Wales Rural Assistance Authority	164.3	112.3	(31.6) ^(g)	0.0	0.1	N/A
NSW Food Authority	18.9	20.8	9.8	1.0	1.1	7.8
Sydney Olympic Park Authority	155.3	154.4	(0.6)	22.1	23.6	6.7
Water Administration Ministerial Corporation .	68.7	48.1	(30.0) ^(h)	31.0	0.0	N/A
Agencies transferred from: Family and Community Services (GG) Cluster ⁽ⁱ⁾						
Aboriginal Housing Office	115.0	123.0	6.9	33.5	35.8	7.1
Agencies transferred from: Finance, Services and Innovation (GG) Cluster ^(j)						
Luna Park Reserve Trust	2.7	2.1	(22.4)	0.0	0.0	0.0
Property NSW	699.3	443.5	(36.6) ^(k)	130.0	24.4	(81.2)
Agencies transferred from: Premier and Cabinet (GG) Cluster ^(l)						
Natural Resources Commission	6.9	8.5	22.8	0.0	0.0	0.0
Total Transferred In Agencies ^(m)	1,969.1	1,801.6	(8.5)	495.5	335.0	(32.4)

Planning, Industry and Environment cluster	Expenses ^(a)			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Agency abolished and absorbed within Department of Planning and Industry						
Office of Environment and Heritage	1,087.4	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾	81.5	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾
Office of Local Government	261.4	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾	3.2	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾
Principal Agency abolished and absorbed from: Industry (GG) Cluster						
Department of Industry	2,681.0	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾	76.0	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾
Cluster Grants and other adjustments	813.7	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾
Principal Agency abolished and absorbed from: Planning and Environment (GG) Cluster						
Department of Planning and Environment	1,356.8	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾	93.6	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾
Cluster Grants	1,242.3	N/A ⁽ⁿ⁾	N/A ⁽ⁿ⁾
Total Abolished Principal and Departments	7,442.6	N/A⁽ⁿ⁾	N/A⁽ⁿ⁾	254.3	N/A⁽ⁿ⁾	N/A⁽ⁿ⁾

- (a) This table shows expenses on an uneliminated cluster basis.
- (b) The Planning, Industry and Environment cluster is established effective 1 July 2019 following machinery of government changes (see section 4.3), and thus no comparison between 2018-19 and 2019-20 figures is possible.
- (c) The Biodiversity Conservation Trust of NSW, Centennial Park and Moore Park Trust, Environment Protection Authority, Environmental Trust, Hunter and Central Coast Development Corporation, Planning Ministerial Corporation, Royal Botanic Gardens and Domain Trust and Western Sydney Parklands Trust are transferred from the former Planning and Environment cluster, effective 1 July 2019.
- (d) Recurrent reduction due to reprofiling of grant expenditure to match updated grantee milestones and funding approvals.
- (e) The Lands Administration Ministerial Corporation, Local Land Services, New South Wales Rural Assistance Authority, NSW Food Authority, Sydney Olympic Park Authority and Water Administration Ministerial Corporation are transferred from the former Industry cluster, effective 1 July 2019.
- (f) Recurrent reduction due to the transfer out of Albury Environmental Land being recognised in 2018-19.
- (g) Recurrent reduction due to one-off expenditure incurred in 2018-19.
- (h) Recurrent reduction due to completion of a water delivery project in 2018-19.
- (i) The Aboriginal Housing Office is transferred from the former Family and Community Services cluster effective 1 July 2019.
- (j) The Luna Park Reserve Trust and Property NSW is transferred from the former Finance, Services and Innovation Cluster effective 1 July 2019.
- (k) Recurrent reduction due to the impact of new accounting standards, whereby sub-leases have been reclassified as finance leases.
- (l) The Natural Resources Commission is transferred from the Premier and Cabinet cluster effective 1 July 2019.
- (m) This total excludes an additional \$57.7 million in other funds and trusts within the cluster.
- (n) Where entities are abolished or functions absorbed following machinery of government changes (see section 4.3), no comparison between 2018-19 and 2019-20 figures is possible.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

4.6 Financial Statements

Department of Planning, Industry and Environment

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,481,413
Personnel Services Expenses	4,472
Other Operating Expenses	896,441
Grants and Subsidies	2,492,311
Appropriation Expense
Depreciation and Amortisation	274,546
Finance Costs	5,763
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,154,946
Revenue			
Appropriation Revenue	3,183,305
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	52,237
Transfers to the Crown Entity	(62,434)
Sales of Goods and Services	1,043,465
Grants and Contributions	817,146
Investment Revenue	18,238
Retained Taxes, Fees and Fines	8,764
Other Revenue	92,868
Total Revenue	5,153,589
Gain/(loss) on Disposal of Non Current Assets	20,711
Other Gains/(Losses)	(100)
Net Result	19,254

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,091,879
Taxes Receivable
Receivables	396,356
Inventories	5,035
Financial Assets at Fair Value	5,199
Other Financial Assets
Other	(2,287)
Assets Held For Sale
Total Current Assets	1,496,182
Non Current Assets			
Taxes Receivable
Receivables	128,169
Inventories	7,935
Financial Assets at Fair Value	10,854
Equity Investments	40
Property, Plant and Equipment -
Land and Building	8,265,189
Plant and Equipment	249,914
Infrastructure Systems	3,717,486
Investment Properties	-
Intangibles	486,843
Other Assets
Total Non Current Assets	12,866,430
Total Assets	14,362,612
Liabilities			
Current Liabilities			
Taxes Payable
Payables	559,584
Other Financial Liabilities at Fair Value
Borrowings	59,955
Provisions	205,668
Other	84,571
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	909,778
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	165,510
Provisions	35,891
Other	13
Total Non Current Liabilities	201,414
Total Liabilities	1,111,192
Net Assets	13,251,420
Equity			
Accumulated Funds	13,198,673
Reserves	52,747
Capital Equity
Total Equity	13,251,420

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,425,743
Personnel Services	4,472
Grants and Subsidies	2,363,587
Finance Costs	4,881
Equivalent Income Tax
Other Payments	922,574
Total Payments	4,721,257
Receipts			
Appropriation	3,182,337
Cluster Grant Revenue	968
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(62,434)
Sale of Goods and Services	1,040,943
Retained Taxes, Fees and Fines
Interest Received	19,030
Grants and Contributions	760,706
Other Receipts	151,653
Total Receipts	5,093,203
Net Cash Flows From Operating Activities	371,946
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	42,544
Purchases of Property, Plant and Equipment	(416,231)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(29,376)
Net Cash Flows From Investing Activities	(403,063)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(60,015)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(60,015)
Net Increase/(Decrease) in Cash	(91,132)
Opening Cash and Cash Equivalents	357,578
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	825,433
Closing Cash and Cash Equivalents	1,091,879

Environment Protection Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	90,374	88,753	100,852
Personnel Services Expenses
Other Operating Expenses	60,338	69,597	79,608
Grants and Subsidies	35,628	38,261	70,521
Appropriation Expense
Depreciation and Amortisation	3,093	3,119	4,469
Finance Costs	61
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	189,433	199,730	255,511
Revenue			
Appropriation Revenue
Cluster Grant Revenue	145,160	137,760	216,065
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,500	6,501	6,454
Transfers to the Crown Entity
Sales of Goods and Services	28,505	30,087	33,181
Grants and Contributions	4,049	22,474	5,224
Investment Revenue
Retained Taxes, Fees and Fines	400	896	422
Other Revenue	...	2,351	...
Total Revenue	184,614	200,070	261,346
Gain/(loss) on Disposal of Non Current Assets	...	20	...
Other Gains/(Losses)	...	(600)	...
Net Result	(4,819)	(241)	5,835

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	6,088	12,997	14,090
Taxes Receivable
Receivables	2,075	6,040	6,045
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,163	19,037	20,135
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	4,677	4,386	6,304
Plant and Equipment	2,913	2,880	3,398
Infrastructure Systems
Investment Properties
Intangibles	11,446	11,573	19,256
Other Assets
Total Non Current Assets	19,036	18,839	28,958
Total Assets	27,200	37,875	49,092
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,887	3,891	6,896
Other Financial Liabilities at Fair Value
Borrowings	419
Provisions	7,685	9,316	9,316
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	14,572	13,207	16,631
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,867
Provisions	220	238	238
Other
Total Non Current Liabilities	220	238	2,105
Total Liabilities	14,792	13,445	18,736
Net Assets	12,408	24,430	30,356
Equity			
Accumulated Funds	11,017	23,034	28,869
Reserves	1,391	1,396	1,487
Capital Equity
Total Equity	12,408	24,430	30,356

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	83,873	82,252	94,397
Personnel Services
Grants and Subsidies	35,628	38,261	70,521
Finance Costs	61
Equivalent Income Tax
Other Payments	60,318	75,577	76,603
Total Payments	179,820	196,090	241,583
Receipts			
Appropriation
Cluster Grant Revenue	145,160	137,760	216,065
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	28,505	29,487	33,181
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	4,049	22,474	5,224
Other Receipts	380	3,827	417
Total Receipts	178,094	193,549	254,887
Net Cash Flows From Operating Activities	(1,726)	(2,542)	13,304
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	20	...
Purchases of Property, Plant and Equipment	(1,306)	(1,306)	(550)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,498)	(5,498)	(11,277)
Net Cash Flows From Investing Activities	(6,804)	(6,784)	(11,827)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(384)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(384)
Net Increase/(Decrease) in Cash	(8,530)	(9,326)	1,093
Opening Cash and Cash Equivalents	14,618	22,323	12,997
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	6,088	12,997	14,090

Environmental Trust

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	3,895	5,000	5,464
Grants and Subsidies	76,669	71,827	51,353
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	80,564	76,827	56,817
Revenue			
Appropriation Revenue
Cluster Grant Revenue	79,920	70,103	49,510
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	1,000	2,494
Investment Revenue
Retained Taxes, Fees and Fines	...	257	...
Other Revenue	1,000	8,715	2,988
Total Revenue	80,920	80,075	54,991
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(2,892)	...
Net Result	356	356	(1,826)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,556	3,264	1,100
Taxes Receivable
Receivables	2,050	793	1,131
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,606	4,057	2,231
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,606	4,057	2,231
Liabilities			
Current Liabilities			
Taxes Payable
Payables	262	378	378
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	262	378	378
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	262	378	378
Net Assets	3,344	3,680	1,854
Equity			
Accumulated Funds	3,344	3,680	1,854
Reserves
Capital Equity
Total Equity	3,344	3,680	1,854

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	76,669	71,827	51,353
Finance Costs
Equivalent Income Tax
Other Payments	4,288	5,393	5,802
Total Payments	80,957	77,220	57,155
Receipts			
Appropriation
Cluster Grant Revenue	79,920	70,103	49,510
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(2,892)	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	1,000	2,494
Other Receipts	1,000	8,972	2,988
Total Receipts	80,920	77,183	54,991
Net Cash Flows From Operating Activities	(37)	(37)	(2,164)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(37)	(37)	(2,164)
Opening Cash and Cash Equivalents	1,593	3,301	3,264
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,556	3,264	1,100

Natural Resources Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,386	3,815	4,208
Personnel Services Expenses
Other Operating Expenses	1,779	2,898	3,590
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	218	222	468
Finance Costs	...	10	264
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,382	6,945	8,530
Revenue			
Appropriation Revenue
Cluster Grant Revenue	5,109	5,065	6,999
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	54	81	55
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	1,279	1,158
Total Revenue	5,162	6,425	8,212
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(220)	(520)	(318)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	667	493	444
Taxes Receivable
Receivables	40	40	40
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	707	533	484
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	7,096
Plant and Equipment	934	939	757
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	934	939	7,853
Total Assets	1,641	1,471	8,336
Liabilities			
Current Liabilities			
Taxes Payable
Payables	308	266	266
Other Financial Liabilities at Fair Value
Borrowings	187
Provisions	307	220	199
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	615	486	652
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	7,019
Provisions	147	130	128
Other
Total Non Current Liabilities	147	130	7,147
Total Liabilities	762	616	7,799
Net Assets	879	855	537
Equity			
Accumulated Funds	879	855	537
Reserves
Capital Equity
Total Equity	879	855	537

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,323	3,765	4,177
Personnel Services
Grants and Subsidies
Finance Costs	264
Equivalent Income Tax
Other Payments	1,866	3,447	3,590
Total Payments	5,189	7,213	8,030
Receipts			
Appropriation
Cluster Grant Revenue	5,109	5,065	6,999
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	(2)	1,632	1,158
Total Receipts	5,107	6,697	8,157
Net Cash Flows From Operating Activities	(82)	(516)	127
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1	...
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	1	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(176)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(176)
Net Increase/(Decrease) in Cash	(82)	(515)	(49)
Opening Cash and Cash Equivalents	750	1,008	493
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	668	493	444

New South Wales Rural Assistance Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	151	...
Personnel Services Expenses	2,413	4,413	2,414
Other Operating Expenses	2,820	7,366	2,756
Grants and Subsidies	20,796	139,249	93,700
Appropriation Expense
Depreciation and Amortisation	9	9	9
Finance Costs	14,524	13,152	13,460
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	40,562	164,341	112,339
Revenue			
Appropriation Revenue
Cluster Grant Revenue	7,932	143,896	95,297
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	151	...
Transfers to the Crown Entity
Sales of Goods and Services	740	740	583
Grants and Contributions	4,019	4,019	4,019
Investment Revenue	23,888	14,598	15,672
Retained Taxes, Fees and Fines
Other Revenue	1,034	(2,012)	1,034
Total Revenue	37,613	161,392	116,605
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(2,949)	(2,949)	4,266

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	44,587	44,687	50,717
Taxes Receivable
Receivables	1,618	2,739	2,739
Inventories
Financial Assets at Fair Value
Other Financial Assets	2,363	36,071	15,494
Other
Assets Held For Sale
Total Current Assets	48,568	83,497	68,950
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	403,047	408,999	628,155
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	142	42	84
Infrastructure Systems
Investment Properties
Intangibles	9	9	8
Other Assets
Total Non Current Assets	403,198	409,050	628,247
Total Assets	451,766	492,546	697,196
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,732	4,536	4,536
Other Financial Liabilities at Fair Value
Borrowings	56,884	89,012	90,051
Provisions	3,526	3,526	3,526
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	66,142	97,074	98,113
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	382,825	392,693	592,038
Provisions	13	13	13
Other
Total Non Current Liabilities	382,838	392,706	592,051
Total Liabilities	448,980	489,781	690,165
Net Assets	2,786	2,766	7,032
Equity			
Accumulated Funds	2,786	2,766	7,032
Reserves
Capital Equity
Total Equity	2,786	2,766	7,032

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	2,413	4,413	2,414
Grants and Subsidies	20,796	139,249	93,700
Finance Costs	10,595	10,928	10,595
Equivalent Income Tax
Other Payments	3,450	17,952	1,736
Total Payments	37,254	172,542	108,445
Receipts			
Appropriation
Cluster Grant Revenue	7,932	143,896	95,297
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	882	882	583
Retained Taxes, Fees and Fines
Interest Received	9,615	468	(410)
Grants and Contributions	4,019	4,019	4,019
Other Receipts	(106)	2,503	(1,006)
Total Receipts	22,342	151,768	98,483
Net Cash Flows From Operating Activities	(14,912)	(20,774)	(9,962)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	...	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	96,205	134,269	99,240
Advances made	(206,928)	(178,844)	(281,737)
Other Investing
Net Cash Flows From Investing Activities	(110,773)	(44,574)	(182,547)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	177,827	276,852	304,338
Repayment of Borrowings and Advances	(47,777)	(207,268)	(105,799)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	130,050	69,584	198,539
Net Increase/(Decrease) in Cash	4,365	4,235	6,030
Opening Cash and Cash Equivalents	40,222	40,452	44,687
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	44,587	44,687	50,717

Royal Botanic Gardens and Domain Trust

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	29,498	26,731	30,183
Other Operating Expenses	21,372	23,426	22,312
Grants and Subsidies	...	1	1
Appropriation Expense
Depreciation and Amortisation	6,721	6,220	6,571
Finance Costs	7
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	57,591	56,378	59,074
Revenue			
Appropriation Revenue
Cluster Grant Revenue	25,011	24,687	27,672
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	19,984	17,449	19,841
Grants and Contributions	14,290	8,073	37,859
Investment Revenue	114	146	116
Retained Taxes, Fees and Fines	1,436	928	1,153
Other Revenue	1,944	2,422	1,550
Total Revenue	62,779	53,704	88,192
Gain/(loss) on Disposal of Non Current Assets	...	(48)	...
Other Gains/(Losses)
Net Result	5,188	(2,722)	29,118

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,093	5,167	5,895
Taxes Receivable
Receivables	1,800	1,734	2,026
Inventories	21	15	16
Financial Assets at Fair Value
Other Financial Assets	2,606	2,606	2,668
Other
Assets Held For Sale
Total Current Assets	7,520	9,522	10,605
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	398,287	395,074	427,692
Plant and Equipment	56,325	349,052	357,558
Infrastructure Systems	90,606	92,105	95,363
Investment Properties
Intangibles	688	1,183	1,012
Other Assets	7,894	7,894	8,435
Total Non Current Assets	553,800	845,308	890,060
Total Assets	561,320	854,830	900,665
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,463	4,701	5,490
Other Financial Liabilities at Fair Value
Borrowings	121
Provisions	2,592	2,819	2,889
Other	441	893	1,566
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,496	8,412	10,066
Non Current Liabilities			
Taxes Payable
Payables	718	718	767
Other Financial Liabilities at Fair Value
Borrowings	101
Provisions	60	60	62
Other	1,352
Total Non Current Liabilities	778	778	2,282
Total Liabilities	8,273	9,191	12,348
Net Assets	553,046	845,640	888,317
Equity			
Accumulated Funds	198,681	473,153	499,582
Reserves	354,365	372,487	388,735
Capital Equity
Total Equity	553,046	845,640	888,317

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	29,498	26,731	30,183
Grants and Subsidies	...	1	1
Finance Costs	2
Equivalent Income Tax
Other Payments	23,945	28,881	25,899
Total Payments	53,443	55,613	56,086
Receipts			
Appropriation
Cluster Grant Revenue	25,011	24,687	27,672
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	19,970	18,150	19,840
Retained Taxes, Fees and Fines
Interest Received	52	86	54
Grants and Contributions	14,290	6,410	35,469
Other Receipts	6,917	7,377	6,391
Total Receipts	66,240	56,710	89,427
Net Cash Flows From Operating Activities	12,797	1,097	33,341
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(11,924)	(5,327)	(32,484)
Proceeds from Sale of Investments
Purchases of Investments	(1)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(11,924)	(5,327)	(32,485)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(129)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(129)
Net Increase/(Decrease) in Cash	873	(4,230)	728
Opening Cash and Cash Equivalents	2,220	9,397	5,167
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,093	5,167	5,895

Sydney Olympic Park Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	32,040	32,040	20,858
Other Operating Expenses	48,897	51,442	46,033
Grants and Subsidies	...	9,000	25,500
Appropriation Expense
Depreciation and Amortisation	52,542	62,832	61,939
Finance Costs	77
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	133,479	155,314	154,407
Revenue			
Appropriation Revenue
Cluster Grant Revenue	33,101	55,323	16,103
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	52,945	54,444	54,110
Grants and Contributions	40,801	32,853	19,139
Investment Revenue	1,610	3,720	1,852
Retained Taxes, Fees and Fines	615	615	599
Other Revenue	44,286	44,286	46,837
Total Revenue	173,359	191,241	138,639
Gain/(loss) on Disposal of Non Current Assets	...	(44)	11,500
Other Gains/(Losses)
Net Result	39,880	35,883	(4,268)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	177,616	56,762	28,870
Taxes Receivable
Receivables	22,432	68,932	22,432
Inventories	90	90	90
Financial Assets at Fair Value	...	88,419	88,906
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	200,138	214,203	140,298
Non Current Assets			
Taxes Receivable
Receivables	71,789	71,789	65,008
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,226,304	1,288,872	1,439,528
Plant and Equipment	52,221	57,485	52,063
Infrastructure Systems	406,369	407,442	296,367
Investment Properties
Intangibles
Other Assets	512,380	512,380	556,726
Total Non Current Assets	2,269,063	2,337,968	2,409,692
Total Assets	2,469,201	2,552,171	2,549,990
Liabilities			
Current Liabilities			
Taxes Payable
Payables	12,662	12,662	12,662
Other Financial Liabilities at Fair Value
Borrowings	127
Provisions	3,225	3,225	3,225
Other	2,645	2,645	2,645
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	18,532	18,532	18,659
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,960
Provisions	79	79	79
Other	1,616	1,616	1,616
Total Non Current Liabilities	1,695	1,695	3,655
Total Liabilities	20,227	20,227	22,314
Net Assets	2,448,974	2,531,944	2,527,676
Equity			
Accumulated Funds	1,346,837	1,355,248	1,350,980
Reserves	1,102,137	1,176,697	1,176,697
Capital Equity
Total Equity	2,448,974	2,531,944	2,527,676

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	32,040	32,040	20,858
Grants and Subsidies	...	9,000	25,500
Finance Costs	77
Equivalent Income Tax
Other Payments	58,927	117,198	56,063
Total Payments	90,967	158,238	102,498
Receipts			
Appropriation
Cluster Grant Revenue	33,101	55,323	16,103
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	52,945	44,749	54,110
Retained Taxes, Fees and Fines
Interest Received	1,590	2,611	1,345
Grants and Contributions	1,998	2,202	2,048
Other Receipts	13,113	18,325	13,140
Total Receipts	102,748	123,209	86,745
Net Cash Flows From Operating Activities	11,781	(35,029)	(15,753)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	34	11,500
Purchases of Property, Plant and Equipment	(11,329)	(24,163)	(23,587)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(11,329)	(24,129)	(12,087)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(52)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(52)
Net Increase/(Decrease) in Cash	452	(59,158)	(27,892)
Opening Cash and Cash Equivalents	183,945	115,920	56,762
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	184,397	56,763	28,870

Aboriginal Housing Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	10,587	13,664	15,285
Other Operating Expenses	59,841	60,534	61,281
Grants and Subsidies	42,382	20,058	25,019
Appropriation Expense
Depreciation and Amortisation	20,684	20,744	21,318
Finance Costs	51
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	133,494	115,000	122,954
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	55,210	55,210	55,984
Grants and Contributions	92,833	56,483	71,585
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	20,330	...
Total Revenue	148,043	132,024	127,568
Gain/(loss) on Disposal of Non Current Assets	...	(513)	...
Other Gains/(Losses)	(1,453)	(3,392)	(1,453)
Net Result	13,097	13,119	3,161

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	10,901	12,295	3,874
Taxes Receivable
Receivables	2,631	1,449	1,500
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	13,532	13,744	5,374
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,200,624	2,154,363	2,166,512
Plant and Equipment	893	700	1,140
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	2,201,517	2,155,063	2,167,652
Total Assets	2,215,049	2,168,807	2,173,026
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,563	23,626	24,608
Other Financial Liabilities at Fair Value
Borrowings	348
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	21,563	23,626	24,956
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,577
Provisions	257	302	302
Other	...	213	213
Total Non Current Liabilities	257	515	2,092
Total Liabilities	21,820	24,141	27,048
Net Assets	2,193,229	2,144,666	2,145,978
Equity			
Accumulated Funds	952,946	979,858	983,019
Reserves	1,240,283	1,164,808	1,162,959
Capital Equity
Total Equity	2,193,229	2,144,666	2,145,978

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	10,587	13,664	15,285
Grants and Subsidies	42,382	20,058	25,019
Finance Costs	51
Equivalent Income Tax
Other Payments	59,780	62,492	61,329
Total Payments	112,749	96,214	101,684
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	55,210	55,210	55,984
Retained Taxes, Fees and Fines	(553)	...	(553)
Interest Received
Grants and Contributions	92,833	56,483	71,585
Other Receipts	...	5,646	(71)
Total Receipts	147,490	117,339	126,944
Net Cash Flows From Operating Activities	34,742	21,126	25,260
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5,955	5,955	1,960
Purchases of Property, Plant and Equipment	(51,455)	(34,989)	(35,312)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(45,500)	(29,034)	(33,352)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(329)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(329)
Net Increase/(Decrease) in Cash	(10,758)	(7,909)	(8,421)
Opening Cash and Cash Equivalents	21,659	20,204	12,295
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10,901	12,295	3,874

Biodiversity Conservation Trust of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	10,660	10,269	11,482
Other Operating Expenses	1,543	13,721	6,409
Grants and Subsidies	62,169	3,304	13,425
Appropriation Expense
Depreciation and Amortisation	...	7	3
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	74,372	27,301	31,319
Revenue			
Appropriation Revenue
Cluster Grant Revenue	10,005	10,005	15,240
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	193	1	439
Grants and Contributions	52,400	62,435	53,162
Investment Revenue	...	861	499
Retained Taxes, Fees and Fines	995
Other Revenue	846	608	499
Total Revenue	63,444	73,910	70,834
Gain/(loss) on Disposal of Non Current Assets	...	24	...
Other Gains/(Losses)	...	(20)	...
Net Result	(10,928)	46,614	39,515

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	17,294	72,716	86,209
Taxes Receivable
Receivables	38	314	314
Inventories	...	16,229	30,000
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	...	5,963	13,213
Total Current Assets	17,332	95,223	129,737
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,000
Plant and Equipment	65	48	2,556
Infrastructure Systems
Investment Properties
Intangibles	2,500
Other Assets
Total Non Current Assets	5,065	48	5,056
Total Assets	22,397	95,271	134,793
Liabilities			
Current Liabilities			
Taxes Payable
Payables	112	1,694	1,694
Other Financial Liabilities at Fair Value
Borrowings	4
Provisions	729	382	382
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	841	2,075	2,079
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3
Provisions
Other
Total Non Current Liabilities	3
Total Liabilities	841	2,075	2,082
Net Assets	21,556	93,196	132,711
Equity			
Accumulated Funds	21,556	93,196	132,711
Reserves
Capital Equity
Total Equity	21,556	93,196	132,711

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	1,059	...
Personnel Services	10,660	10,269	11,482
Grants and Subsidies	62,169	3,304	13,425
Finance Costs
Equivalent Income Tax
Other Payments	1,543	29,841	27,430
Total Payments	74,372	44,472	52,337
Receipts			
Appropriation
Cluster Grant Revenue	10,005	10,005	15,240
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	193	1	439
Retained Taxes, Fees and Fines
Interest Received	...	865	499
Grants and Contributions	52,400	62,435	53,162
Other Receipts	846	398	1,494
Total Receipts	63,444	73,704	70,834
Net Cash Flows From Operating Activities	(10,928)	29,231	18,497
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	310	15,000
Purchases of Property, Plant and Equipment	(15,000)	(4,278)	(17,500)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,500)
Net Cash Flows From Investing Activities	...	(3,968)	(5,000)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4)
Net Increase/(Decrease) in Cash	(10,928)	25,264	13,493
Opening Cash and Cash Equivalents	28,222	47,453	72,716
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	17,294	72,716	86,209

Centennial Park and Moore Park Trust

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	7,610	7,089	7,688
Other Operating Expenses	19,998	18,694	19,875
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,772	6,373	7,417
Finance Costs	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	34,380	32,155	34,981
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,542	1,342	4,175
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	26,468	24,749	28,923
Grants and Contributions	5,579	17,162	4,211
Investment Revenue	116	287	119
Retained Taxes, Fees and Fines	434	410	419
Other Revenue	1,391	1,072	1,000
Total Revenue	37,530	45,020	38,847
Gain/(loss) on Disposal of Non Current Assets	...	(2,463)	...
Other Gains/(Losses)	(62)	(7)	...
Net Result	3,088	10,395	3,866

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,399	6,182	2,087
Taxes Receivable
Receivables	2,189	2,281	2,797
Inventories	175	179	218
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,763	8,641	5,102
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	688,042	743,214	755,537
Plant and Equipment	2,113	712	468
Infrastructure Systems	444,635	456,788	472,723
Investment Properties
Intangibles	968	2,093	1,949
Other Assets	...	417	2,915
Total Non Current Assets	1,135,758	1,203,224	1,233,592
Total Assets	1,140,521	1,211,865	1,238,694
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,644	3,568	3,762
Other Financial Liabilities at Fair Value
Borrowings	63
Provisions	839	839	739
Other	2,212	2,056	2,058
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,694	6,463	6,622
Non Current Liabilities			
Taxes Payable
Payables	...	38	265
Other Financial Liabilities at Fair Value
Borrowings	40
Provisions
Other	669
Total Non Current Liabilities	669	38	305
Total Liabilities	6,364	6,501	6,927
Net Assets	1,134,158	1,205,364	1,231,767
Equity			
Accumulated Funds	652,426	664,108	667,973
Reserves	481,732	541,257	563,795
Capital Equity
Total Equity	1,134,158	1,205,364	1,231,767

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	7,610	7,089	7,688
Grants and Subsidies
Finance Costs	1
Equivalent Income Tax
Other Payments	24,193	24,579	17,802
Total Payments	31,803	31,668	25,491
Receipts			
Appropriation
Cluster Grant Revenue	3,542	1,342	4,175
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	26,411	24,751	28,329
Retained Taxes, Fees and Fines
Interest Received	28	100	119
Grants and Contributions	3,664	13,462	2,922
Other Receipts	6,115	7,257	(2,716)
Total Receipts	39,759	46,911	32,829
Net Cash Flows From Operating Activities	7,956	15,243	7,338
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	35	...
Purchases of Property, Plant and Equipment	(15,131)	(20,213)	(11,368)
Proceeds from Sale of Investments	7,467	7,594	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(7,664)	(12,584)	(11,368)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(65)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(65)
Net Increase/(Decrease) in Cash	292	2,659	(4,095)
Opening Cash and Cash Equivalents	2,107	3,523	6,182
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,399	6,182	2,087

Hunter and Central Coast Development Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	131	11	11
Personnel Services Expenses	5,212	5,465	6,439
Other Operating Expenses	47,231	43,271	61,461
Grants and Subsidies	26,785	4,994	38,113
Appropriation Expense
Depreciation and Amortisation	...	620	1,029
Finance Costs	...	7	3
Other Expenses	...	1,035	...
TOTAL EXPENSES EXCLUDING LOSSES	79,359	55,404	107,056
Revenue			
Appropriation Revenue
Cluster Grant Revenue	12,112	8,188	16,997
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	49,381	47,639	56,684
Grants and Contributions	3,856	4,958	2,562
Investment Revenue	49	955	649
Retained Taxes, Fees and Fines
Other Revenue	365	5,476	96
Total Revenue	65,763	67,216	76,987
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(13,596)	11,812	(30,068)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	17,075	41,773	54,948
Taxes Receivable
Receivables	295	899	1,200
Inventories	17,000	11,670	9,282
Financial Assets at Fair Value	...	30,000	...
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	34,370	84,342	65,430
Non Current Assets			
Taxes Receivable
Receivables
Inventories	27,540	33,621	29,468
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	14,750	14,822
Plant and Equipment	216	282	109
Infrastructure Systems	...	12,279	12,303
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	27,756	60,932	56,702
Total Assets	62,126	145,273	122,131
Liabilities			
Current Liabilities			
Taxes Payable
Payables	646	7,797	14,649
Other Financial Liabilities at Fair Value
Borrowings	57
Provisions	440	449	460
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,086	8,246	15,166
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	6
Provisions	30	30	30
Other
Total Non Current Liabilities	30	30	36
Total Liabilities	1,116	8,276	15,202
Net Assets	61,010	136,998	106,929
Equity			
Accumulated Funds	61,010	136,998	106,929
Reserves
Capital Equity
Total Equity	61,010	136,998	106,929

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	131	12	11
Personnel Services	5,212	5,465	6,439
Grants and Subsidies	26,785	4,994	38,113
Finance Costs	...	7	3
Equivalent Income Tax
Other Payments	42,160	32,833	48,257
Total Payments	74,288	43,312	92,823
Receipts			
Appropriation
Cluster Grant Revenue	12,112	8,188	16,997
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	49,381	47,438	56,684
Retained Taxes, Fees and Fines
Interest Received	49	847	604
Grants and Contributions	3,856	4,958	2,562
Other Receipts	365	5,685	96
Total Receipts	65,763	67,116	76,942
Net Cash Flows From Operating Activities	(8,525)	23,804	(15,880)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(98)	(800)
Proceeds from Sale of Investments	...	(25,000)	30,000
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(25,098)	29,200
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(145)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(145)
Net Increase/(Decrease) in Cash	(8,525)	(1,294)	13,175
Opening Cash and Cash Equivalents	25,600	43,067	41,773
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	17,075	41,773	54,948

Lands Administration Ministerial Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	207	...
Personnel Services Expenses
Other Operating Expenses	2,393	2,212	2,194
Grants and Subsidies	1,914	13,554	1,904
Appropriation Expense
Depreciation and Amortisation	708	2,132	734
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,015	18,105	4,831
Revenue			
Appropriation Revenue
Cluster Grant Revenue	102	102	(4,308)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity	(2,000)	(600)	(100)
Sales of Goods and Services	4,225	5,455	4,484
Grants and Contributions	...	685	...
Investment Revenue	990	1,089	727
Retained Taxes, Fees and Fines	(0)
Other Revenue	...	6	...
Total Revenue	3,317	6,737	804
Gain/(loss) on Disposal of Non Current Assets	...	(1,034)	...
Other Gains/(Losses)	(200)	(3,524)	(200)
Net Result	(1,898)	(15,925)	(4,227)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	41,677	43,694	40,257
Taxes Receivable
Receivables	3,822	2,106	2,106
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	45,499	45,800	42,362
Non Current Assets			
Taxes Receivable
Receivables	10,446	6,352	6,312
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	136,140	149,833	147,189
Plant and Equipment	...	207	181
Infrastructure Systems	385	5,136	5,108
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	146,971	161,529	158,792
Total Assets	192,470	207,329	201,154
Liabilities			
Current Liabilities			
Taxes Payable
Payables	291	616	616
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,135	2,052	104
Other	...	603	603
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,426	3,271	1,323
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	1,426	3,271	1,323
Net Assets	191,044	204,059	199,831
Equity			
Accumulated Funds	188,186	204,059	199,831
Reserves	2,858
Capital Equity
Total Equity	191,044	204,059	199,831

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	207	...
Personnel Services
Grants and Subsidies	420	5,070	440
Finance Costs
Equivalent Income Tax
Other Payments	2,393	2,205	3,194
Total Payments	2,813	7,482	3,634
Receipts			
Appropriation
Cluster Grant Revenue	102	102	(4,308)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(2,000)	(600)	(1,048)
Sale of Goods and Services	4,225	5,455	4,484
Retained Taxes, Fees and Fines	(200)	(200)	(200)
Interest Received	990	1,089	727
Grants and Contributions	...	60	...
Other Receipts	...	(1)	40
Total Receipts	3,117	5,904	(304)
Net Cash Flows From Operating Activities	304	(1,578)	(3,938)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	500	500	500
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	500	500	500
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	804	(1,078)	(3,438)
Opening Cash and Cash Equivalents	40,873	44,772	43,694
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	41,677	43,694	40,257

Local Land Services

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	105,078	112,610	107,596
Personnel Services Expenses
Other Operating Expenses	80,213	80,527	72,797
Grants and Subsidies	19,138	23,625	26,998
Appropriation Expense
Depreciation and Amortisation	3,854	3,854	7,813
Finance Costs	1,014
Other Expenses	...	1,734	...
TOTAL EXPENSES EXCLUDING LOSSES	208,284	222,349	216,219
Revenue			
Appropriation Revenue
Cluster Grant Revenue	81,225	132,172	123,795
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,772	4,064	3,919
Transfers to the Crown Entity
Sales of Goods and Services	7,175	44,078	46,185
Grants and Contributions	...	4,850	120
Investment Revenue	500	500	400
Retained Taxes, Fees and Fines	51,858	15	...
Other Revenue	68,124	38,674	37,243
Total Revenue	212,653	224,354	211,662
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	4,370	2,004	(4,557)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	40,261	41,029	26,413
Taxes Receivable
Receivables	9,850	7,116	7,542
Inventories	1,300	1,300	1,300
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	102	102	102
Total Current Assets	51,512	49,547	35,357
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	574,117	574,117	599,998
Plant and Equipment	2,980	2,580	7,050
Infrastructure Systems	20,904	20,904	20,526
Investment Properties
Intangibles	10,298	10,298	19,693
Other Assets
Total Non Current Assets	608,299	607,899	647,267
Total Assets	659,812	657,446	682,625
Liabilities			
Current Liabilities			
Taxes Payable
Payables	10,520	13,291	13,542
Other Financial Liabilities at Fair Value
Borrowings	4,380
Provisions	8,700	8,700	8,700
Other	1,500	1,500	1,500
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	20,720	23,491	28,122
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	25,104
Provisions	1,200	1,200	1,200
Other	700	700	700
Total Non Current Liabilities	1,900	1,900	27,004
Total Liabilities	22,620	25,391	55,126
Net Assets	637,192	632,055	627,499
Equity			
Accumulated Funds	521,641	516,505	511,948
Reserves	115,550	115,550	115,550
Capital Equity
Total Equity	637,192	632,055	627,499

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	101,282	112,341	103,677
Personnel Services
Grants and Subsidies	19,138	23,625	26,998
Finance Costs	1,014
Equivalent Income Tax
Other Payments	84,039	97,730	72,546
Total Payments	204,459	233,696	204,236
Receipts			
Appropriation
Cluster Grant Revenue	81,225	132,172	123,795
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,175	37,792	45,759
Retained Taxes, Fees and Fines	51,858	15	...
Interest Received	500	500	400
Grants and Contributions	...	4,850	120
Other Receipts	70,124	39,128	37,243
Total Receipts	210,881	214,457	207,317
Net Cash Flows From Operating Activities	6,422	(19,239)	3,081
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	400	...
Purchases of Property, Plant and Equipment	(1,250)	...	(3,250)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(9,517)	(2,550)	(9,814)
Net Cash Flows From Investing Activities	(10,767)	(2,150)	(13,064)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,633)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,633)
Net Increase/(Decrease) in Cash	(4,345)	(21,389)	(14,616)
Opening Cash and Cash Equivalents	44,606	62,418	41,029
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	40,261	41,029	26,413

Luna Park Reserve Trust

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,179	1,807	1,199
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	858	870	879
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,037	2,677	2,078
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,944	942	1,980
Grants and Contributions
Investment Revenue	104	936	106
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	2,049	1,878	2,087
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	11	(798)	9

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,231	1,944	2,830
Taxes Receivable
Receivables	216	559	559
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,447	2,503	3,389
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	33,749	34,170	34,063
Plant and Equipment
Infrastructure Systems	7,181	7,346	7,016
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	40,930	41,516	41,079
Total Assets	44,377	44,019	44,468
Liabilities			
Current Liabilities			
Taxes Payable
Payables	541	444	444
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	541	444	444
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	541	444	444
Net Assets	43,836	43,575	44,024
Equity			
Accumulated Funds	8,360	7,803	7,810
Reserves	35,476	35,772	36,214
Capital Equity
Total Equity	43,836	43,575	44,024

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,348	1,817	1,030
Total Payments	1,348	1,817	1,030
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,944	942	1,980
Retained Taxes, Fees and Fines
Interest Received	104	32	138
Grants and Contributions
Other Receipts	167	11	(203)
Total Receipts	2,216	985	1,916
Net Cash Flows From Operating Activities	867	(832)	886
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(286)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	904	...
Net Cash Flows From Investing Activities	...	618	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	867	(214)	886
Opening Cash and Cash Equivalents	2,364	2,158	1,944
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,231	1,944	2,830

NSW Food Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	19,562	17,068	18,918
Grants and Subsidies	560	560	567
Appropriation Expense
Depreciation and Amortisation	1,277	1,277	1,277
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	21,399	18,905	20,762
Revenue			
Appropriation Revenue
Cluster Grant Revenue	10,714	...	6,222
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	2,196	2,196	2,183
Grants and Contributions
Investment Revenue	400	400	405
Retained Taxes, Fees and Fines	7,949	7,949	8,100
Other Revenue
Total Revenue	21,259	10,545	16,910
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(140)	(8,359)	(3,852)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	19,534	14,278	10,603
Taxes Receivable
Receivables	1,504	1,046	1,046
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	21,038	15,324	11,649
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,008	8,001	7,774
Plant and Equipment	173	181	81
Infrastructure Systems
Investment Properties
Intangibles	2,759	2,731	2,881
Other Assets
Total Non Current Assets	10,940	10,913	10,736
Total Assets	31,977	26,238	22,385
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,699	1,149	1,149
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,699	1,149	1,149
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,699	1,149	1,149
Net Assets	29,278	25,088	21,236
Equity			
Accumulated Funds	25,856	21,666	17,814
Reserves	3,422	3,422	3,422
Capital Equity
Total Equity	29,278	25,088	21,236

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	560	560	567
Finance Costs
Equivalent Income Tax
Other Payments	21,412	33,927	20,768
Total Payments	21,972	34,487	21,335
Receipts			
Appropriation
Cluster Grant Revenue	10,714	...	6,222
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,196	2,196	2,183
Retained Taxes, Fees and Fines
Interest Received	400	400	405
Grants and Contributions
Other Receipts	9,799	8,249	9,950
Total Receipts	23,109	10,845	18,760
Net Cash Flows From Operating Activities	1,137	(23,642)	(2,575)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(200)	(50)	(200)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(900)	(970)	(900)
Net Cash Flows From Investing Activities	(1,100)	(1,020)	(1,100)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	37	(24,662)	(3,675)
Opening Cash and Cash Equivalents	19,497	38,940	14,278
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	19,534	14,278	10,603

Planning Ministerial Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	48	48	48
Personnel Services Expenses	...	3,078	3,579
Other Operating Expenses	13,584	10,506	12,795
Grants and Subsidies	62,000	6,242	78,500
Appropriation Expense
Depreciation and Amortisation	2,439	3,875	799
Finance Costs	14,556	14,556	14,556
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	92,627	38,305	110,277
Revenue			
Appropriation Revenue
Cluster Grant Revenue	...	54,000	12,500
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,581	2,504	1,474
Grants and Contributions	...	2,920	19,500
Investment Revenue	3,131	1,722	3,108
Retained Taxes, Fees and Fines	8,716	8,716	8,716
Other Revenue	...	909	...
Total Revenue	13,427	70,770	45,298
Gain/(loss) on Disposal of Non Current Assets	18,596	18,596	18,596
Other Gains/(Losses)
Net Result	(60,604)	51,061	(46,383)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	18,045	60,588	37,504
Taxes Receivable
Receivables	1,962	3,337	3,337
Inventories
Financial Assets at Fair Value
Other Financial Assets	72,973	6,087	6,087
Other	120
Assets Held For Sale	826	651	651
Total Current Assets	93,926	70,663	47,579
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,641,466	2,022,848	1,809,674
Plant and Equipment	997	822	792
Infrastructure Systems
Investment Properties
Intangibles	189	188	188
Other Assets
Total Non Current Assets	1,642,652	2,023,858	1,810,654
Total Assets	1,736,578	2,094,520	1,858,232
Liabilities			
Current Liabilities			
Taxes Payable
Payables	13,803	108,104	8,104
Other Financial Liabilities at Fair Value
Borrowings	18,269	17,822	17,822
Provisions
Other	481	4,708	4,708
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	32,553	130,634	30,634
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	194,484	175,887	200,887
Provisions
Other
Total Non Current Liabilities	194,484	175,887	200,887
Total Liabilities	227,037	306,521	231,521
Net Assets	1,509,541	1,787,999	1,626,711
Equity			
Accumulated Funds	584,145	752,462	611,174
Reserves	925,396	1,035,537	1,015,537
Capital Equity
Total Equity	1,509,541	1,787,999	1,626,711

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	48	48	48
Personnel Services	...	3,078	3,579
Grants and Subsidies	7,000	4,242	4,000
Finance Costs	14,556	14,556	14,556
Equivalent Income Tax
Other Payments	17,584	(89,492)	16,795
Total Payments	39,188	(67,569)	38,978
Receipts			
Appropriation
Cluster Grant Revenue	...	54,000	12,500
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,581	2,504	1,474
Retained Taxes, Fees and Fines
Interest Received	3,131	1,722	3,108
Grants and Contributions	19,500
Other Receipts	12,716	9,625	12,716
Total Receipts	17,427	67,851	49,298
Net Cash Flows From Operating Activities	(21,761)	135,419	10,320
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	43,596	43,596	43,596
Purchases of Property, Plant and Equipment	(65,000)	(217,478)	(102,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(21,404)	(173,882)	(58,404)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	25,000	25,000	25,000
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	25,000	25,000	25,000
Net Increase/(Decrease) in Cash	(18,165)	(13,463)	(23,084)
Opening Cash and Cash Equivalents	29,210	67,051	60,588
Reclassification of Cash Equivalents	7,000	7,000	...
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	18,045	60,588	37,504

Property NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	49,538	50,837	50,980
Other Operating Expenses	580,505	587,944	128,373
Grants and Subsidies	20,275	29,137	94,238
Appropriation Expense
Depreciation and Amortisation	25,634	25,634	70,234
Finance Costs	4,808	5,797	99,722
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	680,760	699,349	443,546
Revenue			
Appropriation Revenue
Cluster Grant Revenue	60,959	72,724	28,600
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	625,113	607,121	232,530
Grants and Contributions	7,000
Investment Revenue	5,880	6,115	71,581
Retained Taxes, Fees and Fines
Other Revenue	650	650	...
Total Revenue	692,602	686,609	339,711
Gain/(loss) on Disposal of Non Current Assets	14,122	7,834	309
Other Gains/(Losses)	(300)	(347)	...
Net Result	25,663	(5,252)	(103,526)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	30,888	46,419	45,265
Taxes Receivable
Receivables	67,821	50,877	48,564
Inventories
Financial Assets at Fair Value
Other Financial Assets	301,684
Other	41,360	21,211	21,635
Assets Held For Sale
Total Current Assets	140,070	118,507	417,147
Non Current Assets			
Taxes Receivable
Receivables	76,263	76,263	77,261
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,249,409	1,149,931	1,656,777
Plant and Equipment	1,517	4,765	(4,135)
Infrastructure Systems
Investment Properties
Intangibles	2,810	4,097	1,717
Other Assets	177,996	239,023	2,070,646
Total Non Current Assets	1,507,994	1,474,079	3,802,265
Total Assets	1,648,063	1,592,586	4,219,412
Liabilities			
Current Liabilities			
Taxes Payable
Payables	39,800	33,005	30,785
Other Financial Liabilities at Fair Value
Borrowings	339,568
Provisions	41,579	24,157	30,930
Other	10,702	11,083	14,761
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	92,082	68,245	416,044
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	34,398	34,398	2,440,979
Provisions	124,051	197,461	191,721
Other	151,818	58,152	50,457
Total Non Current Liabilities	310,267	290,012	2,683,157
Total Liabilities	402,349	358,258	3,099,201
Net Assets	1,245,715	1,234,328	1,120,211
Equity			
Accumulated Funds	945,676	889,584	775,467
Reserves	300,039	344,744	344,744
Capital Equity
Total Equity	1,245,715	1,234,328	1,120,211

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	49,538	50,837	50,980
Grants and Subsidies	19,515	24,868	9,238
Finance Costs	4,808	2,577	99,435
Equivalent Income Tax
Other Payments	593,541	664,248	123,694
Total Payments	667,402	742,531	283,348
Receipts			
Appropriation
Cluster Grant Revenue	60,959	72,724	28,600
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(5,530)	(8,402)	(10,590)
Sale of Goods and Services	627,830	620,639	232,224
Retained Taxes, Fees and Fines
Interest Received	5,880	6,115	65,924
Grants and Contributions	7,000
Other Receipts	(15,556)	17,904	(835)
Total Receipts	673,583	708,980	322,323
Net Cash Flows From Operating Activities	6,180	(33,551)	38,975
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	41,776	48,701	1,109
Purchases of Property, Plant and Equipment	(131,917)	(127,747)	220,995
Proceeds from Sale of Investments	...	(940)	302,148
Purchases of Investments	(232,564)
Advances Repayments Received
Advances made
Other Investing	(585)	(4,529)	3,849
Net Cash Flows From Investing Activities	(90,726)	(84,514)	295,536
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(335,666)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(335,666)
Net Increase/(Decrease) in Cash	(84,546)	(118,064)	(1,154)
Opening Cash and Cash Equivalents	115,434	164,484	46,419
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	30,888	46,419	45,265

Water Administration Ministerial Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	52,573	64,408	43,780
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,308	4,308	4,308
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	56,881	68,716	48,088
Revenue			
Appropriation Revenue
Cluster Grant Revenue	39,634	36,024	(278)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	43,300	51,581	44,057
Grants and Contributions
Investment Revenue	...	74	...
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	82,934	87,679	43,779
Gain/(loss) on Disposal of Non Current Assets	...	(264)	...
Other Gains/(Losses)
Net Result	26,053	18,698	(4,309)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	(1)
Taxes Receivable
Receivables	(2,900)	(740)	(740)
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	755	3,465	3,465
Assets Held For Sale
Total Current Assets	(2,145)	2,725	2,724
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	15,634	6,875	6,731
Plant and Equipment	222	241	157
Infrastructure Systems	785,959	785,716	781,720
Investment Properties
Intangibles	460	465	381
Other Assets
Total Non Current Assets	802,275	793,297	788,989
Total Assets	800,130	796,022	791,714
Liabilities			
Current Liabilities			
Taxes Payable
Payables	(2,606)	4,896	4,896
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	...	2,449	2,449
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	(2,606)	7,345	7,345
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	(2,606)	7,345	7,345
Net Assets	802,736	788,677	784,369
Equity			
Accumulated Funds	672,761	658,702	654,393
Reserves	129,975	129,975	129,975
Capital Equity
Total Equity	802,736	788,677	784,369

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	55,934	59,868	43,780
Total Payments	55,934	59,868	43,780
Receipts			
Appropriation
Cluster Grant Revenue	39,634	36,024	(278)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	43,300	51,581	44,057
Retained Taxes, Fees and Fines
Interest Received	...	74	...
Grants and Contributions	...	-	...
Other Receipts	4,000	3,189	...
Total Receipts	86,934	90,868	43,779
Net Cash Flows From Operating Activities	31,000	31,000	(1)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(31,000)	(31,000)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(31,000)	(31,000)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1)
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	(1)

Western Sydney Parklands Trust

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(1)
Personnel Services Expenses	3,032	2,534	3,038
Other Operating Expenses	5,249	5,763	5,182
Grants and Subsidies	...	66	...
Appropriation Expense
Depreciation and Amortisation	4,592	2,899	4,591
Finance Costs	45
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	12,873	11,262	12,855
Revenue			
Appropriation Revenue
Cluster Grant Revenue	4,033	4,033	37,391
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	9,082	8,505	9,753
Grants and Contributions	115	62	120
Investment Revenue	477	967	372
Retained Taxes, Fees and Fines	...	30	...
Other Revenue	3,193	3,052	493
Total Revenue	16,901	16,649	48,129
Gain/(loss) on Disposal of Non Current Assets	...	(50)	...
Other Gains/(Losses)
Net Result	4,028	5,336	35,274

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,000	5,442	7,504
Taxes Receivable
Receivables	246	4,230	4,230
Inventories
Financial Assets at Fair Value
Other Financial Assets	19,762	19,485	1,473
Other
Assets Held For Sale
Total Current Assets	23,008	29,157	13,207
Non Current Assets			
Taxes Receivable
Receivables	44,622	60,246	60,246
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	667,284	720,741	722,138
Plant and Equipment	1,899	3,567	3,351
Infrastructure Systems	118,930	108,125	159,849
Investment Properties
Intangibles	1,288	198	198
Other Assets
Total Non Current Assets	834,023	892,877	945,782
Total Assets	857,031	922,034	958,989
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,295	9,886	9,886
Other Financial Liabilities at Fair Value
Borrowings	216
Provisions	55	288	236
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,350	10,174	10,338
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,517
Provisions	364	170	170
Other	14,936	10,509	10,509
Total Non Current Liabilities	15,300	10,679	12,196
Total Liabilities	18,650	20,853	22,534
Net Assets	838,381	901,181	936,455
Equity			
Accumulated Funds	599,623	601,588	636,861
Reserves	238,758	299,593	299,593
Capital Equity
Total Equity	838,381	901,181	936,455

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(1)
Personnel Services	3,032	2,534	3,038
Grants and Subsidies	...	66	...
Finance Costs	45
Equivalent Income Tax
Other Payments	6,314	3,913	4,114
Total Payments	9,346	6,513	7,196
Receipts			
Appropriation
Cluster Grant Revenue	4,033	4,033	37,391
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	9,082	9,595	9,753
Retained Taxes, Fees and Fines
Interest Received	477	890	372
Grants and Contributions	115	62	120
Other Receipts	4,313	2,413	(627)
Total Receipts	18,021	16,992	47,009
Net Cash Flows From Operating Activities	8,675	10,479	39,813
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(25,971)	(20,883)	(55,560)
Proceeds from Sale of Investments
Purchases of Investments	...	(4,643)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(25,971)	(25,526)	(55,560)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(203)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(203)
Net Increase/(Decrease) in Cash	(17,296)	(15,047)	(15,950)
Opening Cash and Cash Equivalents	12,399	8,922	5,442
Reclassification of Cash Equivalents	7,897	11,567	18,012
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,000	5,442	7,504

Department of Industry (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	499,996	553,355	...
Personnel Services Expenses
Other Operating Expenses	380,677	367,416	...
Grants and Subsidies	2,607,132	2,486,414	...
Appropriation Expense
Depreciation and Amortisation	77,426	86,351	...
Finance Costs	...	1,200	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,565,230	3,494,736	...
Revenue			
Appropriation Revenue	3,231,727	3,320,486	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	18,928	19,283	...
Transfers to the Crown Entity	(62,434)	(62,434)	...
Sales of Goods and Services	179,434	201,733	...
Grants and Contributions	110,165	143,214	...
Investment Revenue	26,839	25,122	...
Retained Taxes, Fees and Fines
Other Revenue	34,696	50,080	...
Total Revenue	3,539,355	3,697,485	...
Gain/(loss) on Disposal of Non Current Assets	8,425	5,221	...
Other Gains/(Losses)	...	(3,600)	...
Net Result	(17,450)	204,370	...

Balance Sheet

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	123,650	487,170	...
Taxes Receivable
Receivables	168,298	161,265	...
Inventories	4,933	4,294	...
Financial Assets at Fair Value	6,104	5,181	...
Other Financial Assets
Other
Assets Held For Sale	105
Total Current Assets	303,090	657,910	...
Non Current Assets			
Taxes Receivable
Receivables	120,561	128,169	...
Inventories	5,666	7,719	...
Financial Assets at Fair Value	7,698	6,379	...
Equity Investments	30	40	...
Property, Plant and Equipment -			
Land and Building	5,358,716	5,590,086	...
Plant and Equipment	47,565	41,843	...
Infrastructure Systems	1,397,157	1,769,979	...
Investment Properties
Intangibles	211,019	205,077	...
Other Assets
Total Non Current Assets	7,148,412	7,749,291	...
Total Assets	7,451,502	8,407,201	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	141,652	348,917	...
Other Financial Liabilities at Fair Value
Borrowings
Provisions	82,558	71,993	...
Other	31,832	28,814	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	256,042	449,725	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings
Provisions	7,497	13,923	...
Other
Total Non Current Liabilities	7,497	13,923	...
Total Liabilities	263,539	463,647	...
Net Assets	7,187,963	7,943,554	...
Equity			
Accumulated Funds	6,466,528	6,661,384	...
Reserves	721,435	1,282,170	...
Capital Equity
Total Equity	7,187,963	7,943,554	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	479,411	534,072	...
Personnel Services
Grants and Subsidies	2,533,555	2,469,328	...
Finance Costs	...	1,200	...
Equivalent Income Tax
Other Payments	446,849	367,415	...
Total Payments	3,459,815	3,372,016	...
Receipts			
Appropriation	3,231,727	3,320,486	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(62,434)	(62,434)	...
Sale of Goods and Services	179,433	195,114	...
Retained Taxes, Fees and Fines
Interest Received	26,839	25,122	...
Grants and Contributions	110,165	136,678	...
Other Receipts	101,166	56,699	...
Total Receipts	3,586,896	3,671,666	...
Net Cash Flows From Operating Activities	127,081	299,650	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	26,049	26,008	...
Purchases of Property, Plant and Equipment	(85,860)	(65,404)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(10,558)	(10,558)	...
Net Cash Flows From Investing Activities	(70,369)	(49,954)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	24,000	24,000	...
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities	(24,000)	(24,000)	...
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	56,712	249,697	...
Opening Cash and Cash Equivalents	66,939	237,474	487,170
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(487,170)
Closing Cash and Cash Equivalents	123,651	487,170	...

Department of Planning and Environment (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	295,601	295,226	...
Personnel Services Expenses
Other Operating Expenses	197,236	231,313	...
Grants and Subsidies	2,163,837	2,055,943	...
Appropriation Expense
Depreciation and Amortisation	16,508	16,547	...
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,673,181	2,599,029	...
Revenue			
Appropriation Revenue	2,538,126	2,203,908	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,414	11,001	...
Transfers to the Crown Entity
Sales of Goods and Services	254,048	259,967	...
Grants and Contributions	241,793	141,271	...
Investment Revenue	1,396	6,587	...
Retained Taxes, Fees and Fines
Other Revenue	5,477	11,394	...
Total Revenue	3,045,254	2,634,129	...
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	372,073	35,100	...

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	313,285	357,578	...
Taxes Receivable
Receivables	69,078	64,353	...
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	382,363	421,931	...
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	4,475	4,475	...
Equity Investments	9
Property, Plant and Equipment -			
Land and Building	671,870	375,209	...
Plant and Equipment	38,319	15,689	...
Infrastructure Systems	93	9,847	...
Investment Properties	-	-	...
Intangibles	61,021	67,203	...
Other Assets
Total Non Current Assets	775,787	472,423	...
Total Assets	1,158,150	894,354	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	79,039	114,299	...
Other Financial Liabilities at Fair Value
Borrowings
Provisions	19,491	28,383	...
Other	18,329	35,792	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	116,859	178,474	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,414	2,675	...
Other	746	13	...
Total Non Current Liabilities	3,160	2,688	...
Total Liabilities	120,019	181,162	...
Net Assets	1,038,131	713,192	...
Equity			
Accumulated Funds	1,038,131	704,251	...
Reserves	...	8,941	...
Capital Equity
Total Equity	1,038,131	713,192	...

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	291,187	284,225	...
Personnel Services
Grants and Subsidies	2,145,221	2,021,245	...
Finance Costs
Equivalent Income Tax
Other Payments	177,331	206,409	...
Total Payments	2,613,740	2,511,879	...
Receipts			
Appropriation	2,538,126	2,203,909	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	254,048	260,046	...
Retained Taxes, Fees and Fines
Interest Received	1,396	6,587	...
Grants and Contributions	202,403	91,881	...
Other Receipts	6,347	11,394	...
Total Receipts	3,002,321	2,573,817	...
Net Cash Flows From Operating Activities	388,581	61,938	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(377,977)	(79,161)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(20,790)	(14,461)	...
Net Cash Flows From Investing Activities	(398,767)	(93,622)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(10,186)	(31,684)	-
Opening Cash and Cash Equivalents	323,471	389,262	357,578
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(357,578)
Closing Cash and Cash Equivalents	313,285	357,578	...

Office of Environment and Heritage (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	488,214	473,729	...
Personnel Services Expenses
Other Operating Expenses	333,627	296,798	...
Grants and Subsidies	233,908	209,221	...
Appropriation Expense
Depreciation and Amortisation	108,090	106,611	...
Finance Costs	2,297	1,010	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,166,136	1,087,369	...
Revenue			
Appropriation Revenue
Cluster Grant Revenue	498,355	482,976	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	23,974	13,918	...
Transfers to the Crown Entity
Sales of Goods and Services	214,090	213,552	...
Grants and Contributions	355,682	345,161	...
Investment Revenue	319	12,642	...
Retained Taxes, Fees and Fines	3,339	3,089	...
Other Revenue	39,241	63,791	...
Total Revenue	1,135,001	1,135,130	...
Gain/(loss) on Disposal of Non Current Assets	860	124	...
Other Gains/(Losses)	(100)	(100)	...
Net Result	(30,375)	47,785	...

Balance Sheet

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	252,909	338,771	...
Taxes Receivable
Receivables	56,147	75,847	...
Inventories	743	741	...
Financial Assets at Fair Value	18	18	...
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	309,816	415,378	...
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,538,783	2,452,375	...
Plant and Equipment	53,567	58,944	...
Infrastructure Systems	1,319,982	1,856,689	...
Investment Properties
Intangibles	209,574	212,673	...
Other Assets
Total Non Current Assets	4,121,906	4,580,682	...
Total Assets	4,431,723	4,996,059	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	10,958	15,750	...
Other Financial Liabilities at Fair Value
Borrowings	...	2,300	...
Provisions	70,053	69,557	...
Other	110	110	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	81,121	87,717	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings	40,691	30,164	...
Provisions	5,639	5,590	...
Other
Total Non Current Liabilities	46,330	35,754	...
Total Liabilities	127,451	123,471	...
Net Assets	4,304,271	4,872,588	...
Equity			
Accumulated Funds	3,847,980	3,983,194	...
Reserves	456,291	889,394	...
Capital Equity
Total Equity	4,304,271	4,872,588	...

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	460,854	456,425	...
Personnel Services
Grants and Subsidies	233,908	209,221	...
Finance Costs	2,297
Equivalent Income Tax
Other Payments	340,850	325,174	...
Total Payments	1,037,909	990,820	...
Receipts			
Appropriation
Cluster Grant Revenue	498,355	482,976	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	214,364	213,826	...
Retained Taxes, Fees and Fines
Interest Received	1,885	3,500	...
Grants and Contributions	354,982	340,631	...
Other Receipts	49,702	69,319	...
Total Receipts	1,119,289	1,110,252	...
Net Cash Flows From Operating Activities	81,380	119,432	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,695	2,695	...
Purchases of Property, Plant and Equipment	(71,313)	(60,165)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(17,962)	(21,349)	...
Net Cash Flows From Investing Activities	(86,580)	(78,819)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(5,200)	40,613	...
Opening Cash and Cash Equivalents	258,109	298,158	338,771
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(338,771)
Closing Cash and Cash Equivalents	252,909	338,771	...

Office of Local Government (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	16,705	15,764	...
Personnel Services Expenses
Other Operating Expenses	9,430	12,430	...
Grants and Subsidies	201,603	232,330	...
Appropriation Expense
Depreciation and Amortisation	896	896	...
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	228,635	261,421	...
Revenue			
Appropriation Revenue
Cluster Grant Revenue	207,434	239,654	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	338	338	...
Transfers to the Crown Entity
Sales of Goods and Services	5,193	5,618	...
Grants and Contributions	7,435	7,563	...
Investment Revenue
Retained Taxes, Fees and Fines	6,838	6,838	...
Other Revenue	...	169	...
Total Revenue	227,239	260,181	...
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,396)	(1,240)	...

Balance Sheet

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	6,136	4,162	...
Taxes Receivable
Receivables	5,238	3,388	...
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,374	7,550	...
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	343	265	...
Infrastructure Systems
Investment Properties
Intangibles	2,502	4,022	...
Other Assets
Total Non Current Assets	2,845	4,287	...
Total Assets	14,219	11,837	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,478	5,652	...
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,233	2,131	...
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,711	7,783	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings
Provisions	343	304	...
Other
Total Non Current Liabilities	343	304	...
Total Liabilities	10,054	8,087	...
Net Assets	4,165	3,750	...
Equity			
Accumulated Funds	4,165	3,750	...
Reserves
Capital Equity
Total Equity	4,165	3,750	...

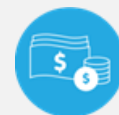
Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	16,367	15,426	...
Personnel Services
Grants and Subsidies	201,603	232,330	...
Finance Costs
Equivalent Income Tax
Other Payments	9,505	12,432	...
Total Payments	227,475	260,189	...
Receipts			
Appropriation
Cluster Grant Revenue	207,434	239,654	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,193	5,619	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	7,435	7,563	...
Other Receipts	6,913	7,007	...
Total Receipts	226,975	259,844	...
Net Cash Flows From Operating Activities	(500)	(345)	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(105)	(105)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(40)	(3,055)	...
Net Cash Flows From Investing Activities	(145)	(3,160)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(645)	(3,505)	...
Opening Cash and Cash Equivalents	6,781	7,667	4,162
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(4,162)
Closing Cash and Cash Equivalents	6,136	4,162	...

5. PREMIER AND CABINET CLUSTER

5.1 Introduction

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier and the Cabinet to deliver the Government's objectives. It brings the voice of Aboriginal people into policy making, develops arts and culture, protects and preserves the State's heritage, coordinates policy and services, and facilitates stewardship of the public service.



\$1.8 billion

Recurrent Expenses 2019-20



\$840 million

Capital Expenditure 2019-20

Contribution to the Government's Priorities

The Premier and Cabinet cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

State Outcomes delivered by Premier and Cabinet cluster

State Outcome	Description
Effective and coordinated government	Coordinating government policy initiatives, overseeing infrastructure investment and facilitating the delivery of key urban renewal precincts.
Accountable and responsible government	Ensuring a robust democracy, upholding the integrity of Government, fighting corruption, enhancing public sector capability and improving service delivery.
Empowering Aboriginal communities	Transforming the relationship between Aboriginal people and the NSW Government through the delivery of Opportunity, Choice, Healing, Responsibility and Empowerment (OCHRE).
Excellence in arts, culture and heritage	Developing and supporting arts and culture, increasing attendance at cultural events, and sustaining cultural precincts and infrastructure. Protecting, preserving and enabling public access to our State's heritage.

5.2 2019-20 Budget Highlights

In 2019-20, the Premier and Cabinet cluster will spend \$2.7 billion (\$1.8 billion recurrent expenses and \$839.5 million capital expenditure). Key initiatives are highlighted below.

Effective and coordinated government

- \$101 million for the development of major urban renewal projects to transform and unlock economic potential in growth centres that drive housing, employment and public benefits including Parramatta North and Redfern Waterloo District
- \$99.2 million over four years (including \$49.6 million contribution from the Australian Government) towards developing local community initiatives under the Western Parkland City Liveability Program, a joint initiative with the Australian Government and various local councils. Key projects include:
 - development of three sport and recreation facilities in the Camden area
 - upgrade of the Fairfield showgrounds
 - rejuvenation of the town centres of Windsor, Richmond and South Windsor
 - transform the Regatta Park precinct in Penrith
 - delivery of the Campbelltown Billabong Parklands and a landmark and iconic swimming lagoon at Apex Park, Bradbury
- Continue working in 2019-20 to deliver a metropolis of three cities as outlined in the Greater Sydney Region Plan. This includes spending \$8 million to deliver Growth Infrastructure Compacts as part of the Western Sydney City Deal, ensuring alignment of growth and infrastructure in the Parkland City.

Excellence in arts, culture and heritage

- \$167.2 million (\$645 million total Government contribution) to relocate the Powerhouse Museum to Parramatta and expand storage at the Museum Discovery Centre
- \$113.5 million (\$187.8 million over two years) to rejuvenate the Walsh Bay Arts Precinct, providing a unique cultural and visitor experience
- \$103.4 million (\$244 million total Government contribution) for the Sydney Modern project, to transform the Art Gallery of New South Wales into one of the world's great art museums
- \$76.6 million (\$205.5 million over four years) for the Sydney Opera House renewal program and security upgrades
- \$61.3 million (\$247.4 million over four years) for Arts and Cultural Development Program grants to support arts and cultural organisations, artists and workers
- \$40.5 million (\$50.5 million total Government contribution) to the Australian Museum to deliver a new touring exhibition hall, education and visitor facilities, which will enable Sydney to be one of ten cities worldwide to host the King Tutankhamun exhibition before it permanently returns to Egypt
- \$28.9 million (\$60.5 million over two years) from the Regional Cultural Fund to support the development of arts and cultural activities in the State's regions
- \$15 million (\$55 million over four years) for the Made in NSW program to support screen production in New South Wales and generate employment in this sector
- \$9.7 million (\$39.4 million over four years) to enhance the Australian Museum's outcomes based service delivery

- \$2.3 million from the Regional Cultural Fund for a new mid-Western Regional Gallery and Cultural Centre in Mudgee
- \$500,000 per annum (\$2 million over four years) to the State Library for Vision Australia to enable the provision of expanded services and a greater selection of audio and braille books to the 126,000 people who are blind or have low vision in New South Wales.

5.3 Machinery of Government

Under the *Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019* the following changes to the Premier and Cabinet cluster are effective 1 July 2019:

- the following functions, agencies and groups transfer from the former Planning and Environment cluster to the Premier and Cabinet cluster:
 - the Heritage Division and the Culture Policy Branch of the Office of Environment and Heritage
 - Historic Houses Trust of New South Wales
 - functions associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts including the following agencies:
 - Art Gallery of New South Wales
 - Australian Museum
 - Museum of Applied Arts and Sciences
 - State Archives and Records Authority of New South Wales
 - State Library of New South Wales
- Aboriginal Affairs NSW transfers from the Education cluster
- functions in Treasury associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts transfer from the Treasury cluster
- Law Enforcement Conduct Commission transfers from the former Justice cluster
- persons employed in the UrbanGrowth NSW Staff Agency and the Barangaroo Delivery Authority Staff Agency transfer to the Infrastructure NSW Staff Agency
- the following functions, agencies and groups transfer out of the Premier and Cabinet cluster:
 - to the Customer Service cluster:
 - Office of the Customer Service Commissioner
 - Behavioural Insights Unit
 - Government Communications Branch
 - functions undertaken by the Digital, Content and Sponsorship Branch to administer the nsw.gov.au website
 - Independent Pricing and Regulatory Tribunal

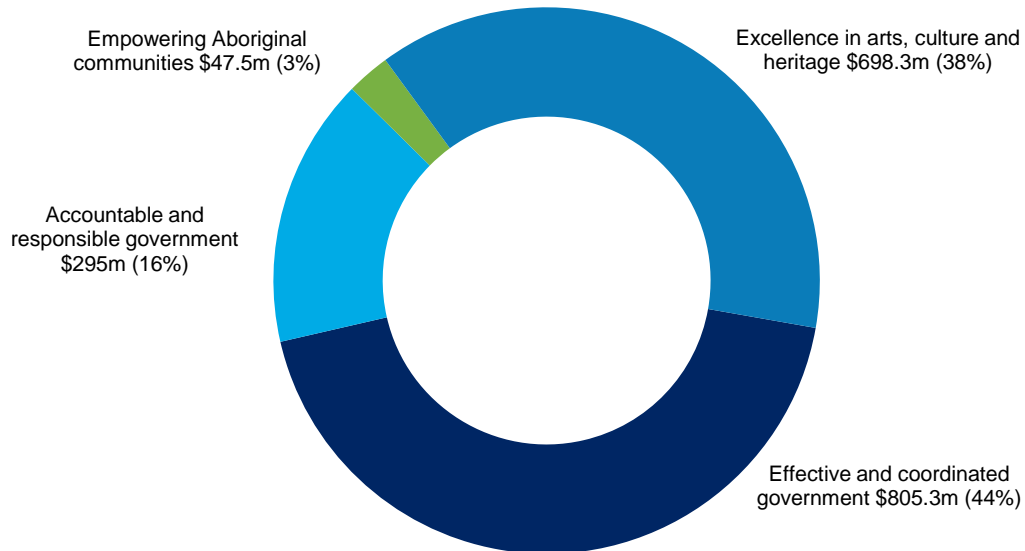
- to the Treasury cluster:
 - Western City and Aerotropolis Authority Staff Agency transfers to the Treasury cluster. Western City and Aerotropolis Authority was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018*, effective 9 November 2018
- to the Planning, Industry and Environment cluster:
 - the functions within the Premier and Cabinet cluster associated with the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade transfer to the Planning, Industry and Environment cluster
 - Natural Resources Commission.

The Greater Sydney Commission Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes - Greater Sydney Commission) Order 2018*, effective 1 July 2018. It forms part of the Premier and Cabinet cluster.

5.4 Overview of cluster expenses by State Outcome

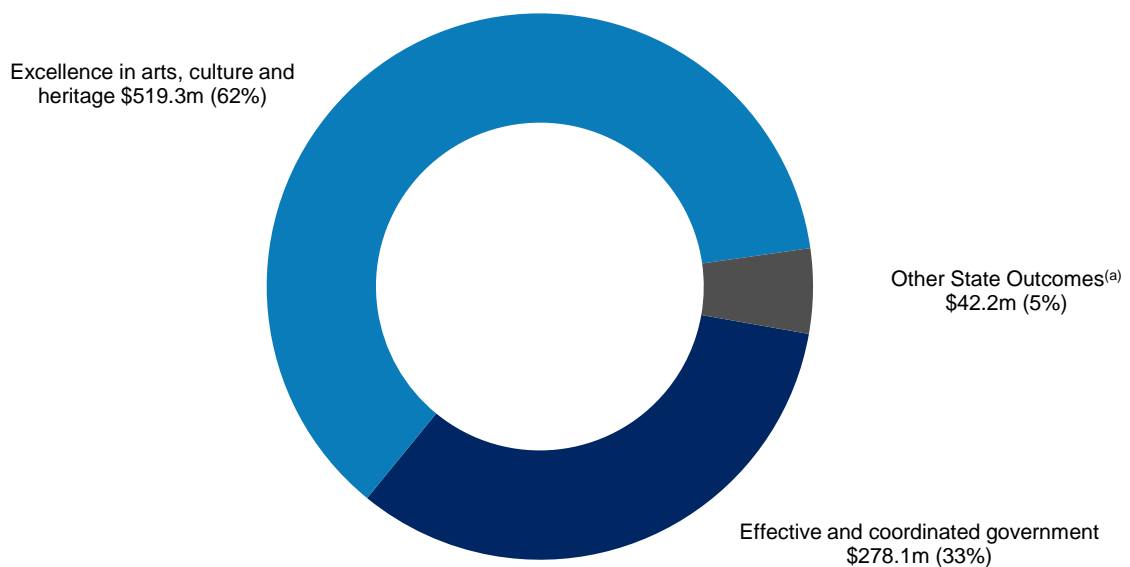
A summary of expenses by State Outcome is provided in the charts below.

Chart 5.1 Recurrent expenses by outcome 2019-20 (dollars and %)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 5.2 Capital expenditure by outcome 2019-20 (dollars and %)



(a) Grouped for presentation purposes, "Other State Outcomes" comprises:

- Accountable and Responsible Government
- Empowering Aboriginal Communities

5.5 Agency Expense Summary

The 2019-20 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Premier and Cabinet will spend \$1.7 billion (\$1.4 billion recurrent expenses and \$295.4 million capital expenditure).

Premier and Cabinet cluster	Expenses ^(a)			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Premier and Cabinet ^(b)	375.8	703.1	87.1	6.7	295.4	N/A
Cluster Grants	146.9	706.0	380.7
Total Principal Agency	522.6	1,409.1	169.6	6.7	295.4	4,325.5
Audit Office of New South Wales	59.5	62.1	4.5	4.8	17.6	264.5
Barangaroo Delivery Authority	81.1	83.5	3.0	4.1	27.8	576.9
Greater Sydney Commission	17.1	23.5	37.3	0.0	0.0	0.0
Independent Commission Against Corruption	28.7	25.8	(10.3) ^(c)	0.9	0.8	(15.3)
Infrastructure NSW	253.1	300.7	18.8	0.1	237.0	N/A
New South Wales Electoral Commission	137.8	106.1	(23.0) ^(d)	9.1	15.9	74.2
Ombudsman's Office	32.0	31.0	(2.9)	0.5	0.3	(34.0)
Parliamentary Counsel's Office	10.3	12.3	19.3	0.2	0.3	77.8
Public Service Commission	41.0	44.9	9.5	0.6	0.2	(70.1) ^(e)
UrbanGrowth NSW Development Corporation	53.2	100.5	89.1	0.2	4.3	N/A
Total Cluster Agencies	713.7	790.5	10.8	20.5	304.3	1,384.0
Agencies transferred from: Justice (GG) Cluster ^(f)						
Law Enforcement Conduct Commission	22.8	24.7	8.2	1.3	7.3	460.2
Agencies transferred from: Planning and Environment (GG) Cluster ^(g)						
Art Gallery of New South Wales	58.7	49.9	(15.0)	25.5	147.9	479.1
Australian Museum	51.8	42.5	(18.0)	8.3	52.8	538.7
Historic Houses Trust of New South Wales ...	26.8	29.0	8.2	9.3	5.1	(45.8)
Museum of Applied Arts and Sciences	55.5	69.1	24.4	3.8	2.0	(47.6)
State Archives and Records Authority of New South Wales	32.6	33.7	3.5	6.3	7.3	15.3
State Library of New South Wales	88.7	103.7	17.0	17.9	17.6	(1.7)
Total Transferred In Agencies	336.9	352.6	4.6	72.4	239.8	231.3

(a) This table shows expenses on an uneliminated cluster basis.

(b) For 2019-20, the Premier and Cabinet cluster transfers in several functions following machinery of government changes (see section 5.3), and thus comparisons between 2018-19 and 2019-20 Budget are not like for like comparisons.

(c) The decrease in recurrent expenditure is due to additional complexity on specific investigations resulting in higher legal and transcription costs in 2018-19.

(d) The decrease in recurrent expenditure reflects the cyclical budget with no major election to be held in 2019-20.

(e) Capital reduction is due to successful completion in 2018-19 of job sharing application project.

(f) The Law Enforcement Conduct Commission transfers from the former Justice cluster effective 1 July 2019.

(g) The Art Gallery of New South Wales, Australian Museum, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales and State Library of New South Wales transfer from the former Planning and Environment cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

5.6 Financial Statements

Department of Premier and Cabinet

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	150,546	150,338	211,376
Personnel Services Expenses
Other Operating Expenses	69,454	67,941	77,587
Grants and Subsidies	192,772	294,559	1,083,107
Appropriation Expense
Depreciation and Amortisation	9,329	9,488	33,609
Finance Costs	39	189	3,407
Other Expenses	...	100	...
TOTAL EXPENSES EXCLUDING LOSSES	422,140	522,615	1,409,085
Revenue			
Appropriation Revenue	391,892	476,060	1,520,538
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,973	3,243	3,618
Transfers to the Crown Entity
Sales of Goods and Services	10,225	3,343	44,791
Grants and Contributions	11,434	31,817	214,461
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	15,272
Total Revenue	416,524	514,463	1,798,681
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	96	...
Net Result	(5,616)	(8,056)	389,596

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,994	5,156	20,894
Taxes Receivable
Receivables	3,729	3,730	9,281
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,723	8,886	30,175
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	136,325	138,119	1,091,931
Plant and Equipment	43,579	39,933	36,932
Infrastructure Systems
Investment Properties
Intangibles	4,794	4,251	8,639
Other Assets
Total Non Current Assets	184,698	182,303	1,137,502
Total Assets	193,421	191,189	1,167,677
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,774	18,732	23,179
Other Financial Liabilities at Fair Value
Borrowings	14,731
Provisions	12,967	12,967	17,188
Other	4,173	4,174	4,174
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	38,914	35,873	59,272
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	100,630
Provisions	5,996	5,996	6,182
Other	23,394	23,394	20,262
Total Non Current Liabilities	29,389	29,390	127,074
Total Liabilities	68,304	65,263	186,346
Net Assets	125,117	125,926	981,330
Equity			
Accumulated Funds	91,069	90,028	945,432
Reserves	34,048	35,899	35,899
Capital Equity
Total Equity	125,117	125,926	981,330

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	148,037	149,185	205,276
Personnel Services
Grants and Subsidies	192,772	294,559	1,083,107
Finance Costs	3,372
Equivalent Income Tax
Other Payments	72,941	79,960	183,650
Total Payments	413,750	523,704	1,475,404
Receipts			
Appropriation	391,892	474,545	1,520,538
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	10,225	3,333	42,809
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	10,840	31,217	213,868
Other Receipts	6,201	11,745	21,097
Total Receipts	419,158	520,840	1,798,313
Net Cash Flows From Operating Activities	5,408	(2,865)	322,909
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(5,575)	(3,852)	(291,798)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(4,000)	(2,823)	(3,530)
Net Cash Flows From Investing Activities	(9,575)	(6,675)	(295,328)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(13,815)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(13,815)
Net Increase/(Decrease) in Cash	(4,167)	(9,540)	13,766
Opening Cash and Cash Equivalents	9,161	14,696	5,156
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	1,972
Closing Cash and Cash Equivalents	4,994	5,156	20,894

Greater Sydney Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	7,341	13,694
Personnel Services Expenses	11,972
Other Operating Expenses	2,948	9,734	9,236
Grants and Subsidies	25,315
Appropriation Expense
Depreciation and Amortisation	50	67	585
Finance Costs	20
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	40,285	17,142	23,535
Revenue			
Appropriation Revenue
Cluster Grant Revenue	40,235	16,608	23,470
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	100	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	384	...
Total Revenue	40,235	17,092	23,470
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(50)	(50)	(65)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	230	524	524
Taxes Receivable
Receivables	203	295	295
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	434	819	819
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	535
Plant and Equipment	(2)	67	52
Infrastructure Systems
Investment Properties
Intangibles	119	79	44
Other Assets
Total Non Current Assets	117	146	631
Total Assets	551	965	1,450
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,416	2,663	2,663
Other Financial Liabilities at Fair Value
Borrowings	550
Provisions	193	561	561
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,609	3,225	3,775
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,608	3,224	3,774
Net Assets	(2,058)	(2,259)	(2,324)
Equity			
Accumulated Funds	(2,058)	(2,259)	(2,324)
Reserves
Capital Equity
Total Equity	(2,058)	(2,259)	(2,324)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	6,780	13,694
Personnel Services	11,972
Grants and Subsidies	25,315
Finance Costs	20
Equivalent Income Tax
Other Payments	2,948	10,271	9,236
Total Payments	40,235	17,051	22,950
Receipts			
Appropriation
Cluster Grant Revenue	40,235	16,608	23,470
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	100	...
Other Receipts	...	343	...
Total Receipts	40,235	17,051	23,470
Net Cash Flows From Operating Activities	520
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(520)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(520)
Net Increase/(Decrease) in Cash
Opening Cash and Cash Equivalents	230	524	524
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	230	524	524

Infrastructure NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	8,918	12,203	50,702
Personnel Services Expenses
Other Operating Expenses	340,381	240,723	248,886
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	37	177	1,060
Finance Costs	101
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	349,336	253,103	300,748
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,781	11,619	247,969
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	87	255	89
Transfers to the Crown Entity
Sales of Goods and Services	306,243	207,226	266,868
Grants and Contributions	24,673	27,939	11,827
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	4,235	4,235	...
Total Revenue	347,019	251,274	526,754
Gain/(loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)
Net Result	(2,317)	(1,833)	226,005

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	55,320	26,483	23,320
Taxes Receivable
Receivables	4,187	4,187	687
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	59,507	30,670	24,007
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	6,712
Plant and Equipment	332	278	107
Infrastructure Systems	229,798
Investment Properties
Intangibles	...	15	8
Other Assets
Total Non Current Assets	333	293	236,625
Total Assets	59,840	30,962	260,632
Liabilities			
Current Liabilities			
Taxes Payable
Payables	31,902	11,294	8,193
Other Financial Liabilities at Fair Value
Borrowings	876
Provisions	682	747	747
Other	22,257	9,348	9,348
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	54,841	21,388	19,163
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	5,889
Provisions	165	170	170
Other
Total Non Current Liabilities	165	170	6,059
Total Liabilities	55,005	21,558	25,222
Net Assets	4,834	9,404	235,409
Equity			
Accumulated Funds	4,834	9,404	235,409
Reserves
Capital Equity
Total Equity	4,834	9,404	235,409

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,831	12,200	50,613
Personnel Services
Grants and Subsidies
Finance Costs	101
Equivalent Income Tax
Other Payments	340,887	258,463	251,987
Total Payments	349,718	270,663	302,700
Receipts			
Appropriation
Cluster Grant Revenue	11,781	11,619	247,969
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	306,243	204,990	266,868
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	24,673	27,939	11,827
Other Receipts	4,735	11,221	3,500
Total Receipts	347,432	255,769	530,164
Net Cash Flows From Operating Activities	(2,286)	(14,894)	227,464
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(104)	(229,798)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(104)	(229,798)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(828)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(828)
Net Increase/(Decrease) in Cash	(2,286)	(14,998)	(3,162)
Opening Cash and Cash Equivalents	57,606	41,481	26,483
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	55,320	26,483	23,321

Parliamentary Counsel's Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	8,691	8,111	9,744
Personnel Services Expenses
Other Operating Expenses	1,727	1,705	1,036
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	478	478	1,233
Finance Costs	4	4	268
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,900	10,298	12,282
Revenue			
Appropriation Revenue
Cluster Grant Revenue	10,027	9,389	11,237
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	388	588	398
Transfers to the Crown Entity
Sales of Goods and Services	98	97	97
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	10,512	10,074	11,732
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(388)	(224)	(550)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	459	685	689
Taxes Receivable
Receivables	70	320	320
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	529	1,005	1,009
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	6,736
Plant and Equipment	1,478	1,532	1,131
Infrastructure Systems
Investment Properties
Intangibles	464	359	602
Other Assets
Total Non Current Assets	1,942	1,891	8,469
Total Assets	2,471	2,896	9,478
Liabilities			
Current Liabilities			
Taxes Payable
Payables	356	356	527
Other Financial Liabilities at Fair Value
Borrowings	574
Provisions	837	837	837
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,193	1,193	1,938
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	6,387
Provisions	317	317	317
Other
Total Non Current Liabilities	317	317	6,704
Total Liabilities	1,510	1,510	8,642
Net Assets	961	1,386	836
Equity			
Accumulated Funds	961	1,386	836
Reserves
Capital Equity
Total Equity	961	1,386	836

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,303	7,538	9,347
Personnel Services
Grants and Subsidies
Finance Costs	264
Equivalent Income Tax
Other Payments	1,754	1,674	1,069
Total Payments	10,057	9,213	10,680
Receipts			
Appropriation
Cluster Grant Revenue	10,027	9,389	11,237
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	98	97	97
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	189	(164)	200
Total Receipts	10,313	9,322	11,534
Net Cash Flows From Operating Activities	256	110	854
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(30)	(50)	(30)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(220)	(130)	(290)
Net Cash Flows From Investing Activities	(250)	(180)	(320)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(530)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(530)
Net Increase/(Decrease) in Cash	6	(70)	4
Opening Cash and Cash Equivalents	453	756	685
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	459	685	689

Art Gallery of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,248	23,248	24,809
Personnel Services Expenses
Other Operating Expenses	23,087	31,279	21,965
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,000	4,200	3,129
Finance Costs	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,335	58,727	49,905
Revenue			
Appropriation Revenue
Cluster Grant Revenue	29,791	29,100	32,378
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	723	723	728
Transfers to the Crown Entity
Sales of Goods and Services	16,097	16,267	16,040
Grants and Contributions	62,748	48,548	129,684
Investment Revenue	2,493	2,494	2,487
Retained Taxes, Fees and Fines
Other Revenue	16	450	15
Total Revenue	111,868	97,582	181,332
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	62,533	38,855	131,427

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	24,752	44,151	27,128
Taxes Receivable
Receivables	2,446	2,743	2,872
Inventories	1,223	1,223	1,223
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	28,421	48,117	31,223
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	36,027	36,013	37,613
Equity Investments
Property, Plant and Equipment -			
Land and Building	326,589	280,869	423,545
Plant and Equipment	1,386,615	1,390,767	1,394,683
Infrastructure Systems
Investment Properties
Intangibles	551	2,358	2,358
Other Assets
Total Non Current Assets	1,749,782	1,710,007	1,858,199
Total Assets	1,778,203	1,758,124	1,889,422
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,417	8,417	8,417
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,924	1,924	1,924
Other	2,181	2,181	2,181
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,522	12,522	12,522
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	(129)
Provisions
Other
Total Non Current Liabilities	(129)
Total Liabilities	12,522	12,522	12,393
Net Assets	1,765,681	1,745,602	1,877,029
Equity			
Accumulated Funds	976,538	956,459	1,087,886
Reserves	789,143	789,143	789,143
Capital Equity
Total Equity	1,765,681	1,745,602	1,877,029

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	22,525	23,602	24,081
Personnel Services
Grants and Subsidies
Finance Costs	2
Equivalent Income Tax
Other Payments	25,087	24,158	23,965
Total Payments	47,612	47,760	48,048
Receipts			
Appropriation
Cluster Grant Revenue	29,791	29,100	32,378
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	16,097	15,557	15,911
Retained Taxes, Fees and Fines
Interest Received	893	897	87
Grants and Contributions	58,748	43,548	125,684
Other Receipts	4,816	635	4,815
Total Receipts	110,345	89,737	178,875
Net Cash Flows From Operating Activities	62,733	41,977	130,827
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(61,863)	(24,961)	(147,850)
Proceeds from Sale of Investments
Purchases of Investments	(800)	1,000	...
Advances Repayments Received
Advances made
Other Investing	...	(568)	...
Net Cash Flows From Investing Activities	(62,663)	(24,529)	(147,850)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	70	17,448	(17,023)
Opening Cash and Cash Equivalents	24,682	26,703	44,151
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	24,752	44,151	27,128

Australian Museum

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	25,683	23,999	27,044
Personnel Services Expenses
Other Operating Expenses	13,565	17,145	9,318
Grants and Subsidies	229
Appropriation Expense
Depreciation and Amortisation	5,800	10,666	6,136
Finance Costs	...	3	7
Other Expenses	5	5	5
TOTAL EXPENSES EXCLUDING LOSSES	45,282	51,818	42,510
Revenue			
Appropriation Revenue
Cluster Grant Revenue	31,726	35,686	79,267
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,053	543	1,090
Transfers to the Crown Entity
Sales of Goods and Services	8,045	11,135	3,001
Grants and Contributions	6,574	6,262	6,800
Investment Revenue	253	20	257
Retained Taxes, Fees and Fines
Other Revenue	83	101	...
Total Revenue	47,735	53,747	90,415
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	82	...
Net Result	2,453	2,011	47,905

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,774	10,092	8,497
Taxes Receivable
Receivables	1,299	2,003	2,003
Inventories	261	190	185
Financial Assets at Fair Value
Other Financial Assets	(1,023)
Other
Assets Held For Sale
Total Current Assets	3,311	12,285	10,685
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	194,030	218,785	269,345
Plant and Equipment	525,760	811,213	812,871
Infrastructure Systems
Investment Properties
Intangibles	509	3,130	2,180
Other Assets
Total Non Current Assets	720,299	1,033,128	1,084,396
Total Assets	723,610	1,045,413	1,095,081
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,955	3,154	3,154
Other Financial Liabilities at Fair Value
Borrowings	...	39	39
Provisions	2,428	2,639	2,639
Other	...	5,062	5,676
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,383	10,894	11,508
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	...	122	4,179
Provisions	...	60	60
Other	50
Total Non Current Liabilities	50	182	4,239
Total Liabilities	9,433	11,076	15,747
Net Assets	714,177	1,034,337	1,079,334
Equity			
Accumulated Funds	546,637	594,065	639,062
Reserves	167,540	440,272	440,272
Capital Equity
Total Equity	714,177	1,034,337	1,079,334

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	24,630	23,456	25,954
Personnel Services
Grants and Subsidies	229
Finance Costs	...	3	7
Equivalent Income Tax
Other Payments	17,624	17,453	13,318
Total Payments	42,483	40,912	39,279
Receipts			
Appropriation
Cluster Grant Revenue	31,726	35,686	79,267
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	8,045	7,197	698
Retained Taxes, Fees and Fines
Interest Received	253	20	257
Grants and Contributions	6,574	6,182	6,809
Other Receipts	4,083	407	4,000
Total Receipts	50,682	49,492	91,031
Net Cash Flows From Operating Activities	8,199	8,580	51,752
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(9,147)	(7,289)	(52,801)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	1,023
Advances made
Other Investing	...	(978)	...
Net Cash Flows From Investing Activities	(8,124)	(8,267)	(52,801)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(38)	(546)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(38)	(546)
Net Increase/(Decrease) in Cash	75	275	(1,595)
Opening Cash and Cash Equivalents	2,699	9,817	10,092
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,774	10,092	8,497

Barangaroo Delivery Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,991	12,618	...
Personnel Services Expenses	14,075
Other Operating Expenses	37,244	44,580	28,540
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,866	8,762	10,271
Finance Costs	25,594	15,158	30,640
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	85,695	81,118	83,527
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	10,332	10,931	7,658
Investment Revenue	17,525	18,295	18,500
Retained Taxes, Fees and Fines
Other Revenue	4,437	3,933	4,858
Total Revenue	32,294	33,159	31,016
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(53,401)	(47,959)	(52,511)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,768	1,000	1,126
Taxes Receivable
Receivables	22,076	8,008	489,600
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	234,889	71,100	206,713
Total Current Assets	258,733	80,108	697,439
Non Current Assets			
Taxes Receivable
Receivables	420,866	438,526	6,335
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	136,586	295,176	168,029
Plant and Equipment	2,400	2,855	2,583
Infrastructure Systems	333,845	316,131	306,657
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	893,697	1,052,689	483,604
Total Assets	1,152,429	1,132,796	1,181,043
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,950	51,537	51,537
Other Financial Liabilities at Fair Value
Borrowings	42,000	21,543	1,573
Provisions	50,296	79,189	72,289
Other	429,837	79,568	79,568
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	546,083	231,837	204,967
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	466,064	522,478	650,106
Provisions	31,673	7,931	7,931
Other	10,761	263,727	263,727
Total Non Current Liabilities	508,498	794,136	921,764
Total Liabilities	1,054,580	1,025,973	1,126,731
Net Assets	97,849	106,823	54,313
Equity			
Accumulated Funds	69,065	77,887	25,376
Reserves	28,784	28,936	28,936
Capital Equity
Total Equity	97,849	106,823	54,313

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,779	12,371	...
Personnel Services	14,075
Grants and Subsidies
Finance Costs	23,630	13,957	30,398
Equivalent Income Tax
Other Payments	201,912	207,201	45,682
Total Payments	239,321	233,529	90,155
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(100,000)	...
Retained Taxes, Fees and Fines
Interest Received	50	820	50
Grants and Contributions	10,332	10,931	7,658
Other Receipts	14,437	13,933	14,858
Total Receipts	24,819	(74,316)	22,566
Net Cash Flows From Operating Activities	(214,502)	(307,845)	(67,589)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	24,601
Purchases of Property, Plant and Equipment	(26,652)	(4,113)	(27,839)
Proceeds from Sale of Investments
Purchases of Investments	(3,029)	95,893	(30,951)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(29,681)	91,780	(34,189)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	134,183	171,696	187,037
Repayment of Borrowings and Advances	(85,132)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	134,183	171,696	101,905
Net Increase/(Decrease) in Cash	(110,000)	(44,368)	126
Opening Cash and Cash Equivalents	111,768	45,368	1,000
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,768	1,000	1,126

Historic Houses Trust of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	20,002	18,736	20,545
Other Operating Expenses	6,864	6,947	6,877
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,027	1,106	1,496
Finance Costs	...	(18)	54
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,893	26,772	28,972
Revenue			
Appropriation Revenue
Cluster Grant Revenue	22,452	22,504	24,359
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	6,410	5,989	7,422
Grants and Contributions	3,425	1,097	3,479
Investment Revenue	157	157	159
Retained Taxes, Fees and Fines
Other Revenue	16	19,862	17
Total Revenue	32,460	49,608	35,436
Gain/(loss) on Disposal of Non Current Assets	...	7	...
Other Gains/(Losses)	...	(73)	...
Net Result	4,567	22,770	6,464

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,745	10,678	14,138
Taxes Receivable
Receivables	830	1,005	1,005
Inventories	135	130	130
Financial Assets at Fair Value
Other Financial Assets	...	11,200	10,200
Other
Assets Held For Sale
Total Current Assets	6,710	23,013	25,473
Non Current Assets			
Taxes Receivable
Receivables	581	581	581
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	264,584	257,936	261,269
Plant and Equipment	34,912	35,106	35,689
Infrastructure Systems
Investment Properties
Intangibles	1,463	1,253	1,122
Other Assets
Total Non Current Assets	301,540	294,876	298,661
Total Assets	308,250	317,889	324,134
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,390	3,077	2,666
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,759	1,759	1,800
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,149	4,836	4,466
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	150
Provisions	620	620	621
Other
Total Non Current Liabilities	620	620	771
Total Liabilities	5,769	5,456	5,237
Net Assets	302,481	312,433	318,897
Equity			
Accumulated Funds	133,099	151,549	158,013
Reserves	169,382	160,884	160,884
Capital Equity
Total Equity	302,481	312,433	318,897

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	20,002	18,736	20,545
Grants and Subsidies
Finance Costs	54
Equivalent Income Tax
Other Payments	8,671	8,085	10,737
Total Payments	28,673	26,821	31,336
Receipts			
Appropriation
Cluster Grant Revenue	22,452	22,504	24,359
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	6,586	5,986	7,601
Retained Taxes, Fees and Fines
Interest Received	157	87	159
Grants and Contributions	3,400	1,017	3,454
Other Receipts	1,694	1,370	1,695
Total Receipts	34,289	30,964	37,267
Net Cash Flows From Operating Activities	5,616	4,143	5,932
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	9	...
Purchases of Property, Plant and Equipment	(6,362)	(9,089)	(3,180)
Proceeds from Sale of Investments	...	2,216	...
Purchases of Investments	...	(11,200)	...
Advances Repayments Received
Advances made
Other Investing	(200)	19,461	(200)
Net Cash Flows From Investing Activities	(6,562)	1,397	(3,380)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(92)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(92)
Net Increase/(Decrease) in Cash	(946)	5,540	2,460
Opening Cash and Cash Equivalents	6,691	5,138	10,678
Reclassification of Cash Equivalents	1,000
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,745	10,678	14,138

Museum of Applied Arts and Sciences

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	26,675	27,069	27,714
Personnel Services Expenses
Other Operating Expenses	16,317	20,745	8,020
Grants and Subsidies	24,878
Appropriation Expense
Depreciation and Amortisation	6,047	7,728	8,460
Finance Costs	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,039	55,542	69,074
Revenue			
Appropriation Revenue
Cluster Grant Revenue	31,509	31,232	36,829
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	879	879	890
Transfers to the Crown Entity
Sales of Goods and Services	9,245	9,791	5,514
Grants and Contributions	4,000	4,200	28,056
Investment Revenue	165	180	164
Retained Taxes, Fees and Fines
Other Revenue	248	2,389	309
Total Revenue	46,045	48,671	71,763
Gain/(loss) on Disposal of Non Current Assets	...	74	...
Other Gains/(Losses)
Net Result	(2,993)	(6,797)	2,689

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,074	(2,147)	6,208
Taxes Receivable
Receivables	2,213	2,213	2,213
Inventories	200	200	200
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,487	266	8,621
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	3,756	3,756	3,781
Equity Investments
Property, Plant and Equipment -			
Land and Building	155,774	385,464	380,693
Plant and Equipment	327,857	326,822	326,107
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	487,387	716,042	710,581
Total Assets	490,874	716,308	719,202
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,260	4,260	4,335
Other Financial Liabilities at Fair Value
Borrowings	24
Provisions	2,550	2,550	2,550
Other	20	20	20
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,830	6,830	6,929
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	106
Provisions
Other
Total Non Current Liabilities	106
Total Liabilities	6,830	6,830	7,035
Net Assets	484,044	709,478	712,167
Equity			
Accumulated Funds	317,244	312,760	315,449
Reserves	166,800	396,718	396,718
Capital Equity
Total Equity	484,044	709,478	712,167

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	25,646	26,950	26,749
Personnel Services
Grants and Subsidies	24,878
Finance Costs	2
Equivalent Income Tax
Other Payments	17,117	18,642	8,820
Total Payments	42,763	45,592	60,449
Receipts			
Appropriation
Cluster Grant Revenue	31,509	31,232	36,829
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	9,245	9,786	5,514
Retained Taxes, Fees and Fines
Interest Received	40	15	39
Grants and Contributions	1,500	1,300	25,556
Other Receipts	2,648	2,165	2,709
Total Receipts	44,941	44,498	70,648
Net Cash Flows From Operating Activities	2,179	(1,094)	10,199
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	74	...
Purchases of Property, Plant and Equipment	(1,968)	(3,769)	(1,968)
Proceeds from Sale of Investments
Purchases of Investments	...	(40)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(1,968)	(3,735)	(1,968)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	24
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	24
Net Increase/(Decrease) in Cash	211	(4,829)	8,255
Opening Cash and Cash Equivalents	763	2,682	(2,147)
Reclassification of Cash Equivalents	100	...	100
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,074	(2,147)	6,208

State Archives and Records Authority of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	150	...
Personnel Services Expenses	16,128	14,376	17,032
Other Operating Expenses	10,724	14,041	9,124
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,239	3,994	7,381
Finance Costs	164
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	31,091	32,561	33,701
Revenue			
Appropriation Revenue
Cluster Grant Revenue	9,282	8,871	13,628
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	150	...
Transfers to the Crown Entity
Sales of Goods and Services	22,009	23,999	22,559
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	5,989	36,381	6,139
Total Revenue	37,280	69,401	42,326
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	6,189	36,840	8,624

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	651	4,759	5,754
Taxes Receivable
Receivables	3,361	3,361	3,361
Inventories	16	16	15
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,028	8,136	9,130
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	54,630	54,642	58,083
Plant and Equipment	959,645	1,004,406	1,012,370
Infrastructure Systems
Investment Properties
Intangibles	3,301	3,300	3,285
Other Assets
Total Non Current Assets	1,017,576	1,062,348	1,073,738
Total Assets	1,021,604	1,070,484	1,082,868
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,732	8,291	8,291
Other Financial Liabilities at Fair Value
Borrowings	366
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,732	8,291	8,657
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,394
Provisions
Other	96	96	96
Total Non Current Liabilities	96	96	3,490
Total Liabilities	4,828	8,387	12,147
Net Assets	1,016,775	1,062,097	1,070,721
Equity			
Accumulated Funds	249,987	296,194	304,818
Reserves	766,788	765,903	765,903
Capital Equity
Total Equity	1,016,775	1,062,097	1,070,721

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	16,128	14,376	17,032
Grants and Subsidies
Finance Costs	164
Equivalent Income Tax
Other Payments	11,106	18,605	8,740
Total Payments	27,234	32,981	25,936
Receipts			
Appropriation
Cluster Grant Revenue	9,282	8,871	13,628
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	21,490	24,506	22,559
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	383	3,281	(383)
Total Receipts	31,155	36,658	35,804
Net Cash Flows From Operating Activities	3,921	3,677	9,867
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(5,726)	(5,526)	(6,542)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(840)	(815)	(417)
Net Cash Flows From Investing Activities	(6,566)	(6,341)	(6,959)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,913)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,913)
Net Increase/(Decrease) in Cash	(2,645)	(2,664)	995
Opening Cash and Cash Equivalents	3,296	7,423	4,759
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	651	4,759	5,754

State Library of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	33,165	31,114	34,083
Personnel Services Expenses
Other Operating Expenses	17,392	19,404	17,701
Grants and Subsidies	23,528	24,528	36,478
Appropriation Expense
Depreciation and Amortisation	16,677	13,638	15,477
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	90,762	88,684	103,739
Revenue			
Appropriation Revenue
Cluster Grant Revenue	82,268	81,854	96,049
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,428	1,889	2,339
Transfers to the Crown Entity
Sales of Goods and Services	1,976	1,705	1,969
Grants and Contributions	3,835	8,292	3,831
Investment Revenue	1,298	2,116	1,296
Retained Taxes, Fees and Fines
Other Revenue	10	336	10
Total Revenue	91,816	96,192	105,493
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(22)	...	(21)
Net Result	1,032	7,508	1,733

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,150	1,556	2,707
Taxes Receivable
Receivables	1,349	1,304	1,301
Inventories	262	262	262
Financial Assets at Fair Value	20	5,000	4,959
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,781	8,122	9,229
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	24,088	25,000	23,403
Equity Investments
Property, Plant and Equipment -			
Land and Building	270,873	282,345	274,429
Plant and Equipment	2,062,874	1,935,976	1,940,716
Infrastructure Systems
Investment Properties
Intangibles	58,779	61,191	66,459
Other Assets
Total Non Current Assets	2,416,614	2,304,512	2,305,007
Total Assets	2,420,395	2,312,634	2,314,236
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,165	8,125	7,994
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,006	4,006	4,006
Other	586
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	13,757	12,131	12,000
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	101	101	101
Other
Total Non Current Liabilities	101	101	101
Total Liabilities	13,858	12,232	12,101
Net Assets	2,406,537	2,300,402	2,302,135
Equity			
Accumulated Funds	1,658,419	1,672,200	1,673,933
Reserves	748,118	628,202	628,202
Capital Equity
Total Equity	2,406,537	2,300,402	2,302,135

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,737	28,542	31,744
Personnel Services
Grants and Subsidies	23,528	24,528	36,478
Finance Costs
Equivalent Income Tax
Other Payments	22,832	22,598	12,373
Total Payments	77,097	75,668	80,595
Receipts			
Appropriation
Cluster Grant Revenue	82,268	81,854	96,049
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,976	1,426	1,969
Retained Taxes, Fees and Fines	(22)	...	(21)
Interest Received	298	416	296
Grants and Contributions	3,835	7,092	3,831
Other Receipts	6,166	1,943	(4,746)
Total Receipts	94,522	92,731	97,377
Net Cash Flows From Operating Activities	17,425	17,063	16,782
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(17,027)	(11,897)	(10,858)
Proceeds from Sale of Investments	720
Purchases of Investments	(1,692)	(917)	1,939
Advances Repayments Received
Advances made
Other Investing	(300)	(5,969)	(6,711)
Net Cash Flows From Investing Activities	(18,299)	(18,783)	(15,631)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(874)	(1,720)	1,151
Opening Cash and Cash Equivalents	2,929	3,276	1,556
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	95
Closing Cash and Cash Equivalents	2,150	1,556	2,707

UrbanGrowth NSW Development Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	25,711	16,181	...
Personnel Services Expenses	27,517
Other Operating Expenses	64,171	34,985	66,187
Grants and Subsidies	27,078	950	4,209
Appropriation Expense
Depreciation and Amortisation	1,040	1,039	2,355
Finance Costs	244
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	118,000	53,154	100,512
Revenue			
Appropriation Revenue
Cluster Grant Revenue	137,683	100,510	138,441
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	...	104	...
Grants and Contributions	2,370	3,516	2,863
Investment Revenue	2,261	3,279	2,042
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	142,314	107,410	143,346
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(270)	...
Net Result	24,314	53,986	42,834

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	189,850	211,859	193,160
Taxes Receivable
Receivables	991	2,067	2,067
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	190,841	213,926	195,227
Non Current Assets			
Taxes Receivable
Receivables
Inventories	...	10,136	10,136
Financial Assets at Fair Value	50,000	50,000	100,000
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	3,666	14,145
Plant and Equipment	12,027	1,231	6,675
Infrastructure Systems
Investment Properties
Intangibles	137
Other Assets
Total Non Current Assets	62,027	65,033	131,093
Total Assets	252,868	278,958	326,319
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,663	3,366	3,366
Other Financial Liabilities at Fair Value
Borrowings	...	11	701
Provisions	7,232	3,317	1,558
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,895	6,694	5,625
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	...	74	5,670
Provisions	...	1,158	1,158
Other
Total Non Current Liabilities	...	1,233	6,829
Total Liabilities	10,895	7,927	12,454
Net Assets	241,973	271,032	313,866
Equity			
Accumulated Funds	241,217	270,243	313,077
Reserves	756	789	789
Capital Equity
Total Equity	241,973	271,032	313,866

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	25,711	14,120	...
Personnel Services	27,517
Grants and Subsidies	27,078	950	4,209
Finance Costs	244
Equivalent Income Tax
Other Payments	52,994	34,827	67,385
Total Payments	105,783	49,897	99,355
Receipts			
Appropriation
Cluster Grant Revenue	137,683	100,510	138,441
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	104	...
Retained Taxes, Fees and Fines
Interest Received	2,261	3,660	2,042
Grants and Contributions	2,370	3,516	2,863
Other Receipts	1,198	1,355	1,198
Total Receipts	143,512	109,145	144,544
Net Cash Flows From Operating Activities	37,729	59,248	45,189
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	141	(164)	(12,565)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made	(47,956)	(50,000)	(50,000)
Other Investing	(141)	...	(141)
Net Cash Flows From Investing Activities	(47,956)	(50,164)	(62,706)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,182)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,182)
Net Increase/(Decrease) in Cash	(10,227)	9,084	(18,699)
Opening Cash and Cash Equivalents	200,077	202,774	211,859
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	189,850	211,859	193,160

Audit Office of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	38,749	38,390	40,088
Personnel Services Expenses
Other Operating Expenses	20,667	20,071	18,829
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,308	999	2,858
Finance Costs	19	...	352
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	60,743	59,460	62,127
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	60,030	58,434	60,168
Grants and Contributions
Investment Revenue	150	174	149
Retained Taxes, Fees and Fines
Other Revenue	212	657	211
Total Revenue	60,392	59,265	60,527
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(351)	(195)	(1,600)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,423	9,816	8,022
Taxes Receivable
Receivables	4,756	5,699	5,699
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	7,570	9,500	10,500
Assets Held For Sale
Total Current Assets	17,749	25,015	24,221
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,000	3,200	16,661
Plant and Equipment	1,903	1,712	2,280
Infrastructure Systems
Investment Properties
Intangibles	2,422	1,585	2,322
Other Assets	571	620	620
Total Non Current Assets	9,897	7,116	21,882
Total Assets	27,646	32,132	46,104
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,778	2,877	3,503
Other Financial Liabilities at Fair Value
Borrowings	1,137
Provisions	9,446	11,190	12,190
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11,224	14,067	16,830
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	12,799
Provisions	45,458	43,036	43,046
Other
Total Non Current Liabilities	45,458	43,036	55,845
Total Liabilities	56,683	57,103	72,675
Net Assets	(29,037)	(24,971)	(26,571)
Equity			
Accumulated Funds	(29,037)	(24,971)	(26,571)
Reserves
Capital Equity
Total Equity	(29,037)	(24,971)	(26,571)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,749	35,746	40,088
Personnel Services
Grants and Subsidies
Finance Costs	333
Equivalent Income Tax
Other Payments	20,686	20,529	18,212
Total Payments	59,435	56,276	58,633
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	60,030	58,418	60,168
Retained Taxes, Fees and Fines
Interest Received	150	174	149
Grants and Contributions
Other Receipts	212	1,321	211
Total Receipts	60,392	59,913	60,527
Net Cash Flows From Operating Activities	957	3,637	1,894
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(6,470)	(4,735)	(1,470)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,000)	(100)	(1,280)
Net Cash Flows From Investing Activities	(7,470)	(4,835)	(2,750)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(938)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(938)
Net Increase/(Decrease) in Cash	(6,513)	(1,198)	(1,794)
Opening Cash and Cash Equivalents	11,936	11,014	9,816
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,423	9,816	8,022

Independent Commission Against Corruption

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,042	19,331	19,558
Personnel Services Expenses
Other Operating Expenses	5,658	7,205	2,343
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,310	2,180	3,522
Finance Costs	342
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,010	28,716	25,765
Revenue			
Appropriation Revenue	25,617	25,407	24,899
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	294	521	302
Transfers to the Crown Entity
Sales of Goods and Services	...	47	...
Grants and Contributions	...	2,466	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	29	26
Total Revenue	25,937	28,470	25,228
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,073)	(246)	(537)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	510	8	8
Taxes Receivable
Receivables	273	1,073	990
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	783	1,081	998
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,904	1,939	14,033
Plant and Equipment	554	535	804
Infrastructure Systems
Investment Properties
Intangibles	657	1,251	1,269
Other Assets
Total Non Current Assets	3,116	3,724	16,105
Total Assets	3,899	4,805	17,103
Liabilities			
Current Liabilities			
Taxes Payable
Payables	638	522	522
Other Financial Liabilities at Fair Value
Borrowings	2,004
Provisions	3,496	1,770	1,687
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,133	2,291	4,212
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	11,191
Provisions	819	1,871	1,594
Other
Total Non Current Liabilities	819	1,871	12,785
Total Liabilities	4,952	4,162	16,997
Net Assets	(1,054)	643	106
Equity			
Accumulated Funds	(1,054)	643	106
Reserves
Capital Equity
Total Equity	(1,054)	643	106

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,994	18,752	19,256
Personnel Services
Grants and Subsidies
Finance Costs	342
Equivalent Income Tax
Other Payments	6,864	8,160	2,817
Total Payments	24,858	26,912	22,415
Receipts			
Appropriation	25,617	25,407	24,899
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	47	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	2,383	...
Other Receipts	682	51	222
Total Receipts	26,299	27,887	25,122
Net Cash Flows From Operating Activities	1,441	975	2,707
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(719)	(552)	(575)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(225)	(500)	(225)
Net Cash Flows From Investing Activities	(944)	(1,052)	(800)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,907)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,907)
Net Increase/(Decrease) in Cash	497	(76)	...
Opening Cash and Cash Equivalents	13	84	8
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	510	8	8

Law Enforcement Conduct Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,842	16,974	18,507
Personnel Services Expenses
Other Operating Expenses	5,346	4,723	2,896
Grants and Subsidies	...	92	...
Appropriation Expense
Depreciation and Amortisation	1,146	1,057	3,176
Finance Costs	127
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	25,334	22,846	24,706
Revenue			
Appropriation Revenue	23,554	21,568	24,199
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	911	570	634
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	100	144	99
Total Revenue	24,565	22,282	24,932
Gain/(loss) on Disposal of Non Current Assets	15	48	15
Other Gains/(Losses)
Net Result	(754)	(516)	241

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	581	498	484
Taxes Receivable
Receivables	611	770	1,127
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,192	1,268	1,611
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	664	978	4,933
Plant and Equipment	1,479	2,039	2,190
Infrastructure Systems
Investment Properties
Intangibles	1,390	732	732
Other Assets	(75)
Total Non Current Assets	3,457	3,750	7,856
Total Assets	4,649	5,018	9,467
Liabilities			
Current Liabilities			
Taxes Payable
Payables	194	169	169
Other Financial Liabilities at Fair Value
Borrowings	1,655
Provisions	941	1,249	1,249
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,134	1,418	3,073
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	2,553
Provisions	532	532	532
Other
Total Non Current Liabilities	532	532	3,085
Total Liabilities	1,666	1,950	6,158
Net Assets	2,983	3,068	3,309
Equity			
Accumulated Funds	2,983	3,068	3,309
Reserves
Capital Equity
Total Equity	2,983	3,068	3,309

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,931	16,506	17,873
Personnel Services
Grants and Subsidies	...	92	...
Finance Costs	127
Equivalent Income Tax
Other Payments	5,271	5,001	3,253
Total Payments	23,202	21,598	21,253
Receipts			
Appropriation	23,554	21,568	24,199
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	100	751	99
Total Receipts	23,654	22,319	24,298
Net Cash Flows From Operating Activities	452	720	3,045
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	48	15
Purchases of Property, Plant and Equipment	(500)	(800)	(1,100)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(700)	(500)	(100)
Net Cash Flows From Investing Activities	(1,185)	(1,252)	(1,185)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,874)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,874)
Net Increase/(Decrease) in Cash	(733)	(532)	(14)
Opening Cash and Cash Equivalents	1,314	1,030	498
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	581	498	484

New South Wales Electoral Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	67,607	64,697	30,862
Personnel Services Expenses
Other Operating Expenses	10,332	9,113	10,185
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,757	3,065	8,100
Finance Costs	291
Other Expenses	61,017	60,967	56,637
TOTAL EXPENSES EXCLUDING LOSSES	142,713	137,842	106,075
Revenue			
Appropriation Revenue	158,699	142,882	114,356
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	500	502	513
Transfers to the Crown Entity	(8,600)
Sales of Goods and Services	1,311	1,306	1,340
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	5	8,579
Total Revenue	160,510	144,695	116,188
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	17,797	6,853	10,113

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,965	2,965	2,807
Taxes Receivable
Receivables	5,105	604	9,204
Inventories	100	100	100
Financial Assets at Fair Value
Other Financial Assets
Other	27	27	27
Assets Held For Sale
Total Current Assets	8,197	3,696	12,138
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	680	850	10,978
Plant and Equipment	1,705	296	300
Infrastructure Systems
Investment Properties
Intangibles	28,338	19,136	29,917
Other Assets
Total Non Current Assets	30,723	20,282	41,195
Total Assets	38,920	23,978	53,333
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,919	2,169	2,169
Other Financial Liabilities at Fair Value
Borrowings	2,645
Provisions	1,441	1,727	1,727
Other	1	1	8,601
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,361	3,897	15,142
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	7,997
Provisions
Other	546	546	546
Total Non Current Liabilities	546	546	8,543
Total Liabilities	3,907	4,443	23,685
Net Assets	35,013	19,535	29,648
Equity			
Accumulated Funds	35,013	19,535	29,648
Reserves
Capital Equity
Total Equity	35,013	19,535	29,648

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	67,106	64,381	30,350
Personnel Services
Grants and Subsidies
Finance Costs	291
Equivalent Income Tax
Other Payments	76,349	69,522	63,222
Total Payments	143,456	133,903	93,862
Receipts			
Appropriation	158,699	142,882	114,356
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(8,600)
Sale of Goods and Services	1,311	1,178	(7,260)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	5,000	5	13,579
Total Receipts	165,010	144,065	112,075
Net Cash Flows From Operating Activities	21,554	10,162	18,213
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(2,519)	(1,619)	(1,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(18,247)	(7,510)	(14,905)
Net Cash Flows From Investing Activities	(20,766)	(9,130)	(15,905)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,466)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,466)
Net Increase/(Decrease) in Cash	788	1,033	(158)
Opening Cash and Cash Equivalents	2,177	1,933	2,965
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,965	2,965	2,807

Ombudsman's Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	25,711	24,857	24,384
Personnel Services Expenses
Other Operating Expenses	4,220	5,049	2,706
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,187	2,071	3,625
Finance Costs	13	13	332
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,131	31,990	31,048
Revenue			
Appropriation Revenue	27,113	27,099	29,045
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	908	908	913
Transfers to the Crown Entity
Sales of Goods and Services	1,018	797	599
Grants and Contributions	...	505	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	73	...
Total Revenue	29,039	29,382	30,557
Gain/(loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)
Net Result	(3,092)	(2,609)	(491)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	906	1,088	1,353
Taxes Receivable
Receivables	971	971	971
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,877	2,059	2,324
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	11,356
Plant and Equipment	1,363	974	719
Infrastructure Systems
Investment Properties
Intangibles	861	1,018	910
Other Assets
Total Non Current Assets	2,224	1,992	12,985
Total Assets	4,101	4,051	15,309
Liabilities			
Current Liabilities			
Taxes Payable
Payables	316	316	506
Other Financial Liabilities at Fair Value
Borrowings	2,653
Provisions	2,705	2,705	2,705
Other	737	341	99
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,758	3,362	5,963
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	8,838
Provisions	739	739	1,049
Other
Total Non Current Liabilities	739	739	9,887
Total Liabilities	4,497	4,101	15,850
Net Assets	(396)	(50)	(541)
Equity			
Accumulated Funds	(396)	(50)	(541)
Reserves
Capital Equity
Total Equity	(396)	(50)	(541)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	24,817	23,890	23,281
Personnel Services
Grants and Subsidies
Finance Costs	309
Equivalent Income Tax
Other Payments	5,846	8,009	3,505
Total Payments	30,663	31,899	27,095
Receipts			
Appropriation	27,113	27,099	29,045
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,018	845	599
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	505	...
Other Receipts	910	1,883	544
Total Receipts	29,041	30,332	30,187
Net Cash Flows From Operating Activities	(1,622)	(1,567)	3,092
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(576)	(51)	(210)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(230)	(403)	(90)
Net Cash Flows From Investing Activities	(806)	(454)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,527)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,527)
Net Increase/(Decrease) in Cash	(2,428)	(2,021)	265
Opening Cash and Cash Equivalents	3,334	3,109	1,088
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	906	1,088	1,353

Public Service Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,991	18,064	20,171
Personnel Services Expenses
Other Operating Expenses	21,427	21,619	22,050
Grants and Subsidies	...	126	122
Appropriation Expense
Depreciation and Amortisation	1,122	1,141	2,403
Finance Costs	108
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,540	40,950	44,854
Revenue			
Appropriation Revenue	29,050	26,737	28,287
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	432	532	443
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	9,056	9,591	9,355
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	3,012	4,291	5,695
Total Revenue	41,550	41,151	43,780
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	10	201	(1,074)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	800	2,168	2,113
Taxes Receivable
Receivables	240	240	240
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,040	2,408	2,353
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,713
Plant and Equipment	3,193	3,399	2,562
Infrastructure Systems
Investment Properties
Intangibles	666	270	114
Other Assets
Total Non Current Assets	3,859	3,668	6,389
Total Assets	4,899	6,077	8,743
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,592	1,224	1,224
Other Financial Liabilities at Fair Value
Borrowings	1,195
Provisions	1,974	1,785	1,785
Other	...	92	92
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,565	3,101	4,296
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	2,637
Provisions	31	333	333
Other	...	276	184
Total Non Current Liabilities	31	609	3,154
Total Liabilities	3,596	3,710	7,450
Net Assets	1,303	2,367	1,293
Equity			
Accumulated Funds	1,303	2,367	1,293
Reserves
Capital Equity
Total Equity	1,303	2,367	1,293

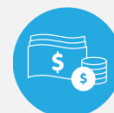
Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,595	17,414	19,728
Personnel Services
Grants and Subsidies	...	126	122
Finance Costs	108
Equivalent Income Tax
Other Payments	22,996	26,550	20,421
Total Payments	41,591	44,091	40,379
Receipts			
Appropriation	29,050	26,737	28,287
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	9,056	9,591	9,355
Other Receipts	4,641	5,652	3,975
Total Receipts	42,747	41,979	41,617
Net Cash Flows From Operating Activities	1,156	(2,111)	1,237
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(287)	(492)	(174)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(300)	(90)	...
Net Cash Flows From Investing Activities	(587)	(582)	(174)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,118)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,118)
Net Increase/(Decrease) in Cash	569	(2,693)	(55)
Opening Cash and Cash Equivalents	231	4,862	2,168
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	800	2,168	2,114

6. STRONGER COMMUNITIES CLUSTER

6.1 Introduction

The Stronger Communities cluster delivers community services that support a safe and just New South Wales. It supports safer, stronger communities through: the protection of children and families; building resilience to natural disasters and emergencies; promoting public safety; breaking the cycle of reoffending; and promoting physical activity and participation in organised sport, active recreation and sporting events.



\$16.4 billion

Recurrent Expenses 2019-20



\$1.3 billion

Capital Expenditure 2019-20

The police, courts, correctives, child protection and emergency services help keep citizens safe. Rule of law, affordable housing, assistance for people with disability and initiatives to reduce domestic and family violence, all help to build strong and supportive communities across New South Wales.

Contribution to the Government's Priorities

The Stronger Communities cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

State Outcomes to be delivered by the Stronger Communities cluster

State Outcome	Description
Safer communities	Delivering law enforcement activities to prevent, detect and investigate crime, maintain social order, promote road safety and support emergency management.
Enable people with disability to live independently	Supporting the transition of clients to the National Disability Insurance Scheme and more inclusive communities.
Resilient to disasters and emergencies	Delivering emergency management to enhance response and recovery efforts and build community resilience.
Effective and efficient resolution of legal disputes	Supporting the administration of courts and tribunals and the delivery of legal services in New South Wales.
Maintain rights and records	Providing client services, including support for victims and vulnerable people.
Build inclusive communities	Delivering community support to increase community participation and promote social harmony and cohesion.
Foster a vibrant, valued and active sport and recreation sector	Improving participation in sport and recreation, supporting athletes, and delivering quality venues and facilities.
Breaking the cycle of reoffending	Supporting and managing adult and juvenile offenders in correctional centres, and in the community.
Protect children and families	Supporting the safety and wellbeing of vulnerable children, young people and families.
Provide a safe and affordable place to live	Providing assistance for people unable to access or maintain appropriate housing, including homelessness services.

6.2 2019-20 Budget Highlights

In 2019-20, the Stronger Communities cluster will spend \$17.7 billion (\$16.4 billion recurrent expenses and \$1.3 billion capital expenditure). Key initiatives are highlighted below.

Safer communities

- \$583.6 million over four years to deliver on the Government's commitment to invest in 1,500 new police to increase the State's crime fighting capability and keep the community safe
- \$4 million in 2019-20 (\$16.6 million over four years) to continue the preventative health and wellbeing initiatives for police officers as part of the Workforce Improvement Program
- \$1.6 million in 2019-20 for 800 additional MobiPol devices to expand on-the-field access to police systems and databases and to support the state-wide rollout of the Digital Driver Licence program.

Enable people with disability to live independently

- \$2.9 billion in 2019-20 for the NSW Government cash contribution to the National Disability Insurance Scheme (NDIS). In total, New South Wales will provide \$3.3 billion in 2019-20 to support people with disability in the NDIS, including an estimated \$453 million in-kind contribution through services provided by NSW Government agencies
- \$11.6 million in 2019-20 to continue the Ability Links NSW program which assists people with disability, their families and carers to connect with their community or with mainstream supports, while programs are rolled out under the NDIS.

Resilient to disasters and emergencies

- \$9.4 million in 2019-20 (\$37.6 million over four years) to support Marine Rescue NSW to expand its radio network and provide 38 new rescue vessels to improve safety on the State's waterways
- \$4.7 million in 2019-20 (\$18.8 million over four years) to support the Volunteer Rescue Association with 30 new rescue vehicles to provide lifesaving services
- \$4 million in 2019-20 (\$15 million over four years) to enable Surf Life Saving NSW to purchase new rescue vehicles, improve community engagement and install 10 new Emergency Response Beacons
- \$3.4 million in 2019-20 (\$6.6 million over four years) to ensure the ongoing operation of the Emergency Alert system, a warning system used by emergency services to send voice messages to landlines and text messages to mobile phones
- \$1 million over four years to expand the Surfers Rescue 24-7 course.

Effective and efficient resolution of legal disputes

- \$30.6 million in 2019-20 for more efficient resolution of legal matters through the District Court Backlog Program, which includes funding for five additional District Court judges, and support staff as well as additional funding to the Office of the Director of Public Prosecutions and Legal Aid NSW. This builds on last year's announcement of an additional seven District Court judges, with total funding of \$147.8 million over four years
- \$9 million in 2019-20 (\$18 million over two years) to refurbish and upgrade the Queanbeyan Courthouse
- \$5.7 million in 2019-20 to continue funding 40 Sheriff Officers, plus other intelligence and tactical training officers
- \$2.7 million in 2019-20 to establish the new Public Sector Prosecution Unit, comprising a team of senior lawyers to prosecute public officials for corruption. The Unit will sit within the Office of the Director of Public Prosecutions.

Maintain rights and records

- \$5 million from 2019-20 to provide community grants for small businesses and community organisations in Western and South-Western Sydney to install CCTV security
- \$3.3 million in 2019-20 to support the construction of Grace's Place, a world-first residential recovery centre, to help children and young people through the trauma of losing a loved one due to homicide
- \$2 million in 2019-20 to improve security at more than 30 Jewish places of worship, aged care facilities and schools.

Build inclusive communities

- \$8.4 million in 2019-20 (\$32.5 million over four years) to multicultural community organisations to support the construction and refurbishment of aged care facilities and senior support centres
- \$4.1 million in 2019-20 (\$13.9 million over four years) to establish the Ageing and Disability Commissioner to better protect the elderly and people with a disability from the risk of neglect and exploitation
- \$4.1 million for Women NSW to advance gender equity and improve economic opportunities for women and girls through women's policy
- \$3.5 million in 2019-20 (\$12.5 million over four years) to multicultural community organisations and associations to support multicultural festivals, events and community projects in New South Wales
- Introduce the new Senior Savers Card to all NSW residents over the age of 60, providing more people with access to discounts on products and services provided through the Seniors Card program.

Foster a vibrant, valued and active sport and recreation sector

- \$45.7 million in 2019-20 (\$98 million over the next three years) for the Greater Sydney Sport Facility Fund to increase the number and quality of sporting facilities in densely populated areas
- \$40.3 million in 2019-20 (\$291.1 million over the next four years) to expand the Active Kids program from one to two \$100 vouchers per child each year to encourage children's participation in organised sport and physical activity outside school hours

- \$37.4 million in 2019-20 (\$130.7 million over four years) to increase the number and quality of sporting facilities, including improving the use of existing facilities and meeting the needs of female participants. The facilities are situated in both regional and metropolitan areas
- \$25.4 million in 2019-20 (\$48.4 million over the next two years) to complete the National Rugby League Centres of Excellence program to support investment in the community and high-performance training facilities
- \$23.8 million in 2019-20 (\$55.5 million over the next two years) to complete the NSW Centres of Excellence program to enhance community engagement, meet facility needs of female participants and support talent development pathways.

Breaking the cycle of reoffending

- \$21.8 million in 2019-20 to strengthen community safety through enhanced electronic monitoring of sex offenders.

Protect children and families

- \$30 million in 2019-20 to help support the health and wellbeing of vulnerable children with complex needs in out-of-home care
- \$16.8 million in 2019-20 to support the delivery of child protection services through the continuation of funding for 45 Child Protection Helpline workers and for 66 case support workers
- \$5.6 million in 2019-20 to reduce domestic and family violence reoffending and support victim safety through the continuation of the Men's Behaviour Change programs in New South Wales.

Provide a safe and affordable place to live

- \$1.0 billion in 2019-20 in continued funding towards a range of homelessness and social and affordable housing programs.

6.3 Machinery of Government

The Department of Family and Community Services and Justice is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019*, effective 1 July 2019. The Department of Family and Community Services and Justice is the principal agency of the newly established Stronger Communities cluster. The Stronger Communities cluster combines most of the functions and agencies of the former Family and Community Services cluster with the former Justice cluster with some exceptions.

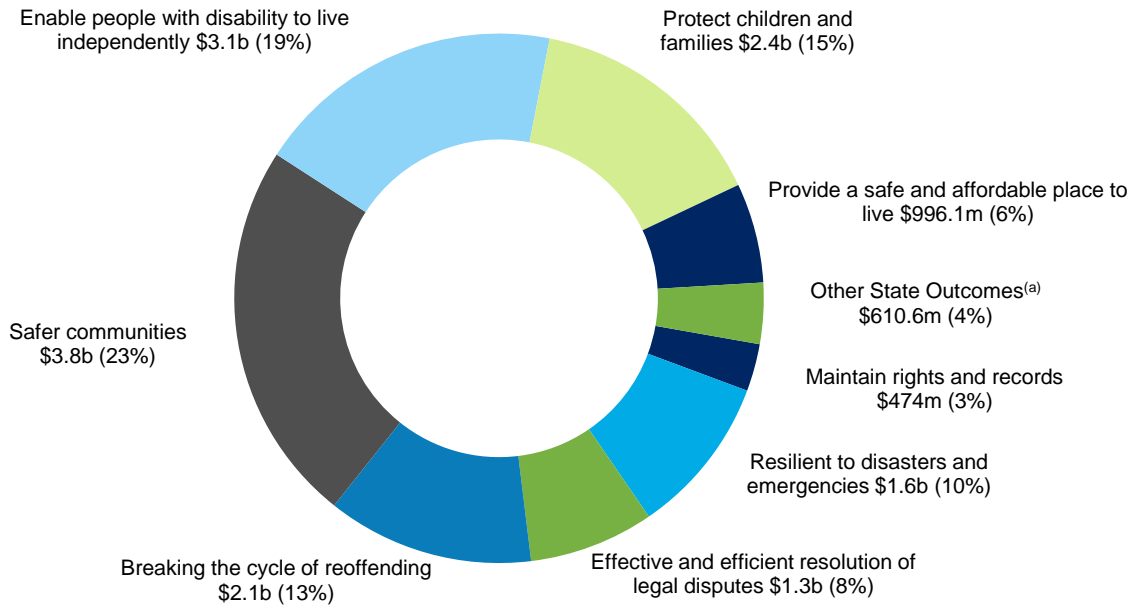
Under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019*, the following changes are effective 1 July 2019:

- most of the functions from the former Justice cluster transfer into the Stronger Communities cluster, including:
 - Crown Solicitor’s Office
 - Fire and Rescue NSW
 - Judicial Commission of New South Wales
 - Legal Aid Commission of New South Wales
 - New South Wales Crime Commission
 - NSW Police Force
 - NSW Trustee and Guardian
 - Office of the Director of Public Prosecutions
 - Office of the NSW Rural Fire Service
 - Office of the NSW State Emergency Service
- most of the functions from the former Family and Community Services cluster transfer into the Stronger Communities cluster, including:
 - Home Purchase Assistance Fund
 - Multicultural NSW
 - Office of the Children's Guardian
- Office of Sport transfers from the former Industry cluster.

6.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

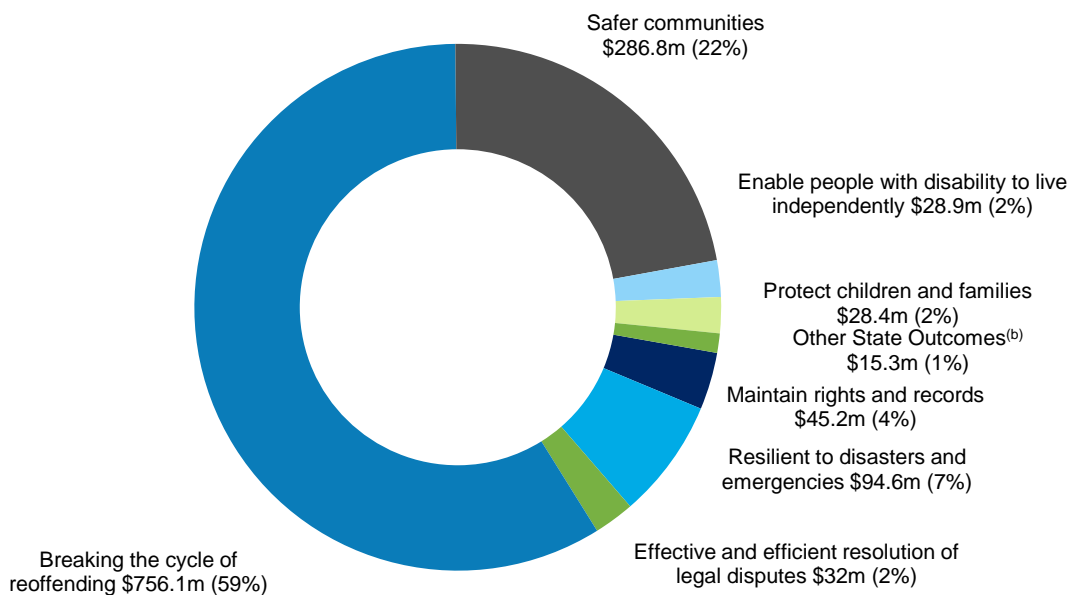
Chart 6.1: Recurrent expenses by outcome 2019-20 (dollars and %)



- (a) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Build inclusive communities
 - Foster a vibrant, valued and active sport and recreation sector

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 6.2: Capital expenditure by outcome 2019-20 (dollars and %)



- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Build Inclusive Communities
 - Provide a Safe and Affordable Place to Live
 - Foster a Vibrant, Valued and Active Sport and Recreation Sector.

Note: The sum of percentages does not equal one hundred due to rounding.

6.5 Agency Expense Summary

The 2019-20 Budget for the Department of Family and Community Services and Justice (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Family and Community Services and Justice will spend \$16.3 billion (\$15.5 billion recurrent expenses and \$870.1 million capital expenditure).

Stronger Communities cluster	Expenses ^(a)			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Family and Community Services and Justice^(b)	N/A ^(b)	9,839.6	N/A ^(b)	N/A ^(b)	870.1	N/A ^(b)
Cluster Grants	N/A ^(b)	5,635.2	N/A ^(b)
Total Principal Agency	N/A^(b)	15,474.8	N/A^(b)	N/A^(b)	870.1	N/A^(b)
Agencies transferred from: Justice (GG) Cluster^(c)						
Crown Solicitor's Office	66.5	60.3	(9.2)	18.6	0.7	(96.4)
Fire and Rescue NSW	787.2	774.3	(1.6)	80.4	51.9	(35.4)
Judicial Commission of New South Wales	8.2	6.7	(18.0) ^(d)	0.1	0.2	N/A
Legal Aid Commission of New South Wales ..	365.7	356.0	(2.6)	13.6	6.1	(55.4)
New South Wales Crime Commission	26.2	27.7	5.7	0.7	0.9	38.9
NSW Police Force	3,666.2	3,807.2	3.8	219.3	285.9	30.4
NSW Trustee and Guardian	88.4	89.0	0.7	9.7	14.0	44.4
Office of the Director of Public Prosecutions ..	163.5	173.7	6.3	2.9	3.3	13.6
Office of the NSW Rural Fire Service	551.0	524.3	(4.8)	66.3	16.4	(75.2)
Office of the NSW State Emergency Service .	104.8	122.3	16.7	10.3	26.0	151.7
Agencies transferred from: Family and Community Services (GG) Cluster^(e)						
Home Purchase Assistance Fund	19.3	19.2	(0.9)	0.0	0.0	0.0
Multicultural NSW	24.7	32.6	32.1	0.6	0.3	N/A
Office of the Children's Guardian	39.2	52.8	34.7	1.0	5.4	N/A
Agencies transferred from: Industry (GG) Cluster^(f)						
Office of Sport	321.7	479.3	49.0	6.8	6.5	(3.9)
Total Transferred In Agencies	6,232.5	6,525.5	4.7	430.2	417.4	(3.0)
Principal Agency abolished and absorbed from: Family and Community Services (GG) Cluster						
Department of Family and Community Services	6,591.7	N/A	N/A	82.6	N/A	N/A
Cluster Grants	16.6	N/A	N/A	N/A	N/A	N/A
Principal Agency abolished and absorbed from: Justice (GG) Cluster						
Department of Justice	3,215.4	N/A	N/A	894.3	N/A	N/A
Cluster Grants	4,861.3	N/A	N/A
Total Abolished Principal Departments	14,685.1	N/A	N/A	976.9	N/A	N/A

- (a) This table shows expenses on an uneliminated cluster basis.
- (b) The Department of Family and Community Services and Justice is a newly established entity effective 1 July 2019, following machinery of government changes (see section 6.3). As such, 2018-19 financial data are not available, and comparisons between 2018-19 and 2019-20 are not possible.
- (c) The Crown Solicitor's Office, Fire and Rescue NSW, Judicial Commission of New South Wales, Legal Aid Commission of New South Wales, New South Wales Crime Commission, NSW Police Force, NSW Trustee and Guardian, Office of the Director of Public Prosecutions, Office of the NSW Rural Fire Service and Office of the NSW State Emergency Service transfer from the former Justice cluster effective 1 July 2019.
- (d) Recurrent reduction due to completion of concurrent Conduct Division Inquiries in 2018-19.
- (e) The Home Purchase Assistance Fund, Multicultural NSW and Office of the Children's Guardian transfer from the former Family and Community Services cluster effective 1 July 2019.
- (f) Office of Sport transfers from the former Industry cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

6.6 Financial Statements

Department of Family and Community Services and Justice

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,806,135
Personnel Services Expenses
Other Operating Expenses	1,042,210
Grants and Subsidies	11,079,567
Appropriation Expense
Depreciation and Amortisation	480,155
Finance Costs	32,367
Other Expenses	34,374
TOTAL EXPENSES EXCLUDING LOSSES	15,474,808
Revenue			
Appropriation Revenue	15,420,782
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	141,261
Transfers to the Crown Entity
Sales of Goods and Services	271,006
Grants and Contributions	121,609
Investment Revenue	29,222
Retained Taxes, Fees and Fines	11,900
Other Revenue	38,072
Total Revenue	16,033,852
Gain/(loss) on Disposal of Non Current Assets	(223)
Other Gains/(Losses)	(1,389)
Net Result	557,432

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	147,769
Taxes Receivable
Receivables	192,419
Inventories	18,821
Financial Assets at Fair Value
Other Financial Assets
Other	18,006
Assets Held For Sale
Total Current Assets	377,015
Non Current Assets			
Taxes Receivable
Receivables	23,026
Inventories
Financial Assets at Fair Value	50
Equity Investments
Property, Plant and Equipment -
Land and Building	7,869,543
Plant and Equipment	322,340
Infrastructure Systems
Investment Properties
Intangibles	280,646
Other Assets	1,566
Total Non Current Assets	8,497,171
Total Assets	8,874,186
Liabilities			
Current Liabilities			
Taxes Payable
Payables	318,337
Other Financial Liabilities at Fair Value
Borrowings	102,488
Provisions	400,434
Other	11,595
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	832,854
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	684,748
Provisions	121,555
Other	637
Total Non Current Liabilities	806,940
Total Liabilities	1,639,794
Net Assets	7,234,392
Equity			
Accumulated Funds	7,234,392
Reserves
Capital Equity
Total Equity	7,234,392

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,694,713
Personnel Services
Grants and Subsidies	11,131,813
Finance Costs	32,348
Equivalent Income Tax
Other Payments	1,406,822
Total Payments	15,265,696
Receipts			
Appropriation	15,420,782
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	270,481
Retained Taxes, Fees and Fines
Interest Received	26,423
Grants and Contributions	121,609
Other Receipts	422,121
Total Receipts	16,261,416
Net Cash Flows From Operating Activities	995,719
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2
Purchases of Property, Plant and Equipment	(810,403)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(13,935)
Net Cash Flows From Investing Activities	(824,336)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(96,949)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(96,949)
Net Increase/(Decrease) in Cash	74,435
Opening Cash and Cash Equivalents	10,411
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	62,923
Closing Cash and Cash Equivalents	147,769

Crown Solicitor's Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	42,578	47,608	45,642
Personnel Services Expenses
Other Operating Expenses	13,190	16,672	6,750
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,103	2,025	7,006
Finance Costs	49	160	931
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	57,920	66,465	60,329
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	715	385	733
Transfers to the Crown Entity
Sales of Goods and Services	58,200	72,056	60,532
Grants and Contributions
Investment Revenue	376	400	382
Retained Taxes, Fees and Fines
Other Revenue	58	148	59
Total Revenue	59,349	72,989	61,707
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,429	6,524	1,378

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	20,962	14,104	12,987
Taxes Receivable
Receivables	21,334	24,976	25,842
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	6,139	7,360	7,523
Assets Held For Sale
Total Current Assets	48,435	46,440	46,352
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	35,518
Plant and Equipment	14,551	17,661	16,252
Infrastructure Systems
Investment Properties
Intangibles	3,972	6,521	6,150
Other Assets	520	640	640
Total Non Current Assets	19,043	24,821	58,559
Total Assets	67,478	71,261	104,912
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,648	8,148	8,148
Other Financial Liabilities at Fair Value
Borrowings	3,842
Provisions	18,297	18,308	15,072
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	24,945	26,456	27,061
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	32,621
Provisions	627	744	744
Other
Total Non Current Liabilities	627	744	33,365
Total Liabilities	25,572	27,200	60,426
Net Assets	41,906	44,062	44,486
Equity			
Accumulated Funds	41,906	44,062	44,486
Reserves
Capital Equity
Total Equity	41,906	44,062	44,486

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,722	47,823	44,789
Personnel Services
Grants and Subsidies
Finance Costs	931
Equivalent Income Tax
Other Payments	14,368	16,443	6,236
Total Payments	56,090	64,267	51,956
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(964)	(5,826)	(4,553)
Sale of Goods and Services	57,367	67,800	59,666
Retained Taxes, Fees and Fines
Interest Received	376	402	382
Grants and Contributions
Other Receipts	493	(33)	(376)
Total Receipts	57,272	62,343	55,120
Net Cash Flows From Operating Activities	1,182	(1,923)	3,164
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(9,526)	(13,261)	(365)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,021)	(4,513)	(300)
Net Cash Flows From Investing Activities	(11,547)	(17,774)	(665)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,615)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,615)
Net Increase/(Decrease) in Cash	(10,365)	(19,697)	(1,116)
Opening Cash and Cash Equivalents	31,326	33,801	14,104
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	20,962	14,104	12,987

Fire and Rescue NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	579,596	628,876	615,708
Personnel Services Expenses
Other Operating Expenses	93,422	102,615	92,366
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	56,029	55,704	64,420
Finance Costs	1,762
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	729,047	787,195	774,256
Revenue			
Appropriation Revenue
Cluster Grant Revenue	683,669	723,029	699,612
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	13,116	16,126	13,344
Grants and Contributions	...	286	...
Investment Revenue	3,068	4,775	3,122
Retained Taxes, Fees and Fines	34,764	36,301	35,366
Other Revenue	2,213	22,739	2,236
Total Revenue	736,830	803,256	753,679
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	7,783	16,061	(20,577)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	217,126	212,899	211,670
Taxes Receivable
Receivables	18,377	15,010	17,430
Inventories	2,066	2,020	2,020
Financial Assets at Fair Value
Other Financial Assets
Other	31
Assets Held For Sale	...	263	263
Total Current Assets	237,600	230,192	231,383
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	607,063	679,848	722,858
Plant and Equipment	230,512	243,228	241,489
Infrastructure Systems
Investment Properties
Intangibles	30,185	29,999	28,572
Other Assets
Total Non Current Assets	867,760	953,075	992,919
Total Assets	1,105,360	1,183,268	1,224,303
Liabilities			
Current Liabilities			
Taxes Payable
Payables	31,956	31,093	31,098
Other Financial Liabilities at Fair Value
Borrowings	3,163
Provisions	95,334	151,241	151,216
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	127,290	182,334	185,477
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	46,294
Provisions	218,130	166,909	169,329
Other	125
Total Non Current Liabilities	218,255	166,909	215,623
Total Liabilities	345,545	349,243	401,100
Net Assets	759,815	834,025	823,203
Equity			
Accumulated Funds	251,219	254,217	243,395
Reserves	508,596	579,808	579,808
Capital Equity
Total Equity	759,815	834,025	823,203

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	575,171	621,881	605,973
Personnel Services
Grants and Subsidies
Finance Costs	1,762
Equivalent Income Tax
Other Payments	93,102	96,295	92,046
Total Payments	668,273	718,176	699,781
Receipts			
Appropriation
Cluster Grant Revenue	683,669	723,029	699,612
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	12,796	15,863	13,024
Retained Taxes, Fees and Fines
Interest Received	3,068	4,815	3,122
Grants and Contributions	...	286	...
Other Receipts	36,978	62,348	37,601
Total Receipts	736,510	806,341	753,359
Net Cash Flows From Operating Activities	68,237	88,165	53,578
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(71,225)	(83,370)	(46,522)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,666)	(4,949)	(5,347)
Net Cash Flows From Investing Activities	(74,891)	(88,319)	(51,869)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	358	...	358
Repayment of Borrowings and Advances	(358)	...	(3,296)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,938)
Net Increase/(Decrease) in Cash	(6,654)	(155)	(1,229)
Opening Cash and Cash Equivalents	223,780	213,054	212,899
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	217,126	212,899	211,670

Legal Aid Commission of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	131,614	137,593	138,573
Personnel Services Expenses
Other Operating Expenses	140,020	147,025	144,804
Grants and Subsidies	79,562	75,669	55,882
Appropriation Expense
Depreciation and Amortisation	6,000	4,410	15,024
Finance Costs	...	67	835
Other Expenses	901	901	917
TOTAL EXPENSES EXCLUDING LOSSES	358,096	365,665	356,035
Revenue			
Appropriation Revenue
Cluster Grant Revenue	255,015	265,682	274,311
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,482	4,248	3,539
Transfers to the Crown Entity
Sales of Goods and Services	4,500	7,489	5,586
Grants and Contributions	66,728	70,642	70,110
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	344	618	405
Total Revenue	330,069	348,679	353,951
Gain/(loss) on Disposal of Non Current Assets	35	15	35
Other Gains/(Losses)	(200)	(250)	(200)
Net Result	(28,192)	(17,221)	(2,249)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	36,519	32,472	32,048
Taxes Receivable
Receivables	4,684	11,211	11,211
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	41,203	43,683	43,259
Non Current Assets			
Taxes Receivable
Receivables	3,238	3,834	3,834
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	29,211
Plant and Equipment	7,308	17,936	17,358
Infrastructure Systems
Investment Properties
Intangibles	6,156	4,678	4,942
Other Assets
Total Non Current Assets	16,702	26,448	55,345
Total Assets	57,905	70,131	98,604
Liabilities			
Current Liabilities			
Taxes Payable
Payables	14,364	15,926	16,252
Other Financial Liabilities at Fair Value
Borrowings	8,769
Provisions	13,421	13,474	13,474
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	27,785	29,400	38,495
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	21,627
Provisions	5,796	4,652	4,652
Other	356	1,495	1,495
Total Non Current Liabilities	6,152	6,148	27,775
Total Liabilities	33,937	35,547	66,269
Net Assets	23,968	34,584	32,335
Equity			
Accumulated Funds	23,968	34,584	32,335
Reserves
Capital Equity
Total Equity	23,968	34,584	32,335

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	127,809	133,345	134,708
Personnel Services
Grants and Subsidies	79,562	75,669	55,882
Finance Costs	835
Equivalent Income Tax
Other Payments	155,496	165,440	131,145
Total Payments	362,867	374,455	322,570
Receipts			
Appropriation
Cluster Grant Revenue	255,015	265,682	274,311
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,300	7,239	5,386
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	66,728	70,642	70,110
Other Receipts	14,920	18,234	(14,171)
Total Receipts	340,963	361,798	335,636
Net Cash Flows From Operating Activities	(21,904)	(12,657)	13,066
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
Purchases of Property, Plant and Equipment	(3,774)	(11,675)	(3,895)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,870)	(1,925)	(1,300)
Net Cash Flows From Investing Activities	(5,609)	(13,565)	(5,160)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,330)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,330)
Net Increase/(Decrease) in Cash	(27,513)	(26,222)	(424)
Opening Cash and Cash Equivalents	64,032	58,694	32,472
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	36,519	32,472	32,048

New South Wales Crime Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,924	17,374	17,612
Personnel Services Expenses
Other Operating Expenses	8,041	7,575	5,867
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,280	1,280	3,997
Finance Costs	239
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,245	26,229	27,716
Revenue			
Appropriation Revenue
Cluster Grant Revenue	25,796	23,003	26,455
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	690	690	708
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	55	23	56
Total Revenue	26,541	23,716	27,219
Gain/(loss) on Disposal of Non Current Assets	...	(128)	...
Other Gains/(Losses)
Net Result	(704)	(2,641)	(497)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	543	516	518
Taxes Receivable
Receivables	605	605	605
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	111	111	111
Total Current Assets	1,258	1,232	1,234
Non Current Assets			
Taxes Receivable
Receivables	10	10	10
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,151
Plant and Equipment	1,508	1,347	1,298
Infrastructure Systems
Investment Properties
Intangibles	1,881	1,781	1,482
Other Assets
Total Non Current Assets	3,399	3,138	10,941
Total Assets	4,657	4,370	12,175
Liabilities			
Current Liabilities			
Taxes Payable
Payables	461	461	461
Other Financial Liabilities at Fair Value
Borrowings	2,705
Provisions	1,716	1,716	1,716
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,177	2,177	4,882
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	5,597
Provisions	65	65	65
Other
Total Non Current Liabilities	65	65	5,662
Total Liabilities	2,242	2,242	10,544
Net Assets	2,415	2,128	1,631
Equity			
Accumulated Funds	2,415	2,128	1,631
Reserves
Capital Equity
Total Equity	2,415	2,128	1,631

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,174	16,566	16,782
Personnel Services
Grants and Subsidies
Finance Costs	239
Equivalent Income Tax
Other Payments	8,701	8,396	6,590
Total Payments	25,875	24,962	23,611
Receipts			
Appropriation
Cluster Grant Revenue	25,796	23,003	26,455
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	655	912	656
Total Receipts	26,451	23,915	27,111
Net Cash Flows From Operating Activities	576	(1,047)	3,500
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(591)	(617)	(591)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(341)	(54)	(341)
Net Cash Flows From Investing Activities	(932)	(671)	(932)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,566)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,566)
Net Increase/(Decrease) in Cash	(356)	(1,718)	2
Opening Cash and Cash Equivalents	899	2,234	516
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	542	516	518

NSW Police Force

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,940,322	2,940,322	3,127,239
Personnel Services Expenses
Other Operating Expenses	524,782	524,782	431,663
Grants and Subsidies	6,141	26,780	25,766
Appropriation Expense
Depreciation and Amortisation	161,025	161,025	202,044
Finance Costs	10,701	10,701	16,345
Other Expenses	2,594	2,594	4,128
TOTAL EXPENSES EXCLUDING LOSSES	3,645,564	3,666,203	3,807,184
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,390,057	3,258,164	3,626,963
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	174,429	174,429	180,738
Transfers to the Crown Entity
Sales of Goods and Services	35,988	48,878	38,975
Grants and Contributions	62,675	53,065	40,496
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	29,743	83,524	37,645
Total Revenue	3,692,892	3,618,059	3,924,817
Gain/(loss) on Disposal of Non Current Assets	(918)	(514)	(918)
Other Gains/(Losses)	(10)	(314)	(10)
Net Result	46,400	(48,972)	116,705

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	68,806	92,081	138,876
Taxes Receivable
Receivables	87,816	90,864	97,164
Inventories
Financial Assets at Fair Value	100
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	156,722	182,945	236,040
Non Current Assets			
Taxes Receivable
Receivables	3,900	4,200	6,100
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,345,402	1,386,224	1,619,122
Plant and Equipment	272,803	310,091	355,898
Infrastructure Systems
Investment Properties
Intangibles	231,340	195,221	204,583
Other Assets
Total Non Current Assets	1,853,445	1,895,736	2,185,703
Total Assets	2,010,167	2,078,681	2,421,743
Liabilities			
Current Liabilities			
Taxes Payable
Payables	107,971	95,321	114,220
Other Financial Liabilities at Fair Value
Borrowings	16,282	16,281	54,385
Provisions	477,832	480,032	494,358
Other	470	470	5,270
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	602,555	592,105	668,234
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	79,856	84,857	238,295
Provisions	58,040	59,540	57,630
Other	2,382	2,382	2,382
Total Non Current Liabilities	140,278	146,779	298,307
Total Liabilities	742,833	738,883	966,540
Net Assets	1,267,334	1,339,798	1,455,203
Equity			
Accumulated Funds	661,494	756,761	869,166
Reserves	605,839	583,036	586,036
Capital Equity
Total Equity	1,267,334	1,339,798	1,455,203

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,760,383	2,806,629	2,940,322
Personnel Services
Grants and Subsidies	6,141	26,780	25,766
Finance Costs	10,701	10,701	16,345
Equivalent Income Tax
Other Payments	568,778	579,151	466,846
Total Payments	3,346,002	3,423,261	3,449,279
Receipts			
Appropriation
Cluster Grant Revenue	3,390,057	3,258,164	3,626,963
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	31,988	52,089	32,675
Retained Taxes, Fees and Fines	(10)	...	(10)
Interest Received
Grants and Contributions	62,675	53,040	40,996
Other Receipts	87,835	129,911	91,938
Total Receipts	3,572,545	3,493,203	3,792,562
Net Cash Flows From Operating Activities	226,543	69,942	343,283
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	1,634	1,734
Purchases of Property, Plant and Equipment	(176,793)	(124,427)	(215,743)
Proceeds from Sale of Investments	...	100	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(83,659)	(95,604)	(30,339)
Net Cash Flows From Investing Activities	(258,718)	(218,297)	(244,348)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(14,847)	(9,842)	(52,140)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(14,847)	(9,842)	(52,140)
Net Increase/(Decrease) in Cash	(47,022)	(158,197)	46,795
Opening Cash and Cash Equivalents	115,828	250,277	92,081
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	68,806	92,081	138,876

Office of Sport

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,531	89,159	69,295
Personnel Services Expenses
Other Operating Expenses	69,758	64,776	53,156
Grants and Subsidies	236,847	158,987	345,432
Appropriation Expense
Depreciation and Amortisation	8,743	8,787	11,199
Finance Costs	192
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	399,879	321,709	479,274
Revenue			
Appropriation Revenue
Cluster Grant Revenue	311,890	223,033	406,957
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,293	3,593	2,539
Transfers to the Crown Entity
Sales of Goods and Services	69,835	78,270	50,122
Grants and Contributions	27,358	13,834	12,741
Investment Revenue
Retained Taxes, Fees and Fines	...	5	...
Other Revenue	391	1,598	1,526
Total Revenue	412,768	320,333	473,885
Gain/(loss) on Disposal of Non Current Assets	...	(9)	...
Other Gains/(Losses)	64	(179)	64
Net Result	12,953	(1,564)	(5,325)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	12,437	13,251	10,715
Taxes Receivable
Receivables	8,149	16,632	17,425
Inventories
Financial Assets at Fair Value
Other Financial Assets	170	170	50
Other
Assets Held For Sale
Total Current Assets	20,756	30,052	28,189
Non Current Assets			
Taxes Receivable
Receivables	110
Inventories
Financial Assets at Fair Value	323	323	400
Equity Investments
Property, Plant and Equipment -			
Land and Building	191,427	175,343	178,957
Plant and Equipment	13,286	14,029	14,579
Infrastructure Systems
Investment Properties
Intangibles	...	574	486
Other Assets
Total Non Current Assets	205,146	190,269	194,422
Total Assets	225,902	220,321	222,611
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,914	6,914	7,664
Other Financial Liabilities at Fair Value
Borrowings	2,230
Provisions	7,295	7,295	7,295
Other	2,534	2,534	2,534
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,743	16,743	19,723
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	4,635
Provisions	1,030	1,030	1,030
Other
Total Non Current Liabilities	1,030	1,030	5,665
Total Liabilities	17,773	17,773	25,388
Net Assets	208,129	202,548	197,223
Equity			
Accumulated Funds	158,707	156,895	151,570
Reserves	49,422	45,653	45,653
Capital Equity
Total Equity	208,129	202,548	197,223

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	81,238	87,354	66,756
Personnel Services
Grants and Subsidies	236,847	158,987	345,432
Finance Costs	192
Equivalent Income Tax
Other Payments	74,940	134,804	58,576
Total Payments	393,025	381,145	470,956
Receipts			
Appropriation
Cluster Grant Revenue	311,890	223,033	406,957
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	69,835	78,858	49,139
Retained Taxes, Fees and Fines	64	(179)	64
Interest Received
Grants and Contributions	20,315	6,791	5,698
Other Receipts	12,674	71,859	14,929
Total Receipts	414,779	380,362	476,787
Net Cash Flows From Operating Activities	21,754	(783)	5,831
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	27	...
Purchases of Property, Plant and Equipment	(17,572)	(6,184)	(6,218)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made	...	(393)	43
Other Investing	...	(600)	...
Net Cash Flows From Investing Activities	(17,572)	(7,150)	(6,175)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,192)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,192)
Net Increase/(Decrease) in Cash	4,182	(7,933)	(2,536)
Opening Cash and Cash Equivalents	8,255	21,184	13,251
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,437	13,251	10,715

Office of the NSW Rural Fire Service

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	118,755	120,511	127,713
Personnel Services Expenses
Other Operating Expenses	113,364	123,397	105,987
Grants and Subsidies	180,152	260,128	243,192
Appropriation Expense
Depreciation and Amortisation	11,355	11,355	21,013
Finance Costs	3,552
Other Expenses	20,866	35,612	22,849
TOTAL EXPENSES EXCLUDING LOSSES	444,492	551,002	524,306
Revenue			
Appropriation Revenue
Cluster Grant Revenue	381,072	458,462	453,665
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	741	741	759
Transfers to the Crown Entity
Sales of Goods and Services	640	3,232	652
Grants and Contributions	4,562	33,918	4,562
Investment Revenue	755	2,600	755
Retained Taxes, Fees and Fines
Other Revenue	8,411	13,552	14,878
Total Revenue	396,181	512,505	475,272
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(5)	...
Net Result	(48,311)	(38,502)	(49,034)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	78,978	97,071	48,911
Taxes Receivable
Receivables	20,923	27,460	27,460
Inventories	...	13,913	13,913
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	99,901	138,444	90,284
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	20,624	21,196	115,184
Plant and Equipment	36,551	62,832	63,876
Infrastructure Systems	5,460	8,361	10,275
Investment Properties
Intangibles	5,958	5,009	2,914
Other Assets
Total Non Current Assets	68,593	97,399	192,250
Total Assets	168,494	235,843	282,533
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,100	29,303	26,987
Other Financial Liabilities at Fair Value
Borrowings	2,839
Provisions	41,900	42,315	43,093
Other	(80)
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	60,920	71,618	72,919
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	95,975
Provisions	1,475	2,685	1,240
Other	(258)	107	...
Total Non Current Liabilities	1,217	2,791	97,215
Total Liabilities	62,137	74,410	170,134
Net Assets	106,357	161,434	112,400
Equity			
Accumulated Funds	106,357	161,434	112,400
Reserves
Capital Equity
Total Equity	106,357	161,434	112,400

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	114,515	116,313	124,491
Personnel Services
Grants and Subsidies	180,152	260,128	243,192
Finance Costs	3,552
Equivalent Income Tax
Other Payments	153,729	185,879	140,832
Total Payments	448,396	562,320	512,066
Receipts			
Appropriation
Cluster Grant Revenue	381,072	458,462	453,665
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	640	38,412	652
Retained Taxes, Fees and Fines
Interest Received	755	2,600	755
Grants and Contributions	4,562	33,918	4,562
Other Receipts	27,391	29,278	21,322
Total Receipts	414,420	562,670	480,956
Net Cash Flows From Operating Activities	(33,976)	351	(31,111)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,000	2,000
Purchases of Property, Plant and Equipment	(31,257)	(64,861)	(16,419)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,033)	(3,613)	...
Net Cash Flows From Investing Activities	(32,290)	(66,474)	(14,419)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,631)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,631)
Net Increase/(Decrease) in Cash	(66,266)	(66,123)	(48,161)
Opening Cash and Cash Equivalents	145,244	163,194	97,071
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	78,977	97,071	48,911

Office of the NSW State Emergency Service

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,315	39,708	43,662
Personnel Services Expenses
Other Operating Expenses	49,731	43,264	47,805
Grants and Subsidies	16,563	10,137	13,930
Appropriation Expense
Depreciation and Amortisation	8,445	11,682	15,034
Finance Costs	1,886
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	116,053	104,791	122,317
Revenue			
Appropriation Revenue
Cluster Grant Revenue	124,786	124,786	117,751
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	149	167	153
Transfers to the Crown Entity
Sales of Goods and Services	41	41	41
Grants and Contributions	340	2,438	...
Investment Revenue	445	620	453
Retained Taxes, Fees and Fines
Other Revenue	335	1,410	341
Total Revenue	126,096	129,462	118,739
Gain/(loss) on Disposal of Non Current Assets	(149)	(79)	(149)
Other Gains/(Losses)
Net Result	9,894	24,591	(3,727)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	18,642	55,024	38,135
Taxes Receivable
Receivables	2,605	2,605	2,605
Inventories	5,649	5,649	5,649
Financial Assets at Fair Value
Other Financial Assets
Other	5	5	5
Assets Held For Sale
Total Current Assets	26,901	63,283	46,394
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	11,784	10,101	58,827
Plant and Equipment	81,233	67,503	84,008
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	93,017	77,604	142,835
Total Assets	119,917	140,887	189,229
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,456	7,456	7,456
Other Financial Liabilities at Fair Value
Borrowings	2,125
Provisions	4,019	4,019	4,019
Other	29	29	29
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11,504	11,504	13,629
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	49,944
Provisions	69	351	351
Other	3,637	3,637	3,637
Total Non Current Liabilities	3,706	3,988	53,932
Total Liabilities	15,210	15,492	67,561
Net Assets	104,707	125,395	121,668
Equity			
Accumulated Funds	104,707	125,395	121,668
Reserves
Capital Equity
Total Equity	104,707	125,395	121,668

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,165	39,868	43,509
Personnel Services
Grants and Subsidies	16,563	10,137	13,930
Finance Costs	1,886
Equivalent Income Tax
Other Payments	51,031	49,784	49,105
Total Payments	108,759	99,789	108,430
Receipts			
Appropriation
Cluster Grant Revenue	124,786	124,786	117,751
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	41	409	41
Retained Taxes, Fees and Fines
Interest Received	445	341	453
Grants and Contributions	340	570	...
Other Receipts	1,635	4,408	1,641
Total Receipts	127,247	130,514	119,886
Net Cash Flows From Operating Activities	18,488	30,725	11,456
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	(79)	71
Purchases of Property, Plant and Equipment	(24,885)	(10,329)	(25,997)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(24,814)	(10,408)	(25,926)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,419)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,419)
Net Increase/(Decrease) in Cash	(6,326)	20,317	(16,889)
Opening Cash and Cash Equivalents	24,968	34,706	55,024
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	18,642	55,024	38,135

Home Purchase Assistance Fund

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	724	724	1,052
Grants and Subsidies	7,500	7,500	7,500
Appropriation Expense
Depreciation and Amortisation
Finance Costs	10,985	10,985	10,415
Other Expenses	14	140	200
TOTAL EXPENSES EXCLUDING LOSSES	19,223	19,349	19,167
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	8,765	5,238	4,185
Retained Taxes, Fees and Fines
Other Revenue	9	9	9
Total Revenue	8,774	5,247	4,194
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(10,449)	(14,102)	(14,974)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	158,067	207,329	186,274
Taxes Receivable
Receivables	2,018	3	3
Inventories
Financial Assets at Fair Value	1,848	1,848	1,848
Other Financial Assets	50,905	5	5
Other
Assets Held For Sale
Total Current Assets	212,838	209,185	188,130
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	4,174	4,174	2,919
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	4,174	4,174	2,919
Total Assets	217,012	213,359	191,049
Liabilities			
Current Liabilities			
Taxes Payable
Payables	37	37	37
Other Financial Liabilities at Fair Value
Borrowings	7,282	7,282	7,275
Provisions	49	49	49
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,368	7,368	7,361
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	92,070	92,070	84,741
Provisions
Other
Total Non Current Liabilities	92,070	92,070	84,741
Total Liabilities	99,438	99,438	92,102
Net Assets	117,574	113,921	98,947
Equity			
Accumulated Funds	117,574	113,921	98,947
Reserves
Capital Equity
Total Equity	117,574	113,921	98,947

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	8,025	8,025	7,839
Finance Costs	6,793	6,793	6,269
Equivalent Income Tax
Other Payments	211	392	913
Total Payments	15,029	15,210	15,021
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	8,865	7,143	4,185
Grants and Contributions
Other Receipts	9	412	9
Total Receipts	8,874	7,555	4,194
Net Cash Flows From Operating Activities	(6,155)	(7,654)	(10,828)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	250,000	500,000	250,000
Purchases of Investments	(248,750)	(468,344)	(248,750)
Advances Repayments Received	5	5	5
Advances made
Other Investing
Net Cash Flows From Investing Activities	1,255	31,661	1,255
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(22,964)
Repayment of Borrowings and Advances	(11,482)	(11,482)	11,482
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(11,482)	(11,482)	(11,482)
Net Increase/(Decrease) in Cash	(16,382)	12,524	(21,055)
Opening Cash and Cash Equivalents	174,449	194,805	207,329
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	158,067	207,329	186,274

Multicultural NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	15,980	15,158	15,357
Personnel Services Expenses
Other Operating Expenses	2,952	3,792	2,305
Grants and Subsidies	2,977	4,929	13,893
Appropriation Expense
Depreciation and Amortisation	524	834	1,033
Finance Costs	61
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	22,433	24,713	32,649
Revenue			
Appropriation Revenue
Cluster Grant Revenue	15,840	16,643	29,504
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	711	236	729
Transfers to the Crown Entity
Sales of Goods and Services	5,632	5,130	5,833
Grants and Contributions	200	2,052	199
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	70	26
Total Revenue	22,409	24,131	36,291
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(24)	(582)	3,642

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	376	376	777
Taxes Receivable
Receivables	1,091	1,091	1,241
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,467	1,467	2,018
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,439	922	3,127
Plant and Equipment	436	161	165
Infrastructure Systems
Investment Properties
Intangibles	1,069	1,451	1,225
Other Assets
Total Non Current Assets	2,944	2,534	4,517
Total Assets	4,411	4,001	6,535
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,585	3,636	252
Other Financial Liabilities at Fair Value
Borrowings	471
Provisions	1,171	1,171	1,187
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,756	4,807	1,910
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,805
Provisions	178	178	162
Other
Total Non Current Liabilities	178	178	1,967
Total Liabilities	3,934	4,985	3,877
Net Assets	477	(984)	2,658
Equity			
Accumulated Funds	477	(984)	2,658
Reserves
Capital Equity
Total Equity	477	(984)	2,658

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	15,269	15,267	14,628
Personnel Services
Grants and Subsidies	2,977	4,929	13,893
Finance Costs	61
Equivalent Income Tax
Other Payments	3,402	3,974	6,289
Total Payments	21,648	24,170	34,871
Receipts			
Appropriation
Cluster Grant Revenue	15,840	16,643	29,504
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,632	4,841	5,833
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	200	2,052	199
Other Receipts	476	504	476
Total Receipts	22,148	24,040	36,012
Net Cash Flows From Operating Activities	500	(130)	1,141
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(315)	(56)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(385)	(545)	(250)
Net Cash Flows From Investing Activities	(700)	(601)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(440)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(440)
Net Increase/(Decrease) in Cash	(200)	(731)	401
Opening Cash and Cash Equivalents	576	1,107	376
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	376	376	777

NSW Trustee and Guardian

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	65,828	56,694	65,869
Other Operating Expenses	19,579	27,217	17,473
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,924	4,455	5,517
Finance Costs	134
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	90,331	88,366	88,993
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	67,843	63,839	66,952
Grants and Contributions	19,456	21,291	15,803
Investment Revenue	2,826	6,436	5,181
Retained Taxes, Fees and Fines
Other Revenue	349	477	391
Total Revenue	90,474	92,043	88,328
Gain/(loss) on Disposal of Non Current Assets	...	1,269	...
Other Gains/(Losses)	...	(520)	(2)
Net Result	143	4,426	(667)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,804	4,078	5,971
Taxes Receivable
Receivables	24,277	23,396	23,396
Inventories
Financial Assets at Fair Value	...	26,220	10,000
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	33,081	53,694	39,367
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	65,868	68,782	73,390
Equity Investments
Property, Plant and Equipment -			
Land and Building	29,942	25,793	28,870
Plant and Equipment	19,002	11,367	18,778
Infrastructure Systems
Investment Properties
Intangibles	17,460	12,117	14,794
Other Assets
Total Non Current Assets	132,272	118,059	135,832
Total Assets	165,353	171,753	175,200
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,152	21,730	21,730
Other Financial Liabilities at Fair Value
Borrowings	646
Provisions	6,859	8,111	8,111
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30,011	29,841	30,487
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,468
Provisions	388	861	861
Other
Total Non Current Liabilities	388	861	4,329
Total Liabilities	30,399	30,702	34,816
Net Assets	134,954	141,051	140,384
Equity			
Accumulated Funds	120,563	127,997	127,330
Reserves	14,391	13,054	13,054
Capital Equity
Total Equity	134,954	141,051	140,384

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	65,828	56,694	65,869
Grants and Subsidies
Finance Costs	134
Equivalent Income Tax
Other Payments	25,020	30,248	22,914
Total Payments	90,848	86,942	88,917
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	67,843	64,823	66,952
Retained Taxes, Fees and Fines
Interest Received	474	575	573
Grants and Contributions	19,456	21,291	15,803
Other Receipts	7,368	8,960	7,408
Total Receipts	95,141	95,649	90,737
Net Cash Flows From Operating Activities	4,293	8,707	1,820
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	5,816	...
Purchases of Property, Plant and Equipment	(15,649)	(8,939)	(9,100)
Proceeds from Sale of Investments	16,220
Purchases of Investments	(1,578)	(27,798)	(1,578)
Advances Repayments Received
Advances made
Other Investing	(1,900)	(752)	(4,861)
Net Cash Flows From Investing Activities	(19,127)	(31,673)	681
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(608)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(608)
Net Increase/(Decrease) in Cash	(14,834)	(22,966)	1,893
Opening Cash and Cash Equivalents	23,639	27,044	4,078
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,805	4,078	5,971

Department of Family and Community Services (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,031,046	1,052,728	...
Personnel Services Expenses
Other Operating Expenses	326,053	356,349	...
Grants and Subsidies	5,068,975	5,116,700	...
Appropriation Expense
Depreciation and Amortisation	95,808	77,539	...
Finance Costs
Other Expenses	...	5,031	...
TOTAL EXPENSES EXCLUDING LOSSES	6,521,882	6,608,349	...
Revenue			
Appropriation Revenue	6,147,395	6,190,635	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	36,391	37,160	...
Transfers to the Crown Entity
Sales of Goods and Services	233,432	228,915	...
Grants and Contributions	72,735	89,438	...
Investment Revenue	25,708	44,470	...
Retained Taxes, Fees and Fines
Other Revenue	25,430	27,722	...
Total Revenue	6,541,092	6,618,339	...
Gain/(loss) on Disposal of Non Current Assets	(225)	131	...
Other Gains/(Losses)	(862)	(5,697)	...
Net Result	18,122	4,425	...

Balance Sheet

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	83,418	63,523	...
Taxes Receivable
Receivables	81,175	118,641	...
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	164,593	182,164	...
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	50	50	...
Equity Investments
Property, Plant and Equipment -			...
Land and Building	1,355,365	1,323,029	...
Plant and Equipment	69,579	74,353	...
Infrastructure Systems
Investment Properties
Intangibles	148,802	171,520	...
Other Assets
Total Non Current Assets	1,573,796	1,568,952	...
Total Assets	1,738,389	1,751,116	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	84,294	71,294	...
Other Financial Liabilities at Fair Value
Borrowings
Provisions	84,092	131,842	...
Other	228	228	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	168,614	203,364	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings
Provisions	44,248	44,248	...
Other	160	160	...
Total Non Current Liabilities	44,408	44,408	...
Total Liabilities	213,022	247,772	...
Net Assets	1,525,367	1,503,344	...
Equity			
Accumulated Funds	1,276,376	1,300,145	...
Reserves	248,991	203,199	...
Capital Equity
Total Equity	1,525,367	1,503,344	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,007,684	1,078,552	...
Personnel Services
Grants and Subsidies	5,068,975	5,116,700	...
Finance Costs
Equivalent Income Tax
Other Payments	633,525	920,700	...
Total Payments	6,710,184	7,115,953	...
Receipts			
Appropriation	6,147,395	6,190,635	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	234,160	228,677	...
Retained Taxes, Fees and Fines
Interest Received	25,708	44,470	...
Grants and Contributions	72,735	89,438	...
Other Receipts	313,496	251,610	...
Total Receipts	6,793,495	6,804,831	...
Net Cash Flows From Operating Activities	83,310	(311,122)	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	50,789	...
Purchases of Property, Plant and Equipment	(39,660)	28,535	...
Proceeds from Sale of Investments
Purchases of Investments	...	(50)	...
Advances Repayments Received
Advances Made
Other Investing	7,167	(41,119)	...
Net Cash Flows From Investing Activities	(32,458)	38,155	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	50,852	(272,967)	...
Opening Cash and Cash Equivalents	32,566	336,490	63,523
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(63,523)
Closing Cash and Cash Equivalents	83,418	63,523	...

Department of Justice (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,894,633	1,827,942	...
Personnel Services Expenses
Other Operating Expenses	680,048	772,960	...
Grants and Subsidies	5,149,185	5,190,907	...
Appropriation Expense
Depreciation and Amortisation	252,727	240,230	...
Finance Costs	9,665	7,341	...
Other Expenses	43,762	37,328	...
TOTAL EXPENSES EXCLUDING LOSSES	8,030,020	8,076,708	...
Revenue			
Appropriation Revenue	8,030,175	7,988,093	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	102,643	98,598	...
Transfers to the Crown Entity
Sales of Goods and Services	291,240	320,764	...
Grants and Contributions	139,351	138,319	...
Investment Revenue	4,737	3,302	...
Retained Taxes, Fees and Fines	11,900	25,745	...
Other Revenue	22,215	20,472	...
Total Revenue	8,602,262	8,595,293	...
Gain/(loss) on Disposal of Non Current Assets	14	(3,592)	...
Other Gains/(Losses)	(527)	(13,162)	...
Net Result	571,728	501,831	...

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	76,230	10,411	...
Taxes Receivable
Receivables	114,856	95,039	...
Inventories	17,158	18,821	...
Financial Assets at Fair Value
Other Financial Assets
Other	23,089	20,672	...
Assets Held For Sale
Total Current Assets	231,333	144,943	...
Non Current Assets			
Taxes Receivable
Receivables	19,816	23,026	...
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,287,291	5,332,583	...
Plant and Equipment	204,393	252,556	...
Infrastructure Systems
Investment Properties
Intangibles	187,753	168,290	...
Other Assets	466	1,798	...
Total Non Current Assets	5,699,719	5,778,253	...
Total Assets	5,931,052	5,923,196	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	223,471	249,658	...
Other Financial Liabilities at Fair Value
Borrowings	3,649	5,492	...
Provisions	239,498	320,607	...
Other	8,633	11,367	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	475,251	587,124	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings	60,114	56,299	...
Provisions	141,781	87,937	...
Other	(3,290)	548	...
Total Non Current Liabilities	198,605	144,784	...
Total Liabilities	673,856	731,908	...
Net Assets	5,257,196	5,191,288	...
Equity			
Accumulated Funds	4,296,318	4,115,258	...
Reserves	960,878	1,076,030	...
Capital Equity
Total Equity	5,257,196	5,191,288	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,791,990	1,724,013	...
Personnel Services
Grants and Subsidies	5,201,268	5,242,424	...
Finance Costs	9,646	7,263	...
Equivalent Income Tax
Other Payments	758,310	1,115,629	...
Total Payments	7,761,215	8,089,329	...
Receipts			
Appropriation	8,030,175	7,988,093	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	...	(4,000)	...
Sale of Goods and Services	290,713	349,350	...
Retained Taxes, Fees and Fines
Interest Received	42	140	...
Grants and Contributions	139,351	138,319	...
Other Receipts	118,479	277,986	...
Total Receipts	8,578,760	8,749,888	...
Net Cash Flows From Operating Activities	817,545	660,559	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	14	562	...
Purchases of Property, Plant and Equipment	(929,768)	(860,106)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(9,937)	(11,874)	...
Net Cash Flows From Investing Activities	(939,691)	(871,418)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(5,019)	(6,278)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(5,019)	(6,278)	...
Net Increase/(Decrease) in Cash	(127,165)	(217,137)	...
Opening Cash and Cash Equivalents	203,395	227,548	10,411
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(10,411)
Closing Cash and Cash Equivalents	76,230	10,411	...

Judicial Commission of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,800	4,531	4,883
Personnel Services Expenses
Other Operating Expenses	1,718	3,392	897
Grants and Subsidies	6	...	6
Appropriation Expense
Depreciation and Amortisation	265	235	850
Finance Costs	98
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,789	8,158	6,734
Revenue			
Appropriation Revenue	5,503	7,026	5,385
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	155	24	159
Transfers to the Crown Entity
Sales of Goods and Services	877	931	892
Grants and Contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	59	75	60
Total Revenue	6,596	8,056	6,498
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(193)	(102)	(236)

Balance Sheet

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	161	163	162
Taxes Receivable
Receivables	75	75	75
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	236	238	237
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,754
Plant and Equipment	1,639	1,570	1,455
Infrastructure Systems
Investment Properties
Intangibles	3
Other Assets
Total Non Current Assets	1,642	1,570	5,209
Total Assets	1,878	1,808	5,446
Liabilities			
Current Liabilities			
Taxes Payable
Payables	559	396	463
Other Financial Liabilities at Fair Value
Borrowings	569
Provisions	530	520	530
Other	60	60	60
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,149	976	1,622
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,228
Provisions	188	188	188
Other
Total Non Current Liabilities	188	188	3,416
Total Liabilities	1,337	1,164	5,038
Net Assets	541	644	408
Equity			
Accumulated Funds	541	644	408
Reserves
Capital Equity
Total Equity	541	644	408

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,635	4,614	4,714
Personnel Services
Grants and Subsidies	6	...	6
Finance Costs	98
Equivalent Income Tax
Other Payments	1,831	3,242	1,009
Total Payments	6,471	7,856	5,827
Receipts			
Appropriation	5,503	7,026	5,385
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	877	963	892
Retained Taxes, Fees and Fines
Interest Received	1	...	1
Grants and Contributions
Other Receipts	238	75	239
Total Receipts	6,619	8,064	6,518
Net Cash Flows From Operating Activities	148	208	691
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(50)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(150)	(50)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(542)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(542)
Net Increase/(Decrease) in Cash	(2)	158	(1)
Opening Cash and Cash Equivalents	163	5	163
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	161	163	162

Office of the Children's Guardian

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,470	18,567	23,766
Personnel Services Expenses
Other Operating Expenses	20,583	19,132	23,445
Grants and Subsidies	550	753	2,786
Appropriation Expense
Depreciation and Amortisation	455	713	2,701
Finance Costs	68
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,058	39,165	52,766
Revenue			
Appropriation Revenue	19,710	16,881	28,407
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	767	886	805
Transfers to the Crown Entity
Sales of Goods and Services	17,300	21,300	19,253
Grants and Contributions	291	6,791	237
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	32	...
Total Revenue	38,068	45,890	48,702
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(2,990)	6,725	(4,064)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	764	10,960	4,609
Taxes Receivable
Receivables	2,093	1,093	1,093
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,857	12,053	5,702
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,270
Plant and Equipment	2,515	1,744	2,196
Infrastructure Systems
Investment Properties
Intangibles	412	911	4,126
Other Assets	-
Total Non Current Assets	2,927	2,655	8,592
Total Assets	5,784	14,708	14,294
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,578	3,077	3,091
Other Financial Liabilities at Fair Value
Borrowings	1,025
Provisions	1,625	1,625	1,625
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,203	4,702	5,741
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,273
Provisions	97	117	117
Other
Total Non Current Liabilities	97	117	1,390
Total Liabilities	4,300	4,819	7,131
Net Assets	1,484	9,889	7,163
Equity			
Accumulated Funds	1,484	9,889	7,163
Reserves
Capital Equity
Total Equity	1,484	9,889	7,163

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,702	17,678	22,961
Personnel Services
Grants and Subsidies	550	753	2,786
Finance Costs	68
Equivalent Income Tax
Other Payments	21,477	19,410	24,381
Total Payments	40,730	37,841	50,196
Receipts			
Appropriation	19,710	16,881	28,407
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	17,300	21,300	19,253
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	291	6,791	237
Other Receipts	950	1,301	950
Total Receipts	38,250	46,273	48,847
Net Cash Flows From Operating Activities	(2,479)	8,432	(1,349)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(189)	(490)	(689)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	610	(525)	(3,337)
Net Cash Flows From Investing Activities	421	(1,015)	(4,026)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(976)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(976)
Net Increase/(Decrease) in Cash	(2,058)	7,417	(6,351)
Opening Cash and Cash Equivalents	2,822	3,543	10,960
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	764	10,960	4,609

Office of the Director of Public Prosecutions

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	128,358	128,682	138,121
Personnel Services Expenses
Other Operating Expenses	25,049	26,623	17,328
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,568	3,988	12,967
Finance Costs	1,241
Other Expenses	3,535	4,170	4,084
TOTAL EXPENSES EXCLUDING LOSSES	161,510	163,463	173,740
Revenue			
Appropriation Revenue	125,546	129,095	147,337
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,508	6,142	7,035
Transfers to the Crown Entity
Sales of Goods and Services	85	...	87
Grants and Contributions	31,217	29,274	19,740
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	36	178	37
Total Revenue	163,392	164,688	174,236
Gain/(loss) on Disposal of Non Current Assets	5	(5)	5
Other Gains/(Losses)
Net Result	1,887	1,221	501

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,047	1,272	3,095
Taxes Receivable
Receivables	3,070	4,927	4,927
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,117	6,199	8,022
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	34,310
Plant and Equipment	6,938	8,268	7,464
Infrastructure Systems
Investment Properties
Intangibles	4,876	2,622	3,082
Other Assets
Total Non Current Assets	11,814	10,891	44,857
Total Assets	17,930	17,089	52,878
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,929	1,832	1,869
Other Financial Liabilities at Fair Value
Borrowings	8,716
Provisions	12,692	12,896	12,496
Other	155	177	177
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	14,776	14,905	23,257
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	26,935
Provisions	2,768	2,978	2,978
Other	520	294	294
Total Non Current Liabilities	3,288	3,272	30,207
Total Liabilities	18,064	18,177	53,464
Net Assets	(134)	(1,087)	(586)
Equity			
Accumulated Funds	(134)	(1,087)	(586)
Reserves
Capital Equity
Total Equity	(134)	(1,087)	(586)

Cash Flow Statement

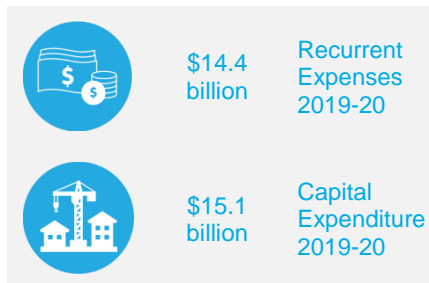
	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	121,897	122,711	131,449
Personnel Services
Grants and Subsidies
Finance Costs	1,241
Equivalent Income Tax
Other Payments	30,463	35,027	23,742
Total Payments	152,360	157,738	156,431
Receipts			
Appropriation	125,546	129,095	147,337
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	85	(138)	87
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	31,217	27,964	19,740
Other Receipts	2,366	3,780	2,367
Total Receipts	159,214	160,702	169,531
Net Cash Flows From Operating Activities	6,854	2,963	13,100
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(1,898)	(2,066)	(2,075)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,380)	(882)	(983)
Net Cash Flows From Investing Activities	(5,273)	(2,948)	(3,053)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,224)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,224)
Net Increase/(Decrease) in Cash	1,581	15	1,823
Opening Cash and Cash Equivalents	1,466	1,256	1,272
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,047	1,272	3,095

7. TRANSPORT CLUSTER

7.1 Introduction

The Transport cluster plans and delivers infrastructure and integrated services across all modes of transport, including road, rail, bus, ferry, light rail, cycling and walking.

The cluster contributes to economic growth in New South Wales by delivering integrated services, managing assets, and improving the transport system to enable the safe, efficient and reliable movement of people and goods.



Contribution to the Government’s Priorities

The Transport cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Making Government work better for you by putting the customer at the centre of everything we do.

State Outcomes to be delivered by the Transport cluster

State Outcome	Description
Accessible transport	Enabling and enhancing the equity and accessibility of the transport system for all customer groups.
Safe and reliable travel	Delivering ongoing operation, maintenance and overall performance of transport networks, to ensure journey reliability and customer satisfaction.
Successful places	Enhancing liveability and connectivity by delivering city-shaping infrastructure projects, activating precincts and expanding network capacity.

7.2 2019-20 Budget Highlights

In 2019-20, the Transport cluster will spend \$29.5 billion (\$14.4 billion recurrent expenses and \$15.1 billion capital expenditure). Key initiatives are highlighted below.

Accessible Transport

- \$334 million (\$885 million over four years) to upgrade a further 68 train stations and additional ferry wharves under the Transport Access Program to make them more accessible including new lifts, ramps and footbridges
- \$87 million for Community Transport and Home and Community Care services to assist people who have difficulties accessing transport who are not otherwise eligible for the Commonwealth-funded National Disability Insurance Scheme
- \$42 million (\$173 million over four years) for transport disability subsidies to extend the Taxi Transport Subsidy Scheme and the Wheelchair Accessible Taxi Driver Incentive Scheme
- \$25 million (\$357 million over four years) in NSW and Australian Government funding to provide additional car spaces through the Commuter Car Parking Program.

Safe and Reliable Travel

- \$1.6 billion for bus services throughout New South Wales, including regional and metropolitan bus services, school services and funding of new and replacement buses
- \$643 million (\$3.2 billion over four years) to continue to deliver the More Trains, More Services Program designed to provide increased rail services, more resilient infrastructure and more frequent and additional services on the Illawarra, Airport and South Coast lines
- \$385 million over three years to 2021-22 to expand the Toll Relief program from 1 July 2019 to assist with the cost of living. In addition to the existing free registration when drivers spend \$25 a week or more on tolls, eligibility will be extended so that drivers spending above \$15 a week or more will receive 50 per cent off their motor vehicle registration for one vehicle
- \$373 million to improve road safety including a significant increase in investment through the Road Safety Plan 2021 targeting high risk areas with a regional focus
- \$57 million (\$256 million over four years, taking the total commitment to over \$600 million) towards new walking and cycling infrastructure projects across the state to make walking and cycling a more convenient, safer and enjoyable option that benefits everyone
- \$32 million (\$337 million over four years) for regional road safety and capacity enhancements, including works on the Monaro Highway, Mitchell Highway, Kings Highway, Waterfall Way and flood mitigation works on the Newell Highway
- \$29 million (\$131 million over four years) for over 14,000 extra weekly bus services from 2019-20 throughout Sydney, Illawarra and the Lower Hunter as well as an additional \$68 million over four years to improve bus services across 15 regional towns
- \$25 million (as part of a \$500 million total commitment) to kick off the Fixing Local Roads program to assist councils with repairing, maintaining and sealing local roads

- \$17.7 million (\$69.6 million over four years) to reduce the Opal Weekly Travel cap by approximately 20 per cent to \$50 per week for adults and \$25 per week for child/youth and concession travel from 1 July 2019 for all train, bus, ferry and light rail customers. This will benefit approximately 55,000 commuters with savings up to \$686 a year. All other Opal benefits already in place will remain
- \$3.4 million (\$85 million over four years) to deliver an additional eight train express services on the T1 Western Line across the morning and evening peak periods on weekdays, adding over 35,000 extra seats each week
- \$2 million (\$18.5 million over four years) to provide an additional 300 School Crossing Supervisors across NSW primary schools to help children get to and from school safely each day.

Successful Places

- \$1.6 billion (\$4.1 billion over four years) towards the WestConnex Motorway including delivery of the final stage of the project, the M4-M5 link tunnels and Rozelle Interchange
- \$1.2 billion in 2019-20 to continue delivery of the Sydney Metro City and Southwest linking Chatswood and Bankstown
- \$852 million (\$1.5 billion over four years) to continue the NSW and Australian Government funded Pacific Highway upgrade program, including continuing construction between Woolgoolga and Ballina and planning and preconstruction activities for the bypass of Coffs Harbour
- \$812 million (\$1.8 billion over four years) to continue delivery of the New Intercity Fleet to provide long-distance, intercity trains operating between Sydney, the Central Coast, Newcastle, the Blue Mountains and the Illawarra
- \$631 million (\$1.7 billion over four years) for NSW and Australian Government funded road upgrades to support the new Western Sydney Airport at Badgerys Creek including The Northern Road between Narellan and Penrith and the M12 Motorway
- \$561 million (\$1.8 billion over four years) to continue construction of Parramatta Light Rail (Stage 1) to support growth in Western Sydney by connecting new communities and places
- \$452 million (\$1.2 billion over four years) for projects already underway on the Princes Highway including the Albion Park Rail Bypass, the Berry to Bomaderry Upgrade, the new Nowra Bridge and the Batemans Bay Replacement Bridge
- \$322 million over four years as part of an initial \$960 million commitment to upgrade the Princes Highway between Nowra and the Victorian border to improve safety, journey times and freight efficiency
- \$268 million over four years as part of a \$2.5 billion commitment to start the duplication of the full 31 kilometres of the Great Western Highway between Katoomba and Lithgow for a four-lane highway to create a safer, faster route over the mountains
- \$207 million (over \$2 billion over four years) for the planning and preconstruction for the NSW and Australian Government funded North South Metro Rail Link connecting to Western Sydney Airport, with construction expected to start in 2021 and be completed in 2026 in time for the opening of the airport

- \$93 million (\$295 million over four years) initial investment in the fast rail network, including improved alignment north of Mittagong, duplication between Berry and Gerringong, planning of a new alignment between Sydney and Woy Woy, and planning work to improve the route to the Central West
- \$56 million (part of a \$6.4 billion commitment over four years) for planning and the acceleration of construction of Sydney Metro West, to provide a faster, easier and more reliable journey between Greater Parramatta and the Sydney CBD in around 20 minutes
- \$38 million in 2019-20 (as part of a \$2.8 billion commitment) towards the design, build and maintenance of the new regional rail fleet, along with the new purpose built maintenance facility in Dubbo, to create better, safer, more comfortable and reliable services for customers travelling long distances
- \$37 million (\$267 million over four years) for the Nelson Bay Road upgrade between Williamtown and Bobs Farm to improve safety and travel times
- \$32.2 million from the Housing Acceleration Fund for planning and design of eight road projects across Sydney and Regional New South Wales
- \$27.3 million in 2019-20 (\$284 million over four years) as part of a \$300 million commitment to commence upgrading the Prospect Highway and Memorial Avenue to reduce congestion and to help meet future demands on this corridor
- \$25.5 million (as part of a \$500 million total commitment) for the Fixing Country Bridges program, to repair and replace poor quality timber bridges in rural and regional communities
- \$22 million (\$90 million over three years) for the Regional Seniors Transport Card providing \$250 per year in 2020 and 2021 towards fuel, taxi travel or NSW TrainLink tickets for aged pensioners living in regional New South Wales
- \$18 million (\$162 million over four years out of a total additional commitment of \$450 million) to reduce traffic congestion at 12 key pinch points across Greater Sydney
- \$12 million (\$99 million over four years, as part of an additional \$695 million commitment) to further ease congestion through smart technology, including intelligent traffic light installations, planning for a smart motorway upgrade on the M1 Pacific Motorway between Gosford and Sydney, digital parking and clearway signage, virtual in-car and GPS messaging and new drones
- \$4 million (\$11 million over four years) to continue planning for the New England Highway Bypass of Muswellbrook.

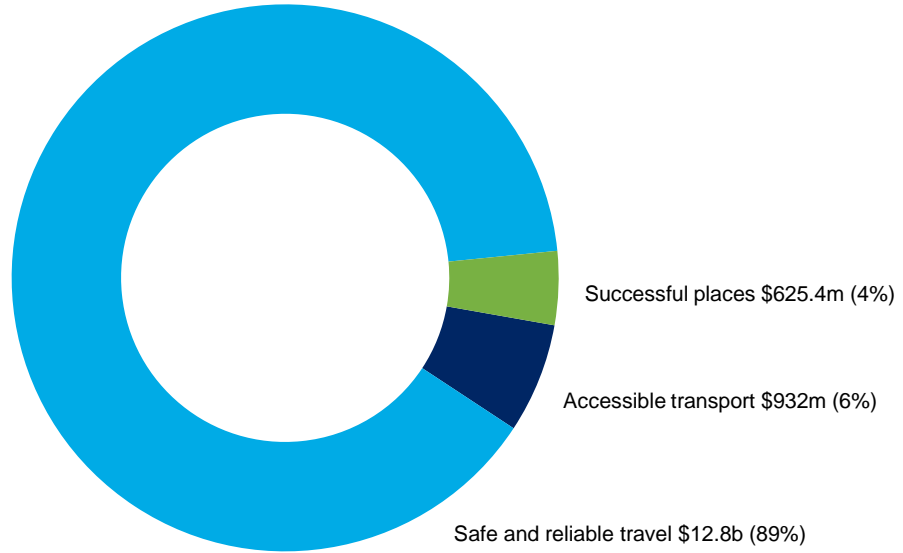
7.3 Machinery of Government

Transport for NSW, as the lead agency for the cluster, will take on the functions of Roads and Maritime Services effective 1 July 2019.

7.4 Overview of cluster expenses by State Outcome

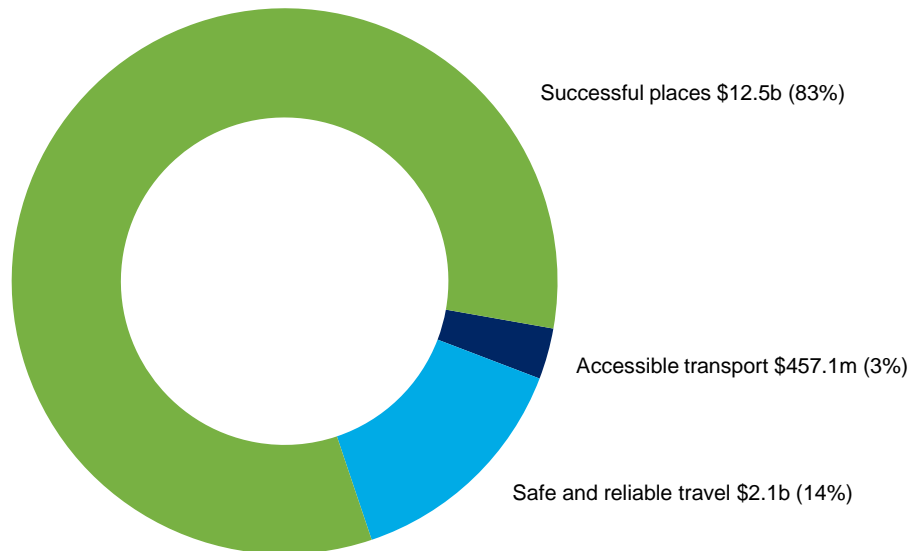
A summary of expenses by State Outcome is provided in the charts below.

Chart 7.1: Recurrent expenses by outcome 2019-20 (dollars and %)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 7.2: Capital expenditure by outcome 2019-20 (dollars and %)



7.5 Agency Expense Summary

The 2019-20 Budget for Transport for NSW (and other agencies within the cluster) is listed in the table below.

In 2019-20, Transport for NSW will spend \$25.2 billion (\$14.6 billion recurrent expenses and \$10.6 billion capital expenditure).

When including the expenses for Public Non-Financial Corporations in the cluster (but eliminating certain cluster grants, personnel services and Transport Asset Holding Entity (TAHE) recurrent expenses), total cluster expenses in 2019-20 are adjusted to \$14.4 billion and \$15.1 billion for recurrent expenses and capital expenditure respectively.

Transport cluster	Expenses			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Transport for NSW ^(a)	3,445.2	7,639.8	N/A ^(a)	1,326.5	10,599.6	N/A ^(a)
Cluster Grants, personnel services, TAHE expenses and other grants ^(b)	16,096.6	7,001.8	N/A ^(a)
Total Principal Agency	19,541.9	14,641.6	N/A^(a)	1,326.5	10,599.6	N/A^(a)
General Government (GG) Agencies						
Office of Transport Safety Investigations	3.1	3.1	2.3	0.0	0.1	N/A
Roads and Maritime Services ^(a)	4,434.4	N/A ^(a)	N/A ^(a)	5,592.7	N/A	N/A
Sydney Metro	364.3	869.7	138.7	4,357.5	1,504.9	(65.5) ^(c)
Total General Government Cluster Agencies	4,801.8	872.9	N/A^(a)	9,950.2	1,505.0	N/A^(a)
Public Non-Financial Corporations (PNFCs)						
Rail Corporation NSW	1,339.6	1,829.7	36.6	2,084.3	2,951.4	41.6
Sydney Trains	2,710.0	2,755.0	1.7	40.9	9.9	(75.7) ^(d)
NSW Trains	829.9	867.1	4.5	5.9	12.2	106.8
State Transit Authority	394.6	407.1	3.2	6.0	0.4	(93.1) ^(e)
Sydney Ferries	16.6	22.5	35.6	4.4	18.6	324.2
Total PNFCs	5,290.6	5,881.3	11.2	2,141.5	2,992.5	39.7
Total Transport Cluster (GG + PNFC) ^(f)	13,537.6	14,394.0	6.3	13,418.2	15,097.1	12.5

(a) Due to the consolidation of Roads and Maritime Services' functions into Transport for NSW, figures for these two entities are not comparable between 2018-19 and 2019-20. The change percentage figure for these agencies is therefore not applicable.

(b) This line shows expenses on an uneliminated cluster basis, including cluster grants. It also includes all grants paid to Public Non-Financial Corporations (PNFCs) within the Transport cluster, including Transport Asset Holding Entity (TAHE) recurrent expenses and Restart and Rebuilding NSW grants to RMS and Sydney Metro.

(c) This figure does not include the \$3 billion Restart NSW reservation for Sydney Metro West. The forecast reduction in capital expenditure in 2019-20 is due to the completion of the Sydney Metro Northwest project in May 2019.

(d) Capital reduction in Sydney Trains due to reduced works on the Waratah Rollingstock Enabling and Ancillary works.

(e) Capital reduction in State Transit Authority due to funding of \$5.6 million included in the 2018-19 Budget for Enterprise Resource Planning (ERP) system.

(f) Total Transport cluster (GG+PNFC) eliminates all intra-cluster expenditure including cluster grants, personnel services, TAHE expenditure, redundancy and Restart and Rebuilding NSW grants between Transport for NSW to RMS and Sydney Metro.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

7.6 Financial Statements

Transport for NSW (including RMS)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,674,287
Personnel Services Expenses	1,129
Other Operating Expenses	3,924,299
Grants and Subsidies	4,423,357
Appropriation Expense
Depreciation and Amortisation	2,608,707
Finance Costs	169,575
Other Expenses	1,840,266
TOTAL EXPENSES EXCLUDING LOSSES	14,641,621
Revenue			
Appropriation Revenue	14,143,868
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	51,772
Transfers to the Crown Entity
Sales of Goods and Services	3,631,470
Grants and Contributions	3,200,129
Investment Revenue	28,034
Retained Taxes, Fees and Fines	75,699
Other Revenue	638,147
Total Revenue	21,769,118
Gain/(loss) on Disposal of Non Current Assets	(62)
Other Gains/(Losses)	(98,567)
Net Result	7,028,868

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,388,691
Taxes Receivable
Receivables	1,239,609
Inventories	6,341
Financial Assets at Fair Value	118,197
Other Financial Assets	30,000
Other
Assets Held For Sale	25,000
Total Current Assets	2,807,837
Non Current Assets			
Taxes Receivable	4,897,514
Receivables
Inventories
Financial Assets at Fair Value	251,179
Equity Investments
Property, Plant and Equipment -			
Land and Building	4,598,637
Plant and Equipment	1,242,791
Infrastructure Systems	106,701,237
Investment Properties
Intangibles	856,325
Other Assets	3,033,365
Total Non Current Assets	121,581,048
Total Assets	124,388,885
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,505,198
Other Financial Liabilities at Fair Value	215
Borrowings	273,397
Provisions	338,353
Other	377,045
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,494,209
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	2,837,760
Provisions	199,910
Other	687,888
Total Non Current Liabilities	3,725,558
Total Liabilities	7,219,767
Net Assets	117,169,118
Equity			
Accumulated Funds	116,316,497
Reserves	852,621
Capital Equity
Total Equity	117,169,118

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,634,786
Personnel Services	1,129
Grants and Subsidies	4,614,597
Finance Costs	169,575
Equivalent Income Tax
Other Payments	7,028,343
Total Payments	13,448,430
Receipts			
Appropriation	14,143,868
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,633,906
Retained Taxes, Fees and Fines
Interest Received	17,066
Grants and Contributions	3,200,129
Other Receipts	1,691,750
Total Receipts	22,686,719
Net Cash Flows From Operating Activities	9,238,289
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	115,341
Purchases of Property, Plant and Equipment	(8,967,955)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(208,588)
Net Cash Flows From Investing Activities	(9,061,202)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(103)
Repayment of Borrowings and Advances	(223,989)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(224,092)
Net Increase/(Decrease) in Cash	(47,005)
Opening Cash and Cash Equivalents	1,440,276
Reclassification of Cash Equivalents	(4,580)
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,388,691

Transport for NSW (excluding RMS)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,844,192	1,791,739	...
Personnel Services Expenses	1,001
Other Operating Expenses	2,958,045	2,272,584	...
Grants and Subsidies	11,643,222	12,981,894	...
Appropriation Expense
Depreciation and Amortisation	595,565	666,673	...
Finance Costs	92,710	98,915	...
Other Expenses	1,638,175	1,730,063	...
TOTAL EXPENSES EXCLUDING LOSSES	18,772,910	19,541,869	...
Revenue			
Appropriation Revenue	11,317,874	11,928,179	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	51,456	59,834	...
Transfers to the Crown Entity
Sales of Goods and Services	4,070,742	3,435,450	...
Grants and Contributions	3,490,778	4,189,735	...
Investment Revenue	6,248	8,155	...
Retained Taxes, Fees and Fines	3,560	3,560	...
Other Revenue	8,964	34,564	...
Total Revenue	18,949,622	19,659,477	...
Gain/(loss) on Disposal of Non Current Assets	...	(2,794)	...
Other Gains/(Losses)	...	(3,230)	...
Net Result	176,712	111,583	...

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	656,468	814,852	...
Taxes Receivable
Receivables	1,210,228	750,045	...
Inventories
Financial Assets at Fair Value	20	1,813	...
Other Financial Assets	...	30,000	...
Other
Assets Held For Sale	23,497
Total Current Assets	1,890,213	1,596,710	...
Non Current Assets			
Taxes Receivable
Receivables	126,582	192,144	...
Inventories
Financial Assets at Fair Value	950	1,079	...
Equity Investments
Property, Plant and Equipment -			
Land and Building	578,128	591,143	...
Plant and Equipment	1,986,666	1,880,398	...
Infrastructure Systems	9,300,032	8,321,779	...
Investment Properties
Intangibles	929,538	629,687	...
Other Assets	931	658,560	...
Total Non Current Assets	12,922,827	12,274,791	...
Total Assets	14,813,040	13,871,501	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,891,516	1,410,117	...
Other Financial Liabilities at Fair Value	1,333	215	...
Borrowings	464,166	137,642	...
Provisions	289,739	325,956	...
Other	147,740	173,298	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,794,494	2,047,229	...
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value	204
Borrowings	1,318,938	696,600	...
Provisions	170,309	206,119	...
Other	220,001	115,301	...
Total Non Current Liabilities	1,709,452	1,018,020	...
Total Liabilities	4,503,946	3,065,249	...
Net Assets	10,309,094	10,806,252	...
Equity			
Accumulated Funds	9,540,161	9,953,631	...
Reserves	768,933	852,621	...
Capital Equity
Total Equity	10,309,094	10,806,252	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,806,648	1,724,990	...
Personnel Services	1,001
Grants and Subsidies	11,631,266	13,029,786	...
Finance Costs	92,710	98,915	...
Equivalent Income Tax
Other Payments	5,623,878	4,364,378	...
Total Payments	19,155,504	19,218,069	...
Receipts			
Appropriation	11,317,874	11,928,179	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,083,944	3,302,635	...
Retained Taxes, Fees and Fines
Interest Received	6,248	8,155	...
Grants and Contributions	3,490,778	4,189,735	...
Other Receipts	1,000,555	1,078,571	...
Total Receipts	19,899,399	20,507,275	...
Net Cash Flows From Operating Activities	743,895	1,289,206	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	1,166	...
Purchases of Property, Plant and Equipment	(938,056)	(1,244,719)	...
Proceeds from Sale of Investments	...	(72)	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(81,210)	(61,777)	...
Net Cash Flows From Investing Activities	(1,019,266)	(1,305,402)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(102)
Repayment of Borrowings and Advances	(86,599)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(86,701)
Net Increase/(Decrease) in Cash	(362,072)	(16,196)	...
Opening Cash and Cash Equivalents	1,018,540	795,393	814,852
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	...	35,655	(814,852)
Closing Cash and Cash Equivalents	656,468	814,852	...

Roads and Maritime Services (Consolidated)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(292,508) ^(a)	2,281	...
Personnel Services Expenses	828,663	488,964	...
Other Operating Expenses	1,494,975	1,484,551	...
Grants and Subsidies	557,996	548,866	...
Appropriation Expense
Depreciation and Amortisation	1,818,706	1,888,476	...
Finance Costs	21,236	21,236	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	4,429,068	4,434,374	...
Revenue			
Appropriation Revenue
Cluster Grant Revenue	5,749,816	5,965,508	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	17,368
Transfers to the Crown Entity
Sales of Goods and Services	563,505	625,573	...
Grants and Contributions	1,295,890	1,992,761	...
Investment Revenue	23,345	23,145	...
Retained Taxes, Fees and Fines	57,990	72,184	...
Other Revenue	371,851	368,941	...
Total Revenue	8,079,764	9,048,112	...
Gain/(loss) on Disposal of Non Current Assets	3,149	28,649	...
Other Gains/(Losses)	(219,521)	(466,021)	...
Net Result	3,434,324	4,176,366	...

(a) The 2018-19 Budget for employee related expense is negative due to the capitalisation of personnel services expenses being recognised in employee related expenses. This has been merged with Personnel services expenses in 2018-19 revised.

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	581,601	625,424	...
Taxes Receivable
Receivables	354,742	534,743	...
Inventories	6,341	6,341	...
Financial Assets at Fair Value	114,504	111,804	...
Other Financial Assets
Other
Assets Held For Sale	25,000	25,000	...
Total Current Assets	1,082,188	1,303,311	...
Non Current Assets			
Taxes Receivable
Receivables	1,560,816	1,962,298	...
Inventories
Financial Assets at Fair Value	240,161	239,132	...
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,797,124	3,615,085	...
Plant and Equipment	109,993	109,992	...
Infrastructure Systems	93,918,343	95,796,370	...
Investment Properties
Intangibles	161,440	161,044	...
Other Assets	2,354,404	2,321,773	...
Total Non Current Assets	102,142,282	104,205,694	...
Total Assets	103,224,470	105,509,005	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	827,709	986,854	...
Other Financial Liabilities at Fair Value
Borrowings	68,059	68,059	...
Provisions	7,338	7,338	...
Other	209,744	212,312	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,112,850	1,274,563	...
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	176,516	176,516	...
Provisions	18,226	18,226	...
Other	617,229	617,229	...
Total Non Current Liabilities	811,971	811,971	...
Total Liabilities	1,924,821	2,086,534	...
Net Assets	101,299,649	103,422,471	...
Equity			
Accumulated Funds	78,835,464	79,669,899	...
Reserves	22,464,185	23,752,572	...
Capital Equity
Total Equity	101,299,649	103,422,471	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(309,876) ^(a)	2,012	...
Personnel Services	828,663	488,964	...
Grants and Subsidies	443,396	504,321	...
Finance Costs	21,236	21,236	...
Equivalent Income Tax
Other Payments	2,328,374	2,886,439	...
Total Payments	3,311,793	3,902,973	...
Receipts			
Appropriation
Cluster Grant Revenue	5,749,816	5,965,508	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	544,672	588,665	...
Retained Taxes, Fees and Fines
Interest Received	13,171	13,139	...
Grants and Contributions	1,168,493	1,899,380	...
Other Receipts	627,852	678,615	...
Total Receipts	8,104,004	9,145,307	...
Net Cash Flows From Operating Activities	4,792,211	5,242,334	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	110,341	133,683	...
Purchases of Property, Plant and Equipment	(4,971,767)	(5,693,219)	...
Proceeds from Sale of Investments	155,466	147,027	...
Purchases of Investments	...	(5,922)	...
Advances Repayments Received
Advances made
Other Investing	(20,000)	(21,444)	...
Net Cash Flows From Investing Activities	(4,725,960)	(5,439,875)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(63,875)	(63,875)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(63,875)	(63,875)	...
Net Increase/(Decrease) in Cash	2,376	(261,416)	...
Opening Cash and Cash Equivalents	591,290	886,840	625,424
Reclassification of Cash Equivalents	(12,065)
Cash transferred in (out) as a Result of Administrative Restructuring	(625,424)
Closing Cash and Cash Equivalents	581,601	625,424	...

(a) The 2018-19 Budget for employee related expense is negative due to the capitalisation of personnel services expenses being recognised in employee related expenses. This has been merged with Personnel services expenses in 2018-19 revised.

Sydney Metro

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	2,675	...
Personnel Services Expenses	3,750	6,036	3,849
Other Operating Expenses	1,420	319,194	447,891
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,119	25,857	161,323
Finance Costs	10,544	10,544	126,587
Other Expenses	30,739	...	130,075
TOTAL EXPENSES EXCLUDING LOSSES	52,572	364,307	869,725
Revenue			
Appropriation Revenue
Cluster Grant Revenue	180,150	713,110	532,358
Acceptance by Crown Entity of Employee Benefits and Other
Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	13,200	251,742	507,947
Grants and Contributions	1,863,014	1,977,469	1,161,439
Investment Revenue	...	2,000	...
Retained Taxes, Fees and Fines
Other Revenue	50,000	50,000	49,877
Total Revenue	2,106,364	2,994,321	2,251,622
Gain/(loss) on Disposal of Non Current Assets	...	21,000	20,488
Other Gains/(Losses)	...	(2,426)	...
Net Result	2,053,792	2,648,588	1,402,385

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	39,091	85,000	73,569
Taxes Receivable
Receivables	...	145,265	145,265
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	39,091	230,265	218,834
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	22,748
Plant and Equipment
Infrastructure Systems	9,861,414	15,517,049	16,860,644
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	9,861,414	15,517,049	16,883,392
Total Assets	9,900,505	15,747,314	17,102,226
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	337,099	337,099
Other Financial Liabilities at Fair Value
Borrowings	9,073
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	337,099	346,172
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value	...	4,426	4,426
Borrowings	1,785,420	1,745,300	1,688,754
Provisions
Other	...	74,690	74,690
Total Non Current Liabilities	1,785,420	1,824,416	1,767,870
Total Liabilities	1,785,420	2,161,516	2,114,043
Net Assets	8,115,085	13,585,798	14,988,183
Equity			
Accumulated Funds	8,115,085	13,585,798	14,988,183
Reserves
Capital Equity
Total Equity	8,115,085	13,585,798	14,988,183

Cash Flow Statement

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	2,675	...
Personnel Services	3,750	6,036	3,849
Grants and Subsidies
Finance Costs	10,544	10,544	126,587
Equivalent Income Tax
Other Payments	32,159	420,320	577,966
Total Payments	46,453	439,575	708,402
Receipts			
Appropriation
Cluster Grant Revenue	180,150	713,110	532,358
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	13,200	234,977	507,947
Retained Taxes, Fees and Fines
Interest Received	...	1,500	...
Grants and Contributions	1,863,014	1,977,469	1,161,439
Other Receipts	50,000	31,000	49,877
Total Receipts	2,106,364	2,958,056	2,251,622
Net Cash Flows From Operating Activities	2,059,911	2,518,481	1,543,220
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	21,000	20,488
Purchases of Property, Plant and Equipment	(1,986,275)	(2,454,481)	(1,495,915)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(1,986,275)	(2,433,481)	(1,475,427)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(34,545)	...	(79,224)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(34,545)	...	(79,224)
Net Increase/(Decrease) in Cash	39,091	85,000	(11,431)
Opening Cash and Cash Equivalents	85,000
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	39,091	85,000	73,569

Office of Transport Safety Investigations

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,454	2,331	2,517
Personnel Services Expenses
Other Operating Expenses	626	728	256
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	25	18	357
Finance Costs	18
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,104	3,077	3,148
Revenue			
Appropriation Revenue
Cluster Grant Revenue	2,853	2,830	2,695
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	182	137	193
Transfers to the Crown Entity
Sales of Goods and Services	66	...	135
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	3,100	2,967	3,023
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(4)	(110)	(125)

Balance Sheet

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	193	180	178
Taxes Receivable
Receivables	68
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	261	180	178
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	642
Plant and Equipment	55	32	23
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	55	32	665
Total Assets	316	212	843
Liabilities			
Current Liabilities			
Taxes Payable
Payables	48	50	150
Other Financial Liabilities at Fair Value
Borrowings	333
Provisions	359
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	407	50	483
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	323
Provisions	...	361	361
Other
Total Non Current Liabilities	...	361	684
Total Liabilities	407	411	1,167
Net Assets	(91)	(199)	(324)
Equity			
Accumulated Funds	(91)	(199)	(324)
Reserves
Capital Equity
Total Equity	(91)	(199)	(324)

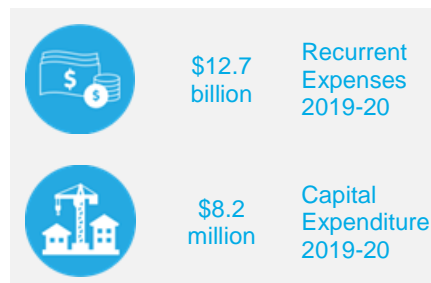
Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,272	2,526	2,324
Personnel Services
Grants and Subsidies
Finance Costs	18
Equivalent Income Tax
Other Payments	686	513	217
Total Payments	2,958	3,039	2,559
Receipts			
Appropriation
Cluster Grant Revenue	2,853	2,830	2,695
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	66	...	135
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	60	77	61
Total Receipts	2,979	2,907	2,891
Net Cash Flows From Operating Activities	21	(132)	332
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(21)	...	(21)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(21)	...	(21)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(313)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(313)
Net Increase/(Decrease) in Cash	...	(132)	(2)
Opening Cash and Cash Equivalents	193	312	180
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	193	180	178

8. TREASURY CLUSTER

8.1 Introduction

The Treasury cluster, as the Government's principal financial and economic adviser, enables the Government to deliver its promise to the people of New South Wales that the State will always be a great place to live and work. The cluster comprises several entities, including the Crown Finance Entity that reports large expenditures in relation to whole-of-State assets and liabilities. The Treasury, by comparison, represents a smaller proportion of total cluster expenditure.



Contribution to the Government's Priorities

The Treasury cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for workers of today and tomorrow
- Making Government work better for you by putting the customer at the centre of everything we do.

State Outcomes to be delivered by the Treasury cluster

State Outcome	Description
Driving the economic growth of NSW	Driving whole-of-state economic policy and strategy, with a focus on enhancing the wellbeing of NSW citizens, creating a competitive business and investment environment, supporting and attracting new and expanding businesses to create jobs for the people of NSW and growing the visitor economy.
Effective capital and balance sheet optimisation	Managing whole-of-State financial asset and liability activities, as measured by investment and debt performance. Maintaining strong financial management through accurate data and advice. Working towards the State's objective of fully funding Defined Benefit Superannuation by 2030.
Sustainable fiscal position to enable the delivery of outcomes	Providing informed fiscal, economic, commercial and financial analysis and advice. Maintaining the State's triple-A rating through implementing comprehensive financial management strategies, and meeting revenue and expenditure growth targets.

8.2 2019-20 Budget Highlights

In 2019-20, the Treasury cluster will spend \$12.7 billion (\$12.7 billion recurrent expenses and \$8.2 million capital expenditure). Key initiatives are highlighted below.

Driving the economic growth of New South Wales

- Create 250,000 new jobs over the next four years from 2019
- \$300 million in workers compensation insurance premium discounts over three years for 280,000 employers via Insurance and Care NSW, delivering an average discount of 8 per cent, and maximum of 12.5 per cent, for employers with the safest workplaces
- \$141 million in 2019-20 to promote New South Wales tourism through Destination NSW, including attracting major events to support local economies
- \$127 million in 2019-20 on increasing jobs and investment in New South Wales, including \$4.3 million for the start-up hubs in Western Sydney
- The NSW Small Business Commission will receive \$6 million in 2019-20 to continue important advocacy work on behalf of small businesses, like its recent efforts to help drought-affected businesses secure deferrals on Business Activity Statements with the Australian Taxation Office
- Establish the Sydney Innovation and Technology Precinct at Central-Eveleigh
- Establish an agribusiness precinct in the Western Sydney Aerotropolis which will contribute directly to 2,500 jobs and support up to 12,000 more.

The Government will continue to invest in supporting safe workplaces and boosting job creation including through:

- the Jobs Action Plan payroll tax rebate and Small Business Employment Incentive Scheme to support job creation and make it easier to start a business
- the Business Connect program, ensuring businesses across the State will continue to get access to professional advice from a network of trusted business advisory services
- the NSW Government Aboriginal Procurement Policy, aimed at awarding three per cent of government goods and services contracts to Aboriginal owned businesses
- the Boosting Business Innovation Program, giving small businesses access to research organisations to build strong local business communities and stimulate economic growth in metropolitan and regional New South Wales.

Effective capital and balance sheet optimisation

This includes activities to optimise the State's balance sheet, which is underpinned by the cluster's whole-of-State financial asset and liability activities, including those administered by the Crown Finance Entity and Electricity Retained Interest Corporations. Key initiatives and activities include:

- management of the Treasury Banking System post the completion of the banking tender and maximising returns on the State's centrally managed cash holdings
- managing the State's core debt portfolio to minimise the market value and cost of the debt within specified risk parameters, and managing any significant finance risks for the State
- administering the Restart NSW and Social and Affordable Housing Fund, to maximise returns for investment in productive infrastructure and boost delivery of social and affordable homes across New South Wales

- overseeing the State's investments, including retained interest in Ausgrid and Endeavour Energy, as well as administering the residual assets and liabilities of major State asset sales and long-term lease transactions
- managing the NSW public sector Defined Benefit Superannuation Scheme, in line with the Government's long-term funding plan.

8.1 Machinery of Government

Under the Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019, the following changes to the Treasury cluster are effective 1 July 2019:

- Procurement NSW transfers from the former Finance, Services and Innovation cluster into the Treasury cluster
- the following functions, agencies and groups from the former Industry cluster transfer into the Treasury cluster:
 - those functions associated with the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney
 - Office of the Small Business Commissioner
 - NSW Trade and Investment.
- Western City and Aerotropolis Authority Staff Agency transfers from the Premier and Cabinet cluster into the Treasury cluster.
- transfers out of the Treasury cluster:
 - the Data Analytics Centre to the Customer Service cluster
 - the functions associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts transfer to the Premier and Cabinet.

8.2 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 8.1: Recurrent expenses by outcome 2019-20 (dollars and %)

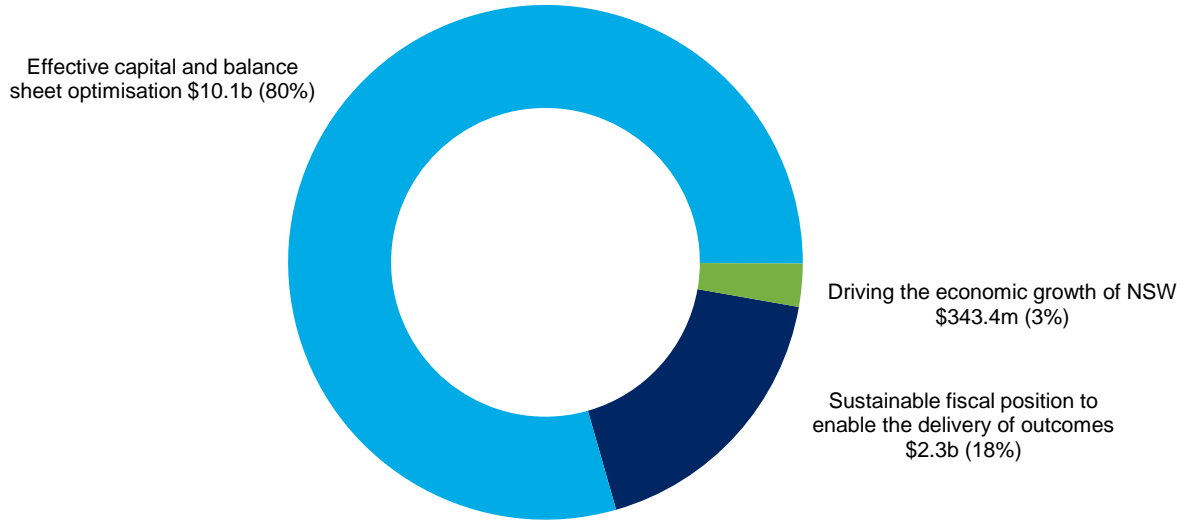
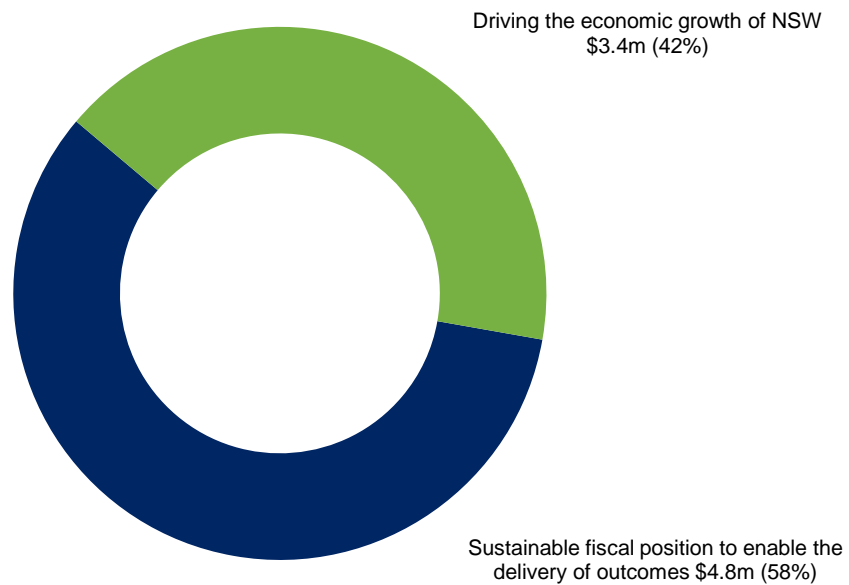


Chart 8.2: Capital expenditure by outcome 2019-20 (dollars and %)



8.3 Agency Expense Summary

The 2019-20 Budget for the Treasury (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Treasury will spend \$424.3 million (\$416.5 million recurrent expenses and \$7.8 million capital expenditure).

Treasury cluster	Expenses ^(a)			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
The Treasury	131.8	283.1	114.8	7.3	7.8	6.6
Cluster Grants	0.0	133.3	N/A ^(b)
Total Principal Agency	131.8	416.5	216.0	7.3	7.8	6.6
Alpha Distribution Ministerial Holding Corporation	10.4	10.4	(0.5)	0.0	0.0	0.0
Building Insurers' Guarantee Corporation	(3.7)	0.2	(104.4) ^(e)	0.0	0.0	0.0
Crown Finance Entity	12,178.4	9,819.5	(19.4)	0.0	0.0	0.0
Electricity Assets Ministerial Holding Corporation	5.9	6.2	5.6	0.0	0.0	0.0
Electricity Retained Interest Corporation - Ausgrid	146.5	1.0	(99.3) ^(f)	0.0	0.0	0.0
Electricity Retained Interest Corporation - Endeavour Energy	39.0	127.2	226.2	0.0	0.0	0.0
Electricity Transmission Ministerial Holding Corporation	6.5	6.3	(2.6)	0.0	0.0	0.0
Epsilon Distribution Ministerial Holding Corporation	3.0	3.1	2.1	0.0	0.0	0.0
Liability Management Ministerial Corporation	0.0	0.0	2.0	0.0	0.0	0.0
NSW Self Insurance Corporation	2,429.2	2,131.9	(12.2)	0.2	0.2	0.0
Ports Assets Ministerial Holding Corporation .	37.8	40.6	7.4	0.0	0.0	0.0
Roads Retained Interest Pty Ltd	1.1	86.7	7,458.1	0.0	0.0	0.0
Workers' Compensation (Dust Diseases) Authority	44.8	48.0	7.3	3.1	0.0	(98.7)
Total Cluster Agencies	14,898.9	12,281.1	(17.6)	3.2	0.2	(93.5)
Agencies transferred from: Industry (GG) Cluster^(c)						
Destination NSW	176.7	141.2	(20.1) ^(g)	0.2	0.2	0.0
Agencies transferred from: Premier and Cabinet (GG) Cluster^(d)						
Western City and Aerotropolis Authority	2.8	0.0	N/A ^(h)	0.0	0.0	0.0
Total Transferred In Agencies	179.5	141.2	(21.4)	0.2	0.2	0.0

(a) This table shows expenses on an uneliminated cluster basis.

(b) For 2019-20, the Treasury cluster includes several new functions following machinery of government changes (see section 8.3), and thus comparisons between 2018-19 and 2019-20 Budget are not like for like comparisons.

(c) Destination NSW transfers from the former Industry cluster effective 1 July 2019.

(d) The Western City and Aerotropolis Authority transfers from the Premier and Cabinet cluster effective 1 July 2019.

(e) Recurrent reduction due to movements in actuarial valuation of outstanding claims.

(f) Recurrent reduction relates to revised expense profile incurred by the State following the long-term lease of Ausgrid.

(g) Recurrent reduction due to completion of four-year funded projects from 2015-16.

(h) The 2019-20 budget for the Western City and Aerotropolis Authority is yet to be determined pending the finalisation of machinery of government changes.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

8.4 Financial Statements

The Treasury

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	85,818	81,572	134,057
Personnel Services Expenses
Other Operating Expenses	38,090	43,152	63,778
Grants and Subsidies	4,859	359	196,038
Appropriation Expense
Depreciation and Amortisation	6,552	6,628	16,807
Finance Costs	68	68	5,787
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	135,386	131,778	416,466
Revenue			
Appropriation Revenue	128,839	115,839	368,168
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,722	1,741	2,726
Transfers to the Crown Entity
Sales of Goods and Services	16,024	16,024	22,523
Grants and Contributions	...	1,900	1,061
Investment Revenue	12,797
Retained Taxes, Fees and Fines
Other Revenue	...	1,015	...
Total Revenue	146,586	136,520	407,275
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	11,199	4,741	(9,192)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	14,290	10,389	4,678
Taxes Receivable
Receivables	11,288	5,466	6,471
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	14
Assets Held For Sale
Total Current Assets	25,578	15,855	11,163
Non Current Assets			
Taxes Receivable
Receivables	(25)	...	(35)
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	149,527
Plant and Equipment	13,303	13,023	11,558
Infrastructure Systems	(276)
Investment Properties
Intangibles	58,420	51,087	52,315
Other Assets
Total Non Current Assets	71,698	64,110	213,089
Total Assets	97,276	79,965	224,251
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,443	7,668	8,049
Other Financial Liabilities at Fair Value
Borrowings	1	...	3,507
Provisions	8,650	8,998	10,367
Other	1,748	1,382	11
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	29,842	18,048	21,934
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	152,257
Provisions	3,045	3,203	3,625
Other	11,866	11,866	...
Total Non Current Liabilities	14,911	15,069	155,882
Total Liabilities	44,753	33,117	177,816
Net Assets	52,523	46,848	46,435
Equity			
Accumulated Funds	52,523	46,848	46,435
Reserves
Capital Equity
Total Equity	52,523	46,848	46,435

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	84,790	79,550	130,404
Personnel Services
Grants and Subsidies	4,859	359	196,038
Finance Costs	5,719
Equivalent Income Tax
Other Payments	46,914	53,556	70,641
Total Payments	136,563	133,465	402,802
Receipts			
Appropriation	128,839	115,839	368,168
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	16,127	16,070	21,929
Retained Taxes, Fees and Fines
Interest Received	12,797
Grants and Contributions	...	1,900	1,061
Other Receipts	4,033	3,768	4,033
Total Receipts	148,999	137,577	407,988
Net Cash Flows From Operating Activities	12,436	4,112	5,186
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(852)	(932)	(1,100)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(10,194)	(6,387)	(6,700)
Net Cash Flows From Investing Activities	(11,046)	(7,319)	(7,800)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	1
Repayment of Borrowings and Advances	(3,097)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	1	...	(3,097)
Net Increase/(Decrease) in Cash	1,391	(3,207)	(5,711)
Opening Cash and Cash Equivalents	12,897	13,596	10,389
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	14,289	10,389	4,678

Crown Finance Entity

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,829,623	3,734,774	2,824,503
Personnel Services Expenses
Other Operating Expenses	130,022	77,914	141,718
Grants and Subsidies	5,262,971	6,583,739	5,101,522
Appropriation Expense
Depreciation and Amortisation
Finance Costs	1,404,228	1,502,474	1,535,892
Other Expenses	225,976	279,470	215,860
TOTAL EXPENSES EXCLUDING LOSSES	9,852,820	12,178,372	9,819,496
Revenue			
Appropriation Revenue	19,108,352	19,502,349	14,498,083
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other
Liabilities			
Transfers to the Crown Entity	(10,140,123)	(15,652,924)	(14,466,272)
Sales of Goods and Services	4,500	4,400	4,400
Grants and Contributions	241,000	207,326	222,572
Investment Revenue	1,199,193	1,973,046	1,611,609
Retained Taxes, Fees and Fines
Other Revenue	60,260	158,264	57,761
Total Revenue	10,473,182	6,192,461	1,928,153
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	1,300	(146,855)	1,000
Net Result	621,662	(6,132,766)	(7,890,342)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,969,667	1,987,849	1,498,206
Taxes Receivable
Receivables	22,853	10,585	11,111
Inventories
Financial Assets at Fair Value	29	29	30
Other Financial Assets	82,752	977,355	183,610
Other
Assets Held For Sale
Total Current Assets	2,075,301	2,975,818	1,692,957
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	23,598,494	30,491,637	28,402,066
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	23,598,494	30,491,637	28,402,066
Total Assets	25,673,795	33,467,455	30,095,023
Liabilities			
Current Liabilities			
Taxes Payable
Payables	431,455	395,850	481,571
Other Financial Liabilities at Fair Value	...	6,018	9,159
Borrowings	677,309	331,932	401,968
Provisions	9,466,039	10,812,893	11,115,054
Other	98,752	2,000	1,614
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,673,555	11,548,694	12,009,365
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value	...	142,137	132,978
Borrowings	28,274,420	32,193,120	39,795,499
Provisions	45,565,386	61,474,826	58,996,317
Other	9,192	6,376	4,844
Total Non Current Liabilities	73,848,998	93,816,460	98,929,638
Total Liabilities	84,522,553	105,365,153	110,939,003
Net Assets	(58,848,758)	(71,897,698)	(80,843,980)
Equity			
Accumulated Funds	(58,848,758)	(71,897,698)	(80,843,980)
Reserves
Capital Equity
Total Equity	(58,848,758)	(71,897,698)	(80,843,980)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,528,876	2,465,645	2,890,002
Personnel Services
Grants and Subsidies	5,262,971	6,583,739	5,101,522
Finance Costs	1,241,259	1,250,496	1,348,382
Equivalent Income Tax
Other Payments	595,591	435,079	587,170
Total Payments	9,628,697	10,734,960	9,927,076
Receipts			
Appropriation	19,108,352	19,416,212	14,498,083
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(10,140,123)	(15,652,924)	(14,466,272)
Sale of Goods and Services	4,500	(77,511)	4,400
Retained Taxes, Fees and Fines
Interest Received	196,544	326,961	70,757
Grants and Contributions	241,000	207,326	222,572
Other Receipts	823,136	1,118,621	1,437,866
Total Receipts	10,233,409	5,338,686	1,767,405
Net Cash Flows From Operating Activities	604,712	(5,396,274)	(8,159,671)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	6,516,335	14,963,071	5,399,542
Purchases of Investments	(3,742,433)	(20,388,645)	(2,249,931)
Advances Repayments Received	117,502	248,146	111,252
Advances made	(333,740)	(262,095)	(242,941)
Other Investing
Net Cash Flows From Investing Activities	2,557,664	(5,439,523)	3,017,923
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	45,000	3,905,631	7,980,000
Repayment of Borrowings and Advances	(316,025)	(1,116,286)	(354,301)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities	(2,661,592)	(9,817,577)	(2,973,594)
Net Cash Flows From Financing Activities	(2,932,617)	(7,028,232)	4,652,105
Net Increase/(Decrease) in Cash	229,759	(17,864,030)	(489,643)
Opening Cash and Cash Equivalents	1,739,908	2,504,385	1,987,849
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	...	17,347,493	...
Closing Cash and Cash Equivalents	1,969,667	1,987,849	1,498,206

NSW Self Insurance Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,570,949	2,116,930	1,976,244
Grants and Subsidies	...	90,000	...
Appropriation Expense
Depreciation and Amortisation	833	802	856
Finance Costs	322,151	143,554	154,774
Other Expenses	...	77,915	...
TOTAL EXPENSES EXCLUDING LOSSES	1,893,933	2,429,201	2,131,874
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,210,552	1,221,820	1,642,244
Grants and Contributions	134,496	1,259,496	19,155
Investment Revenue	574,797	696,844	711,259
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	1,919,845	3,178,160	2,372,658
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	25,912	748,959	240,784

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	610,448	1,664,222	705,024
Taxes Receivable
Receivables	82,562	140,160	139,587
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	693,010	1,804,382	844,611
Non Current Assets			
Taxes Receivable
Receivables	184,983	189,228	192,236
Inventories
Financial Assets at Fair Value	8,680,474	8,910,655	10,493,003
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	193	113	222
Infrastructure Systems
Investment Properties
Intangibles	968	915	120
Other Assets
Total Non Current Assets	8,866,618	9,100,911	10,685,581
Total Assets	9,559,628	10,905,293	11,530,192
Liabilities			
Current Liabilities			
Taxes Payable
Payables	334	18,448	18,618
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,054,889	1,226,847	1,271,395
Other	95,806	323,844	124,588
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,151,029	1,569,139	1,414,601
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	7,312,646	8,235,973	8,526,605
Other	366,315	108,661	356,683
Total Non Current Liabilities	7,678,961	8,344,634	8,883,288
Total Liabilities	8,829,990	9,913,773	10,297,889
Net Assets	729,638	991,520	1,232,303
Equity			
Accumulated Funds	729,638	991,520	1,232,303
Reserves
Capital Equity
Total Equity	729,638	991,520	1,232,303

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	649,102	605,435	715,298
Personnel Services
Grants and Subsidies	...	90,000	...
Finance Costs
Equivalent Income Tax
Other Payments	1,128,898	1,044,146	1,277,598
Total Payments	1,778,000	1,739,581	1,992,896
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,333,574	1,299,973	1,691,583
Retained Taxes, Fees and Fines
Interest Received	12,952	14,446	13,911
Grants and Contributions	134,496	1,259,496	19,155
Other Receipts	496,771	523,830	591,965
Total Receipts	1,977,793	3,097,745	2,316,614
Net Cash Flows From Operating Activities	199,793	1,358,164	323,718
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(110)	(110)	(110)
Proceeds from Sale of Investments	350,000	300,000	150,000
Purchases of Investments	(309,986)	(499,352)	(1,432,745)
Advances Repayments Received
Advances made
Other Investing	(60)	(60)	(60)
Net Cash Flows From Investing Activities	39,844	(199,522)	(1,282,915)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	239,637	1,158,642	(959,197)
Opening Cash and Cash Equivalents	370,811	505,579	1,664,222
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	610,448	1,664,222	705,024

Western City and Aerotropolis Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	664	...
Personnel Services Expenses	...	850	...
Other Operating Expenses	...	1,293	...
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	2,807	...
Revenue			
Appropriation Revenue
Cluster Grant Revenue	...	2,807	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	...	2,807	...
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result

Balance Sheet

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	...	96	96
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	96	96
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	...	96	96
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	96	96
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	96	96
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	96	96
Net Assets
Equity			
Accumulated Funds
Reserves
Capital Equity
Total Equity

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	664	...
Personnel Services	...	850	...
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	...	1,197	...
Total Payments	...	2,711	...
Receipts			
Appropriation
Cluster Grant Revenue	...	2,807	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts
Total Receipts	...	2,807	...
Net Cash Flows From Operating Activities	...	96	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	96	...
Opening Cash and Cash Equivalents	96
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	96	96

Alpha Distribution Ministerial Holding Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	513	718	449
Personnel Services Expenses
Other Operating Expenses	136	9,687	9,905
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	649	10,405	10,354
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	9,510	9,412	9,984
Retained Taxes, Fees and Fines
Other Revenue	564	9,691	9,909
Total Revenue	10,074	19,103	19,893
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(13)	...
Net Result	9,425	8,684	9,539

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	26,283	27,067	28,101
Taxes Receivable
Receivables	...	55	56
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	26,283	27,122	28,158
Non Current Assets			
Taxes Receivable
Receivables	148,180	147,935	157,511
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	148,180	147,935	157,511
Total Assets	174,462	175,057	185,669
Liabilities			
Current Liabilities			
Taxes Payable
Payables	116	827	849
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	230	234	239
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	346	1,060	1,088
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	21,513	22,316	20,538
Other
Total Non Current Liabilities	21,513	22,316	20,538
Total Liabilities	21,859	23,377	21,626
Net Assets	152,604	151,680	164,043
Equity			
Accumulated Funds	152,604	151,680	164,043
Reserves
Capital Equity
Total Equity	152,604	151,680	164,043

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	257	(597)
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	133	10,620	9,889
Total Payments	133	10,878	9,292
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	4	5
Retained Taxes, Fees and Fines
Interest Received	418	418	407
Grants and Contributions
Other Receipts	564	10,850	9,914
Total Receipts	982	11,273	10,327
Net Cash Flows From Operating Activities	849	395	1,035
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	849	395	1,035
Opening Cash and Cash Equivalents	25,434	26,672	27,067
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	26,283	27,067	28,101

Building Insurers' Guarantee Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	489	(3,745)	164
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	489	(3,745)	164
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	641	743	744
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	641	743	744
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	152	4,487	580

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	35,510	45,602	41,925
Taxes Receivable
Receivables	45
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	35,555	45,602	41,925
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	35,555	45,602	41,925
Liabilities			
Current Liabilities			
Taxes Payable
Payables	(18)	46	46
Other Financial Liabilities at Fair Value
Borrowings
Provisions	6,248	94	(4,163)
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,230	140	(4,116)
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	5,666	5,666
Other
Total Non Current Liabilities	...	5,666	5,666
Total Liabilities	6,230	5,807	1,550
Net Assets	29,325	39,795	40,375
Equity			
Accumulated Funds	29,325	39,795	40,375
Reserves
Capital Equity
Total Equity	29,325	39,795	40,375

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	12,065	4,352	4,420
Total Payments	12,065	4,352	4,420
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	641	743	712
Grants and Contributions
Other Receipts	...	85	32
Total Receipts	641	828	744
Net Cash Flows From Operating Activities	(11,424)	(3,524)	(3,676)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(11,424)	(3,524)	(3,676)
Opening Cash and Cash Equivalents	46,932	49,126	45,602
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	35,508	45,602	41,925

Destination NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,319	21,319	21,750
Personnel Services Expenses
Other Operating Expenses	133,750	141,830	105,874
Grants and Subsidies	17,551	13,376	11,347
Appropriation Expense
Depreciation and Amortisation	152	164	2,021
Finance Costs	167
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	172,772	176,689	141,159
Revenue			
Appropriation Revenue
Cluster Grant Revenue	164,138	166,845	133,346
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	325	325	325
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	6,000	7,200	5,996
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	10	...
Total Revenue	170,463	174,380	139,667
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(2,309)	(2,309)	(1,492)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,411	14,176	13,523
Taxes Receivable
Receivables	4,119	8,943	8,773
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	12,530	23,119	22,296
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,790
Plant and Equipment	464	258	287
Infrastructure Systems
Investment Properties
Intangibles	49	55	41
Other Assets
Total Non Current Assets	513	313	6,118
Total Assets	13,043	23,432	28,414
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,547	31,841	32,341
Other Financial Liabilities at Fair Value
Borrowings	1,809
Provisions	3,401	3,291	3,291
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	24,948	35,133	37,442
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	4,165
Provisions	954	966	966
Other
Total Non Current Liabilities	954	966	5,131
Total Liabilities	25,902	36,099	42,573
Net Assets	(12,859)	(12,667)	(14,159)
Equity			
Accumulated Funds	(12,859)	(12,667)	(14,159)
Reserves
Capital Equity
Total Equity	(12,859)	(12,667)	(14,159)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,994	20,994	21,425
Personnel Services
Grants and Subsidies	17,551	13,376	11,347
Finance Costs	167
Equivalent Income Tax
Other Payments	138,650	152,930	110,874
Total Payments	177,195	187,300	143,813
Receipts			
Appropriation
Cluster Grant Revenue	164,138	166,845	133,346
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	5,000	6,200	4,996
Other Receipts	6,670	6,680	6,670
Total Receipts	175,808	179,725	145,012
Net Cash Flows From Operating Activities	(1,387)	(7,575)	1,199
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(60)	(60)	(160)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(100)	(100)	...
Net Cash Flows From Investing Activities	(160)	(160)	(160)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,692)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,692)
Net Increase/(Decrease) in Cash	(1,547)	(7,735)	(653)
Opening Cash and Cash Equivalents	9,958	21,911	14,176
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,411	14,176	13,523

Electricity Assets Ministerial Holding Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	261	299	152
Grants and Subsidies	9,518	4,800	4,988
Appropriation Expense
Depreciation and Amortisation
Finance Costs	1,709	769	1,058
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,488	5,868	6,199
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	2,625	2,446	2,206
Retained Taxes, Fees and Fines
Other Revenue	375	732	532
Total Revenue	3,000	3,179	2,738
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(8,488)	(2,689)	(3,461)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	151,887	156,783	149,834
Taxes Receivable
Receivables	571	779	758
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	152,458	157,561	150,592
Non Current Assets			
Taxes Receivable
Receivables	2,332	2,716	2,564
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	2,332	2,716	2,564
Total Assets	154,790	160,278	153,156
Liabilities			
Current Liabilities			
Taxes Payable
Payables	42	42	45
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,434	4,460	4,010
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,476	4,502	4,055
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	37,841	47,062	43,849
Other
Total Non Current Liabilities	37,841	47,062	43,849
Total Liabilities	42,317	51,565	47,904
Net Assets	112,473	108,713	105,252
Equity			
Accumulated Funds	112,473	108,713	105,252
Reserves
Capital Equity
Total Equity	112,473	108,713	105,252

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	393	997	455
Personnel Services
Grants and Subsidies	9,518	4,800	4,988
Finance Costs
Equivalent Income Tax
Other Payments	4,822	6,004	4,847
Total Payments	14,733	11,801	10,290
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1	48	21
Retained Taxes, Fees and Fines
Interest Received	2,625	2,446	2,206
Grants and Contributions
Other Receipts	1,007	2,000	1,114
Total Receipts	3,633	4,494	3,341
Net Cash Flows From Operating Activities	(11,100)	(7,307)	(6,949)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(11,100)	(7,307)	(6,949)
Opening Cash and Cash Equivalents	162,987	164,090	156,783
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	151,887	156,783	149,834

Electricity Retained Interest Corporation - Ausgrid

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	367	367	368
Personnel Services Expenses
Other Operating Expenses	385	508	657
Grants and Subsidies	154,000	145,653	...
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	154,752	146,528	1,026
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	875	1,026
Investment Revenue	154,000	145,653	...
Retained Taxes, Fees and Fines
Other Revenue	752
Total Revenue	154,752	146,528	1,026
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result

Balance Sheet

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables	97	314	328
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	97	314	328
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	3,923,707	3,953,809	3,953,809
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	3,923,707	3,953,809	3,953,809
Total Assets	3,923,804	3,954,123	3,954,137
Liabilities			
Current Liabilities			
Taxes Payable
Payables	97	314	328
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	97	314	328
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	97	314	328
Net Assets	3,923,707	3,953,809	3,953,809
Equity			
Accumulated Funds	3,886,606	3,947,212	3,947,212
Reserves	37,101	6,597	6,597
Capital Equity
Total Equity	3,923,707	3,953,809	3,953,809

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	367	367	368
Personnel Services
Grants and Subsidies	154,000	145,653	...
Finance Costs
Equivalent Income Tax
Other Payments	385	553	643
Total Payments	154,752	146,573	1,011
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	45	(14)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	875	1,026
Other Receipts	154,752	145,653	...
Total Receipts	154,752	146,573	1,011
Net Cash Flows From Operating Activities
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents

Electricity Retained Interest Corporation - Endeavour Energy

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	358	351	370
Personnel Services Expenses
Other Operating Expenses	395	585	657
Grants and Subsidies	68,000	38,061	126,170
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	68,753	38,996	127,197
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	935	1,027
Investment Revenue	68,000	33,017	121,000
Retained Taxes, Fees and Fines
Other Revenue	753	5,044	5,170
Total Revenue	68,753	38,996	127,197
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result

Balance Sheet

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables	93	379	363
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	93	379	363
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	1,946,448	2,032,702	2,032,702
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	1,946,448	2,032,702	2,032,702
Total Assets	1,946,541	2,033,081	2,033,065
Liabilities			
Current Liabilities			
Taxes Payable
Payables	93	379	363
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	93	379	363
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	93	379	363
Net Assets	1,946,448	2,032,702	2,032,702
Equity			
Accumulated Funds	1,946,448	2,046,292	2,046,292
Reserves	...	(13,590)	(13,590)
Capital Equity
Total Equity	1,946,448	2,032,702	2,032,702

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	358	351	370
Personnel Services
Grants and Subsidies	68,000	38,061	126,170
Finance Costs
Equivalent Income Tax
Other Payments	395	588	673
Total Payments	68,753	38,999	127,213
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	3	16
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	935	1,027
Other Receipts	68,753	38,061	126,170
Total Receipts	68,753	38,999	127,213
Net Cash Flows From Operating Activities
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents

Electricity Transmission Ministerial Holding Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,980	3,715	3,378
Personnel Services Expenses
Other Operating Expenses	(400)	2,592	2,757
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs	900	189	192
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,480	6,496	6,327
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	4,415	4,418	4,598
Retained Taxes, Fees and Fines
Other Revenue	767	3,260	3,337
Total Revenue	5,182	7,678	7,935
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,702	1,181	1,608

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	145,911	152,460	155,109
Taxes Receivable
Receivables	582	697	715
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	146,493	153,158	155,824
Non Current Assets			
Taxes Receivable
Receivables	40,399	35,864	37,468
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	40,399	35,864	37,468
Total Assets	186,892	189,022	193,292
Liabilities			
Current Liabilities			
Taxes Payable
Payables	52	598	604
Other Financial Liabilities at Fair Value
Borrowings
Provisions	769	897	906
Other	287	315	320
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,108	1,810	1,831
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	171,212	176,283	166,548
Other
Total Non Current Liabilities	171,212	176,283	166,548
Total Liabilities	172,320	178,093	168,379
Net Assets	14,572	10,929	24,914
Equity			
Accumulated Funds	14,572	10,929	24,914
Reserves
Capital Equity
Total Equity	14,572	10,929	24,914

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,111	1,387	919
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	(402)	2,594	2,751
Total Payments	3,709	3,981	3,670
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	17	1,249	(12)
Retained Taxes, Fees and Fines
Interest Received	2,335	2,335	2,382
Grants and Contributions
Other Receipts	957	3,860	3,948
Total Receipts	3,309	7,445	6,319
Net Cash Flows From Operating Activities	(400)	3,464	2,648
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(400)	3,464	2,648
Opening Cash and Cash Equivalents	146,310	148,996	152,460
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	145,910	152,460	155,109

Epsilon Distribution Ministerial Holding Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	273	274
Personnel Services Expenses
Other Operating Expenses	105	2,773	2,836
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	105	3,046	3,109
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	1,807	1,822	1,919
Retained Taxes, Fees and Fines
Other Revenue	551	3,102	2,829
Total Revenue	2,358	4,924	4,749
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(2)	...
Net Result	2,253	1,876	1,639

Balance Sheet

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	9,183	9,727	9,816
Taxes Receivable
Receivables	...	56	109
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,183	9,783	9,925
Non Current Assets			
Taxes Receivable
Receivables	27,494	27,484	29,281
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	27,494	27,484	29,281
Total Assets	36,677	37,267	39,206
Liabilities			
Current Liabilities			
Taxes Payable
Payables	55	593	607
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	...	537	549
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	55	1,130	1,155
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	9,508	13,611	11,764
Other
Total Non Current Liabilities	9,508	13,611	11,764
Total Liabilities	9,563	14,741	12,920
Net Assets	27,113	22,526	26,286
Equity			
Accumulated Funds	27,113	22,526	26,286
Reserves
Capital Equity
Total Equity	27,113	22,526	26,286

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	(60)	...
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	105	3,066	2,875
Total Payments	105	3,006	2,875
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	12	12
Retained Taxes, Fees and Fines
Interest Received	120	136	123
Grants and Contributions
Other Receipts	551	3,368	2,829
Total Receipts	671	3,516	2,964
Net Cash Flows From Operating Activities	566	510	89
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	566	510	89
Opening Cash and Cash Equivalents	8,617	9,217	9,727
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,183	9,727	9,816

Liability Management Ministerial Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	20	21	21
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	20	21	21
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	21,008	21,008	22,402
Investment Revenue	11,541	14,986	13,908
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	32,549	35,994	36,310
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	32,529	35,973	36,289

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	10	10	(45)
Taxes Receivable
Receivables	2	2	2
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	12	13	(42)
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	199,259	205,640	241,982
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	199,259	205,640	241,982
Total Assets	199,271	205,652	241,940
Liabilities			
Current Liabilities			
Taxes Payable
Payables	20	18	17
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	20	18	17
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	20	18	17
Net Assets	199,251	205,634	241,923
Equity			
Accumulated Funds	199,251	205,634	241,923
Reserves
Capital Equity
Total Equity	199,251	205,634	241,923

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	22	25	25
Total Payments	22	25	25
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	1	3	3
Grants and Contributions	21,008	21,008	22,402
Other Receipts	6,695	8,693	8,067
Total Receipts	27,704	29,703	30,472
Net Cash Flows From Operating Activities	27,682	29,679	30,447
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	(6,694)	(8,691)	(8,065)
Purchases of Investments	(20,988)	(20,988)	(22,437)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(27,682)	(29,678)	(30,502)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(55)
Opening Cash and Cash Equivalents	10	10	10
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10	10	(45)

Ports Assets Ministerial Holding Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	37,562	37,774	40,576
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	37,562	37,774	40,576
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	600	600	599
Investment Revenue	15,325	15,339	16,416
Retained Taxes, Fees and Fines
Other Revenue	37,123	37,342	40,135
Total Revenue	53,047	53,281	57,149
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	15,486	15,507	16,573

Balance Sheet

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	2,258	2,427	2,645
Taxes Receivable
Receivables	38	9	9
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,296	2,436	2,654
Non Current Assets			
Taxes Receivable
Receivables	232,554	232,554	248,911
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	232,554	232,554	248,911
Total Assets	234,850	234,990	251,565
Liabilities			
Current Liabilities			
Taxes Payable
Payables	181	134	136
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	181	134	136
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	181	134	136
Net Assets	234,669	234,856	251,430
Equity			
Accumulated Funds	234,669	234,856	251,430
Reserves
Capital Equity
Total Equity	234,669	234,856	251,430

Cash Flow Statement

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	41,607	41,831	36,438
Total Payments	41,607	41,831	36,438
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	43	76	59
Grants and Contributions	600	600	599
Other Receipts	41,168	41,444	35,999
Total Receipts	41,810	42,120	36,656
Net Cash Flows From Operating Activities	204	289	218
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	204	289	218
Opening Cash and Cash Equivalents	2,054	2,138	2,427
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,258	2,427	2,645

Roads Retained Interest Pty Ltd

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	392	493
Personnel Services Expenses
Other Operating Expenses	...	755	835
Grants and Subsidies	85,402
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	1,148	86,730
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	3,500	...
Investment Revenue	...	76	86,774
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	...	3,576	86,774
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	2,428	44

Balance Sheet

	2018-19 Budget \$000	2018-19 Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	...	3,030	2,953
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	3,030	2,953
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	...	6,611,279	6,702,843
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	...	6,611,279	6,702,843
Total Assets	...	6,614,309	6,705,796
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	602	481
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	602	481
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	602	481
Net Assets	...	6,613,707	6,705,315
Equity			
Accumulated Funds	...	6,613,707	6,705,315
Reserves
Capital Equity
Total Equity	...	6,613,707	6,705,315

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	392	493
Personnel Services
Grants and Subsidies	85,402
Finance Costs
Equivalent Income Tax
Other Payments	...	153	956
Total Payments	...	545	86,851
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	...	76	44
Grants and Contributions	...	3,500	...
Other Receipts	86,730
Total Receipts	...	3,576	86,774
Net Cash Flows From Operating Activities	...	3,030	(78)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments	...	(7,692,250)	(91,564)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(7,692,250)	(91,564)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	...	7,692,250	91,564
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	7,692,250	91,564
Net Increase/(Decrease) in Cash	...	3,030	(78)
Opening Cash and Cash Equivalents	3,030
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	3,030	2,953

Workers' Compensation (Dust Diseases) Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	5,887	(29,598)	7,289
Grants and Subsidies	5,692	5,723	9,432
Appropriation Expense
Depreciation and Amortisation	2,008	697	1,528
Finance Costs	33,552	38,901	29,781
Other Expenses	...	29,045	...
TOTAL EXPENSES EXCLUDING LOSSES	47,139	44,768	48,030
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	...	434	521
Grants and Contributions
Investment Revenue	65,854	16,403	63,392
Retained Taxes, Fees and Fines	(18,963)	17,956	(18,187)
Other Revenue	498	2,125	2,534
Total Revenue	47,389	36,918	48,260
Gain/(loss) on Disposal of Non Current Assets	...	8,150	...
Other Gains/(Losses)	(250)	(300)	(258)
Net Result	(28)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	29,414	19,917	18,047
Taxes Receivable
Receivables	48,639	130,566	127,035
Inventories
Financial Assets at Fair Value	1,173,030	1,161,289	1,162,132
Other Financial Assets
Other
Assets Held For Sale	5,373
Total Current Assets	1,256,456	1,311,772	1,307,213
Non Current Assets			
Taxes Receivable
Receivables	317,744	480,293	398,597
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	5,094	5,403	3,915
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	322,838	485,696	402,512
Total Assets	1,579,294	1,797,468	1,709,725
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,994	25,918	25,958
Other Financial Liabilities at Fair Value
Borrowings
Provisions	112,033	122,031	116,097
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	115,027	147,949	142,055
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,443,974	1,635,894	1,554,074
Other
Total Non Current Liabilities	1,443,974	1,635,894	1,554,074
Total Liabilities	1,559,001	1,783,843	1,696,129
Net Assets	20,293	13,625	13,596
Equity			
Accumulated Funds	17,694	13,625	13,596
Reserves	2,599
Capital Equity
Total Equity	20,293	13,625	13,596

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	5,692	5,723	9,432
Finance Costs
Equivalent Income Tax
Other Payments	115,953	90,032	124,784
Total Payments	121,645	95,755	134,216
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	684	771
Retained Taxes, Fees and Fines	143,765	106,258	145,205
Interest Received	19,498	26,948	30,748
Grants and Contributions
Other Receipts	(70,133)	(50,576)	(69,622)
Total Receipts	93,130	83,314	107,102
Net Cash Flows From Operating Activities	(28,515)	(12,441)	(27,114)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	13,523	...
Purchases of Property, Plant and Equipment	(2,040)	(3,054)	(40)
Proceeds from Sale of Investments
Purchases of Investments	30,373	2,696	25,284
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	28,333	13,165	25,244
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(182)	724	(1,870)
Opening Cash and Cash Equivalents	29,596	19,193	19,917
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	29,414	19,917	18,047

Appropriation to the Treasurer for State contingencies

Each year an amount is appropriated to the Treasurer to manage expenditure contingencies and unforeseen events in the budget year.

Once allocated, expenditure is shown within the appropriate agency.

In 2019-20, an amount of \$120 million has been allocated.

9. THE LEGISLATURE

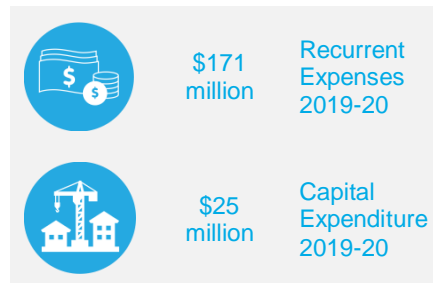
9.1 Introduction

The Legislature, or the Parliament of New South Wales, operates under the Constitution as the system of representative democracy and responsible government for the State, making laws, appropriating funds, overseeing the Executive Government and debating public policy issues.

The Legislature's Objectives

The Legislature provides services that contribute to and support the following key objectives:

- the effective functioning of the Parliament and its committees
- the members of Parliament are supported to fulfil their parliamentary duties
- the community can directly participate in and has access to Parliament and is aware of the role and functions of the Parliament.



State Outcome to be delivered by the Legislature

State Outcome	Description
Effective Parliament and accountable government	<p>The Legislature supports services delivered by the Parliament. This includes accurately processing bills and amendments, and promptly publishing Hansard and House documents.</p> <p>The Legislature also educates the community about the role and function of the Parliament. As well, it ensures the availability and accessibility for Members, staff and the community to the Parliamentary precinct and Electorate Offices.</p>

9.2 2019-20 Budget Highlights

In 2019-20, the Legislature will spend \$196 million (\$171 million recurrent expenses and \$25 million capital expenditure). This includes expenditure on key initiatives highlighted below.

The Legislature's activities include enabling the effective functioning and operation of both Houses of Parliament and their committees, supporting Members to fulfil their parliamentary duties through the delivery of key services, and running of education programs for schools and other members of the community in the role and function of the Parliament.

The administration and payment of Members' salaries, allowances and additional entitlements – in accordance with the *Parliamentary Remuneration Act 1989* – along with maintenance of the parliamentary precinct and 98 electorate offices across the State are also services delivered by the Legislature.

Key initiatives are highlighted below:

- \$7.1 million (\$13.7 million over four years) to continue the ceiling replacement and building services in the office building for Members and staff at Parliament House. This will ensure a safe working environment and the effective and efficient delivery of building services into the future
- \$2.5 million (\$3.8 million over two years) in additional funding to improve physical accessibility (including an access ramp) to Parliament House. This will improve the security and safety of the Macquarie Street frontage of Parliament House
- \$2.1 million to continue the project to replace roof membrane of Parliament House
- \$1.4 million to continue implementing additional strategic security measures at Parliament House to ensure the Parliament remains a safe and secure environment for staff and visitors
- \$1 million to replace information technology and other equipment to support the operation of both Houses of Parliament and electorate offices
- \$0.8 million (\$2.9 million over four years) to enhance the information technology maintenance agreements for Parliament and improve its cyber security
- \$0.8 million to enhance security systems and safety in electorate offices
- \$0.7 million (\$2.9 million over four years) to support the work of four additional accountability committees established in the Legislative Council and a joint committee on Modern Slavery to report to both houses
- \$0.6 million (\$2.2 million over four years) additional funding for minor works to continue the Parliament's program to allow urgent and routine replacement of office furniture, fittings and equipment.

9.3 Agency Expense Summary

The 2019-20 Budget for the Legislature is listed in the table below.

In 2019-20, the Legislature will spend \$195.5 million (\$171.0 million recurrent expenses and \$24.5 million capital expenditure).

The Legislature	Expenses ^(a)			Capital Expenditure		
	2018-19 Revised \$m	2019-20 Budget \$m	Change %	2018-19 Revised \$m	2019-20 Budget \$m	Change %
The Legislature	172.9	171.0	(1.1)	12.2	24.5	101.6
Total Principal Agency	172.9	171.0	(1.1)	12.2	24.5	101.6

(a) This table shows expenses on an uneliminated basis.

9.4 Financial Statements

The Legislature

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	70,370	72,828	72,717
Personnel Services Expenses
Other Operating Expenses	37,676	38,722	32,224
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	12,820	14,585	19,974
Finance Costs	543
Other Expenses	46,595	46,756	45,504
TOTAL EXPENSES EXCLUDING LOSSES	167,461	172,892	170,962
Revenue			
Appropriation Revenue	162,132	157,676	164,242
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,096	3,323	3,187
Transfers to the Crown Entity
Sales of Goods and Services	7,364	7,285	7,493
Grants and Contributions	30	30	20
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	189	557	204
Total Revenue	172,811	168,871	175,145
Gain/(loss) on Disposal of Non Current Assets	...	3	...
Other Gains/(Losses)
Net Result	5,350	(4,018)	4,183

Balance Sheet

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,301	1,489	3,174
Taxes Receivable
Receivables	1,560	2,468	2,468
Inventories	129	134	134
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,990	4,090	5,775
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	267,155	263,393	293,131
Plant and Equipment	77,096	74,132	72,697
Infrastructure Systems
Investment Properties
Intangibles	8,969	9,591	8,007
Other Assets
Total Non Current Assets	353,221	347,116	373,835
Total Assets	358,211	351,207	379,611
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,668	6,289	6,289
Other Financial Liabilities at Fair Value
Borrowings	5,363
Provisions	5,331	6,187	6,187
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11,999	12,475	17,838
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	18,858
Provisions	122	137	137
Other
Total Non Current Liabilities	122	137	18,995
Total Liabilities	12,121	12,612	36,833
Net Assets	346,090	338,594	342,777
Equity			
Accumulated Funds	199,014	192,058	196,241
Reserves	147,076	146,536	146,536
Capital Equity
Total Equity	346,090	338,594	342,777

Cash Flow Statement

	2018-19		2019-20
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	69,627	72,085	71,944
Personnel Services
Grants and Subsidies
Finance Costs	543
Equivalent Income Tax
Other Payments	85,388	88,110	71,844
Total Payments	155,015	160,196	144,331
Receipts			
Appropriation	162,132	157,676	164,242
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,364	7,285	7,493
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	30	30	20
Other Receipts	3,659	5,478	(3,266)
Total Receipts	173,185	170,469	168,488
Net Cash Flows From Operating Activities	18,170	10,273	24,157
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	3	...
Purchases of Property, Plant and Equipment	(16,453)	(10,893)	(17,821)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(1,280)	...
Net Cash Flows From Investing Activities	(16,453)	(12,171)	(17,821)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,651)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,651)
Net Increase/(Decrease) in Cash	1,717	(1,897)	1,685
Opening Cash and Cash Equivalents	1,584	3,386	1,489
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,301	1,489	3,174

GLOSSARY

2019 Pre-election Budget Update	The Pre-election Budget Update was released by the Treasury Secretary on 5 March 2019. As required under the <i>Parliamentary Budget Officer Act 2010</i> , the Pre-election Budget Update provided an update to the State's economic and fiscal outlook following the release of the 2018-19 Half-yearly Review.
ABS Government Finance Statistics GFS Manual (ABS GFS)	The ABS publication Australian System of Government Finance Statistics: Concepts, Sources and Methods as updated from time to time.
Appropriation	The authority given by Parliament for the expenditure of monies from the consolidated fund for the annual services of Government and the Legislature. This authority is given to Ministers by the annual Appropriation Act.
Budget result (net operating balance)	The budget result represents the difference between expenses and revenues from transactions for the general government sector. This measure is equivalent to the net operating balance adopted in accounting standard AASB 1049 <i>Whole-of-Government and General Government Sector Financial Reporting</i> .
Capital allocation 2019-20	The amount of project expenditure approved in the 2019-20 Budget.
Capital expenditure	This is expenditure relating to the acquisition or enhancement of property, plant and equipment (including land and buildings, plant and equipment and infrastructure systems) and intangibles (including computer software and easements). Capital expenditure also includes assets acquired using finance leases.
Capital grants	Amounts paid or received for capital purposes for which no economic benefits of equal value are receivable or payable in return.
Cash surplus/(deficit)	Net cash flows from operating activities plus net cash flows from acquisition and disposal of non-financial assets (less distributions paid for the public non-financial corporation (PNFC) and public financial corporation (PFC) sectors).
Classification of the functions of government – Australia (COFOG-A)	A system of classification for revenue, expenses, and transactions in non-financial assets, according to the primary purpose for the outlay (e.g. health, education, transport). This replaces the former government purpose classification (GPC) breakdown.
Contingent assets and liabilities	Possible future assets or obligations that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly in control of the State.
Cluster	NSW Government entities have been consolidated into clusters reflecting broad policy areas of Government. These clusters are not legal entities. They are administrative arrangements that bring together a group of different legal and administrative entities.
Cluster grants	This represents the appropriation passed on by the principal agencies to the other government agencies within the cluster to fund their services.
Commitments* (Restart NSW)	Inflows that are committed to be spent on an individual project. A Restart NSW commitment can only be recognised once the Treasurer has accepted a specific funding recommendation from Infrastructure NSW for an individual project, as required by the <i>Restart NSW Fund Act 2011</i> .
Comprehensive Result (Change in net worth)	Change in net worth (comprehensive result) is revenue from transactions less expenses from transactions plus other economic flows and measures the variation in a government's accumulated assets and liabilities.
Concessional charges	Concessional charges apply to goods and services provided by government agencies at a lower fee or charge to certain members of the community, compared to the wider population, to pursue an economic or social policy goal such as reducing the cost of living.
Consolidated Fund	The fund is established under s39 of the <i>Constitution Act 1902</i> which includes all public moneys collected, received or held by any person for or on behalf of the State.
Crown Entity	Includes the Crown Finance Entity and the Consolidated Fund.

Crown Finance Entity	The Crown Finance Entity acts as the residual entity for NSW whole-of-government transactions that are not the responsibility of any other state public sector agency. Major assets reported by the Crown Finance Entity include investments for the NSW Infrastructure Future Fund and Social Affordable Housing Fund.
Current grants	Amounts paid or received for current purposes for which no economic benefits of equal value are receivable or payable in return.
Estimated total cost (ETC)	Represents the current cost estimate of planning, procuring and delivering the infrastructure/project/asset. The ETC may change as more detailed planning is undertaken and further information on market conditions becomes available. Due to commercial sensitivities, the ETC for some major works is not included.
Elimination	Removes the impact of transactions between government entities when preparing consolidated financial statements.
Fiscal aggregates	These are analytical balances that are useful for macroeconomic purposes, including assessing the impact of a government and its sectors on the economy. AASB 1049 <i>Whole-of-Government and General Government Sector Financial Reporting</i> prescribes the net operating balance (budget result), net lending/borrowing (fiscal balance), change in net worth (comprehensive result), net debt, net worth, and cash surplus/(deficit).
Fiscal gap	The fiscal gap is the difference between the base period primary balance as a share of gross state product (GSP) and the primary balance as a share of GSP at the end of the projection period, on a no policy change basis. The primary balance is the gap between spending and revenue excluding interest transactions but including net capital expenditure. A positive gap implies that fiscal pressures will be building over the projection period.
<i>Fiscal Responsibility Act 2012</i> (FRA)	The Act sets out both medium-term and long-term fiscal targets and principles providing a framework for budgeting in New South Wales.
Forward estimates	Refers to the period from 2020-21 to 2022-23.
General government sector (GGS)	This is an ABS classification of agencies that provide public services (such as health, education and police), or perform a regulatory function. General government agencies are funded in the main by taxation (directly or indirectly).
government / Government	‘government’ refers to the institution of government and is used as a pronoun in these budget papers (e.g. government department). The ‘Government’ refers to the present Government constituted by the Executive.
Government finance statistics (GFS)	A system of financial reporting developed by the International Monetary Fund and used by the Australian Bureau of Statistics to classify the financial transactions of governments and measure their impact on the rest of the economy.
<i>Government Sector Finance Act 2018</i>	The <i>Government Sector Finance Act 2018</i> (GSF Act) creates the financial management framework for the government sector in New South Wales that promotes and supports sound financial management, budgeting, performance, financial risk management, transparency and accountability in the government sector. This Act will eventually replace four other Acts. <ul style="list-style-type: none"> The GSF Act replaced the <i>Public Authorities (Financial Arrangements) Act 1987</i> from 1 December 2018. The GSF Act is proposed to replace the <i>Annual Reports (Departments) Act 1985</i> and <i>Annual Reports (Statutory Bodies) Act 1984</i> from 1 July 2020. The <i>Public Finance and Audit Act 1983</i> is proposed to be renamed the <i>Government Sector Audit Act 1983</i> from 1 July 2020 once all provisions other than those dealing with the Auditor-General, audit matters and the Public Accounts Committee have been omitted and replaced by the GSF Act.
Grants for on-passing	All grants paid to one institutional sector (for example, a state government) to be passed on to another institutional sector (for example, local government or a non-profit institution). For New South Wales, these primarily comprise grants from the Commonwealth Government to be on-passed to specified private schools, and to specified local government authorities.
Gross state product (GSP)	The total market value of final goods and services produced within a state.

Inflows* (Restart NSW)	Funds deposited into Restart NSW, including proceeds from asset recycling transactions, Commonwealth Government Asset Recycling Initiative payments, proceeds from Waratah Bonds, windfall tax revenue, and investment earnings, which are then invested into Rebuilding NSW and other Restart NSW projects.
Half-Yearly Review	Required under legislation, the Half-Yearly Review provides an update to the economic and financial assumptions released in the Budget.
Interest expense	Costs incurred in connection with the borrowing of funds. It includes interest on advances, loans, overdrafts, bonds and bills, deposits, interest components of finance lease repayments, and amortisation of discounts or premiums in relation to borrowings. Where discounting is used, the carrying amount of a liability increases in each period to reflect the passage of time. This increase is also recognised as an interest expense.
Machinery of government (MoG)	MoG changes vary in scope and can involve: the abolition or creation of new government entities; the merger or absorption of entities; and small or large transfers of policy, program or service delivery responsibilities to other entities.
Major works	Refers to projects with an estimated total cost of \$250,000 or above, subdivided into new projects (approved to begin in 2018-19) and works in progress (commenced before 2018-19 but not yet completed).
Minor works	Refers to projects with an estimated total cost below \$250,000, such as minor plant and equipment or annual provisions for replacements.
National Agreement (please also see National Specific Purpose Payments)	National Agreements define the objectives, outcomes, outputs and performance indicators, and clarify the roles and responsibilities that guide the Commonwealth and the States in the delivery of services across a particular sector. The sectors include; Health, Education, Skills and Workforce, Disability and Indigenous.
National Partnership Payment (NPP)	A Commonwealth Government grant to States and Territories to support the delivery of specified outputs or projects, to facilitate reforms or to reward the delivery of nationally significant reforms. Each NPP is supported by a National Partnership Agreement which defines mutually agreed objectives, outputs and performance benchmarks.
National Specific Purpose Payments (SPP)	A Commonwealth Government grant made to the States and Territories under the associated National Agreement. These grants must be spent in the key service delivery sector (Health, Education, Skills and Workforce, Disability and Indigenous) for which it is provided. States are free to allocate the funds within that sector to achieve the mutually agreed objectives specified in the associated National Agreement.
Net acquisition of non-financial assets	This is purchases (or acquisitions) of non-financial assets less sales (or disposals) of non-financial assets less depreciation plus changes in inventories and other movements in non-financial assets. Purchases and sales (or net acquisitions) of non-financial assets generally include accrued expenses and payables for capital items. Other movement in non-financial assets include non-cash capital grant revenue/expenses such as developer contribution assets.
Net financial assets	See net financial worth.
Net debt	Net debt equals the sum of financial liabilities (deposits held, advances received, loans and other borrowings) less the sum of financial assets (cash and deposits, advances paid and investments, loans and placements).
Net financial liabilities (NFL)	This is the total liabilities less financial assets, other than equity in PNFCs and PFCs. It is a more accurate indicator than net debt of a jurisdiction's fiscal position. This is because it is a broader measure than net debt in that it includes significant liabilities other than borrowings (for example, accrued employee liabilities such as superannuation and long service leave entitlements). For the PNFC and PFC sectors, it is equal to negative net financial worth. For the general government sector NFL, excluding the net worth of other sectors results in a purer measure than net financial worth as, in general, the net worth of other sectors of government is backed up by physical assets.
Net financial worth	Net financial worth measures a government's net holdings of financial assets. It is calculated from the balance sheet as financial assets less liabilities. It is a broader measure than net debt, in that it incorporates provisions made (such as superannuation) as well as holdings of equity. It includes all classes of financial assets and liabilities, only some of which are included in net debt.

Net interest on the net defined benefit liability/asset	This is the change during the period to the net defined benefit liability/asset that arises from the passage of time.
Net lending/(borrowing)	This is the financing requirement of government, calculated as the net operating balance less the net acquisition of non-financial assets. It also equals transactions in financial assets less transactions in liabilities. A positive result reflects a net lending position and a negative result reflects a net borrowing position.
Net operating balance (budget result)	This is calculated as revenue from transactions less expenses from transactions.
Net worth	This is an economic measure of wealth and is equal to total assets less liabilities.
Nominal dollars/prices	This shows the dollars of the relevant period. No adjustment is made each time period for inflation.
Non-financial public sector (NFPS)	This is a sub-sector formed by the consolidation of the general government sector and public non-financial corporations (PNFC) sector.
Operating Result	This is a measure of financial performance of the operations for the period. It is the net result of items of revenue, gains and expenses (including losses) recognised for the period, excluding those that are classified as 'other non-owner movements in equity'.
Other economic flows	These are the changes in the volume or value of an asset or liability that do not result from transactions (that is, revaluations and other changes in the volume of assets).
Outcome indicator	Measures the effectiveness and performance of the government in achieving specific State Outcomes.
Payables	A liability that includes short and long-term trade creditors, and accounts payable.
Program group	A group of aligned activities aimed at delivering an agreed State outcome. These activities may be performed by more than one agency.
<i>Public Finance and Audit Act 1983</i>	An Act to make provision with respect to the administration and audit of public finances and for other purposes. From 1 July 2020, the <i>Public Finance and Audit Act 1983</i> will be renamed to the <i>Government Sector Audit Act 1983</i> , with the elements relating to the financial matters of the State replaced by the <i>Government Sector Finance Act 2018</i> .
Public Private Partnerships (PPP)	The creation of an infrastructure asset through private sector financing and private ownership for a concession period (usually long term). The Government may contribute to the project by providing land or capital works, through risk sharing, revenue diversion or purchase of the agreed services.
Public financial corporations (PFC)	An ABS classification of agencies that have one, or more, of the following functions: <ul style="list-style-type: none"> ▪ that of a central bank ▪ the acceptance of demand, time or savings deposits or ▪ the authority to incur liabilities and acquire financial assets in the market on their own account.
Public non-financial corporations (PNFC)	Government controlled agencies where user charges represent a significant proportion of revenue and the agencies operate within a broadly commercial orientation.
Receivables	An asset that includes short and long-term trade debtors, accounts receivable and interest accrued.
Recurrent expenditure	* see Total expenses
Reservations* (Restart NSW)	Inflows that are reserved with a view to a future commitment. A Restart NSW reservation can only become a commitment once the Treasurer has accepted a specific Infrastructure NSW recommendation for each individual project.
Restart NSW	A fund established by the NSW Government in 2011. Funds deposited into Restart NSW come from asset recycling transactions, Commonwealth Government asset recycling initiative payments, proceeds from Waratah Bonds, windfall tax revenue and investment earnings.

Rebuilding NSW	The NSW Government's 10-year plan to invest \$20 billion in new infrastructure funded by electricity network transactions, Commonwealth Government asset recycling initiative payments, and investment earnings. Proceeds are first deposited into Restart NSW before being invested into Rebuilding NSW projects.
Services	These are the 'end products' or direct services that are delivered to clients or recipients, the broader community or another government agency. They are expected to contribute to Government priorities.
Social Impact Investments (SII)	Social impact investments aim to achieve social returns as well as financial returns, with measurement of both. For government, partnering in such transactions is a way of harnessing capital and expertise from across public, private and not-for-profit sectors in order to tackle social challenges.
Special deposit account	A Special Deposits Account is to consists of: <ul style="list-style-type: none"> (a) all accounts of money that the Treasurer is, under statutory authority, required to hold otherwise than for or on account of the Consolidated Fund, and (b) all accounts of money that are directed or authorised to be paid to the Special Deposits Account by or under legislation.
State-owned corporation (SOC)	Government entities (mostly PNFCs) which have been established with a governance structure mirroring as far as possible that of a publicly listed company. NSW state owned corporations are scheduled under the <i>State Owned Corporations Act 1989</i> (Schedule 5).
State Outcomes	The outcomes which the government is seeking to achieve for the people of New South Wales.
Superannuation interest cost	This is the net interest on the net defined benefit liability/asset determined by multiplying the net defined benefit liability/asset by the discount rate (government bond rate).
Other superannuation expense	This includes all superannuation expenses from transactions except superannuation interest cost. It generally includes all employer contributions to accumulation schemes and the current service cost, which is the increase in defined benefit entitlements associated with the employment services provided by employees in the current period. Superannuation actuarial gains/losses are excluded as they are disclosed as an other economic flow.
Surplus/deficit (net result)	In Budget Paper No.3 <i>Budget Estimates</i> this is the agency accounting result which corresponds to profit or loss in private sector financial reports. It equals the net cost of services adjusted for government contributions. This is not the same as the budget result or the GFS cash surplus/(deficit).
Tax expenditure	Measures the additional tax that would have been payable if standard (or benchmark) tax rates had been applied to all taxpayers. Expenditures can include specific exemptions, reduced tax rates, allowances, deductions and deferral of tax liabilities. Equivalent amounts may be paid as rebates.
Total Asset Management (TAM)	An agency's TAM plan sets out its asset expenditure priorities and funding projections over a rolling ten-year period, to ensure physical asset management plans are aligned with service priorities and performance targets, and are financially sustainable. TAM covers the acquisition, maintenance, operation and disposal of all physical assets, including land, buildings, infrastructure, plant and equipment, and information technology.
Total expenses	The total amount of expenses incurred in the provision of goods and services, regardless of whether a cash payment is made to meet the expense in the same year. It does not include expenditure on the purchase of assets. It also excludes losses, which are classified as other economic flows.
Total revenues	This is the total amount of revenue due by way of taxation, Commonwealth Government grants and from other sources (excluding asset sales) regardless of whether a cash payment is received. It excludes gains, which are classified as other economic flows.

Glossary

Total state sector	This represents all agencies and corporations owned and controlled by the NSW Government. It comprises the general government, public non-financial corporations and public financial corporations.
Uniform Presentation Framework (UPF)	The uniform presentation framework provides uniformity in presentation of financial information so that users of the information can make valid comparisons between jurisdictions. A new framework was introduced in February 2019 which aligns the UPF with the ABS GFS Manual updates.

* terms used when referring to the Restart NSW and Rebuilding NSW programs

To gain a better understanding of the terminology and key aggregates used in these budget papers, a glossary of terms can be found in Note 37 of the Report on State Finances 2017-18.