

Valuation results as at 31 December 2013

SRWS Board Briefing
15 April 2014



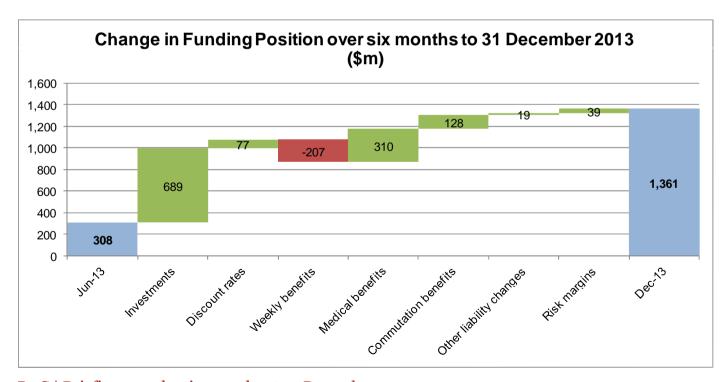
Surplus Result (balance sheet)

Funding ratio 120% 110% 100% 90% 80% 70% 60% Balance date

December 2013: \$1,361 million surplus (funding ratio = 109%)

Previous valuation: June 2013 it was \$308 million surplus (funding ratio of 102%)

The key drivers of the \$1,053m improvement over the last six months are shown below:



What has driven the change in the funding position?

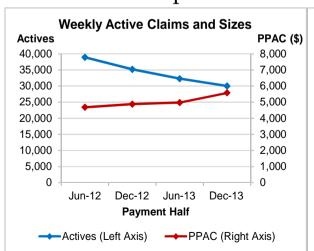
1. Asset side of the balance sheet (\$689m increase above required)

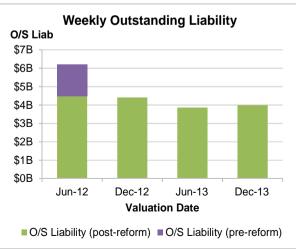
- <u>Premium collected</u> higher than required (circa \$200m earned over the last six months)
- <u>Investment returns</u> also much higher than risk free rate of return used to discount the liabilities

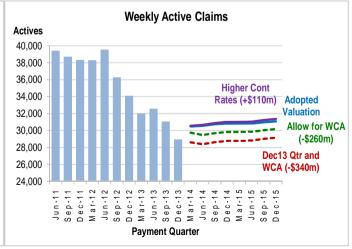
2. Discount rates:

- Increased in the six months to December 2013, reducing the outstanding claims liability by \$77m
- Future inflation and "gap" assumptions left unchanged

- **3. Weekly benefits** (Largest payment type \$3,997 million, 38% gross liability, \$207m increase in liability)
 - Numbers of active claims have continued to decline, but
 - Significantly higher post-reform payment sizes for claims which have completed transition
 - Mix of claims remaining on benefits much more skewed towards those with no work capacity
 - Also reduced commutation liability by \$128m, as fewer commutations occurring post reform



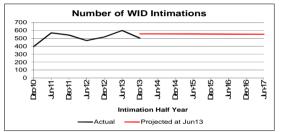


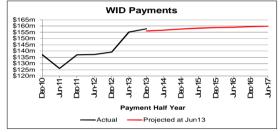


- **4. Medical benefits** (2nd largest payment type \$2,105 million, 20% gross liability, \$310 reduction)
 - Numbers of active claims has continued to decline
 - Average payment size for continuing medical claims is increasing, reflecting skewness of continuing claims
 - Initial application of medical cap commenced from 31 Dec 2013. Little slippage observed, contributed to the liability reduction
 - Large number of claims were identified as catastrophic in last six months (circa 30) – likely to be once off due to case estimate changes. Approximately 280 claims account for 53% of the outstanding medical liability.

5. Other liability reductions (\$19m net reduction):

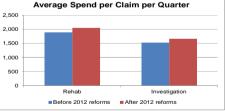
 Work Injury Damages: experience similar to expected so liability left largely unchanged





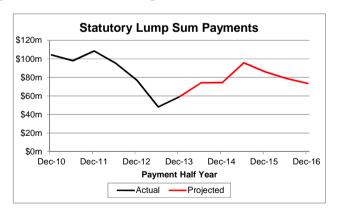
• Rehabilitation (\$72m reduction) and Investigation (\$96m reduction)
Rehabilitation and Investigation costs per claim have increased...there are just fewer claims.

Average Spend per Claim per Quarter



• Other payments increased by \$60m reflecting persistent higher payment levels in the tail

- Statutory lump sum payment volumes have reduced due to:
 - Introduction of 10% threshold for S66 (permanent impairment) and elimination of S67benefits (pain and suffering)
 - Backlog at Workers Compensation Commission and more general payment slow down
- Expect to pick up again as backlog sorts itself out and more Goudappel matters get paid
- Goudappel outstanding liability (including associated legal costs) is \$355m



Outstanding claims liability

Benefit Type	Actual Outstanding @ 31 December 2013 (based on data as at		of Actual vs. d experience		
	Dec-13 using new economic and actuarial assumptions)	and change in actuarial assumptions		Commutation: reflecting reduced utilisation post 2012 reforms	
	\$ <i>m</i>	\$m	%	Weekly: Large increase in	
Commutations	168.0	-127.8	-76.1%	average payment size. Number	
Weekly	3,996.9	207.3	(5.2%)		
Workplace Injury Damages	1,867.1	2.6 -1.0	0.1% -0.2%	still less than expected.	
Legal Costs	524.9				
Permanent Injury (Section 66)	563.4	-42.0	(-7.4%)	S66: Revised +/- 10% WPI	
Pain and Suffering (Section 67)	193.0	0.5	0.2%	assumptions	
Medical	2,104.9	-309.7	-14.7%		
Investigation	411.2	-25.2	-6.1%	Medical, Rehabilitation,	
Rehabilitation	259.0	-9.2	-3.5%	Investigation, Death: bette	
Death	75.3	-6.3	-8.3%	than expected experience	
Other Payments	243.0	59.8	24.6%	than expected experience	
Pre-WorkCover Liability	0.9	0.0	-1.5%		
Asbestos	111.9	0.7 2.0 -248.3	0.6% 1.8%	Other: Higher liability in the tail as payments have been persistently high	
ULIS - Gross	106.0				
Total Gross Net Central Estimate	10,625.5		-2.3%		
Excess Recoveries	2.1	0.0	-1.9%		
Tax Recoveries	97.9	-1.0	-1.0%		
Other Recoveries	252.0	0.5	0.2%		
ULIS Recoveries	10.6	1.0	9.7%		
T. 111 (2) (15 (1) 111 (1) (1 (2) (15)	40.000	242.2	0.40/	Central estimate, i.e.	
Total Net Central Estimate Liability (bf CHE)	10,262.9	-248.8	-2.4%	50% probability of sufficiency	
Claims Handling Expenses (CHE)	1,085.3	8.8	0.8%	sufficiency	
Total Net Central Estimate Liability (with CHE)	11,348.3	-239.9	-2.1%		
Risk Margin	1,838.4	-38.9	-2.1%		
Total Net Outstanding Claims Liability (with CHE and risk margi	in) 13,186.7	-278.8	-2.1%	80% probability of	

13,186.7

-278.8

Uncertainty around claims central estimates, not for investment risk Risk margin of 16.2% of Net Central

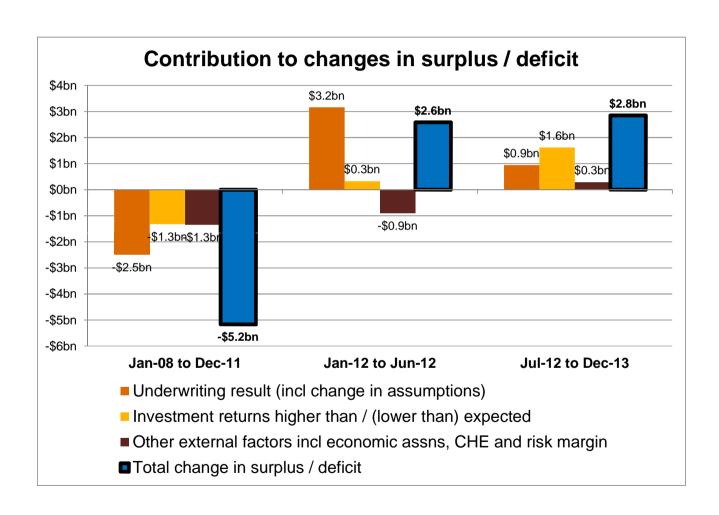
Estimate

WID: Experience similar to expected so little change in liability

sufficiency

Total Net Outstanding Claims Liability (with CHE and risk margin)

Change in funding position over time



Premium adequacy

Target Collection Rate: 1.47% (= total premium collected divided by total covered wages)

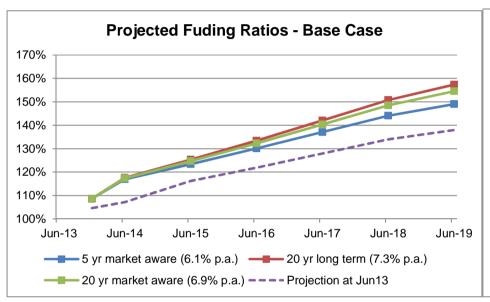
- Premium rates for policies renewing between 30 June 2013 and 30 December 2013 were reduced by between 0% and 15% with the intention of providing a 7.5% reduction in the average premium rate.
- Premium rates for policies renewing between 31 December 2013 and 30 June 2014 were further reduced by between 0% and 7.5% with the intention of providing a 5% reduction in the average premium rate.

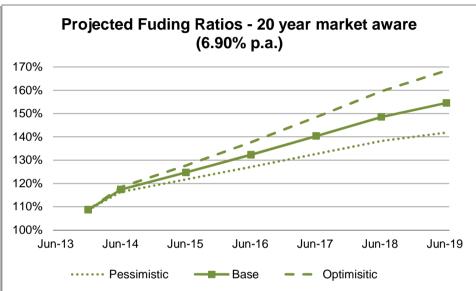
Breakeven Premium Rate (= actuarial estimate of required average premium rate to meet expected cost of claims for 2014/15 policy renewal year)

Breake	ven Premiur	Target Collection Rate				
	Investment	Investment	Pessimistic		Optimistic	_
Valn date	Scenario	Return	(+10%)	Base	(-10%)	
Jun-13	5yr market aware	5.80%	1.49%	1.35%	1.22%	
	20yr market aware	6.70%	1.43%	1.30%	1.17%	
	20yr long term	7.30%	1.39%	1.27%	1.14%	
Dec-13	5yr market aware	6.10%	1.36%	1.23%	1.11%	0/
	20yr market aware	6.90%	1.31%	1.19%	1.08%	1.47%
	20yr long term	7.30%	1.29%	1.18%	1.06%	•

Current buffer in premium rates compared to Base scenario is 19% (equivalent to \$466m pa)

Solvency projections – base projections

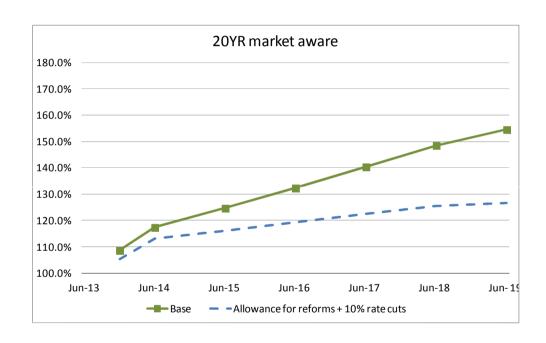




Assumes:

- Premium rates unchanged
- Investment earning as per the scenario (Left hand graph)
- Future claims experience as per the scenario (Right hand graph)

Solvency projections – illustrative benefit enhancement and premium rate cuts



Scenario:

This scenario is indicative of the possible solvency trajectory under the following assumptions:

Benefit enhancements

- Additional once off **~\$500m increase in the net outstanding claims liability (including expenses)** resulting from
 unwinding some elements of the reforms
 package
- A corresponding **increase in breakeven premium by ~\$40m** for future years

Rate reductions

Premium rate reductions of 10% at 30 June 2014 and 30 June 2015

Risks

So far so good, but.....

- Still major uncertainty post reform around what a steady state scheme will look like
 - Weekly benefit payment levels
 - Continuance rates and effectiveness of work capacity decision making
 - Stability in WPI assessments
- 2. Risk around **new claims** focus to date has been on existing claims transitioning
- 3. Potential for **precedents** to undermine reform intent (Goudappel and indexation of weekly benefits for transitional claims are two major precedents already)
- 4. **Work Injury Damages** remains a key risk
- 5. **Data coding** challenges are becoming more obvious. This may impact the ability to effectively monitoring and evaluate scheme performance in future
- 6. Important to keep **Scheme Agents** engaged during RFP process and during the subsequent transition to the next agent contract
- 7. Risk that positive scheme financial situation may lead to **changes to benefit design or premium rate reductions** which may provide to be unsustainable.

Thank you



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