

Ms Abigail Boyd MLC
Chair
Public Accountability and Works Committee
Email: PAWC@parliament.nsw.gov.au

Re: Inquiry into the integrity, efficacy, and value for money of the Local Small Commitments Allocation process – request for further information

Dear Chair,

I refer to the Public Accountability and Works' Committee's letter of 8 December 2025 to the Executive Director, Grants Program Office (Ms Alison Morgan), seeking further information in response to answers to questions on notice provided by Ms Morgan on 20 November 2025.

Please find below responses to each question.

1. **Please provide a copy of the email you received on 8 June 2023 from the former Executive Director, Cabinet and Governance of the then Department of Premier and Cabinet (DPC) which included the list of LSCA commitments titled as Attachment A (A5773943).**

This email was provided to the House on 15 August 2025 in response to an order for papers. The document is TCO_000000269 (document 101) in the Department's non-privileged index.

2. **Please provide any emails or other communications between the former Chief of Staff of the Special Minister of State and NSW Treasury with DPC related to your statement that the list of LSCA commitments titled as Attachment A (A5773943) was "shared with DPC by the former Executive Director, Cabinet and Governance of the then Department of Premier and Cabinet (DPC) on 31 May 2023".**

On this occasion, the Government has decided to provide documents to the Committee on a voluntary basis to assist with its inquiry. In doing so, the Government does not concede that a Committee of the House (as opposed to the House itself) has the power to compel the production of State papers.

Please find enclosed two relevant emails. Minor redactions have been made to remove Cabinet information.

3. **Noting that DPC had received a list of LSCA commitments which included a full allocation of \$400,000 for each of the 93 electorates, with dates of notification of approval all prior to the election from the office of the Special Minister of State on what basis did you subsequently prepare briefs recommending the Special Minister of State approve funding**

for projects that were not on that original list but had been provided to you from the Premier's Office?

I am advised that the LSCA program was administered based on the Master list of projects received on 28 July 2023 and advised by the Premier's Office as being the confirmed list of projects nominated as election commitments. I am advised that recommendations to the Special Minister of State for the approval and funding of projects nominated through the LSCA program were based on the Master list.

4. Did the Special Minister of State at any time instruct you to treat as an election commitment any project that was not on the original list but subsequently provided to you by the Premier's Office? If so, when and how was that instruction conveyed to you?

No. I am advised that at no time did the Special Minister of State instruct the Executive Director, Grants Program Office, to treat any project as an election commitment.

Sincerely,

Simon Draper PSM
Secretary

From: [Dougal Horton](#)
To: [Sarah Wyatt](#)
Cc: [Emil Wajs-Chaczko](#)
Subject: RE: Local Small Commitments Allocation and Multicultural Communities Commitments programs
Date: Wednesday, 31 May 2023 2:15:25 PM
Attachments: [Copy of \\$400K local commitments list.xlsx](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[Election Commitments - Listing for NSW Treasury \(24-5-23\).xlsx](#)

OFFICIAL: Sensitive – NSW Cabinet

Hi Sarah,

Apologies for delay.

Please see attached for both schedules – the first is the LSCA, and the second is the MCC.

Regards
Dougal

Dougal Horton
Director
Health & Stronger Communities Division, Policy & Budget Group



I acknowledge the traditional custodians of the land and pay respects to Elders past and present. I also acknowledge all the Aboriginal and Torres Strait Islander staff working with NSW Government at this time.

Proudly supporting Diversity and Inclusion.

From: Sarah Wyatt
Sent: Wednesday, 31 May 2023 12:48 PM
To: Dougal Horton
Cc: Emil Wajs-Chaczko
Subject: Local Small Commitments Allocation and Multicultural Communities Commitments programs

OFFICIAL: Sensitive – NSW Cabinet

Hi Dougal

I am preparing a brief to the Special Minister of State about the above matter (having regard to the [REDACTED]).

To assist in the preparation of the brief could you send me a copy of the attachments to the [REDACTED], in particular attachment B.

Thanks

Sarah

Sarah Wyatt | Director, Governance
Office of General Counsel, Department of Premier and Cabinet
Level 14, 52 Martin Place, Sydney | GPO Box 5341, Sydney NSW 2001
www.dpc.nsw.gov.au



OFFICIAL: Sensitive – NSW Cabinet

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From: [Emil Wajs-Chaczko](#)
To: [Sarah Wyatt](#); [Julia Carland](#)
Subject: FW: Small Commitments Allocation
Date: Wednesday, 31 May 2023 11:44:44 AM
Attachments: [image002.png](#)
[image004.png](#)
[Copy of \\$400K local commitments list.xlsx](#)
[image001.png](#)

OFFICIAL

From: Damian O'Connor
Sent: Wednesday, 17 May 2023 1:49 PM
To: Jane Reynaud>; Emil Wajs-Chaczko **Cc:** David Mehan Lizzie Butterworth; Jimmy Bai
Subject: RE: Small Commitments Allocation

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[CAUTION: This email originated from outside of the organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.]

Hi Jane,

Attached is the spreadsheet. It has the 93 electorates by tab.

If you can see who in Treasury can manoeuvre this into a single sheet for allocative purposes. It will be reasonably easy to identify the funding to councils thereafter.

It's important that each electorate have \$400k, as per Jimmy's point. This appears to be the case.

Happy to keep this moving.

Cheers

Damian

From: Damian O'Connor
Sent: Tuesday, May 16, 2023 1:16 PM
To: Jane Reynaud [ZzZ Emil Wajs-Chaczko](#) **Subject:** RE: Small Commitments Allocation

Ok cool

From: Jane Reynaud
Sent: Tuesday, May 16, 2023 1:06 PM
To: ZzZ Emil Wajs-Chaczko ; [Damian O'Connor](#)
Subject: RE: Small Commitments Allocation

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Thanks for this introduction Emil.

Damian – lovely to be in touch directly. A meeting booking will be coming through shortly – my team is just trying to land a meeting room for us at 52.

Best regards,
Jane.

Jane Reynaud | Director (she/her)

Office of the Secretary

52 Martin Place, Sydney (enter via 127 Phillip Street)

I acknowledge and pay my respects to the traditional owners and custodians on whose land I walk, work and live.

From: Emil Wajs-Chaczko **Sent:** Tuesday, 16 May 2023 12:41 PM
To: Damian O'Connor **Cc:** Jane Reynaud
Subject: Small Commitments Allocation

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Hi Damian

Introducing you to Jane Reynaud in the Treasury Secretary's Office who's been coordinating initial Treasury efforts relating to this election commitment.

Jane was going to check in with the Treasurer's Office (and David Tehan) to see if they could attend an initial meeting about progressing the commitment, ensuring everyone is on the same page about next steps – including about the [REDACTED]. I've relayed the preference for 1pm tomorrow, noting your availability this week. I'll leave Jane to revert with next steps once she's had a chance to close the loop with the TO/Mr Tehan.

As mentioned earlier, once next steps become clearer [REDACTED] (by Treasury), DPC is happy to provide some subsequent advice as to the proposed program's guidelines alignment with the provisions of the grants guidelines and the *Government Sector Finance Amendment (Grants) Bill 2023* and also share some experience in relation to the existing Premier's Discretionary Fund, which may be of value.

Emil

Emil Wajs-Chaczko (he/him)
Director, Election Project Management Office
Office of General Counsel
Premier and Cabinet

<https://www.dpc.nsw.gov.au/>

52 Martin Place
Sydney NSW 2000



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