

QUESTION: What comprises the figures listed against the different Treasury reporting codes highlighted below:

- AE208020001 Consultants expenses - \$13,348,000
- AE201043070 Temporary employees and short-term staff - \$1,114,000
- AE208090090 Fees for service expenses - \$314,000,000

RESPONSE:

We refer to the figures quoted by the Hon. Peter Primrose from the Treasury PRIME reports and note that the numbers relate to Infrastructure NSW's (INSW) original budget amounts for financial year 2022/23, while the figures quoted by INSW's Acting CEO relate to actual spend for financial year 2022/23:

Treasury reporting codes	Original Budget FY2022/23 \$	Actual spend FY2022/23 \$
AE208020001 – Consultants expenses	13,348,000	1,567,000
AE201043070 – Temporary employees and short-term staff	1,114,000	0
AE208090090 – Fees for service expenses	314,000,000	224,977,000

Specifically, the high budgeted number for consultants was a result of INSW's conservative approach to disclosing consultants and other professional services, including those services of engineers, architects and projects managers that are used on large infrastructure projects. Since the original budget was published, INSW has now ensured the disclosure of consultancy is in line with the Procurement Board and consultant spend specifically relates to advisory work for management.

Regarding temporary employees there was an original budget amount relating to staff who may have had to be employed on a temporary or short-term basis to cover gaps in permanent roles, but this budget was not utilized by INSW during the 2022/23 financial year and there was no actual spend against that PRIME code.

As mentioned during the hearing, the fees for services budget predominantly relates to projects that INSW delivers on behalf of other government agencies, including Powerhouse Museum Parramatta, Sydney Modern Art Gallery and the Sydney Football Stadium. While this PRIME code denotes the expense there is also a corresponding revenue line item in AR10304044 – Project Fee Revenue, that represents the revenue received from the respective government agencies to deliver the projects.

Supplementary Questions on Notice

1. Please list every professional services engagement undertaken since 2017. In your answers please detail the agency or individual engaged, details of the work requested and undertaken, the tendering process, engagement value, relevant contract extensions and whether a post-evaluation was completed.

Detailed in the attached spreadsheet (Attachment C) is a list of all professional service engagements undertaken since 2017. Please note that information prior to the Machinery of Government change in 2019 is unavailable within the specified time requirements of the inquiry request.

2. How much has the department paid to PwC and associated entities for services during the 2017/18 to 2022/23 financial years?

PwC	Consultant \$	Contractor \$	Other Professional Services \$
2017/18	426,310		
2018/19	233,721	580,849	
2019/20	451,090	323,405	
2020/21	241,083		47,743
2021/22	131,250	-	18,930
2022/23		145,641	

3. How much has the department paid to KPMG and associated entities for services during the 2017/18 to 2022/23 financial years?

KPMG	Consultant \$	Contractor \$	Other Professional Services \$
2017/18	67,629	139,723	
2018/19		672,406	
2019/20	51,000	425,237	
2020/21	215,921		129,990
2021/22	136,050	-	
2022/23	243,984		115,610

4. How much has the department paid to Deloitte and associated entities for services during the 2017/18 to 2022/23 financial years?

Deloitte	Consultant \$	Contractor \$	Other Professional Services \$
2017/18	44,936	161,955	
2018/19		70,960	
2019/20		76,139	
2020/21	40,000	253,969	
2021/22		180,460	
2022/23	84,214	122,780	46,786

5. How much has the department paid to EY and associated entities for services during the 2017/18 to 2022/23 financial years?

EY	Consultant \$	Contractor \$	Other Professional Services \$
2017/18			
2018/19	10,000	155,000	
2019/20			
2020/21			
2021/22	172,252		
2022/23	80,000	287,205	452,009

6. How much has the department paid to Boston Consulting Group and associated entities for services during the 2017/18 to 2022/23 financial years?

INSW has not used the services of Boston Consulting Group across those years.

7. How much has the department paid to McKinsey & Co and associated entities for services during the 2017/18 to 2022/23 financial years?

INSW has not used the services of McKinsey & Co across those years.

8. How much has the department paid to Accenture and associated entities for services during the 2017/18 to 2022/23 financial years?

INSW has not used the services of Accenture across those years.

9. Please provide the number of engagements and total value of engagements for consulting engagements below the value of \$50,000, in the financial years 2017/18 to 2022/2023 in regard to PwC, KPMG, Deloitte, EY, Nous Group, Boston Consulting Group, McKinsey and Accenture.

The number of consultancy engagements valued below \$50,000 is very limited as detailed below. Please note that information prior to the Machinery of Government change in 2019 is unavailable within the specified time requirements of the inquiry request.

Consulting firms	FY2017/ 18	FY2018/ 19	FY2019/ 20	FY2020/ 21	FY2021/ 22	FY2022/ 23
PwC - no of engagements			-	1	2	-
PwC - total value of engagements			-	20,000	47,743	-
KPMG - no of engagements			-	-	1	-
KPMG - total value of engagements			-	-	46,519	-
Deloitte - no of engagements			-	1	-	-
Deloitte - total value of engagements			-	40,000	-	-
EY - no of engagements			-	-	1	-
EY - total value of engagements			-	-	25,000	-
Nous Group - no of engagements			-	-	-	-
Nous Group- total value of engagements			-	-	-	-
Boston Consulting Group - no of engagements			-	-	-	-
Boston Group Consulting- total value of engagements			-	-	-	-
McKinsey - no of engagements			-	-	-	-
McKinsey - total value of engagements			-	-	-	-
Accenture - no of engagements			-	-	-	-
Accenture - total value of engagements			-	-	-	-

10. Since 2017, how many times has the services of an independent probity advisor been engaged to provide written advice determining the propriety and/or recommend any mitigation/treatment action for engagements where there could be potential or perceived conflicts of interests or subsequent probity issues?

Independent Probity Advisor services have been used 20 times since 2017 on specific projects.

11. For consulting or contracting engagements requiring a business case, how many since 2017 have been granted to a consultant or contractor that had previously been engaged to develop the business case for that program?

None have been directly engaged by INSW as a follow up engagement as the outcome of these business cases were transferred to other agencies for execution.

12. How many people employed by a consulting agency have been onboarded and are currently operating within the department? Who are they, and what are their titles?

There is 1 person engaged at INSW that are employed through a consulting agency, being EY working on Powerhouse Parramatta as the Design Delivery Manager.

13. How many people does INSW have working for it who aren't direct employees? How many are labour hire/contractors/consultants? Please provide as much detail as possible.

As at 5 September 2023 INSW had 30 contractors listed by department and role below:

	Department	Role
1	Assurance	ED – Asset Mgt Strategy
2	Assurance	Salesforce System Developer
3	Corporate Services	Legal Counsel Services
4	Corporate Services	Media Liaison Officer
5	Corporate Services	OH&S Advisor
6	Corporate Services	Communications Officer
7	Corporate Services	Senior Communications Officer
8	Corporate Services	Senior Communication Advisor
9	Corporate Services	Senior Stakeholder Engagement Officer
10	Finance & Operations	Procurement Support for Portt System Upgrade
11	Finance & Operations	Change Manager for Portt System Upgrade
12	Finance & Operations	ICT Concierge Help Desk
13	Projects NSW	Penrith Football Stadium – Project Development Director
14	Projects NSW	Powerhouse Ultimo – Project Director
15	Projects NSW	Testing and Commissioning Expert for Projects NSW
16	Projects NSW	Barangaroo – Project Manager
17	Projects NSW	Barangaroo – Project Manager
18	Projects NSW	Barangaroo – Project Manager
19	Projects NSW	Barangaroo – Development Manager
20	Projects NSW	Blackwattle Bay – Senior Development Manager
21	Projects NSW	Powerhouse Parramatta – Project Director
22	Projects NSW	Powerhouse Parramatta – Design Delivery Manager
23	Projects NSW	New Sydney Fish Markets – Senior Project Manager
24	Projects NSW	New Sydney Fish Markets – Tenancy Delivery Manager
25	Projects NSW	New Sydney Fish Markets - Commercial Mgt Ass Director
26	Projects NSW	New Sydney Fish Markets - Senior Project Manager
27	Projects NSW	New Sydney Fish Markets – AFL Manager
28	Projects NSW	New Sydney Fish Markets - Design Manager Support
29	Projects NSW	Multiple Projects – Project Risk Director
30	Projects NSW	Multiple Projects – Commercial Director

14. How many professional services contractors have been employed by INSW since 2020, and at what cost?

As at 5 September 2023, there were 10 professional services contractors employed by INSW since 2020 at a total cost of \$3.5m annually.

15. How many professional services contractors are employed by INSW or related entities on remuneration of \$500,000-plus per year?

As at 5 September 2023, there were 4 professional service contractors with INSW that have remuneration of \$500,000-plus per year.

16. How many variations have been made to professional services contractors agreements with NSW since 2020 and why are they not converted to permanent roles to reduce costs?

Pursuant to Q14 above, as at 5 September there were 10 professional services contractors with INSW and across these there has been a total of 32 variations.

These 10 contractors have not been converted to permanent roles based on several factors:

- they work on specific projects which are timebound allowing INSW to scale up and down depending on our needs.
- we require a specific skill-set not currently found in the public sector
- the total remuneration package for a equivalent public sector permanent position is not competitive to attract the required talent
- some resources only work periodically and are not engaged on a permanent basis

17. How many of those contractors have been working in roles at INSW for more than 1 year, 2 years, 3 years, 4 years, 5 years, 6 years, more than 6 years?

As at 5 September the contractor tenure is detailed below:

Number of Years	Number of Contractors
0-1 years	12
1 year	6
2 years	2
3 years	4
4 years	0
5 years	2
6 years	2
More than 6 years	2
TOTAL	30

Note that of the 12 contractors that have a tenure of greater than one year, 9 of those have remuneration of \$200,000-plus per year.

Financial Year	INSW #	Vendor	Work Engaged for	Work Undertaken	Tendering Process	Consulting Agency Approached to quote /tender	Initial Value	Contract Period	Total Value ex GST	Was Post Engagement Evaluation of the Completed	INSW Area
2017/2018	Not Available	KPMG Australia Pty Ltd	NSW Development and Growth Demand Projections for the State Infrastructure Strategy (SIS)	Not Available	Not Available	Not Available	\$ 139,723	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Grex	Gap analysis and needs identification for digital connectivity services within Greater Sydney and regional NSW	Not Available	Not Available	Not Available	\$ 158,775	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Manidis Roberts Pty Ltd	Consultation Reporting to support the SIS	Not Available	Not Available	Not Available	\$ 87,960	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Deloitte Financial Advisory P/L	Transport strategy, planning, research and analysis services for the SIS.	Not Available	Not Available	Not Available	\$ 161,955	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Centre For International Economics	Economic modelling & consultancy services to support the SIS.	Not Available	Not Available	Not Available	\$ 397,945	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Everything Infrastructure Services	Infrastructure and policy cost estimates to support the SIS.	Not Available	Not Available	Not Available	\$ 114,998	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Astrolabe Group Pty Limited	Policy and technical advisory services to support development of a Smart Cities Strategy and Program	Not Available	Not Available	Not Available	\$ 56,400	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	Turner & Townsend Pty Ltd	Development of updated Gateway Review Guidance Workbooks	Not Available	Not Available	Not Available	\$ 102,488	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	HKA Global Pty Ltd	Assist with the IIAF trends and analysis reporting	Not Available	Not Available	Not Available	\$ 85,870	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	The Trustee For Thinkplace Unit Trust	Solution advisory services for the Investor Assurance Portal	Not Available	Not Available	Not Available	\$ 198,381	Not Available	Not Available	Not Available	Corp Core
2017/2018	Not Available	E3Bates	Emergency Evacuation Specialist Services	Not Available	Not Available	Not Available	\$ 295,249	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	Water NSW	Detailed concept design for Warragamba Dam raising, environmental assessments (and approvals), and preparing the final business case to Cabinet	Not Available	Not Available	Not Available	\$ 7,076,775	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	Fairway Boulevard Pty Ltd	Strategic Advisory	Not Available	Not Available	Not Available	\$ 114,750	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	SR Flood Solutions Pty Ltd	Flood Specialist Technical Management services	Not Available	Not Available	Not Available	\$ 224,914	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	Bureau Of Meteorology	forecast service for extended lead time flood forecasts for the Hawkesbury Nepean Valley	Not Available	Not Available	Not Available	\$ 1,028,000	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	Newgate Australia	Social Research Services	Not Available	Not Available	Not Available	\$ 136,295	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	Roads And Maritime Services	Traffic Management and Road Evacuation Improvement Works	Not Available	Not Available	Not Available	\$ 1,995,967	Not Available	Not Available	Not Available	HNV
2017/2018	Not Available	Stephen Clary	Expert Advisory for the South Creek Sector review	Not Available	Not Available	Not Available	\$ 146,750	Not Available	Not Available	Not Available	South Creek Sector Review

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2017/2018	Not Available	Frontier Economics Pty Ltd	Advisory services to support the review of regulatory barriers to cost effective water recycling	Not Available	Not Available	Not Available	\$ 186,664	Not Available	Not Available	Not Available	South Creek Sector Review
2017/2018	Not Available	Frontier Economics Pty Ltd	Preparation of a Strategic Options Business case for the South Creek Corridor review	Not Available	Not Available	Not Available	\$ 268,935	Not Available	Not Available	Not Available	South Creek Sector Review
2017/2018	Not Available	Alluvium Consulting Australia Pty L	Advisory services on water sensitive urban design and flood plain management	Not Available	Not Available	Not Available	\$ 114,047	Not Available	Not Available	Not Available	South Creek Sector Review
2017/2018	Not Available	Elton Consulting Group Pty Ltd	Advisory services on social infrastructure and public open spaces	Not Available	Not Available	Not Available	\$ 127,011	Not Available	Not Available	Not Available	South Creek Sector Review
2017/2018	Not Available	Cox Architecture Pty Ltd	Advisory services on urban design and landscape services	Not Available	Not Available	Not Available	\$ 135,770	Not Available	Not Available	Not Available	South Creek Sector Review
2017/2018	Not Available	Aecom Australia Pty Ltd	Advisory services on water cycle management and water sensitive urban design options and cost estimates	Not Available	Not Available	Not Available	\$ 108,546	Not Available	Not Available	Not Available	South Creek Sector Review
2017/2018	Not Available	Minter Ellison	Legal advisory services	Not Available	Not Available	Not Available	\$ 647,450	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	KPMG Australia Pty Ltd	Financial and commercial advisory services	Not Available	Not Available	Not Available	\$ 67,629	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	Jacobs Group (Australia) Pty Ltd	Environmental assessment advisory services	Not Available	Not Available	Not Available	\$ 50,028	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	NBRS & Partners Pty Ltd	Design advisory services for the precinct	Not Available	Not Available	Not Available	\$ 835,830	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	NBRS & Partners Pty Ltd	Design advisory services for enabling works	Not Available	Not Available	Not Available	\$ 106,990	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	Transgrid	Feasibility studies to provide power to the site	Not Available	Not Available	Not Available	\$ 54,171	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	Transgrid	Design services for the connection of power to the site	Not Available	Not Available	Not Available	\$ 1,481,000	Not Available	Not Available	Not Available	New Grafton Correctional Centre
2017/2018	Not Available	Johnson Pilton Walker Pty Ltd	Design advisory services	Not Available	Not Available	Not Available	\$ 357,839	Not Available	Not Available	Not Available	Anzac Memorial Centenary Project
2017/2018	Not Available	Arup	Advisory for building services design	Not Available	Not Available	Not Available	\$ 67,193	Not Available	Not Available	Not Available	Anzac Memorial Centenary Project
2017/2018	Not Available	Tonkin Zulaikha Greer Pty Limited	Design advisory services	Not Available	Not Available	Not Available	\$ 294,818	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct Project
2017/2018	Not Available	Arup	Engineering services advisory	Not Available	Not Available	Not Available	\$ 97,880	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct Project

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2017/2018	Not Available	Arup	Accoustic design services	Not Available	Not Available	Not Available	\$ 192,788	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct Project
2017/2018	Not Available	Taylor Thomson Whitting (Nsw) Pty L	Structural engineering services	Not Available	Not Available	Not Available	\$ 93,400	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct Project
2017/2018	Not Available	MG Planning Pty Ltd	Urban planning services	Not Available	Not Available	Not Available	\$ 68,000	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct Project
2017/2018	Not Available	Tonkin Zulaikha Greer Pty Limited	Architectural services	Not Available	Not Available	Not Available	\$ 97,110	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct Project
2017/2018	Not Available	Cox Architecture Pty Ltd	Cox Architecture Pty Ltd	Not Available	Not Available	Not Available	\$ 238,935	Not Available	Not Available	Not Available	Stadium Australia Refurbishment
2017/2018	Not Available	Johnson Pilton Walker Pty Ltd	Architectural Services	Not Available	Not Available	Not Available	\$ 390,917	Not Available	Not Available	Not Available	Martin Place Seige Memorial
2017/2018	Not Available	Aurecon Australasia Pty Ltd	Engineering services advisory	Not Available	Not Available	Not Available	\$ 230,000	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Arup	Accoustic design services	Not Available	Not Available	Not Available	\$ 125,408	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Douglas Partners Pty Ltd	Geotechnical and contamination assessment	Not Available	Not Available	Not Available	\$ 154,315	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Ethos Urban Pty Ltd	Planning advisory services	Not Available	Not Available	Not Available	\$ 120,105	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Arup	Traffic and transport assessment	Not Available	Not Available	Not Available	\$ 92,475	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	PWC	Development advisor services	Not Available	Not Available	Not Available	\$ 426,310	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	The SJB Architecture Nsw Unit Trust	Urban design advisory services	Not Available	Not Available	Not Available	\$ 194,050	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Arup	Advise on stormwater and flood assessment and design	Not Available	Not Available	Not Available	\$ 202,092	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Aspect Studios Pty Ltd	Landscape design services	Not Available	Not Available	Not Available	\$ 158,770	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Aver Pty Ltd	Advise on a constuction management plan	Not Available	Not Available	Not Available	\$ 52,600	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment

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2017/2018	Not Available	Ethos Urban Pty Ltd	Advisory on visual impact assessment	Not Available	Not Available	Not Available	\$ 55,000	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Arup	Structural engineering services	Not Available	Not Available	Not Available	\$ 71,989	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Ethos Urban Pty Ltd	Assist with the Social and economic impact assessment	Not Available	Not Available	Not Available	\$ 120,000	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	King & Wood Mallesons	Legal advisory services	Not Available	Not Available	Not Available	\$ 100,597	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018	Not Available	Cox Architecture Pty Ltd	Architectural services	Not Available	Not Available	Not Available	\$ 995,000	Not Available	Not Available	Not Available	Sydney Football Stadium Redevelopment
2017/2018		DELOITTE TOUCHE TOHMATSU	Technical, advisory and analysis services for Health Chapter of SIS	Provision of technical, advisory, analysis and drafting Services to support the development of the Health Chapter of the State Infrastructure Strategy	RFQ - Direct	N/A	\$ 44,936	20/09/2017 - 20/10/2017	\$ 44,936	Not Available	Corporate Core
2018/2019	Not Available	ARUP AUSTRALIA PTY LTD	piloting Smart Places investments in regional cities to support the Smart Cities program	Not Available	Not Available	Not Available	\$ 388,414	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	DELOITTE TOUCHE TOHMATSU	Development of a Strategic Program Business Case for the Smart Western City Program	Not Available	Not Available	Not Available	\$ 70,960	Not Available	Not Available	Not Available	Corp Core
2018/2019		EY Digital Services	Cultural Infrastructure Strategy	Provision of Cultural Infrastructure Strategy (CIS) Advisory Services	RFQ - Direct	N/A	\$ 10,000	17/06/2016 - 24/06/2016	\$ 10,000	Not Available	Corporate Core
2018/2019	Not Available	ERNST & YOUNG	Development of the State Water Management Outcomes Plan	Not Available	Not Available	Not Available	\$ 155,000	Not Available	Not Available	Not Available	Corporate Core
2018/2019	Not Available	FRONTIER ECONOMICS PTY LTD	Development of guidelines relating to incorporating risk assessments of natural hazards, human-related threats and resilience outcomes in infrastructure investment decisions	Not Available	Not Available	Not Available	\$ 97,873	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	GREX	Advice on Regional ICT infrastructure investment options	Not Available	Not Available	Not Available	\$ 300,000	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	GREX	Development of a Strategic Business Case - GIG State	Not Available	Not Available	Not Available	\$ 1,277,093	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	KPMG AUSTRALIA PTY LTD	Development of a Strategic Business Case and proof of concept for the Smart Regional Wide Area component of the Regional ICT program	Not Available	Not Available	Not Available	\$ 566,480	Not Available	Not Available	Not Available	Corp Core

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2018/2019	Not Available	KPMG AUSTRALIA PTY LTD	investment in the Smart Regional Places program	Not Available	Not Available	Not Available	\$ 105,926	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	L.E.K. CONSULTING AUSTRALIA PTY LTD	Independent analysis of benefits realisation for selected Restart NSW funded projects	Not Available	Not Available	Not Available	\$ 240,000	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	PRICEWATERHOUSECO OPERS SECURITIES	Development of a place based Strategic Business Case based on the Greater Parramatta & Olympic Peninsula area pilot Growth Infrastructure Compact	Not Available	Not Available	Not Available	\$ 480,896	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	PROFESSIONAL CONSTRUCTION STRATEGIE	Development of a Strategic Business Case for a Digital Built NSW (being a key component of the Smart Cities program)	Not Available	Not Available	Not Available	\$ 77,200	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	SMEC AUSTRALIA PTY LTD	piloting Smart Places investments in regional cities to support the Smart Cities program	Not Available	Not Available	Not Available	\$ 416,110	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	THE TRUSTEE FOR THE LYNNWOOD TRUST	Technical and expert advice to support the Digital Built NSW program development and assessment	Not Available	Not Available	Not Available	\$ 106,500	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	URBANISTA AUSTRALIA PTY LTD	Provision of analysis and advice on valuation methods and development of strategic assumptions for the Social Housing Infrastructure Strategy.	Not Available	Not Available	Not Available	\$ 55,500	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	HKA GLOBAL PTY LTD	Provision of Consultancy Services to support the drafting of the IIAF Trends & Analysis Performance Report	Not Available	Not Available	Not Available	\$ 76,905	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	STRATEGIC INFRASTRUCTURE ADVISORY P	Support the development and implementation of the INSW Business Case Practitioners Toolkit	Not Available	Not Available	Not Available	\$ 102,550	Not Available	Not Available	Not Available	Corp Core
2018/2019	Not Available	BUREAU OF METEOROLOGY	Development and operation of a pilot forecast service for extended lead time flood forecasts for the Hawkesbury Nepean Valley	Not Available	Not Available	Not Available	\$ 1,079,000	Not Available	Not Available	Not Available	HNV
2018/2019	Not Available	CENTRE FOR INTERNATIONAL ECONOMICS	Development of a Cost Benefit Analysis for the Environmental Impact Statement and Business Case for Warragamba Dam Raising for flood mitigation	Not Available	Not Available	Not Available	\$ 50,000	Not Available	Not Available	Not Available	HNV
2018/2019	Not Available	E3BATES	Emergency Evacuation Specialist Services	Not Available	Not Available	Not Available	\$ 300,053	Not Available	Not Available	Not Available	HNV
2018/2019	Not Available	FAIRWAY BOULEVARD PTY LTD	Strategic Advisory	Not Available	Not Available	Not Available	\$ 90,375	Not Available	Not Available	Not Available	HNV
2018/2019	Not Available	ROADS AND MARITIME SERVICES	Traffic Management and Road Evacuation Improvement Works	Not Available	Not Available	Not Available	\$ 1,279,514	Not Available	Not Available	Not Available	HNV
2018/2019	Not Available	SR FLOOD SOLUTIONS PTY LTD	Flood Specialist Technical Management services	Not Available	Not Available	Not Available	\$ 187,960	Not Available	Not Available	Not Available	HNV

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2018/2019	INSW2109	WATER NSW	Detailed concept design for Warragamba Dam raising, environmental assessments (and approvals), and preparing the financial business case to Cabinet	Not Available	Not Available	Not Available	\$ 20,038,789	01/06/2020 to 30/06/2021	#####	Work assessed as complete to required standard prior to invoice being paid	HNV
2018/2019	Not Available	WMA WATER P/L	Technical advice related to flood modelling services and assessment of climate change impacts on raising the Warragamba Dam	Not Available	Not Available	Not Available	\$ 178,260	Not Available	Not Available	Not Available	HNV
2018/2019	Not Available	AECOM AUSTRALIA PTY LTD	Advisory services on water cycle management and water sensitive urban design options and cost estimates	Not Available	Not Available	Not Available	\$ 129,949	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	AECOM AUSTRALIA PTY LTD	Preparation of a Biosolids & Organics Strategy	Not Available	Not Available	Not Available	\$ 74,885	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	ALLUVIUM CONSULTING AUSTRALIA PTY L	Advisory services on water sensitive urban design and flood plain management	Not Available	Not Available	Not Available	\$ 139,703	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	FRONTIER ECONOMICS PTY LTD	Advisory services to support the review of regulatory barriers to cost effective water recycling	Not Available	Not Available	Not Available	\$ 54,634	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	FRONTIER ECONOMICS PTY LTD	Advisory services for the Strategic Options Business case for the South Creek Corridor review	Not Available	Not Available	Not Available	\$ 895,299	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	FRONTIER ECONOMICS PTY LTD	Preparation of a waterways governance business case	Not Available	Not Available	Not Available	\$ 174,937	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	STEPHEN CLARY	Expert Advisory for the South Creek Sector review	Not Available	Not Available	Not Available	\$ 174,082	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	TYRRELLSTUDIO PTY. LTD.	Development of a strategic planning framework which identifies and formulates the green spine of the Western Parkland City	Not Available	Not Available	Not Available	\$ 79,500	Not Available	Not Available	Not Available	South Creek Sector Review
2018/2019	Not Available	CURIO PROJECTS PTY LTD	Provision of Archaeologist/Heritage Services required to deliver the project	Not Available	Not Available	Not Available	\$ 408,634	Not Available	Not Available	Not Available	Clarence Correctional Centre
2018/2019	Not Available	NBRS & PARTNERS PTY LTD	Design advisory services for the precinct	Not Available	Not Available	Not Available	\$ 801,597	Not Available	Not Available	Not Available	Clarence Correctional Centre
2018/2019	Not Available	ARUP	Engineering services advisory	Not Available	Not Available	Not Available	\$ 287,846	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct
2018/2019	Not Available	ARUP	Acoustic design services	Not Available	Not Available	Not Available	\$ 52,112	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct
2018/2019	Not Available	KING WOOD & MALLESONS	Legal Advisory Services	Not Available	Not Available	Not Available	\$ 71,708	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct
2018/2019	Not Available	TAYLOR THOMSON WHITTING (NSW) PTY L	Structural engineering services	Not Available	Not Available	Not Available	\$ 800,750	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct
2018/2019	Not Available	TONKIN ZULAIKHA GREER PTY LIMITED	Architectural services	Not Available	Not Available	Not Available	\$ 482,565	Not Available	Not Available	Not Available	Walsh Bay Arts Precinct

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2018/2019	Not Available	JOHNSON PILTON WALKER PTY LTD	Design advisory services	Not Available	Not Available	Not Available	\$ 126,218	Not Available	Not Available	Not Available	Anzac Memorial Centenary Project
2018/2019	Not Available	ARUP	Groundwater Assessment	Not Available	Not Available	Not Available	\$ 61,540	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	ARUP	Noise & Vibration Impact Assessment	Not Available	Not Available	Not Available	\$ 98,408	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	ARUP	Traffic & Transport Assessment	Not Available	Not Available	Not Available	\$ 148,593	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	ASPECT STUDIOS PTY LTD	Landscape design services	Not Available	Not Available	Not Available	\$ 452,510	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	AVER PTY LTD	Advice on a construction management plan	Not Available	Not Available	Not Available	\$ 98,730	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	COX ARCHITECTURE PTY LTD	Architectural services	Not Available	Not Available	Not Available	\$ 4,512,137	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	CURIO PROJECTS PTY LTD	Heritage & Archaeological services	Not Available	Not Available	Not Available	\$ 98,073	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	ETHOS URBAN PTY LTD	Planning advisory services	Not Available	Not Available	Not Available	\$ 203,618	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	PRICEWATERHOUSECOOPERS SECURITIES	Development advisor services	Not Available	Not Available	Not Available	\$ 233,721	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	SJB ARCHITECTS	Urban Design Advisory Services	Not Available	Not Available	Not Available	\$ 68,050	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	King & Wood Mallesons (V AHUJA & OTHERS)	Legal advisory services	Not Available	Not Available	Not Available	\$ 568,240	Not Available	Not Available	Not Available	Sydney Football Stadium
2018/2019	Not Available	AURECON AUSTRALASIA PTY LTD	Building Design Services	Not Available	Not Available	Not Available	\$ 50,004	Not Available	Not Available	Not Available	Stadium Australia
2018/2019	Not Available	COX ARCHITECTURE PTY LTD	Architectural services	Not Available	Not Available	Not Available	\$ 341,060	Not Available	Not Available	Not Available	Stadium Australia
2018/2019	Not Available	PRICEWATERHOUSECOOPERS SECURITIES	Development Advisory Services	Not Available	Not Available	Not Available	\$ 99,953	Not Available	Not Available	Not Available	Stadium Australia
2018/2019	Not Available	STEPHEN MORLEY CONSULTING PTY. LIM	Structural Design Services	Not Available	Not Available	Not Available	\$ 130,400	Not Available	Not Available	Not Available	Stadium Australia
2018/2019	Not Available	KING WOOD & MALLESONS	Legal Advisory Services	Not Available	Not Available	Not Available	\$ 60,053	Not Available	Not Available	Not Available	Sydney Modern Project
2019/2020	XINSW1600	SOCIETEL CONSULTING PTY LTD	Assist with the identification of a fit for purpose digital platform to host the Investor Assurance portal	Assist with the identification of a fit for purpose digital platform to host the Investor Assurance portal	Direct	N/A	\$ 409,000	13/9/19-29/11/2019	\$ 409,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2019/2020	XINSW1260	KPMG AUSTRALIA PTY LTD	Development of a Strategic Business Case and proof of concept for the Smart Regional Wide Area component of the Regional ICT program	Development of a Strategic Business Case and proof of concept for the Smart Regional Wide Area component of the Regional ICT program	Select Tender	N/A	\$ 321,310	11/2-31/10/19	\$ 944,133	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	IP1169	GREX	Development of a Strategic Business Case - GIG State	for the provision of expert digital connectivity and technology advice to support Strategy and Planning with the GPOP pilot GIC place-based Strategic Business Case.	Direct		\$ 239,884	17/09/2018-18/03/2019	\$ 239,884	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	IP 1168 45431015	PRICEWATERHOUSECO OPERS SECURITIES	Development of a place based Strategic Business Case based on the Greater Parramatta & Olympic Peninsula area pilot Growth Infrastructure Compact	Infrastructure NSW recommends that the Greater Sydney Commission lead the preparation of a place-based strategic business case for the pilot growth infrastructure compact in the Greater Parramatta to the Olympic Peninsula area by the end of 2018	Select Tender	Tenders - PWC, EY, The CIE, KPMG, Deloitte	\$ 173,545	18/09/2017 - 31/03/2017	\$ 173,545	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	XINSW1275	PRICEWATERHOUSECO OPERS SECURITIES	Assist with the development of a framework for Asset Management of Social Housing assets	Assist with the development of a framework for Asset Management of Social Housing assets	Select Tender	N/A	\$ 149,860	4/32019 - 26/4/2019	\$ 149,860	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	INSW2059 45469807	ARUP	Develop advice on short-term actions and priorities in relation to building resilience into Infrastructure in Australia	Develop advice on short-term actions and priorities in relation to building resilience into Infrastructure in Australia	RFQ - Direct		\$ 133,936.28	27/04/202 - 27/04/2021	\$ 133,936	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	XINSW1260 45438923	KPMG AUSTRALIA PTY LTD	Development of Business case for investment in the Smart Regional Places program	Development of a Strategic Business Case and proof of concept for the Smart Regional Wide Area component of the Regional ICT program	Select Tender	KPMG, CIE, Balmoral Group	\$ 103,927	29/01/2019 - 01/10/2019	\$ 103,927	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	XINSW1326 45446100	DELOITTE TOUCHE TOHMATSU	Development of a Strategic Program Business Case for the Smart Western City Program	Strategic Program Business Case to support Infrastructure NSW in the development of the Smart Western City Program as part of delivering the NSW Government's digital commitment under the Western Sydney City Deal.	RFT	AECOM, Deloitte, EY,KPMG,PWC	\$ 76,139	06/05/2019 - 31/07/2019	\$ 76,139	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2019/2020	XINSW1287 45438017	STRATEGIC INFRASTRUCTURE ADVISORY PTY LTD	Support the development and implementation of the INSW Business Case Practitioners Toolkit	To support the Investor Assurance team with the development and implementation of the INSW Business Case Practitioners Toolkit and other supporting assurance activities	RFQ - Direct		\$ 53,000.00	01/12/2018 - 01/03/2019	\$ 53,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2019/2020	IP955	BUREAU OF METEOROLOGY	Development and operation of a pilot forecast service for extended lead time flood forecasts for the Hawkesbury Nepean Valley	To engage the Commonwealth of Australia, represented by the Bureau of Meteorology (ABN 92 637 533 532) for the provision of Development and Operation of a Pilot Forecast Service for Extended Lead Time Flood Forecasts for the Hawkesbury-Nepean Valley to support Outcome Six of the Hawkesbury-Nepean Valley Flood Risk Management Strategy.	Direct		\$ 189,296.00	15/11/2017 - 29/03/2019	\$ 189,296	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW1445	RHELM	Assist with the development of a Hawkesbury Nepean Valley flood model	Assist with the development of a Hawkesbury Nepean Valley flood model	Select Tender	Tenders - Advisian, BMT & Rhelm	\$ 197,443	1/12/2020- 31/5/2022	\$ 680,284	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW1349	INNER SYDNEY REGIONAL COUNCIL	Assist with flood awareness and emergency preparedness	Assist with flood awareness and emergency preparedness	Select Tender	N/A	\$ 119,170	20/5/2019- 28/2/2021	\$ 223,500	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW1341	ESRI AUSTRALIA PTY LTD	Assist with the planning and development of a web mapping interface for the flood mapping tool	Assist with the planning and development of a web mapping interface for the flood mapping tool	Direct	N/A	\$ 106,500	3/4/2019 - 31/12/2020	\$ 137,800	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW1247	HYDROBIOLOGY QLD PTY LTD	Advisory services in relation to the Environmental Impact Statement	Advisory services in relation to the Environmental Impact Statement	Direct	N/A	\$ 104,414	21/1/2019- 31/12/2020	\$ 100,000	Work assessed as complete to required standard prior to invoice being paid	HNV

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2019/2020	XINSW1173	BANJO ADVERTISING PTY LTD	Plan, design and deliver a public awareness communication and behaviour change campaign to support delivery of the HNV Flood Strategy.	Plan, design and deliver a public awareness communication and behaviour change campaign to support delivery of the HNV Flood Strategy.	Select Tender	JWT Circus Banjo	\$ 277,283	1/7/2020-30/9/2020	\$ 395,536	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	Not Available	DEPARTMENT OF PLANNING, INDUSTRY AND ENVIRONMENT	Develop a planning and policy framework and development framework to support the HNVFRMS.	Develop a planning and policy framework and development framework to support the HNVFRMS.	Not Available	Not Available	\$ 380,000	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	Not Available	DIGITAL SYNDICATE STUDIOS PTY LTD	Provide animated videos to support the HNVFRMS.	Provide animated videos to support the HNVFRMS.	Not Available	Not Available	\$ 56,700	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW1138	ELTON CONSULTING GROUP PTY LTD	Provision of graphic design services to support HNVFRMS	Provision of graphic design services to support HNVFRMS	Direct	N/A	\$ 56,022		\$ 59,939	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	Not Available	Not Available	Develop web pages to support the design and delivery of the Get Ready for Flood Hawkesbury-Nepean public safety campaign and the School Geography resource.	Develop web pages to support the design and delivery of the Get Ready for Flood Hawkesbury-Nepean public safety campaign and the School Geography resource.	Not Available	Not Available	\$ 104,765	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	Not Available	ROADS AND MARITIME SERVICE	Undertake evacuation and signage strategy, upgrade a flood evacuation model and develop a road evacuation masterplan to support HNVFRMS.	Undertake evacuation and signage strategy, upgrade a flood evacuation model and develop a road evacuation masterplan to support HNVFRMS.	Not Available	Not Available	\$ 773,063	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	INSW2060 - 45471620 INSW3216	STATE EMERGENCY SERVICES	Support INSW for the HNVFRMS in relation to SES statutory functions.	Support INSW for the HNVFRMS in relation to SES statutory functions.	Direct	N/A	\$ 195,900	01/05/2020 - 30/06/2021	#####	Work assessed as complete to required standard prior to invoice being paid	HNV

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2019/2020	XINSW1384	TIGER TAIL PTY LTD	Plan, facilitate and evaluate a series of forums and workshops to support the School Emergency Management Planning for Flood Project.	Plan, facilitate and evaluate a series of forums and workshops to support the School Emergency Management Planning for Flood Project.	Direct	N/A	\$ 73,500	21/6/2019-31/3/2020	\$ 73,500	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	INSW210945472394	WATER NSW	Undertake management, concept and investigation, EIS preparation and environmental approvals for Warragamba Dam raising	Undertake management, concept and investigation, EIS preparation and environmental approvals for Warragamba Dam raising	Direct	N/A	\$ 2,350,246	01/06/2020 - 30/06/2021	#####	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW1224	WAVEMAKER AUSTRALIA PTY LTD	Undertake the media planning and for Flood Hawkesbury- campaign.	Undertake the media planning and for Flood Hawkesbury- campaign.	Direct	N/A	\$ 372,020	1/12/2020-28/2/2021	\$ 580,000	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	Not Available	WESTERN SYDNEY UNIVERSITY	Resource development and coordination Services to create the Flooding in the Hawkesbury Nepean Valley: School Geography Resource.	Resource development and coordination Services to create the Flooding in the Hawkesbury Nepean Valley: School Geography Resource.	Not Available	Not Available	\$ 166,999	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINSW792	WMA WATER PTY LTD	Interim HNV flood study, to provide technical support to INSW, set up a data hub for flood data, cost across all contracts	Interim HNV flood study, to provide technical support to INSW, set up a data hub for flood data, cost across all contracts	Direct	N/A	\$ 68,884	1/3/2021-31/5/2021	\$ 86,100	Work assessed as complete to required standard prior to invoice being paid	HNV
2019/2020	XINW1420	FRONTIER ECONOMICS PTY LTD	Preparation of a waterways governance business case	Preparation of a waterways governance business case	Direct	N/A	\$ 575,487	23/8/2019 - 31/12/2019	\$ 349,886	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XINSW1605	ADVISIAN PTY LTD	Assist with the development of flood modelling for the South Creek Corridor	Assist with the development of flood modelling for the South Creek Corridor	Direct	N/A	\$ 219,840	30/11/2020-28/2/2021	\$ 378,015	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review

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2019/2020	XINSW1301	TYRRELLSTUDIO PTY LTD	Development of a strategic planning framework which identifies and formulates the green spine of the Western Parkland City	Development of a strategic planning framework which identifies and formulates the green spine of the Western Parkland City	Direct	N/A	\$ 218,220	14/2/2019-31/5/2019	\$ 297,720	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XINSW1309	FRONTIER ECONOMICS PTY LTD	Advisory services for the Strategic Options Business case for the South Creek Corridor review	Advisory services for the Strategic Options Business case for the South Creek Corridor review	Direct	N/A	\$ 129,180	1/3/2019-29/6/2019	\$ 433,228	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XINSW1269	ALLUVIUM CONSULTING AUSTRALIA PTY LTD	Advisory services on water sensitive urban design and flood plain management	Advisory services on water sensitive urban design and flood plain management	Direct	N/A	\$ 108,640	10/9/2018-31/10/2019	\$ 181,250	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XINSW1359	GALLAGHER STUDIO PTY LTD	Advisory services in relation to urban cooling strategy	Advisory services in relation to urban cooling strategy	Direct	N/A	\$ 100,550	20/10/2020 - 30/11/2020	\$ 131,500	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XINSW1923	FRONTIER ECONOMICS PTY LTD	Economic advisory services	Economic advisory services	Direct	N/A	\$ 68,488	31/1/2020-31/3/2020	\$ 72,660	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XINSW1987	RICHARD MCMANUS PTY LTD	Urban design advisory - water sensitivity	Urban design advisory - water sensitivity	Direct	N/A	\$ 67,280	13/11/2020-30/4/2021	\$ 162,580	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2019/2020	XUGDC1137 3/19	TERROIR PTY LTD	Planning and design advisory	To act as a peer review and advisor to iNSW to assist in guiding and synthesising work done by other consultants to arrive at an integrated outcome across the Place and Urban design scope/ deliverables for the master plan options which will be subject to stakeholder and community consultation	Not Available	Not Available	\$ 106,268	11/11/2019 - 11/11/2020	\$ 76,300	Work assessed as complete to required standard prior to invoice being paid	Bays West

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2019/2020	Not Available	PRICE WATERHOUSE COOPERS	Financial services advisory	Financial services advisory	Not Available	Not Available	\$ 57,052	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	Bays West
2019/2020	XUGDC394 0/16	TKD ARCHITECTS	Heritage advisory services	Engaged in Parramatta North Urban Transformation project for the base build and conservation works within the precinct	Tender	Not Available	\$ 520,182	1/5/2020 - 30/4/2021	\$ 291,287	Work assessed as complete to required standard prior to invoice being paid	Parramatta North
2019/2020	XUGDC104 20/18 XUGDC104 20/18-B	URBIS PTY LTD	Planning advisory services	Planning Advice and Services for the Parramatta North Growth Centre including: Responding to previous DA RFI, and DA for activation of heritage sites	Not Available	Not Available	\$ 311,496	30/06/2018 - 30/06/2021	\$ 216,693	Work assessed as complete to required standard prior to invoice being paid	Parramatta North
2019/2020	XUGDC1130 0/19	HASELL	Planning advisory services	Delivery of spatial structure plans for Parramatta North Growth Centre, Parramatta Goal and adjoining Deerubbin land, Cumberland West Campus	Not Available	Not Available	\$ 230,335	05/06/2019 - 30/06/2021	\$ 231,770	Work assessed as complete to required standard prior to invoice being paid	Parramatta North
2019/2020	XUGDC1103 5/18	AECOM AUSTRALIA PTY LTD	Engineering advisory services	Technical Bundle - Surveyor - Geotech and Contam - Utilities and Infrastructure Service - Storm Water and Flooding	Not Available	Not Available	\$ 52,324	18/03/2019 - 17/03/2021	\$ 127,482	Work assessed as complete to required standard prior to invoice being paid	Redfern-Eveleigh
2019/2020	XUGDC1106 0/19	NICHOLAS TURNER PTY LTD	Design advisory services	The preparation and delivery of a Precinct Plan and Urban Design Study for the Waterloo Estate and respond to the Test of Adequacy	Not Available	Not Available	\$ 218,731	28/01/2019 - 28/01/2021	\$1,026,618	Work assessed as complete to required standard prior to invoice being paid	Waterloo Metro and Waterloo Estate
2019/2020	XUGDC1061 9/18	ETHOS URBAN PTY LTD	Provision of Archaeologist/Heritage Services	Planning services for preparation of a concept State Significant Development Application (SSDA) for over-station development in the Waterloo Metro Quarter.	Not Available	Not Available	\$ 130,485	25/06/2018 - 31/10/2019	\$ 164,814	Work assessed as complete to required standard prior to invoice being paid	Waterloo Metro and Waterloo Estate

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2019/2020	IP734	NBRS & PARTNERS PTY LTD	Design advisory services	For the provision of early works design Services to support NGCC.	Direct	N/A	\$ 702,493	07/10/2016 - 31/08/2019	\$ 702,493	Work assessed as complete to required standard prior to invoice being paid	New Grafton Correctional Centre
2019/2020	XINSW1268 45438530	CURIO PROJECTS PTY LTD	Provision of Archaeologist/Heritage Services	Ongoing Aboriginal Heritage Management and Consultation, Field Survey	RFT	Not Available	\$ 508,431	11/02/2019 - 30/04/2019	\$ 116,580	Work assessed as complete to required standard prior to invoice being paid	New Grafton Correctional Centre
2019/2020	XINSW656	MINTER ELLISON	Legal advisory services	Legal advisory services			\$ 130,814	1/11/2019 - 31/12/2019	\$ 50,000	Work assessed as complete to required standard prior to invoice being paid	New Grafton Correctional Centre
2019/2020	INSW2157	ARUP PTY LTD	Engineering advisory services	Engineering advisory services	Direct	N/A	\$ 100,710	16/7/2020 - 10/12/2021	\$ 150,000	Work assessed as complete to required standard prior to invoice being paid	Walsh Bay Arts Precinct Project
2019/2020	XINSW1391	POPULOUS DESIGN PTY LTD	Architectural design services	Architectural design services	RFT	BVN Architecture, Cox Architecture, Populous Design, Hassell Ltd.	\$ 9,842,010	10/07/2019 to 31/03/2023	#####	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1933	AURECON AUSTRALASIA PTY LTD	Building Design Services	Building Design Services	Select Tender	N/A	\$ 3,591,199	28/2/2020-30/7/2022	\$1,190,183	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	IP998	PRICE WATERHOUSE COOPERS	Development Advisory Services	To produce a Project Operations and Accommodation Brief for tenders.	RFQ - Direct	N/A	\$ 280,619	15/01/2018	\$ 280,619	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment

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2019/2020	XINSW1461	MOTT MACDONALD AUSTRALIA PTY LTD	Wind engineering services	Wind engineering services	Direct	N/A	\$ 214,632	21/10/2019-30/4/2020	\$ 215,000	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1448	COFFEY SERVICES AUSTRALIA PTY LTD	Geotech assessment	Geotech assessment	Direct	N/A	\$ 156,429	22/11/2019-31/12/2019	\$ 166,047	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1442	PERFORMANCE BASED CONSULTING PTY LTD	Fire engineering services	Fire engineering services	Direct	N/A	\$ 130,050	12/3/2019-6/1/2020	\$ 216,510	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	IP762	COX ARCHITECTURE PTY LTD	Architectural services	For the provision of Design (Architect) services to support the Redevelopment of Stadium Australia project.	Select Tender	Tenders - Cox, Hassell, Populous	\$ 99,820	01/03/2017 - 30/12/2019	\$ 99,820	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	INSW2043	TRACEY BRUNSTROM & HAMMOND PTY LTD	Develop Construction methodology and program delivery strategy	Develop Construction methodology and program delivery strategy	Direct	N/A	\$ 78,096	11/5/2020 - 31/3/2023	\$ 207,025	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1378	ETHOS URBAN PTY LTD	Planning advisory services	Planning advisory services	Direct	N/A	\$ 70,838	21/6/2019-30/4/2020	\$ 136,000	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1396	AURECON AUSTRALASIA PTY LTD	Develop infrastructure management plan	Develop infrastructure management plan	Direct	N/A	\$ 70,710	7/1/2019 - 30/4/2020	\$ 150,100	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment

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2019/2020	XINSW1381	ARUP PTY LTD	Noise and vibration assessment	Noise and vibration assessment	Direct	N/A	\$ 68,500	16/7/2019-30/11/2019	\$ 70,000	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1383	JM TRANSPORT CONSULTING	Traffic and transport advisory	Traffic and transport advisory	Direct	N/A	\$ 66,100	30/6/2019 - 30/4/2020	\$ 95,000	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW1906	THE UNIVERSITY OF NSW	Provision of safe movement studies	Provision of safe movement studies	Direct	N/A	\$ 50,625	28/11/2019-30/6/2020	\$ 50,775	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	XINSW139745452719	ETHOS URBAN PTY LTD	Social and economic strategy advice	Provision of a Social and Economic Impact Assessment	RFT	Not Available	\$ 50,000	16/07/2019 - 30/04/2020	\$ 50,000	Work assessed as complete to required standard prior to invoice being paid	Stadium Australia Refurbishment
2019/2020	IP1021	COX ARCHITECTURE PTY LTD	Architectural services	Provision of Architectural services to support the Sydney Football Stadium redevelopment project.	Select Tender	Tenders - Populus, Cox, BVN	\$ 3,094,398	19/03/2018 - 17/12/2021	\$3,094,398	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	IP996	ARUP PTY LTD	Groundwater Assessment	Provision of a stormwater and flooding assesment to support the Environmental Assessment for the Sydney Football Stadium Redevelopment (SFSR) project	RFQ - Direct	N/A	\$ 703,220	26/01/2018 - 29/11/2019	\$ 703,220	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	XINSW99545417757	KING & WOOD MALLESONS	Legal advisory services	Legal advisory services for SFS	RFQ	Not Available	\$ 114,025	23/01/2018 - 23/07/2018	\$ 200,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment

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2019/2020	XINSW1933 45466110	AURECON AUSTRALASIA PTY LTD	Electrical services advisory	ICT and AV review of the contractor's design and engineering surveillance is targeted and delivers value for money	RFQ	Not Available	\$ 113,957	28/03/2020 - 30/07/2022	\$ 133,391	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	IP970	PRICE WATERHOUSE COOPERS	Development advisor services	Provision of Development Advisor Services to support the Moore Park stadium Project	Select Tender	Tenders - Savills, PWC, MI Associates	\$ 113,419	18/12/2017 - 28/11/2019	\$ 113,419	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	XINSW1410	SAVILLS PROJECT MANAGEMENT PTY LTD	Planning advisory services	Planning advisory services	Direct	N/A	\$ 94,950	2/8/2019 - 30/6/2022	\$ 289,200	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	XINSW1039	Aspect Studios	Landscape design services	Provision of Landscape Architect Services	Not Available	Not Available	\$ 72,624	04/05/2018 - 31/02/2022	#####	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	XINSW1940	JM TRANSPORT CONSULTING	Traffic and transport advisory	Traffic and transport advisory	Direct	N/A	\$ 68,000	19/10/2020 - 31/12/2020	\$ 185,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	XINSW1239	CURIO PROJECTS PTY LTD	Heritage & Archaeological services	Heritage & Archaeological services	Direct	N/A	\$ 59,410	21/12/2018 - 28/6/2019	\$ 192,500	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2019/2020	XINSW1233	ETHOS URBAN PTY LTD	Planning advisory services	Planning advisory services	Direct	N/A	\$ 55,437	15/3/2019 - 31/12/2020	\$ 135,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment

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2019/2020	XINSW1924	JBS&G AUSTRALIA PTY LTD	Environmental advisory services	Environmental advisory services	Direct	N/A	\$ 79,224	1/7/2020 - 30/4/2022	\$ 170,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Modern Art Gallery
2019/2020	XINSW1980	ARUP PTY LTD	Engineering services advisory	Engineering services advisory	Direct	N/A	\$ 3,974,819	20/3/2021- 1/7/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XINSW1995	THE TRUSTEE FOR SLATTERY AUSTRALIA	Cost Planning services	Cost Planning services	Direct	N/A	\$ 174,980	1/6/2021- 30/6/2024	\$ 693,964	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XINSW1950	ETHOS URBAN PTY LTD	Social and economic strategy advice	Social and economic strategy advice	Direct	N/A	\$ 104,289	1/2/202- 30/8/2020	\$ 65,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XINSW1940	JM TRANSPORT CONSULTING	Traffic and transport assessment	Traffic and transport assessment	Direct	N/A	\$ 98,550	19/10/2020 - 31/12/2020	\$ 185,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XINSW1947	ETHOS URBAN PTY LTD	Visual impact assessment	Visual impact assessment	Direct	N/A	\$ 84,215	1/12/2020- 30/6/2021	\$ 177,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XINSW1947	ETHOS URBAN PTY LTD	Environmental impact statement assessment	Environmental impact statement assessment	Direct	N/A	\$ 63,928	1/12/2020- 30/6/2021	\$ 177,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta

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2019/2020	XINSW1949	JBS&G AUSTRALIA PTY LTD	Preliminary site assessment	Preliminary site assessment	Direct	N/A	\$ 57,190	9/12/2020 - 31/1/2021	\$ 161,258	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XINSW1970	ADVISIAN PTY LTD	Heritage & archaeological services	Heritage & archaeological services	Direct	N/A	\$ 54,312	17/12/2022-30/6/2024	\$ 210,861	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum at Parramatta
2019/2020	XBDA17027	ARUP PTY LTD	Traffic & Transport engineering services and infrastructure technical advisory services	Traffic & Transport engineering services and infrastructure technical advisory services	RFT	N/A	\$ 437,322	1/4/2018-17/6/2022	\$4,260,864	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	INSW2399	FLUX CONSULTANTS PTY LTD	Environmental sustainability advisory services	Environmental sustainability advisory services	Direct	N/A	\$ 179,530	24/1/2021 - 31/12/2021	\$ 50,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	Not Available	HASELL	Urban design and landscaping consultancy services	Urban design and landscaping consultancy services	Not Available	Not Available	\$ 80,428	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	Not Available	OCULUS PTY LTD	Lead architectural services for Shelley St upgrade	Lead architectural services for Shelley St upgrade	Not Available	Not Available	\$ 69,200	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	INSW2419	SJB PLANNING PTY LTD	Planning advisory services	Planning advisory services	Direct	N/A	\$ 65,605	11/2/2021 - 30/6/2021	\$ 44,560	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development

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2019/2020	XINSW1994 200002754	JOC CONSULTING	Social infrastructure consultant services	Strategy development and project management for Community and cultural facilities for Barangaroo	Direct	N/A	\$ 62,250	08/04/2020 - 30/06/2021	\$ 77,090	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	Not Available	CONTRADO CONSULTING	Interface managerial services	Interface managerial services	Not Available	Not Available	\$ 54,600	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	INSW2083	KPMG	Financial advisory services	Financial advisory services	Direct	N/A	\$ 51,000	1/4/2020 - 31/8/2020	\$ 25,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2019/2020	XUGDC584 5/17	AECOM AUSTRALIA PTY LTD	Building services advisory	Building services advisory	Direct	N/A	\$ 2,495,418	07/09/2017 to 07/09/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC430 6/16	3XN AUSTRALIA PTY LTD	Architectural design services advisory	Architectural design services advisory	RFT	N/A	\$ 1,404,298	23/6/2017- 23/6/2023	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC441 8/16	MOTT MACDONALD AUSTRALIA	Engineering advisory services	Engineering advisory services	RFT	N/A	\$ 1,212,544	18/11/2016 - 31/7/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC614 8/17	RIDER LEVETT BUCKNALL NSW PTY LTD	Cost planning services	Cost planning services	Direct	N/A	\$ 312,449	19/5/2017 - 28/2/2020	\$ 602,655	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)

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2019/2020	XUGDC553 4/17	FRANCIS-JONES MOREHEN THORP PTY LTD	Urban design advisory	Urban design advisory	RFT	N/A	\$ 218,110	7/7/2017- 31/12/2022	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1136 5/19	KING & WOOD MALLESONS	Legal services advisory	Legal services advisory	Direct	N/A	\$ 186,368	5/5/2020 - 31/3/2021	\$ 324,000	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1136 8/19	URBANITE PTY LTD	Wayfinging strategy advisory	Wayfinging strategy advisory	Direct	N/A	\$ 147,709	15/11/2019- 15/11/2020	\$ 189,894	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1128 8/19	ROBERTS DAY NSW PTY LTD	Placemaking advisory services	Placemaking advisory services	Direct	N/A	\$ 144,580	23/8/2019 - 22/8/2021	\$ 204,820	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1132 9/19	MURAWIN PTY LTD	Aboriginal cultural advisory services	Aboriginal cultural advisory services	Direct	N/A	\$ 144,110	26/8/2019- 26/8/2020	\$ 145,618	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1115 8/19	ECOPLAN PROJECTS PTY LTD	Planning advisory services	Planning advisory services	Direct	N/A	\$ 103,455	1/4/2019 - 31/12/2020	\$ 200,000	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1128 5/19	CITY PEOPLE PTY LTD	Art and cultural strategy advisory	Art and cultural strategy advisory	Direct	N/A	\$ 86,610	27/6/2019 - 31/12/2021	\$ 105,600	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)

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2019/2020	INSW2185 45490942	BRIGGS,BRINDLE & CHAMBERS	Planning advisory services	Planning advisory services	Not Available	Not Available	\$ 77,352	10/08/2020 - 31/12/2020	\$ 54,000	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1141 9/19	CARDNO (NSW/ACT) PTY LTD	Advice on flooding and water quality	Advice on flooding and water quality	Direct	N/A	\$ 70,223	3/4/2020 - 3/4/2021	\$ 59,966	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC612 7/17	ECO LOGICAL AUSTRALIA PTY LTD	Ecological advisory services	Ecological advisory services	Direct	N/A	\$ 68,991	21/7/2017 - 21/12/2020	\$ 375,991	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1137 3/19	TERROIR PTY LTD	Planning and Urban design advisory	Peer review and advisor to iNSW to assist in guiding and synthesising work done by other consultants to arrive at an integrated outcome across the Place and Urban design scope/ deliverables for the master plan options which will be subject to stakeholder and community consultation	Direct	N/A	\$ 62,475	11/11/2019 - 11/11/2020	\$ 76,300	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2019/2020	XUGDC1113 8/19	JBS&G AUSTRALIA PTY LTD	Environmental advisory services	Contamination assessment and investigation for Sydney Fish Market building footprint and immediate surrounds, comprising the foreshore promenade and the loading dock areas. Report will inform the design team and cost planners of the opportunities and constraints to the masterplan.	Direct	N/A	\$ 55,053	12/04/2019 - 12/10/2019	\$ 87,000	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	INSW2059	ARUP PTY LTD	Develop advice on short-term actions and priorities in relation to building resilience into infrastructure in Australia.	Develop advice on short-term actions and priorities in relation to building resilience into infrastructure in Australia.	Direct	N/A	\$ 121,233	27/4/2020 to 27/4/2021	\$ 249,557	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2020/2021	INSW2358	NOUS GROUP PTY LTD	Development of the outcomes framework for the Construction Leadership Group's 10 Point Commitment Plan.	Development of the outcomes framework for the Construction Leadership Group's 10 Point Commitment Plan.	Direct	N/A	\$ 149,500	14/12/2020 to 12/3/2021	\$ 149,500	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2020/2021	INSW3425	THE TRUSTEE FOR THE LYNWOOD TRUST	Technical Advice for Digital Built NSW.	Technical Advice for Digital Built NSW.	Direct	N/A	\$ 104,819	30/6/2023 to 31/8/2023	\$ 164,250	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2020/2021	INSW2380	CLAYTON UTZ	Legal Services GIPA74 and SO52	Legal Services GIPA74 and SO53	Direct	N/A	\$ 107,314	1/7/2020 to 30/6/2020	\$ 409,090	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2020/2021	INSW2702	KPMG AUSTRALIA PTY LTD	Accounting advice FLR	Accounting advice FLR	Direct	N/A	\$ 116,262	4/10/2021 to 28/1/2022	\$ 50,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2020/2021	Not Available	DELOITTE TOUCHE TOHMATSU	Financial Close Model	Work performed in relation to the procedures specified within our agreement for the Financial Close Model and Payment Model of the Clarence Correctional Centre prior to contract termination.	Not Available	Not Available	\$ 40,000	11/08/2020 - 25/08/2020	\$ 40,000	Work assessed as complete to required standard prior to invoice being paid	Projects NSW
2020/2021	INSW2194	DELOITTE TOUCHE TOHMATSU	Preparation of Business Cases	Preparation of Business Cases	Direct	N/A	\$ 253,969	30/4/2021 to 30/6/2021	\$ 254,047	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy
2020/2021	XINSW1445	RHELM	Assist with the development of the HNV flood model	Assist with the development of the HNV flood model	Direct	N/A	\$ 202,239	28/4/2022 to 31/5/2022	\$ 680,284	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy

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2020/2021	INSW2995	BUREAU OF METEOROLOGY	Development and operation of a pilot forecast service for extended lead time for the HNV	Development and operation of a pilot forecast service for extended lead time for the HNV	Direct	N/A	\$ 190,650	1/2/2022 to 30/11/23	\$ 2,397,532	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy
2020/2021	XINSW1018	WMA WATER P/L	Interim HNV flood study, to provide technical support to INSW, set up a data hub for flood data, cost across all contracts.	Interim HNV flood study, to provide technical support to INSW, set up a data hub for flood data, cost across all contracts.	Direct	N/A	\$ 145,854	1/12/2020 to 30/4/2021	\$ 175,000	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy
2020/2021	INSW2228	NEWGATE AUSTRALIA	Provision of social and stakeholder research	Provision of social and stakeholder research	Direct	N/A	\$ 109,076	30/3/2021 to 31/3/2021	\$ 176,850	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy
2020/2021	INSW2746	ADVISIAN PTY LTD	Development of flood modelling for the South Creek catchment	Development of flood modelling for the South Creek catchment	Direct	N/A	\$ 70,011	30/4/2022 to 31/5/2022	\$ 147,500	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2020/2021	XINSW1987	RICHARD MCMANUS PTY LTD	Urban design advisory + water sensitivity	Urban design advisory + water sensitivity	Direct	N/A	\$ 95,300	13/11/2020 to 30/4/2021	\$ 162,580	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2020/2021	XINSW1986	TYRRELLSTUDIO PTY. LTD.	Development of a blue green infrastructure framework for the Western Parlands City	Development of a blue green infrastructure framework for the Western Parlands City	Direct	N/A	\$ 114,650	30/3/3030 to 30/6/2020	\$ 149,650	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2020/2021	INSW2241	KPMG AUSTRALIA PTY LTD	Commercial & Financial Advisor	Commercial & Financial Advisor	Direct	N/A	\$ 99,659	18/9/2020 to 18/9/2020	\$ 99,659	Work assessed as complete to required standard prior to invoice being paid	New Grafton Correctional Centre

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2020/2021	XINSW656	MINTER ELLISON	Legal Advisory Services	Legal Advisory Services	Direct	N/A	\$ 56,968	1/7/2020 to 30/9/3030	#####	Work assessed as complete to required standard prior to invoice being paid	New Grafton Correctional Centre
2020/2021	INSW3690	NBRS & PARTNERS PTY LTD	Technical Advisory Services	Executive coaching for Head of Assurance	Direct	N/A	\$ 78,868	01/05/2023 - 31/10/2023	\$ 8,750	Work assessed as complete to required standard prior to invoice being paid	New Grafton Correctional Centre
2020/2021	XINSW1981	ARUP AUSTRALIA PTY LTD	Engineering Advisory Services	Engineering Advisory Services	Direct	N/A	\$ 3,596,707	1/4/21 to 1/7/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1968	MOREAU KUSUNOKI SARL	Architectural Services	Architectural Services	Direct	N/A	\$ 3,400,061	1/6/2021 to 31/7/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1968	GENTON PTY. LIMITED	Architectural Services	Architectural Services	Direct	N/A	\$ 1,886,666	1/4/2021 to 31/7/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1902	KING WOOD & MALLESONS	Legal Advisory	Legal Advisory	Direct	N/A	\$ 576,109	16/6/2021 to 16/7/2021	\$ 835,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	INSW2111	N D Y MANAGEMENT PTY LTD	Project Brief Writer & Verifier	Project Brief Writer & Verifier	Direct	N/A	\$ 178,302	17/6/2020 to 17/7/2024	\$ 459,312	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta

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2020/2021	INSW2467	THE TRUSTEE FOR MAJ CONSULTING TRUS	Dilapidation Report	Dilapidation Report	Direct	N/A	\$ 96,950	26/2/2021 to 30/7/2021	\$ 107,950	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1998	CLAYTON UTZ LAWYERS	Legal & Procurement	Legal & Procurement	Direct	N/A	\$ 91,953	13/5/2020 to 30/6/2020	\$ 255,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1943	AVER PTY LTD	Construction Plan Management	Construction Plan Management	Direct	N/A	\$ 88,071	19/10/2020 to 31/12/2021	\$ 114,600	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	INSW2114	J MILSTON TRANSPORT CONSULTING PTY	Traffic & Transport Assessment	Traffic & Transport Assessment	Direct	N/A	\$ 97,425	10/6/2020 to 31/3/2021	\$ 60,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1970	ADVISIAN PTY LTD	Heritage & Archaeological Services	Heritage & Archaeological Services	Direct	N/A	\$ 66,233	17/12/2022 to 30/6/2024	\$ 210,860	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1979	JK GEOTECHNICS PTY LIMITED	Design & Planning Phases	Design & Planning Phases	Direct	N/A	\$ 63,340	22/6/2020 to 30/9/2020	\$ 94,840	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	INSW2428	LIVISTUDIO PTY LIMITED	Retail Architect	Retail Architect	Direct	N/A	\$ 69,000	15/2/2021 to 30/12/2023	\$ 219,460	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta

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2020/2021	INSW2277	GREEN BUILDING COUNCIL OF AUSTRALIA	Green Star Certification Fee	Green Star Certification Fee	Direct	N/A	\$ 55,750	28/10/2020 to 28/10/2020	\$ 45,750	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	INSW2196	O'CONNOR MARSDEN & ASSOCIATES P/L	Probity Advisor	Probity Advisor	Direct	N/A	\$ 55,690	30/1/2021 to 31/10/2021	\$ 67,570	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Museum Parramatta
2020/2021	XINSW1396	AURECON AUSTRALASIA PTY LTD	Electrical Engineering Services	Electrical Engineering Services	Direct	N/A	\$ 354,900	7/1/2019 to 30/4/2020	\$ 150,100	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2020/2021	Not Available	PRICE WATERHOUSE COOPERS	Project Brief Validation services to support Stage 2 of the Sydney Football Stadium Redevelopment (SFSR) from a single quotation process	Project Brief Validation services to support Stage 2 of the Sydney Football Stadium Redevelopment (SFSR) from a single quotation process	RFQ - Direct	N/A	\$ 20,000	14/04/2020 - 30/07/2022	\$ 20,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium
2020/2021	INSW2758	PRICewaterhouseCO OPERS SECURITIES	Project Brief Validation Services	Project Brief Validation Services	Direct	N/A	\$ 221,083	14/7/2021 to 30/9/21	\$ 221,083	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2020/2021	INSW2103	CULTURAL CAPITAL STUDIO PTY LTD	Public Art Advisor	Public Art Advisor	Direct	N/A	\$ 189,980	16/9/2022 to 31/3/23	\$ 563,827	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2020/2021	XINSW1253	ARUP	Structural Engineering	Structural Engineering	Direct	N/A	\$ 140,854	28/2/2020 to 28/2/2022	\$ 249,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment

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2020/2021	INSW2580	SULLIVAN STRUMPF FINE ART PTY LTD	Public Art	Public Art	Direct	N/A	\$ 80,000	1/4/2021 to 30/6/2021	\$ 100,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2020/2021	INSW2043	TRACEY BRUNSTROM & HAMMOND P/L	Construction Program Services	Construction Program Services	Direct	N/A	\$ 77,940	11/5/2020 to 31/3/2023	\$ 207,025	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2020/2021	XINSW1410	SAVILLS PROJECT MANAGEMENT PTY LTD	Planning Advisory SCSGT Stream 2	Planning Advisory SCSGT Stream 3	Direct	N/A	\$ 71,400	2/8/2019 to 30/6/2022	\$ 289,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment
2020/2021	INSW2826	ARUP	Engineering Advisory Services	Engineering Advisory Services	Direct	N/A	\$ 334,787	9/9/2022 to 31/1/2023	\$ 200,000	Work assessed as complete to required standard prior to invoice being paid	Sydney Modern Art Gallery
2020/2021	XBDA17027	Arup Pty Ltd	Traffic & transport engineering services and infrastructure technical advisory services	Traffic & transport engineering services and infrastructure technical advisory services	Direct	N/A	\$ 249,587	1/4/2018 to 17/6/2022	\$4,260,863	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2020/2021	INSW2408	Flux Consultants Pty Ltd	Environmental sustainability advisory services	Environmental sustainability advisory services	Direct	N/A	\$ 128,225	1/6/2021 to 1/6/2024	\$ 636,300	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2020/2021	INSW3187	Oculus Landscape Architecture Pty Ltd	Lead architectural services for Shelley Sy Upgrade	Lead architectural services for Shelley Sy Upgrade	Direct	N/A	\$ 93,230	25/07/2022 to 28/10/2024	#####	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development

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2020/2021	INSW3096	Aurecon Australasia Pty Ltd	Technical Advisory Services for Central Barangaroo Foreshore Design	Technical Advisory Services for Central Barangaroo Foreshore Design	Direct	N/A	\$ 82,865	11/3/2022 to 31/8/2022	\$ 300,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2020/2021	INSW3038	Hassell Ltd	Urban design and landscaping consultancy services	Urban design and landscaping consultancy services	Direct	N/A	\$ 73,495	11/2/2022 to 28/2/2023	\$ 140,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2020/2021	INSW2675	SJB Planning (NSW) Pty Ltd	Planning advisory services	Planning advisory services	Direct	N/A	\$ 65,540	7/6/2021 to 28/2/2024	\$ 92,800	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2020/2021	INSW2100	Cultural Capital Studio Pty Ltd	Development of public art implementation plan	Development of public art implementation plan	Direct	N/A	\$ 63,416	9/8/2020 to 30/6/2021	\$ 77,085	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2020/2021	XUGDC11364	KING & WOOD MALLESONS	Legal services advisory	Legal services advisory	Direct	N/A	\$ 572,524	05/05/2020 to 31/12/2021	\$ 324,000	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	INSW2850	3XN AUSTRALIA PTY LTD	Architectural design services advisory	Architectural design services advisory	Direct	N/A	\$ 507,592	30/4/2021 to 16/2/2022	\$ 424,772	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC5534	FRANCIS-JONES MOREHEN THORP	Urban design services	Urban design services	Direct	N/A	\$ 548,628	7/7/2017 to 31/12/2022	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)

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2020/2021	XUGDC584 5/17	AECOM AUSTRALIA PTY LTD	Building services advisory	Building services advisory	Direct	N/A	\$ 396,052	07/09/2017 to 07/09/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC4418	MOTT MACDONALD AUSTRALIA	Engineering advisory services	Engineering advisory services	Direct	N/A	\$ 252,540	18/11/2016 to 31/7/2021	#####	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC6127	ECO LOGICAL AUSTRALIA PTY LTD	Urban and marine ecological advisory services	Urban and marine ecological advisory services	Direct	N/A	\$ 200,792	21/7/2017 to 21/12/2020	\$ 375,991	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC3801	MG PLANNING PTY LTD	Statutory planning services - Rezoning	Statutory planning services - Rezoning	Direct	N/A	\$ 149,625	17/3/2016 to 31/7/2021	\$ 302,412	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC11419	CARDNO (NSW/ACT) PTY LTD	Flooding and water quality advisory services	Flooding and water quality advisory services	Direct	N/A	\$ 129,840	3/4/2020 to 3/4/2021	\$ 59,965	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC6545	SLR CONSULTING AUSTRALIA P/L	Noise, vibration and air quality assessment services	Noise, vibration and air quality assessment services	Direct	N/A	\$ 130,889	30/8/2017 to 30/9/2021	\$ 127,192	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC625 1	ELTON CONSULTING	Social sustainability assessment services	Social sustainability assessment services	Direct	N/A	\$ 113,980	27/08/2017 to 21/12/2020	\$ 166,895	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)

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2020/2021	XUGDC612 6/17	HILL PDA	Economics, retail & services, housing diversity and affordability studies	Economics, retail & services, housing diversity and affordability studies	Direct	N/A	\$ 93,606	10/08/2017 to 31/07/2021	\$ 118,981	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2020/2021	XUGDC612 8/17	CLOUSTON ASSOCIATES	Visual impact assessment services	Visual impact assessment services	Direct	N/A	\$ 70,000	04/09/2017 to 01/07/2022	\$ 162,900	Work assessed as complete to required standard prior to invoice being paid	Blackwattle Bay (New Sydney Fish Markets)
2021/2022	Not Available	PRICEWATERHOUSECO OPERS CONSULTING	Project Brief Validation services to support Stage 2 of the Sydney Football Stadium Redevelopment (SFSR) from a single quotation process	Project Brief Validation services to support Stage 2 of the Sydney Football Stadium Redevelopment (SFSR) from a single quotation process	RFQ - Direct	N/A	\$ 37,743	14/04/2020 - 30/07/2022	\$ 37,743	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium
2021/2022	Not Available	PRICEWATERHOUSECO OPERS CONSULTING	Provide credit analysis and assistance to facilitate and inform the EOI shortlisting process. This analysis will also be used to assist in informing the decision making process regarding proposals by tenders for the Powerhouse Project.	Provide credit analysis and assistance to facilitate and inform the EOI shortlisting process. This analysis will also be used to assist in informing the decision making process regarding proposals by tenders for the Powerhouse Project.	Direct	N/A	\$ 10,000	02/11/2020 - 31/12/2020	\$ 10,000	Work assessed as complete to required standard prior to invoice being paid	Powerhouse Parramatta
2021/2022	INSW2758	PRICEWATERHOUSECO OPERS CONSULTING	SIS Support for economics and demographics	SIS Support for economics and demographics	Direct	N/A	\$ 131,250	14/7/2021 to 30/9/2021	\$ 131,250	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	Not Available	K P M G	Internal Audit Fees	Internal Audit Fees	Direct	N/A	\$ 37,050	01/07/2020 - 30/06/2021	\$ 37,050	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	Not Available	K P M G	Internal Audit Fees	Internal Audit Fees	Direct	N/A	\$ 7,410	01/07/2020 - 30/06/2021	\$ 7,410	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2021/2022	Not Available	K P M G	Internal Audit Fees	Internal Audit Fees	Direct	N/A	\$ 85,530	07/07/2022 - 30/06/2023	\$ 85,530	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	Not Available	K P M G	Not Available	Not Available	Not Available	Not Available	\$ 46,519	Not Available	\$ 46,519	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	INSW2781	K P M G	SIS support - Tech & Innovation	SIS support - Tech & Innovation	Direct	N/A	\$ 89,531	18/07/2021 to 20/12/2021	\$ 136,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	INSW2386	WSP AUSTRALIA PTY LIMITED	SIS Advisory	SIS Advisory	Direct	N/A	\$ 64,864	25/06/2021 to 30/06/2021	\$ 31,600	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	INSW3750	HADRON GROUP PTY LTD	IA - to assist in the development of summaries of around 5 Business Cases - to be published on the INSW website.	IA - to assist in the development of summaries of around 5 Business Cases - to be published on the INSW website.	Direct	N/A	\$ 50,000	19/07/2021 to 30/09/2021	\$ 50,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	INSW2876	STRUCTURED CHANGE PTY LIMITED	IA-Consultancy services provided in support of SIS (State of Infrastructure) Report	IA-Consultancy services provided in support of SIS (State of Infrastructure) Report	Select Tender	Aurecon Australia Structured Change WSP Australia	\$ 150,400	01/11/2021 to 28/02/2022	\$ 150,400	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	INSW2867	TECHFORCE SERVICES PTY LTD	IA-Build and expose periodic report file and additional Program write up	IA-Build and expose periodic report file and additional Program write up	Direct	N/A	\$ 66,000	10/01/2022 to 01/03/2022	\$ 66,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2021/2022	INSW2431	TQUILA ANZ PTY LTD	Providing assistance during Project Connect Implementation	Providing assistance during Project Connect Implementation	Direct	N/A	\$ 63,063	10/05/2021 to 30/06/2021	\$ 219,200	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	XINSW1445	RHELM	River flood study and review (flood damage assessment)	River flood study and review (flood damage assessment)	Select Tender	N/A	\$ 298,838	28/04/2022 to 31/05/2022	\$ 680,284	Work assessed as complete to required standard prior to invoice being paid	HNV
2021/2022	INSW3213	CENTRE FOR INTERNATIONAL ECONOMICS	Assess funding model options for Warragamba Dam raising and update flood damage curves	Assess funding model options for Warragamba Dam raising and update flood damage curves	Direct	N/A	\$ 144,813	30/6/2022 to 30/6/2023	\$ 120,000	Work assessed as complete to required standard prior to invoice being paid	HNV
2021/2022	INSW2740 INSW3210	WMA WATER P/L	Provision of technical advise and modelling to support HNVFRMS	Provision of technical advise and modelling to support HNVFRMS	Direct	N/A	\$ 144,292	1/7/2021 - 30/10/2021 13/06/2022 - 31/10/2022	\$ 94,625	Work assessed as complete to required standard prior to invoice being paid	HNV
2021/2022	INSW3198	NEWGATE AUSTRALIA	Provision of social and stakeholder research	Provision of social and stakeholder research	Direct	N/A	\$ 143,784	15/11/2022 to 22/12/2022	\$ 66,487	Work assessed as complete to required standard prior to invoice being paid	HNV
2021/2022	INSW2746	ADVISIAN PTY LTD	South Creek flood study - consulting engineering services	South Creek flood study - consulting engineering services	Direct	N/A	\$ 184,130	30/04/2022 to 31/05/2022	\$ 147,500	Work assessed as complete to required standard prior to invoice being paid	South Creek Sector Review
2021/2022	INSW2103	CULTURAL CAPITAL STUDIO PTY LTD	Public Art Advisor	Public Art Advisor	Select Tender	Milne & Stonehouse UAP Australia Cultural Capital Studio	\$ 173,252	16/09/2022 to 31/03/2023	\$ 563,837	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium Redevelopment

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2021/2022	Not Available	ERNST & YOUNG	Valuation of Central Barangaroo Land	Comprehensive revaluation report for Central Barangaroo Land	Direct	N/A	\$ 25,000	01/02/2022 to 30/06/2022	\$ 25,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	INSW2984	ERNST & YOUNG	Project Management services for long-term offset strategy procurement	Project Management services for long-term offset strategy procurement	Direct	N/A	\$ 147,252	10/01/2022 to 30/09/2023	\$ 303,477	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2021/2022	INSW2736	TTF JULIAN FRECKLINGTON FAMILY TRUS	Strategic Advisory Services	Strategic Advisory Services	Direct	N/A	\$ 104,850	29/06/2021 to 30/06/2023	\$ 126,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2021/2022	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Bryan Li	Secondment of Bryan Li to INSW to provide temporary support in the Associate Director – Financial Controller position	Direct	N/A	\$ 88,935	01/09/21 - 31/12/2021	\$ 88,935	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Bryan Li	Extension for secondment of Bryan Li	Direct	N/A	\$ 46,947	01/09/21 - 31/12/2021	\$ 46,947	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Queenie Chan	Secondment of contractor from Deloitte - Queenie Chan	Direct	N/A	\$ 12,375	06/04/2022 - 31/08/2022	\$ 12,375	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2021/2022	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Queenie Chan	Extension for secondment of Queenie Chan for Finance Team	Direct	N/A	\$ 32,208	06/04/2022 - 31/08/2022	\$ 32,208	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2022/2023	Not Available	KPMG AUSTRALIA PTY LTD	COVID-19 Risk Assessment in conjunction with WHS audit	COVID-19 Risk Assessment in conjunction with WHS audit	Direct	N/A	\$ 20,000	15/07/2022 - 15/09/2022	\$ 20,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	KPMG AUSTRALIA PTY LTD	Internal audit services for 1-year	Onternal audit services for 1-year	Direct	N/A	\$ 51,480	1/7/2021 - 30/6/2022	\$ 51,480	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	KPMG AUSTRALIA PTY LTD	Asset Maintenance Comparative Analysis	Asset Maintenance Comparative Analysis	Direct	N/A	\$ 44,130	01/04/2023 - 30/06/2023	\$ 44,130	Work assessed as complete to required standard prior to invoice being paid	
2022/2023	INSW3714	KPMG AUSTRALIA PTY LTD	Professional advisory services supporting Asset Management initiatives by providing project management, sector rating definitions for Health, Social Housing, Transport and Parks & Recreation	Professional advisory services supporting Asset Management initiatives by providing project management, sector rating definitions for Health, Social Housing, Transport and Parks & Recreation	Direct	N/A	\$ 243,984	4/12/2022 to 30/6/2023	\$ 243,984	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW3694	KEN KANOFSKI ADVISORY PTE LTD	NSW Strategic Infrastructure Review	NSW Strategic Infrastructure Review	Direct	N/A	\$ 142,125	18/04/2023 to 29/12/2023	\$ 216,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW3373	BECA PTY. LTD.	Professional advisory services supporting Asset Management initiatives by carrying out scope analysis on Asset Information Exchange options	Professional advisory services supporting Asset Management initiatives by carrying out scope analysis on Asset Information Exchange options	Direct	N/A	\$ 98,290	22/2/2023 to 30/4/2023	\$ 96,480	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW3201	COGENCE PTY LTD	Providing consultation on Asset Management Capability Framework	Providing consultation on Asset Management Capability Framework	Direct	N/A	\$ 91,800	13/10/2022 to 30/06/2023	\$ 230,400	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

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2022/2023	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Queenie Chan	The purpose of the secondment of Queenie Chan is to support the Finance Team in Infrastructure NSW	Direct	N/A	\$ 46,200	16/12/2022 - 30/06/2023	\$ 46,200	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Queenie Chan	The purpose of the secondment of Queenie Chan is to support the Finance Team in Infrastructure NSW	Direct	N/A	\$ 48,675	16/12/2022 - 30/06/2023	\$ 48,675	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	DELOITTE TOUCHE TOHMATSU	Secondment of Queenie Chan	The purpose of the secondment of Queenie Chan is to support the Finance Team in Infrastructure NSW	Direct	N/A	\$ 27,905	16/12/2022 - 30/06/2023	\$ 27,905	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	DELOITTE TOUCHE TOHMATSU	Fraud Risk and Control Assessment	Development of INSW's Fraud and Corruption Control Framework including assessment of INSW's current F&C Control Policy	Direct	N/A	\$ 46,786	03/04/2023 - 31/10/2023	\$ 46,786	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW3561	DELOITTE TAX SERVICES PTY LTD	Technical advice outlining GST outcomes for stakeholders in projects delivered by INSW under terms of the Infrastructure NSW Act 2011	Technical advice outlining GST outcomes for stakeholders in projects delivered by INSW under terms of the Infrastructure NSW Act 2012	Direct	N/A	\$ 84,214	30/01/2023 to 30/12/2023	\$ 71,425	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW3170	RHELM	River flood study and review on flood damage assessment	River flood study and review on flood damage assessment	Select Tender	Advisian BMT Rhelm	\$ 196,930	16/06/2023 to 31/08/2023	\$ 680,281	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy
2022/2023	INSW2228	Newgate Australia	Provision of social and stakeholder research	Provision of social and stakeholder research	Direct	N/A	\$ 175,667	30/03/2021 to 31/03/2021	\$ 176,850	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy

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2022/2023	XINSW1018	WMA WATER P/L	Provision of technical advise and modelling	Provision of technical advise and modelling	Direct	N/A	\$ 167,230	01/12/2020 to 30/04/2021	\$ 175,000	Work assessed as complete to required standard prior to invoice being paid	Hawkesbury Nepean Valley Flood Risk Management Strategy
2022/2023	INSW3498	TTF JULIAN FRECKLINGTON FAMILY TRUST	Harbour Park & Central Strategic Advisory Service	Harbour Park & Central Strategic Advisory Service	Direct	N/A	\$ 100,276	25/11/2022 to 31/05/2023	\$ 90,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	Not Available	EY Digital Services	Powerhouse Parramatta Design Delivery Manager	Perform the functions of Project Manager, Powerhouse Parramatta Project reporting to Project Director Powerhouse Parramatta Project	Direct	N/A	\$ 238,080	01/11/2022 - 31/08/2024	\$ 238,080	Work assessed as complete to required standard prior to invoice being paid	Project NSW
2022/2023	Not Available	ERNST & YOUNG	Economic Analysis for Cutaway	Undertake critical assessments, analysis and calculations of Central Development scenarios (including the realised development mix) to determine economic benefit, revenue fees payable to INSW and Public Value of the development.	RFQ - Direct	N/A	\$ 49,125	01/10/2020 - 30/06/2021	\$ 49,125	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	Not Available	ERNST & YOUNG	Blackwattle Bay Independent Review & Economist	Independent peer review and value for money assessment on the Blackwattle Bay Divestment Strategy report including cost benefit analysis	RFQ - Select	Tenders - EY, PWC, KPMG	\$ 99,580	01/02/2023 - 30/08/2023	\$ 99,580	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	Not Available	ERNST & YOUNG	Central Barangaroo - Economic Analysis	Economic analysis of the implications of INSW's Central Barangaroo Project on the wider Sydney CBD has been identified as a critical deliverable for Central Barangaroo, including undertaking a holistic economic assessment of the current plans, a economic contribution analysis to identify the gross impacts of Central Barangaroo to the Sydney CBD and cost benefit analysis.	Direct	N/A	\$ 49,380	26/04/2021 - 27/08/2021	\$ 49,380	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development

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2022/2023	Not Available	ERNST & YOUNG	Central Barangaroo - Feasibility Modelling	Commercial feasibility analysis and modelling for Central Barangaroo.	Direct	N/A	\$ 80,000	01/02/2023 - 31/12/2023	\$ 80,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	Not Available	ERNST & YOUNG	Barangaroo- Green Product Procurement	Financial Advisor to provide a financial assessment of submissions for the Barangaroo Precinct's long-term green product procurement.	Direct	N/A	\$ 21,000	27/02/2023 - 30/06/2023	\$ 21,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	Not Available	ERNST & YOUNG	Variation of Risk Analysis Report	Provide bid processing services for Barangaroo's Long Term Green Product Procurement Strategy, including a draft Risk Analysis Report which outlines the key risks and associated mitigation strategies related to the Green Product Procurement Strategy.	Direct	N/A	\$ 12,678	10/01/2022 - 01/03/2023	\$ 12,678	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	ERNST & YOUNG	Update Website	The HNV flood campaigns are hosted on the SES website. An upgrade is required to allow for improved user interface for the HNV material. EY are the SES authorised supplier that can undertake this work.	Direct	N/A	\$ 5,894	15/08/2022 - 30/09/2022	\$ 5,894	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	ERNST & YOUNG	Barangaroo- Carbon Offset Strategy	To achieve its Long-term carbon offset requirements, supplier delivered review and update EOI material, development of RFP tender documentation			\$ 183,477	10/01/2022 - 10/01/2023	\$ 183,477	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	INSW3570	ERNST & YOUNG	Central Barangaroo - feasibility modelling	Central Barangaroo - feasibility modelling	Direct	N/A	\$ 80,000	01/02/2023 to 31/12/2023	\$ 219,000	Work assessed as complete to required standard prior to invoice being paid	Barangaroo Precinct Development
2022/2023	INSW3075	E3 ADVISORY PTY LRD	Procurement advice	Procurement advice	Direct	N/A	\$ 57,245	6/3/2023 to 29/12/2023	\$ 415,000	Work assessed as complete to required standard prior to invoice being paid	Penrith Football Stadium Redevelopment

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2022/2023	INSW3375	ZSI PTY LTD	Commercial advice relating to the development rights divestment strategy	Commercial advice relating to the development rights divestment strategy	Direct	N/A	\$ 116,660	29/11/2022 to 31/01/2023	\$ 43,700	Work assessed as complete to required standard prior to invoice being paid	ZSI PTY LTD
2022/2023	INSW3490	INTI APAC PTY LTD	Consultancy - Decarbonising Future Infra	Assist with decarbonising the delivery of public infrastructure across the planning, design and construction phase	Direct	N/A	\$ 26,325	28/11/2022 - 28/02/2023	\$ 28,860	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW2746	ADVISIAN PTY LTD	South Creek flood study - consulting engineering services	South Creek flood study - consulting engineering services	Direct	N/A	\$ 3,240	30/4/2022 to 31/5/2022	\$ 147,500	Work assessed as complete to required standard prior to invoice being paid	< 50K Corp Core
2022/2023	INSW3213	CENTRE FOR INTERNATIONAL	Assess funding model options for Warragamba Dam raising and update flood damage curves	Assess funding model options for Warragamba Dam raising and update flood damage curves	Direct	N/A	\$ 41,500	30/6/2022 to 30/6/2023	\$ 120,000	Work assessed as complete to required standard prior to invoice being paid	< 50K Corp Core
2022/2023	INSW2922	CORPGIS PTY. LTD.	Review of GIS system and provide advice and report and option to better manage our GIS system	Prepare a GIS and Data Management Strategy for the Hawkesbury-Nepean Flood Risk Management Directorate.	Direct	N/A	\$ 5,840	15/11/2021 - 30/06/2022	\$ 29,200	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW2838	SAMURAI BI PTY LTD	Technical advice on system integration	Map Agency Systems and Processes for IIAF Reporting Integration:	Direct	N/A	\$ 3,800	13/09/2021 - 17/02/2022	\$ 23,800	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	INSW3576	BIS OXFORD ECONOMICS	Independent economic review of the NSW Government 'Commercial principles on escalation risk for infrastructure projects' 2022	Independent economic review of the NSW Government 'Commercial principles on escalation risk for infrastructure projects' 2023	Direct	N/A	\$ 31,500	6/2/2023 to 3/4/2023	\$ 31,500	Work assessed as complete to required standard prior to invoice being paid	< 50K Corp Core

Financial Year	INSW #	Vendor	Work Engaged for	Work Undertaken	Tendering Process	Consulting Agency Approached to quote /tender	Initial Value	Contract Period	Total Value ex GST	Was Post Engagement Evaluation of the Completed	INSW Area
2022/2023	INSW3596	OBVIOUS CHOICE PTY LT	Analysis of the learning objectives released by Infrastructure NSW and co-ordinating a virtual feedback and co-design session with stakeholders	Analysis of the learning objectives released by Infrastructure NSW and co-ordinating a virtual feedback and co-design session with stakeholders	Direct	N/A	\$ 6,400	20/2/2023 to 31/05/2023	\$ 6,400	Work assessed as complete to required standard prior to invoice being paid	< 50K Corp Core
2022/2023	INSW3517	L AND L DESIGN & PROD	Internal and external 2022 Trends and Insights report including developing a report concept/design, developing the structure/layout and design of the document based on text provided by INSW, and ensuring the document meets NSW Government accessibility standards.	Internal and external 2022 Trends and Insights report including developing a report concept/design, developing the structure/layout and design of the document based on text provided by INSW, and ensuring the document meets NSW Government accessibility standards.	Direct	N/A	\$ 10,360	12/12/2022 to 28/02/2023	\$ 10,520	Work assessed as complete to required standard prior to invoice being paid	< 50K Corp Core
2022/2023	XINSW1997	CORRS CHAMBERS WES	Legal Services to procure easements	Legal Services to procure easements	Direct	N/A	\$ 3,669	06/12/2022 to 31/10/2023	\$ 272,727	Work assessed as complete to required standard prior to invoice being paid	< 50K Corp Core
2022/2023	Not Available	G T K CONSULTING PTY L	Planning advice	Planning advice	Not Available	Not Available	\$ 16,913	Not Available	Not Available	Work assessed as complete to required standard prior to invoice being paid	Projects
2022/2023	INSW3148	MACROPLAN HOLDINGS	Economic development advice for Blackwattle Bay rezoning	Forecast commercial office take up rates in next 15 years across Pyrmont/CBD Fringe and consider long term historic demand and changing working environment (post Covid) in assessing forecast.	Direct	N/A	\$ 13,750	27/04/2022 - 30/06/2022	\$ 17,500	Work assessed as complete to required standard prior to invoice being paid	Projects
2022/2023	Not Available	PRICE WATERHOUSE COOPERS	Secondment of 1x PwC resource for 2 months to support with immediate IPA priorities	Secondment of 1x PwC resource for 2 months to support with immediate IPA priorities	Direct	N/A	\$ 62,000	2/10/2022 - 31/01/2023	\$ 62,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	PRICEWATERHOUSECOOPERS SECURITIES	Temporary staff augmentation to provide immediate relief and support the team in delivering the Precincts program of assurance reviews	Temporary staff augmentation to provide immediate relief and support the team in delivering the Precincts program of assurance reviews	Direct	N/A	\$ 41,000	27/06/2022 - 26/04/2023	\$ 41,000	Work assessed as complete to required standard prior to invoice being paid	Corporate Core

Financial Year	INSW #	Vendor	Work Engaged for	Work Undertaken	Tendering Process	Consulting Agency Approached to quote /tender	Initial Value	Contract Period	Total Value ex GST	Was Post Engagement Evaluation of the Completed	INSW Area
2022/2023	Not Available	PRICE WATERHOUSE COOPERS	Temporary staff augmentation to provide immediate relief and support the team in delivering the Precincts program of assurance reviews	Temporary staff augmentation to provide immediate relief and support the team in delivering the Precincts program of assurance reviews	Direct	N/A	\$ 42,640	27/06/2022 - 26/04/2023	\$ 42,640	Work assessed as complete to required standard prior to invoice being paid	Corporate Core
2022/2023	Not Available	PRICE WATERHOUSE COOPERS	Conduct selective reisk based reviews of John Holland's design and delivery activities for SFS	Conduct selective reisk based reviews of John Holland's design and delivery activities for SFS	RFQ	Not Available	\$ 18,930	Not Available	\$ 18,930	Work assessed as complete to required standard prior to invoice being paid	Sydney Football Stadium