

Budget Estimates

Portfolio Committee No 1 – Premier and Finance

JOBS, INVESTMENT, TOURISM AND WESTERN SYDNEY

Wednesday, 10 March 2021

PRESENT

The Hon. Stuart Ayres,
Minister for Jobs, Investment, Tourism and Western Sydney

QUESTIONS ON NOTICE

Questions on Notice

TRANSCRIPT PAGE	QUESTION
p. 5	<p>The Hon. DANIEL MOOKHEY: Minister, how many meetings have you had with Sydney Metro? Mr STUART AYRES: Have I had with Sydney Metro? The Hon. DANIEL MOOKHEY: Yes. Mr STUART AYRES: I would have to go back and check my diary</p>
	<p><u>RESPONSE</u> Four</p>
p. 8	<p>The Hon. MARK LATHAM: That is not fair, is it, that one landowner and/or would-be developer has hundreds of millions of dollars in benefit less than every other landowner paying the 6.5 per cent. What will the State Government do to level the playing field and ensure that there is no favourable treatment of Celestino? Mr STUART AYRES: I do not think I have any legal jurisdiction here. I am happy to take a more detailed response on notice.</p>
	<p><u>RESPONSE</u> Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p> <p>Local infrastructure contributions are the responsibility of local councils.</p> <p>These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
p. 8	<p>The Hon. MARK LATHAM: No, I am just asking for fair and equal treatment. Perhaps you could on notice give us a list of all the other property owners who were told subsequent to 2015 that they could not have a rezoning because the Government was going to do the aerotropolis as a holistic development with consistency for everyone except Celestino. Mr STUART AYRES: I am happy to take that on notice, but I would like to clarify this remark and say that those rezonings or development application proposals would have come through Penrith City Council based on their local environment plan and their existing development framework. The Hon. MARK LATHAM: But you can take it on notice. Thank you.</p>
	<p><u>RESPONSE</u> These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
p. 8	<p>The Hon. MARK LATHAM: Why then has the State Special Infrastructure Contributions plan at the aerotropolis exempted any contribution whatsoever for education space—another massive financial gift to Celestino? Mr STUART AYRES: I would have to take that on notice. I do not know the technical details of that one.</p>
	<p><u>RESPONSE</u> Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p>

	<p>The draft Aerotropolis Special Infrastructure Contribution (SIC) was on exhibition from 10 November 2020 until 26 February 2021. It is understood that all submissions are now being reviewed before the SIC is finalised.</p> <p>These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
p. 9	<p>The Hon. MARK LATHAM: I will just come to something you mentioned earlier on, Minister, about many meetings with Sydney Metro about the alignment of the rail line and the location of the stations. The Government in collaboration with the Federal authorities did benefit-cost ratios on three different options for how you could link the Badgerys Creek airport site by rail, those three being extension of the existing Leppington line, the Macarthur South route and the one that the Government is going to build now, the northern route to St Marys. What did those benefit-cost ratios show?</p> <p>Mr STUART AYRES: I do not know off the top of my head. I can get the technical analysis. I think you will find it will be captured by Cabinet-in-confidence, given it was an Expenditure Review Committee decision.</p>
	<p>RESPONSE Questions specific to the Sydney Metro – Western Sydney Airport are most appropriately referred to the Minister for Transport and Roads.</p>
p. 11	<p>Mr JUSTIN FIELD: Will the EIS put a cost on biodiversity offsets?</p> <p>Mr STUART AYRES: Biodiversity offsets will be referenced in the environmental impact statement, yes.</p> <p>Mr JUSTIN FIELD: But will the costs be outlined, whether or not you are going to make—</p> <p>Mr STUART AYRES: I will take the technical nature of that question on notice</p>
	<p>RESPONSE This is a matter for the Minister for Water, Property and Housing.</p>
pp. 14-15	<p>The Hon. DANIEL MOOKHEY: Minister, you have received an unsolicited proposal from Celestino developments, have you not?</p> <p>Mr STUART AYRES: Yes, the Government has an unsolicited proposal.</p> <p>The Hon. DANIEL MOOKHEY: When did you find out about that unsolicited proposal?</p> <p>Mr STUART AYRES: When the Department of Premier and Cabinet [DPC] briefed me. I would have to go back and check the date.</p> <p>The Hon. DANIEL MOOKHEY: Was that after September 2020?</p> <p>Mr STUART AYRES: I think it would have been beforehand, based on time frames. The unsolicited proposal pathway has a very clear framework around the three stages of unsolicited proposals. I am briefed at the completion of stage one and if there is a Cabinet process for it to proceed through stage two, then it would have gone through Cabinet.</p> <p>The Hon. DANIEL MOOKHEY: Sure. I struggle to reconcile how it is possible that you knew about it before 13 September 2020, because DPC says on its website:</p> <p>The proposal seeks to provide the NSW Government with the land required for a Sydney Metro-Western Sydney Airport rail corridor and metro station at Luddenham, as identified in the NSW Government's station location announcement on 13 September 2020.</p>

	<p>So I assume, naively perhaps, that they made the offer after you announced the station's location. Or is that not the case?</p> <p>Mr STUART AYRES: I would have to go back and check the dates. It might well have been.</p>
	<p>RESPONSE</p> <p>Information regarding the management of Unsolicited Proposals is publicly available on the NSW Government's Unsolicited Proposal website.</p> <p>https://www.nsw.gov.au/nsw-government/unsolicited-proposals</p> <p>Information regarding the Sydney Science Park, Sydney Metro-Western Sydney Airport Metro Station (SSP Metro Station) Unsolicited Proposal appropriate to its current stage of assessment is also available on this website. A decision by Government on the Proposal is yet to be made.</p> <p>Questions specific to the Sydney Metro – Western Sydney Airport are most appropriately referred to the Minister for Transport and Roads.</p>
p. 18	<p>The Hon. MARK LATHAM: Chair, could I furnish the Minister with a document here and one for you? Minister, what I am providing you with is a copy of page 61 of the Celestino application for their Sydney Science Park lodged in November 2015 with Penrith council, subsequently approved by the council and also the State Government. It shows a proposed rail alignment. You can see there the vertical line on the right of the diagram running north-south. That is the alignment that the Government announced late last year. If you look at the little star next to the dark circle, that is the proposed underground railway option, which is exactly the location the Government announced late last year for the Luddenham metro. How did Celestino know these locations five years in advance of the Government announcement?</p> <p>Mr STUART AYRES: I do not think there was a train line determination made by Sydney Metro at that particular point in time, but let's be very clear: If you draw a line from St Marys to the airport, it is pretty easy to work out where a train alignment is going to go in a broad framework. All landowners were able to engage with government agencies and do their own efforts. I can say that there was a strong proposal from Western Sydney University to create a longer rail line and go further underground underneath their area for their land ownership at Werrington. But Sydney Metro makes the determination based on what they see as the most appropriate method of transport and land use.</p> <p>The Hon. MARK LATHAM: But five years in advance of that decision, how did Celestino know exactly the rail alignment and exactly the location of Luddenham station?</p> <p>Mr STUART AYRES: I am not going to say that this alignment is the exact alignment. I would need to check that.</p> <p>The Hon. MARK LATHAM: You will take that on notice?</p> <p>Mr STUART AYRES: Yes, I can take that on notice and check whether this—</p> <p>The Hon. MARK LATHAM: And check how Celestino knew these things in advance, which seems quite remarkable.</p> <p>Mr STUART AYRES: Sorry, I am going to refute the concept. I am not going to take on notice that they knew in advance. I will take on notice and check whether the alignment that you have put in front of me here is the exact alignment.</p>

	<p><u>RESPONSE</u> Information regarding Sydney Metro – Western Sydney Airport station locations is publicly available.</p> <p>Questions specific to the Sydney Metro – Western Sydney Airport are most appropriately referred to the Minister for Transport and Roads.</p>
p. 22	<p>The Hon. JOHN GRAHAM: Minister, I might give you the chance to talk about some of your responsibilities in relation to the night-time economy. Firstly, would you like to give us an update? Since the strategy has been released by the Government, what progress have you made? What things have you already ticked off out of that strategy? Maybe just give us some feel for where you have headed already.</p> <p>Mr STUART AYRES: Yes. So, the completion of the strategy—we have been through Parliament with the 24-hour economy amendments, which have been critical. We have announced Michael Rodrigues as the new 24-hour Economy Commissioner. The consultative group that is going to be established—we have decided to wait for Michael to begin his appointment. I am very enthusiastic about him starting with the Government; he is incredibly well respected. Unfortunately to get the person we wanted to do this—with his current employment his start date has been a little bit later than what we would have hoped, but that is a respectful arrangement with his existing employer. From that point on, we will establish the group that we have put in place. We have started to create a framework around how the acceleration program will work. Michael has had some early engagement on that. But the primary strategies or the primary things that we have taken through have been the steps through the Parliament to change the laws that are associated with a lot of night-time activity with the support of yourself and I think sensible amendments that went through the Legislative Council.</p> <p>The Hon. JOHN GRAHAM: Great. And perhaps rather than take the time here if you could take on notice an update about each of those items in that strategy. Where are we up to? There is obviously a lot of detail there.</p> <p>Mr STUART AYRES: Yes. It is an extensive document; it is not a strategy that is going to be delivered in a month or a fortnight. It is a living document. I expect we will actually update it, and the primary delivery or the executing entity will be the Office of the 24-Hour Economy Commissioner, but I am more than happy to take the update on notice and give you a bit more information.</p>
	<p><u>RESPONSE</u> The 24-hour Economy Strategy is a significant milestone, committing NSW Government to collaborating with councils and industry for the activation of a vibrant, diverse, inclusive and safe Greater Sydney 24-hour economy.</p> <p>The inaugural 24-hour Economy Commissioner, Michael Rodrigues, commenced in his role on 29 March. Michael will lead work across Government to deliver on the Strategy.</p> <p>Prior to his commencement, the Government has:</p> <ul style="list-style-type: none"> • Invested \$15 million into the CBD Revitalisation Program, which included such events as Sunset Piazza and Culture Up Late, specifically targeted at bringing vibrancy to the Sydney CBD in the night. Supported the City of Sydney Council to host Sunset Piazza by streamlining the planning approval required for the 32 night event and staging. • Sponsored the Global Cities After Dark conference and program, taking place in Sydney in 2021 and 2022. Global Cities After Dark is a global

	<p>network of thought-leaders in the night economy, and NSW Treasury’s sponsorship leveraged this network to support and promote the implementation of the 24-hour Economy Strategy. The Sydney program in March involved a week of workshops with entrepreneurs, State and local government officials and artists, and is serving its purpose as a platform for promoting the Strategy as a vehicle for co-designing solutions with Government.</p> <ul style="list-style-type: none"> • Commenced consultations with NSW Government agencies and some councils to inform likely next steps in the implementation of the Strategy. • Amended legislation to allow outdoor dining on the footpath for pubs and small bars as exempt development, supported by a streamlined liquor licence process. This allows hospitality venues to quickly adapt when capacity was reduced due to public health orders and support Streets as Shared Spaces projects, which convert footpaths, closed roads and roadside parking spaces into parklets and outdoor dining. • Introduced planning measures to make it easier for food trucks and dark kitchens to set up and operate. • Simplified planning requirements and improved affordability for creating pop-ups and cultural events by increasing the temporary use of council land as exempt development to make it easier for outdoor events like performances, concerts and markets to be held on council land, and to help councils quickly make the most of the grant funding on offer through the Government’s Summer Fund. • Investigating an Exempt and Complying Development pathway for small live music or arts venues to enable the safe use of existing retail and commercial premises for low-impact events and performances. • Released an EIE for a draft Design and Place SEPP that includes measures to ensure that new residential developments near vibrant areas, such as licensed premises or major public spaces, do not impact the ability for those areas to continue to operate <p>The Government is establishing a team to support the Commissioner’s work, and will dedicate these resources on implementation of the Strategy’s 39 actions.</p>
p. 24	<p>The Hon. JOHN GRAHAM: Great. Thank you. I will ask about one final issue, which is page 11 of the strategy report, Sydney's 24-hour Vision. I want to ask about the night-time economy poem that your Government published.</p> <p>Mr STUART AYRES: Yes.</p> <p>The Hon. JOHN GRAHAM: Just to remind you, it is the one that starts:</p> <p>There are cities and then there are cities. Places that exist, not just on maps, but in culture, nostalgia and in our wildest imaginations. There are cities that never sleep but somehow keep you dreaming. Global cities. Sydney is one of them.</p> <p>Minister, how much did this poem cost?</p> <p>Mr STUART AYRES: I will have to take that on notice. I do not know the exact figure off the top of my head and whether it was drafted through the drafting process of the 24-hour economy or whether it was subject to a direct payment, but I will take it on notice.</p>
	<p><u>RESPONSE</u></p> <p>There was no discrete cost to commission the poem. It was included in the process of developing the Strategy as a whole.</p>

p. 25	<p>The Hon. PETER PRIMROSE: Minister, can I ask you, as Minister for, inter alia, jobs and western Sydney, some questions about jobs and western Sydney. Can you tell us what is the largest and growing employment sector in western Sydney?</p> <p>Mr STUART AYRES: I do not have a specific reference for an individual sector in front of me. I think it would be very difficult to define a single sector—if you wanted to create a framework for how I would do that— but what I would say is the services sector continues to be the strongest employer in New South Wales that exists in western Sydney. I would think that the services sector on the whole would be the largest employer.</p> <p>The Hon. PETER PRIMROSE: Minister, I refer you to the official Australian and New Zealand industrial classification system that everyone uses. I would assume, as jobs Minister, you would use this all the time. Is it possible for you to clarify which of those sectors?</p> <p>Mr STUART AYRES: I am more than happy to, using that classification, provide you with that information on notice.</p>
	<p><u>RESPONSE</u></p> <p>According to the ABS the five largest employing industries for people living in Western Sydney as at Feb 2021 are:</p> <ul style="list-style-type: none"> • Health Care and Social Assistance (12.5 per cent); • Retail Trade (10.6 per cent); • Construction (10.4 per cent); • Professional, Scientific and Technical Services (8.8 per cent); and • Manufacturing (8.0 per cent). <p>This is based on the following definition of Western Sydney: Western Sydney is defined as Baulkham Hills and Hawkesbury, Blacktown, Outer South West, Inner South West, Outer West and Blue Mountains, Paramatta and South West statistical areas (SA4s).</p>
p. 25	<p>The Hon. PETER PRIMROSE: In light of your previous comment in relation to the health care and social assistance sector, do you think that is an accurate statement—that it is, in fact, industries such as health care and social assistance—in the official government document that I am quoting from here? It is not a trick question.</p> <p>Mr STUART AYRES: No. I am familiar with the precinct plan. I have to say that I do not know the basis under which that statement—and where that information came from. I am happy to go away and clarify it.</p> <p>The Hon. PETER PRIMROSE: I would be very interested if you could because I then go to a document put out at the same time by the Australian Government.</p>
	<p><u>RESPONSE</u></p> <p>Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p>
p. 26	<p>The Hon. PETER PRIMROSE: Let me define it so we do not go down a rabbit hole. I am simply saying, Minister, are you correct—is the State Government correct or is the Federal Government correct in their official documents in relation to jobs and western Sydney?</p>

	<p>Mr STUART AYRES: To be clear here, I do not know the source and the basis around why the precinct plan document created by the Western Sydney Planning Partnership utilised that turn of phrase or those words, talking about a reduction in health and I think it was social services?</p> <p>The Hon. PETER PRIMROSE: Yes.</p> <p>Mr STUART AYRES: I will take that on notice to find out why.</p> <p>The Hon. PETER PRIMROSE: I appreciate that.</p> <p>Mr STUART AYRES: In relation to the Commonwealth figures, I also do not know on what basis they made those statements. I will ask them. It is not a document that we have prepared.</p>
	<p><u>RESPONSE</u></p> <p>The Local Jobs Program is a matter for the Commonwealth Government.</p>
p. 28	<p>The Hon. MARK LATHAM: Prior to the Government announcement about the metro route and the siting of Luddenham metro station, how many times did you meet with or have discussions with the Western Sydney Rail Alliance, which was lobbying for this exact same project?</p> <p>Mr STUART AYRES: I would have to go back and check my meeting disclosures if I met with them. I immediately do not have a recollection if I did, but to be sure I would go back and check my meeting disclosures.</p>
	<p><u>RESPONSE</u></p> <p>All of my meetings are disclosed as per my diary disclosure obligations.</p>
p. 29	<p>The Hon. MARK LATHAM: Minister, for the aerotropolis, how many memoranda of understanding [MOUs] have been signed with companies expressing an interest to site themselves in the aerotropolis area?</p> <p>Mr STUART AYRES: We have 18 foundation partners and we have also signed a number of other MOUs. I would go back and check the exact number of where we are up to. We have had subsequent smaller MOUs around future uses that they would be interested in. One that comes to mind is FedEx and there are probably a number of others.</p> <p>The Hon. MARK LATHAM: So you have 18-plus MOUs?</p> <p>Mr STUART AYRES: Yes, I can clarify the exact number.</p>
	<p><u>RESPONSE</u></p> <p>18 non-legally binding commitments have been entered into with Foundation Partners.</p> <p>In addition to the 18 Foundation Partner commitments, non-legally binding commitments have been entered into with six new partners to date.</p>
p. 30	<p>The Hon. MARK LATHAM: But Celestino has big first mover advantages. When did the Abbott Government announce that we were going to have a second international airport at Badgerys Creek?</p> <p>Mr STUART AYRES: I would have to check the date, but I think it was 2014. It was a pretty important in this Parliament, actually.</p>
	<p><u>RESPONSE</u></p> <p>2014</p>
p. 32	<p>The Hon. MARK LATHAM: Minister, in deciding which of the 10 precincts at Aerotropolis go forward now, there appears to be a decision that six of the precincts are to be fast-tracked for development: Aerotropolis Core, Northern</p>

	<p>Gateway, Wianamatta, Badgerys Creek, Agribusiness and Mamre Road. And four others look like they are on the backburner: Dwyer Road, Kemps Creek, North Luddenham and Rossmore. How was that distinction made between the six to go forward and the four that are left quite frustrated.</p> <p>Mr STUART AYRES: Yes, the provision of infrastructure plays a significant role in that. I will use Dwyer Road. It is fairly practical but let's say that sewage goes downhill and Dwyer Road is the site that is furthest located from the existing sewage treatment plants, so it will take the longest at the highest cost to get to that site that would allow for further agglomeration of that land. Whereas the Northern Gateway is closer to that existing infrastructure. It will be able to be brought to market earlier at lower cost. Eleven thousand hectares is kind of— it is bigger than from here to Sydney Airport and probably west to sort of Balmain. We are talking about a massive amount of land that has no infrastructure in it. You cannot deliver 11,000 hectares worth of infrastructure in one go. You have to prioritise and sequence it.</p> <p>The Hon. MARK LATHAM: Sure, but this Northern Gateway you are mentioning, just to wrap up, by far its biggest development is Celestino's Sydney Science Park, is it not?</p> <p>Mr STUART AYRES: I would have to check the landholdings. There may be larger landholders in that area. The Northern Gateway site is also heavily compromised by existing and future infrastructure corridors. The M12—</p>
	<p><u>RESPONSE</u></p> <p>Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p> <p>The draft Aerotropolis Precinct Plans were on exhibition from 10 November 2020 to 12 March 2021. This included information about the Northern Gateway precinct and the Sydney Science Park. Supporting material was also made available on the Department of Planning, Industry and Environment's website.</p> <p>These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
pp. 32-33	<p>The Hon. PETER PRIMROSE: I would just like to briefly return to some questions about jobs in western Sydney. It is correct that the western Sydney projects outlined in the NSW Infrastructure Pipeline, including the jobs acceleration fund as well as others mentioned during the election campaign, and their employment effects were calculated using the New South Wales Government employment calculator. That is correct, is it not?</p> <p>Mr STUART AYRES: Sorry, can you just repeat the question?</p> <p>The Hon. PETER PRIMROSE: It is correct that the western Sydney projects outlined in the NSW Infrastructure Pipeline—and I include the jobs acceleration fund as well as others mentioned during the election campaign—and their employment effects were calculated using the New South Wales Government employment calculator. That is correct, is it not?</p> <p>Mr STUART AYRES: I would have to take that on notice.</p> <p>The Hon. PETER PRIMROSE: You do not know?</p> <p>Mr STUART AYRES: You are making a proposition that I am going to take on notice.</p> <p>The Hon. PETER PRIMROSE: Okay. Could you also then take on notice, as the western Sydney Minister and the Minister who is repeatedly talking about the number of jobs that are going to be created, what multiplier was actually</p>

	<p>used? Because that is how, Minister, you calculate the number of jobs that are in your press releases. To clarify then, what is the total number of jobs purported to be created in western Sydney in the Infrastructure Pipeline?</p> <p>Mr STUART AYRES: I do not have that cumulative figure off the top of my head. It is an extensive infrastructure pipeline, Mr Primrose. I am happy to go away and provide you with the figure with the entire pipeline, but I do not think it is a reasonable expectation that I would have every single infrastructure project and the jobs allocated to it in my head right now. So while I am sure that number is—</p> <p>The Hon. PETER PRIMROSE: Well, maybe your staff could before the end of the hearing, because I have got the press releases when you went out talking about it.</p> <p>Mr STUART AYRES: Yes. I am just saying that if you are asking me for a cumulative number across many projects, I am not going to give you a large-scale macro number. I will happily take it on notice and answer the question.</p> <p>The Hon. PETER PRIMROSE: And please disaggregate those. What is the number of jobs created in western Sydney out of the possible 20,000 that your Treasurer said would be created by the \$3 billion jobs acceleration fund? How many of those will actually be created in western Sydney?</p> <p>Mr STUART AYRES: That would be entirely dependent on where the projects were located and what other businesses took on support from that.</p> <p>The Hon. PETER PRIMROSE: How many do you propose, as the jobs and western Sydney Minister, out of your Government's announced program will actually be created in western Sydney?</p> <p>Mr STUART AYRES: I will have to take on notice the individual jobs associated with each project.</p> <p>The Hon. PETER PRIMROSE: So you do not know the total number of possible jobs that may be created in western Sydney?</p> <p>Mr STUART AYRES: No. That is not what you asked me. You asked me about a specific program. I do not have that information in my head or in front of me.</p> <p>The Hon. PETER PRIMROSE: Okay.</p> <p>Mr STUART AYRES: I will take that on notice and come back to you</p>
	<p>RESPONSE</p> <p>The total number of jobs projected to be supported through the Infrastructure Pipeline, including the Jobs Accelerator Fund, arises from full-system econometric modelling of the economy.</p> <p>The estimated employment effect of combined infrastructure and state stimulus measures is 145,000 on average per year over five years. The approach used to calculate these figures incorporates multiplier effects through the economy.</p> <p>Multiplier-based estimates of jobs supported are not reported as occurring in a particular region, as direct or flow-on jobs may not occur in the immediate vicinity of a project. For example, jobs may be in head offices of a supplier or factories in another region. Economy-wide, production-induced employment effects captured in multipliers may occur in other regions.</p>
p. 40	<p>Ms ABIGAIL BOYD: Just to round off the question, then, are there any retrofitting plans, any plans to help with western Sydney's homes' retrofitting as opposed to new builds?</p> <p>Mr STUART AYRES: There may well be in some of the environment grants that are available. But I would have to go away and check them specifically.</p>

	<p><u>RESPONSE</u> This question is most appropriately referred to the Minister for Planning and Public Spaces and the Minister for Energy and Environment.</p>
p. 40	<p>The Hon. MARK LATHAM: Wouldn't the normal practice be for the developer to pay for it all, given it is a service to them that benefits them commercially?</p> <p>Mr STUART AYRES: In most cases the provision of infrastructure is not exclusively provided by a developer, it is provided as a shared service. The provision comes from the State Government. There is a contribution. We spoke earlier about the State infrastructure charge, which is also another location in which revenue can be generated. In the case of Sydney Water, the user of that water is making a contribution through the bill that they pay.</p> <p>The Hon. MARK LATHAM: What is happening there? Sydney Water is building a water-recycling plant at Sydney Science Park? Is that the idea?</p> <p>Mr STUART AYRES: I would have to go back to check the exact detail. I know that there is a press release there, but I would have to go back to look at the exact detail.</p> <p>The Hon. MARK LATHAM: It is only three months ago. What other development proponents have been offered this accelerated plan for their water, wastewater and recycled water, some of which at the expense of Sydney Water?</p> <p>Mr STUART AYRES: You would have to ask Sydney Water around what their development profile is for that. Sydney Water—</p> <p>The Hon. MARK LATHAM: But you were part of this announcement and you are in charge of the Aerotropolis. Do you know of any other announcements you and Minister Pavey have made for a commercial developer where they get this Sydney Water assistance?</p> <p>Mr STUART AYRES: Once again we are coming back to the issue of timing—</p> <p>The Hon. MARK LATHAM: No, I am asking a question. Do you know of any other developer who has been given this kind of assistance foreshadowed by you on 17 December?</p> <p>Mr STUART AYRES: I do not. I would have to ask Sydney Water that. So I will take that on notice.</p>
	<p><u>RESPONSE</u> This question is most appropriately referred to the parties to the agreement, or the Minister for Water, Property and Housing.</p>
p. 44	<p>The Hon. MARK LATHAM: Minister, are you monitoring progress with the announcements the Government has been party to about helping people with disability needs in the Aerotropolis? Again, a non-timing matter. In December 2016 Premier Mike Baird and disability Minister John Ajaka witnessed the signing ceremony between Celestino and Presentense, an Israeli accelerator addressing disability needs. What has been achieved there five years later?</p> <p>Mr STUART AYRES: I must admit, Mr Latham, I do not have immediate knowledge of the outcomes of that agreement. I will take it on notice.</p>
	<p><u>RESPONSE</u> This question is most appropriately referred to the Minister for Families, Communities and Disability Services.</p>
p. 49	<p>The Hon. DANIEL MOOKHEY: Okay. Then Mr Pratt sends an email yesterday morning to the Treasury and then Mr Reardon sends one as well. Is that correct?</p> <p>Dr HILL: That is right.</p>

	<p>The Hon. DANIEL MOOKHEY: Is it possible to get on notice—or actually now, if you are in a position to, to table the emails or get them on notice?</p> <p>Ms CURTAIN: We do not have the hard copies.</p> <p>Dr HILL: We can get you a hard copy.</p>
	<p>RESPONSE Please see emails attached.</p>
pp. 55-56	<p>The Hon. MARK LATHAM: Okay. I will go to Ms Hill, turning back to the aerotropolis and the Western Parkland City Authority. When the draft Land Use and Infrastructure Implementation Plan [LUIIP] was released in 2018, page 48 stated: NSW Health is investigating a site for an integrated health facility within the Aerotropolis in a metropolitan or strategic centre location supported by public transport. This could serve up to 250,000 people from around the Western Parkland City. Has that been progressed to the point where we can expect it to be part of the final LUIIP and SEPP document in the next couple of months?</p> <p>Dr HILL: Mr Latham, unfortunately I am unable to comment on the LUIIP, given that it is a matter that is prepared by the Department of Planning and in association with the planning partnership. I know, however, that they have consulted with the New South Wales Department of Health on those matters and identified appropriate medical facilities. But I would have to refer that one either to the planning department or take it on notice for you.</p> <p>The Hon. MARK LATHAM: Could you take it on notice, thanks?</p> <p>Dr HILL: Sure</p> <p>The Hon. MARK LATHAM: Particularly this statement at page 48 of the 2018 document that there was going to be an integrated health facility. Looking at the material that is on display now, it is hard to identify, isn't it, the location for health facilities in this aerotropolis?</p> <p>Dr HILL: Certainly on the basis of the broad zones, but again I am happy to take that on notice</p>
	<p>RESPONSE Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p> <p>The draft Western Sydney Aerotropolis Stage 1 Land Use and Infrastructure Implementation Plan was exhibited between August and November 2018.</p> <p>In September 2020, the Western Sydney Aerotropolis Planning Package was finalised. This package included the Western Sydney Aerotropolis Plan (WSAP), the State Environmental Planning Package (Western Sydney Aerotropolis) and the Western Sydney Aerotropolis Development Control Plan Phase 1.</p> <p>Questions specific to the Aerotropolis Planning Package are most appropriately referred to the Minister for Planning and Public Spaces.</p> <p>Questions specific to health services are most appropriately referred to the Minister for Health.</p>
p. 56	<p>The Hon. MARK LATHAM: It is a population the size of Adelaide, which has got four public hospitals. At the moment we have not got a site allocated for one in the aerotropolis or beyond. I know they will say that capital works at Campbelltown and Nepean are occurring, but, if you live in Oran Park and you</p>

	<p>have got sick children, Nepean and Campbelltown are a long way away, particularly in traffic. So you can answer those on notice. If I can take you to the unsolicited proposal from Celestino, can you give us a guide to what they are expecting in terms of strategic government purposes as the State Government buys into their so-called science park for, I am assuming, government office space, Service NSW and other public facilities? Is there a menu of possibilities there?</p> <p>Dr HILL: Unfortunately, I am not personally involved in the assessment of that USP so I could only refer you to what is on the public website.</p> <p>The Hon. MARK LATHAM: But doesn't someone from your authority chair the consideration?</p> <p>Dr HILL: They do, and again I am happy to take that on notice.</p> <p>The Hon. MARK LATHAM: Are you aware, or is the authority aware, of a commercial-in-confidence submission to the aerotropolis LUIIP process in November 2018 in which Celestino concluded their submission by saying they wanted to engage in a voluntary planning agreement to deliver a public school and public hospital that will be required to service the associated increase in dwelling numbers within the Northern Gateway Precinct? Would that be what they are talking about in terms of the State Government buying strategic land there for government purposes—to deliver a public school and public hospital?</p> <p>Dr HILL: It is my understanding that a voluntary planning agreement, if it was entered into, would be made public on a website. Again, I am happy to take that on notice, but my understanding is that would be on a website. Whether that relates to the USP, again—</p> <p>The Hon. MARK LATHAM: Is the thinking inside the authority that if this unsolicited proposal advances and part of it is a public school and a public hospital on Celestino land, then that explains why there is no other allocation of a public hospital site in the aerotropolis?</p> <p>Dr HILL: I cannot say that that is the position of the authority, but again I am happy to get any details I can.</p>
	<p><u>RESPONSE</u></p> <p>Information regarding the management of Unsolicited Proposals is publicly available on the NSW Government’s Unsolicited Proposal website.</p> <p>https://www.nsw.gov.au/nsw-government/unsolicited-proposals</p> <p>Information regarding the Sydney Science Park, Sydney Metro-Western Sydney Airport Metro Station (SSP Metro Station) Unsolicited Proposal appropriate to its current stage of assessment is also available on this website.</p> <p>Information about Voluntary Planning Agreements (VPA) are typically provided publicly by relevant planning authorities.</p> <p>The Western Parkland City Authority is not party to any Voluntary Planning Agreements.</p>
p. 56	<p>The Hon. MARK LATHAM: Can I get some more information please about the memoranda of understanding with these major companies.</p> <p>Dr HILL: Sure.</p>
	<p><u>RESPONSE</u></p> <p>The Western Parkland City Authority has a statutory function to “co-ordinate, secure and attract investment” in the Western Parkland City (section 13(1)(d) of the Western Parkland City Authority Act 2018).</p>

	<p>Consistent with this function, the Authority is focused on attracting and facilitating investment into the Western Parkland City to contribute to high-value job creation and economic growth.</p> <p>Information about commitments entered into are available in the Authority's Annual Reports. For example, there is a list of commitments in the Authority's 2019-20 Annual Report (page 19). The Authority also, as appropriate, provides information on its website about new commitments entered into. The Authority's website is www.wpca.sydney.</p> <p>The commitments provide a framework for cooperation with key industry partners. The commitments themselves are not legally binding. Rather, they identify the respective interests of each party and potential collaborative activities that can be taken forward.</p>
pp. 58-59	<p>The CHAIR: How many of the recommendations made by the Auditor-General in that report have been accepted and dealt with?</p> <p>Mr COX: Sorry, I think I will take that question on notice if you do not mind. I do have the information but I am struggling to get to it at this moment.</p> <p>The CHAIR: Yes, that is all right. Can you take on notice how many have been implemented, not just accepted?</p> <p>Mr COX: Sure.</p> <p>The CHAIR: There were some issues raised in that report in terms of how ministerial briefings were dealt with. You are welcome to take that on notice as well, but if we get some information about how that has been improved that would be great.</p> <p>Mr COX: Thank you.</p>
	<p><u>RESPONSE</u> Destination NSW provided comments on each key finding, which were published with the NSW Audit Office final report.</p>
p. 59	<p>Mr COX: Sorry, my apologies. I have just been handed some information in relation to the previous question if you like.</p> <p>The CHAIR: Sure, that is fine.</p> <p>Mr COX: The Audit Office report which was finalised on 9 April—we agree with the recommendations regarding more detailed reporting information and performance against major event-related key performance indicators. But the actual methodology that we were using was found to be sound. We can take the other questions on notice.</p> <p>The CHAIR: Sure. Sorry, I understand you are getting advice on that.</p>
	<p><u>RESPONSE</u> Destination NSW provided comments on each key finding, which were published with the NSW Audit Office final report.</p>
p. 60	<p>The Hon. ROSE JACKSON: Sorry, just to jump in on that, if that is the case, is there a commitment that the money that was saved because there was no expenditure be retained within the pool of the Regional Event Fund or would that money just be reallocated elsewhere in Destination NSW?</p> <p>Mr COX: I will take that on notice</p>
	<p><u>RESPONSE</u> To date no money is expected to be unspent under the 2020 Regional Event Fund.</p>

p. 60	<p>The CHAIR: How many major events has Destination NSW bid for in the last, say, three years?</p> <p>Mr COX: I do not specifically have the numbers around the number of bids so we will have to take that on notice. I have got the number of events secured and retained, but the total number of bids, which would include those that were not secured—I do not have that information.</p> <p>[...]</p> <p>The CHAIR: You are more than welcome to take the other question on notice, as you have, but is there a rough percentage of events that you would have bid for? Was there 1,000 and you missed out and only got that number or—</p> <p>Mr COX: There is no rough percentage so I think I would have to take on notice any information that we may be able to provide on that basis.</p>
	<p>RESPONSE</p> <p>Event bids are commercial-in-confidence. Information about major events secured by Destination NSW is available in Destination NSW annual reports.</p>
p. 63	<p>The Hon. MARK LATHAM: What is your input, then, to the way in which the acquisitions for open space are being scheduled and the fairness of the land acquisition process?</p> <p>Dr HILL: At the moment it is only appropriate that the Department of Planning is addressing that. We are kept abreast of the issues and certainly we are listening and interested in the feedback, but that is a matter for the planning partnership that has been established to address these issues.</p> <p>The Hon. MARK LATHAM: Have they told you so far where the acquisition process is going start? Is it starting at Thompsons Creek? Dr HILL: I understand the planning documents identify Thompsons Creek as a priority area. That is something that the Office of Strategic Lands or the appropriate part of the Department of Planning will be looking at meeting with landowners to discuss the appropriate way forward.</p> <p>The Hon. MARK LATHAM: Thank you. Does it then follow, moving north-east at Aerotropolis Core, that Kelvin Park would be the next area—those acquisitions along the South Creek?</p> <p>Dr HILL: I cannot talk to that because I am not aware of the details there.</p> <p>The Hon. MARK LATHAM: Could you take it on notice? I am aware and respectful of your answer that it is to do with the Department of Planning, but I think it is very important to let concerned residents—these are people who are sitting on their nest egg investment and their only asset in life is their property. They have been pretty patient with all the speculation over 30 or 40 years about what will happen with this airport and they are just trying to get some basic information as to where they stand. If you can provide anything on notice, even if it is straight from the Planning department, that is very helpful. Can I raise with you one of what I see as two concerning scenarios that those landowners face? I have had a fair bit of involvement with them, particularly around Aerotropolis Core. It is the situation where someone has 10 acres, for example, and the front five acres will go into some mixed-use development. That looks great on paper and most likely they will realise a fairly decent return on their land value. But the back five acres of their property is designated a flood zone and open space and recreation for these purposes. They logically have a fear that perhaps their hopes on the front five acres will be frustrated because the back five acres will be a drag if government does not actually acquire it for the green space. Is there any possibility government will not acquire private land for what ultimately will be parkland in the Aerotropolis Core?</p>

	<p><u>RESPONSE</u> These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
p. 64	<p>The Hon. MARK LATHAM: Can I just read to you, Ms Hill, a letter written to an interested party by the former planning Minister, so from the Government. This was a commitment on 4 October 2018. It reads, "I refer to your comments regarding the development of land surrounding the western Sydney airport and specifically those lands surrounding South Creek." South Creek is the spine for the major parkland allocation. The letter from Minister Roberts goes on, "Can I point out that no landholder will be disadvantaged. It is the Government's intention to acquire land in this precinct directly from existing landowners prior to any rezonings. This will ensure that no current landowners are impacted, either positively or negatively, by any decision to rezone land. This land will be acquired at fair value on valuations based on its current rezoning." Would you take from that that the Government went to the last election—certainly by the end of 2018 it had a commitment to acquire the land for open space parkland, not at its open space value but on the current rezoning?</p> <p>Dr HILL: My understanding is, in the case of land that is designated for public purpose, the zone determines the value of it. If I give an example of an oval that is located within the mixed-use zone, then the underlying land value relates to the mixed-use zone as distinct from the use as an oval.</p> <p>The Hon. MARK LATHAM: That is the commitment that was made and you believe it is being honoured?</p> <p>Dr HILL: Without seeing the former Minister's letter and understanding the context of that, I cannot comment specifically on that. But I am happy to look into that and take that on notice if you want some more details around that letter by the former Minister.</p>
	<p><u>RESPONSE</u> Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p> <p>The draft Aerotropolis Precinct Plans were on public Exhibition from 10 November 2020 to 12 March 2021. It is understood that stakeholder feedback is currently being reviewed.</p> <p>These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
p. 65	<p>The Hon. MARK LATHAM: Then fifth and final, include their North Luddenham landholding—that is a separate 203 hectares—in the Northern Gateway Precinct. Is the Northern Gateway Precinct going to be amended so that Celestino can consolidate their full 490 hectare parcel of land? Is that on the agenda?</p> <p>Dr HILL: Again, I would have to take that on notice and ask my colleagues at the department of planning their view on that.</p>
	<p><u>RESPONSE</u> Planning and related activities for the Western Sydney Aerotropolis are the responsibility of the Western Sydney Planning Partnership and the Department of Planning, Industry and Environment.</p>

	<p>The draft Aerotropolis Precinct Plans were on public Exhibition from 10 November 2020 to 12 March 2021. It is understood that stakeholder feedback is currently being reviewed.</p> <p>These questions are most appropriately referred to the Minister for Planning and Public Spaces.</p>
p. 67	<p>The Hon. ROSE JACKSON: I understand Destination NSW was supposed to present a bushfire recovery module at the Local Government NSW Tourism Conference in Jindabyne but did not turn up, did not attend. Do you have any information about why Destination NSW did not attend?</p> <p>Mr COX: I am not aware of that. I will need to take that on notice.</p>
	<p>RESPONSE Please see response to Question on Notice LA2645.</p>
p. 69	<p>The Hon. ROSE JACKSON: Thank you. Ms Curtain, with the vouchers, I think you said it, but I just wanted to confirm: Can you give me the figure again of how many vouchers have been used? Did you have that figure? I think you said businesses—</p> <p>Ms CURTAIN: It was the number of registrations.</p> <p>The Hon. ROSE JACKSON: —and registrations. Apologies, yes.</p> <p>Ms CURTAIN: Customers and businesses.</p> <p>The Hon. ROSE JACKSON: Did you have a figure of the actual utilisation?</p> <p>Ms CURTAIN: I can have a look.</p> <p>Mr COX: No. That information—</p> <p>Ms CURTAIN: I do not believe so, but—</p> <p>The Hon. ROSE JACKSON: Is that because that information is not available or you just do not have it? Are you aware?</p> <p>Ms CURTAIN: I assume it will be available somewhere, but I can take that on notice. I do not have it right in front of me</p>
	<p>RESPONSE Delivery of the Dine & Discover Program is the responsibility of the Minister for Customer Service and this question is more appropriately asked of him.</p>
p. 69	<p>The Hon. ROSE JACKSON: Oh, did you want me to pause entirely? Ms Curtain, I might ask you about the Dine and Discover vouchers. Were cellar doors initially included in the program? Obviously there has been quite a lot of angst from the wine industry about—</p> <p>Ms CURTAIN: I am not sure of that detail. I am not sure whether Steve Cox knows if cellar doors were included in Dine and Discover.</p> <p>Mr COX: I will come back to the cellar doors, if you do not mind.</p>
	<p>RESPONSE Please see response to Supplementary Question 83.</p>
p. 70	<p>The Hon. ROSE JACKSON: My understanding of some of the history here is that the Regional Tourism Awards were sponsored for a number of years. Sponsorship—</p> <p>Mr COX: The Regional Tourism Awards have only been funded by Destination NSW—</p> <p>The Hon. ROSE JACKSON: No, by other organisations.</p> <p>Mr COX: Okay, sure.</p> <p>The Hon. ROSE JACKSON: For a range of reasons that sponsorship has not been forthcoming. As you say, in 2019 the Government stepped in to ensure the event went ahead. It did not happen last year. I appreciate that you are not</p>

	<p>renewing on a long-term commitment here, but have you considered supporting them again so that the Regional Tourism Awards can occur this year? Has there been a conversation?</p> <p>The Hon. TREVOR KHAN: It probably starts with them making an approach for funding, if they have.</p> <p>The Hon. ROSE JACKSON: Have they approached you for funding? Great question, Mr Khan. Have you been approached for funding?</p> <p>The Hon. TREVOR KHAN: I was in opposition once.</p> <p>Mr COX: Not personally and not that I am aware of, but I can take it on notice and find out.</p>
	<p><u>RESPONSE</u> Please see response to Supplementary Question 85.</p>
p. 73	<p>The Hon. ROSE JACKSON: How many full-time staff are employed at the Western Parkland City Authority?</p> <p>Dr HILL: As of February there were 82 full-time equivalents.</p> <p>The Hon. ROSE JACKSON: And how many were employed in the Western City & Aerotropolis Authority?</p> <p>Dr HILL: At various different points, when I came in, there was in the order of—I would have to take that on notice, but there were less.</p>
	<p><u>RESPONSE</u> The Western Parkland City Authority was formerly known as the Western City and Aerotropolis Authority. The Authority was re-named and its operational area expanded in the second half of 2020.</p> <p>Human resource statistics for prior financial years are included in the Annual Reports which are published on the Authority’s website. Similar information will continue to be included in future Annual Reports.</p>
p. 73	<p>The Hon. ROSE JACKSON: What is the salary of the chair, the deputy chair and the board? What are they paid?</p> <p>Dr HILL: If you would give me a moment, I can pull that out and the bands which apply to that. I do have that information. If I can take a moment to get that advice, that would be great. I can come back to you on that.</p> <p>[...]</p> <p>The Hon. ROSE JACKSON: If you can either provide information or take on notice the salaries, that would be useful.</p> <p>Dr HILL: I understand it is a B5 remuneration level but I am happy to take on notice what that means in dollar value.</p>
	<p><u>RESPONSE</u> Information regarding the remuneration of members of the Western Parkland City Authority Board (formerly the Western City and Aerotropolis Authority) is available on the NSW Public Service Commission website.</p> <p>Western Parkland City Authority Board Members are remunerated at the ‘B5 Remuneration Level’ with an annual fee of \$80,000. The Chairperson is remunerated at a ‘B5 Remuneration Level’ with an annual fee of \$130,000.</p>
pp. 74-75	<p>The Hon. ROSE JACKSON: How has the Sydney Startup Hub been going with COVID? Presumably it has impacted the—</p> <p>Ms CURTAIN: Absolutely, and any sort of working spaces like that have been significantly impacted, but it is coming back quite strongly. They actually had their third birthday this week. When everyone went to work from home, that</p>

	<p>kind of model is difficult to keep going, so everyone in there was quite heavily impacted, but it is building back up again now and it is on a good trajectory.</p> <p>The Hon. ROSE JACKSON: Do you have a percentage of what its current utilisation is compared to what it was before COVID?</p> <p>Dr HILL: I will have it. I can take that on notice.</p> <p>The Hon. ROSE JACKSON: Is it 50 per cent—</p> <p>Dr HILL: It is more than 50 per cent, but I do not have the exact figure. I will take that on notice and get you the right figure.</p>
	<p>RESPONSE</p> <p>The four anchor tenants of the Sydney Startup are currently operating at 62% occupancy with a steady monthly increase. It is anticipated to be back to 80% occupancy by Q4 2021. Pre-COVID occupancy numbers were 95%.</p>
p. 75	<p>The Hon. ROSE JACKSON: In terms of the Western Sydney Airport, I wanted to ask if there was any update on the fuel pipeline because I think in 2018 Transport for NSW said it was undertaking preliminary work; in 2020 Transport for NSW said it was undertaking preliminary work. Are they still undertaking preliminary work?</p> <p>Dr HILL: I cannot give you any update on Transport's preliminary work, unfortunately, but I have had some discussions with fuel providers in the Western Parkland City, and we are also considering it as part of some broader strategic work we are doing in terms of utility provisions and multi-utility approaches. Unfortunately, I cannot give any more of the specifics on Transport's analysis.</p> <p>The Hon. ROSE JACKSON: You are not able to provide any update on whether there is any prospect of the fuel pipeline being available when the airport opens?</p> <p>Dr HILL: I cannot give any update on Transport's work, but I am happy to see if I can get anything if I take that question on notice.</p> <p>The Hon. ROSE JACKSON: Yes, I appreciate it is Transport's responsibility, but in terms of the airport and its opening, obviously whether the pipeline is there or not or how long that is going to take is reasonably significant, so that is why I was wondering.</p> <p>Dr HILL: I understand. As I said, we are looking at some alternative options around co-locating utilities, and we are looking at that as part of a broader piece for the parkland city. I am happy to take questions on notice in terms of Transport's analysis in that regard.</p>
	<p>RESPONSE</p> <p>These questions are most appropriately referred to the Minister for Transport and Roads.</p>

Jason Sun

From: Yasmin Parekh
Sent: Tuesday, 9 March 2021 4:11 PM
To: Kim Curtain; Roland Stephens; Jared Kendler; Jenny West; Matthew Williams; Vinita Deodhar; Kylie Bell
Cc: Tim Bayl; Jason Sun
Subject: Fw: A Message from the Secretary – Investment NSW

From DPC

From: The Secretary, Premier and Cabinet
Sent: Tuesday, 9 March 2021 2:20 P
Subject: A Message from the Secretary – Investment NSW

No images? [Click here](#)



Investment NSW

Today the NSW Premier announced the creation of Investment NSW – a new body to target local and global businesses to drive investment and create new jobs in our state.

NSW has responded to the COVID-19 pandemic with leadership and innovation – we've successfully balanced the economic and health challenges.

We are now working to accelerate NSW's position as a safe and attractive place to do business for both domestic and global companies, building on the strong foundations of the NSW Economic Blueprint and Global NSW.

Investment NSW will be a one stop shop for the private sector – attracting global companies, overseas capital, talent, tourists and students.

It will bring together a number of groups from across Government into the Premier and Cabinet cluster including: Investment Attraction & Jobs Plus, Global NSW, Commercial Partnerships, 24 Hour Economy Commissioner, Destination NSW, Study NSW and the newly announced

Research & Delivery NSW. Western Parkland City Authority will also join the Premier and Cabinet cluster.

Bringing these groups together into one team will deliver a laser-like focus to working with industry to grow investment and jobs.

I have asked Amy Brown, a key member of the Premier and Cabinet executive leadership team, to lead the establishment of Investment NSW, which will commence immediately.

Tim

Department of Premier and Cabinet
52 Martin Place
Sydney NSW 2000

[Unsubscribe](#)

From: Michael Pratt
Sent: Tuesday, 9 March 2021 11:01 AM
To: Jason Sun
Subject: Organisational changes

Creation of Investment NSW

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Dear Juncheng,

I am writing to update you on some organisational changes.

Today the Premier announced the creation of Investment NSW - a new body consolidating funding opportunities to be a one stop shop targeting business investment - attracting global companies, overseas capital, talent, tourists and students.

Building on the strong foundations of the NSW Economic Blueprint and Global NSW, the aim of the new Investment NSW group is to accelerate NSW's position as a safe and attractive place to do business for both domestic and global companies

As a result of these changes, the following teams from the Treasury cluster will move to DPC:

- The Jobs, Investment and Tourism NSW group (JIT), including Jobs Plus, Program Affordable, Space Fund, Innovation Challenge Fund, 24-hour Economy Strategy.
- The Trade Group including Global NSW and Study NSW
- Destination NSW
- Western Parkland Authority

I am extremely proud of the work we have done across Treasury over the past 18 months, building strong foundations for the ongoing work across these teams as they move into the next phase of their growth. We look forward to continuing our close working relationships and ongoing collaboration to deliver outcomes for NSW.

Following on from these changes, I will also take the opportunity with my leadership team to review Treasury's organisation structure to ensure that we are best set up to deliver on our key priorities of economic recovery, fiscal repair and reform over the next few years. I aim to come back to you shortly with more details. Meanwhile, your support and continued focus during this transition period is much appreciated.

Regards,
Mike



NSW Treasury
52 Martin Place, Sydney NSW 2000

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