

#	Question On Notice	Response
1	Stronger Communities Fund –	A search of the Department of Regional NSW records management system did
	Mr DAVID SHOEBRIDGE: Before your Minister	not return any records of ministerial advice on the Stronger Communities Fund
	signs and approves a guideline for the	Guidelines. The Office of Local Government administers the Stronger
	distribution of a fund in the order of—initially	Communities Fund.
	it was \$212 million but it eventually became	
	\$252 million—there would be advice,	
	wouldn't there, to the Minister?	
	Mr HANGER: Yes, there would be. That advice	
	may have come from the Office of Local	
	Government, who administered the program.	
	Mr DAVID SHOEBRIDGE: We have separately	
	asked the Office of Local Government and	
	they have been required to produce all of the	
	material they have. No such advice exists, at	
	least according to the Office of Local	
	Government. Could I ask you on notice to	
	review the records of your department and	
	provide to this Committee any such advice to	
	Parliament?	
2	Mr DAVID SHOEBRIDGE: I also have a very	A search of the Department of Regional NSW records management system did
	specific question that I would like your answer	not return any records of ministerial advice on the Stronger Communities Fund
	on. The guidelines that have been provided to	Guidelines. The Office of Local Government administers the Stronger
	the Parliament contain the signature of the	Communities Fund.
	Minister for Local Government dated 27 June	
	2018. They contain the signature of the	
	Premier dated 25 June 2018. They contain	
	what appears to be the signature of the	

	Doputy Promier but it is undeted. Convey		
	Deputy Premier but it is undated. Can you		
	provide the answer on notice as to when		
	exactly and by what method the Deputy		
	Premier signed the guidelines?		
3	Mr DAVID SHOEBRIDGE: You see, one of the	A search of the Department of Regional NSW records	
	difficulties we have is that we have a series of	not return any records of ministerial advice on project	
	emails from the Deputy Premier's office	the Stronger Communities Fund. The Office of Local C	Sovernment administers the
	approving funding of millions of dollars to	Stronger Communities Fund.	
	individual programs or individual projects to		
	regional councils, but we have not to date		
	been provided with any merit assessment or		
	any indication of how those projects were		
	identified and approved for funding by the		
	Deputy Premier. So I am going to ask you now:		
	Are you aware of any documentation within		
	your department or any process in your		
	department whereby the Deputy Premier was		
	advised of, and notified of, these projects for		
	funding for the Stronger Communities		
	program?		
	Mr HANGER: No.		
	Mr DAVID SHOEBRIDGE: I am only talking		
	about for grants.		
	Mr HANGER: The program was overseen and		
	run by the Office of Local Government. All the		
	administration in regard to sort of project		
	selection and process we would expect them		
	to hold and be able to provide. I have		
	indicated if we are able to provide material,		
1	we will take that on notice and happily come		
	back to the Committee		
4	The ACTING CHAIR: Obviously, you administer		
	a range of grants, could you provide on notice	Program name	Application form

an indication about which ones do have an	Bushfire Community Resilience and Economic	Yes
application form and which ones do not?	Recovery Fund - Phase 1	
	Bushfire Industry Recovery Package	Yes
	Bushfire Local Economic Recovery Fund – fast	No
	tracked projects	
	Bushfire Local Economic Recovery Fund – Open	Yes
	Round	
	Connecting Country Communities	Yes
	Deputy Premier's Discretionary Fund	No
	Drought Stimulus Package	No
	Growing Local Economies	Yes
	Infrastructure and Jobs Acceleration Fund	No
	Newcastle Port Community Contribution Fund	Yes
	Port Kembla Community Investment Fund	Yes
	Regional Communities Development Fund	Yes
	Regional Cultural Fund	Yes
	Regional Growth Environment and Tourism Fund	Yes
	Regional Sports Infrastructure	Yes
	Resources for Regions	Yes
	Stronger Country Communities Fund	Yes

5	<ul> <li>Regional Growth Fund –</li> <li>The Hon. COURTNEY HOUSSOS: I understand.</li> <li>I have one final matter about the Regional</li> <li>Growth Fund. I understand it has six different</li> <li>funds that sit underneath it. Can you tell me</li> <li>about the approval process for something</li> <li>outside of a specific fund? Actually, sorry, let</li> <li>me ask you firstly, do the six funds all get</li> <li>signed off individually by individual Ministers?</li> <li>Is that correct?</li> <li>Mr HANGER: It will vary. Some of those funds</li> <li>are funded out of Restart NSW. These include</li> <li>Growing Local Economies, Resources for</li> <li>Regions until round seven—</li> <li>Mr WHEATON: The Regional Growth -</li> <li>Environment and Tourism Fund.</li> <li>Mr HANGER: All Restart NSW. I talked through</li> <li>the approval process there briefly but I will</li> <li>cover off again is—</li> <li>The Hon. COURTNEY HOUSSOS: That is okay.</li> <li>The one I am interested in is the Regional</li> <li>Cultural Fund.</li> <li>The ACTING CHAIR: Perhaps before you go to</li> <li>that, could you provide us on notice with the</li> <li>approval process for each of the funds in that</li> </ul>	Program name	Lead Agency	Assessment methodology and process	Final approval
		Stronger Country Communities Fund	Department of Regional NSW	As per the published Program Guidelines.	Deputy Premier for Rounds One – Two. Deputy Premier in consultation with the Minister for Regional Youth for Round 3.
		Regional Cultural Fund	Create NSW	As per the published Program Guidelines:	Minister for Arts, in consultation with the Deputy Premier.
		Regional Sports Infrastructure Fund	Office of Sport and the Department of Regional NSW	As per the published Program Guidelines.	Minister for Sport, in consultation with the Deputy Premier.
		Growing Local Economies	Department of Regional NSW	As per the published Program Guidelines	Expenditure Review Committee
	broader fund?	Connecting Country Communities	Department of Regional NSW	As per the published Program Guidelines	Commonwealth Mobile Black Spot Program Rounds 1 & 2 – Commonwealth Government

					NSW Mobile Black Spot Program – Managing Director, NSW Telco Authority
		Resources for Regions	Department of Regional NSW	As per the published Program Guidelines	Expenditure Review Committee
	Regional Growth - Environment and Tourism Fund	Department of Regional NSW	As per the published Program Guidelines	Round 1: All projects Round 2: Streams 1-4 approved by the Expenditure Review Committee. Round 2: Stream 5 – Approved by the Far West Joint Organisations of Councils	
6	The Hon. COURTNEY HOUSSOS: Yes. A \$30 million grant was given to the Riverina Conservatorium of Music for the construction of a new recital hall. We have been told that it was approved under the Regional Growth Fund and I am trying to get a sense of who would have approved that. Mr HANGER: There are two elements to that project, stage one and stage two. Stage one of	in the 2019-20 N Program. Inform or Cabinet sub-c confidentiality. The \$20 million p made subject to	SW Budget und ation that infor ommittees is go public funding o the full project	e Riverina Conservatoriur der the Property NSW Bui ms NSW Government der overned by the conventio commitment for Stage Tw scope and costings which including an options analy	ding Refurbishment cisions made by Cabinet n of Cabinet o of this project was will also confirm the
	the project is essentially a refit of the building. I do not know if you know the conservatorium			end of 2020 and will infor	

	well but it is currently on leased premises at	
	Charles Sturt University. That lease is due to	
	expire this year and it needs to move	
	premises. The first stage is a fit-out of the	
	facility to enable that to occur, into a disused	
	government building in the CBD in Wagga	
	Wagga. It is essentially funding that was	
	signed off by government through the	
	Expenditure Review Committee to enable the	
	move of the conservatorium into that new	
	facility.	
	The ACTING CHAIR: When you say "essentially	
	signed off by ERC", who signed this off?	
	Mr HANGER: Well, ERC has approved the	
	funding.	
	The ACTING CHAIR: On the recommendation	
	of which Minister?	
	Mr HANGER: I believe that will be through	
	Property NSW because it is a government	
	building that they are moving into, but again I	
	can check.	
	The ACTING CHAIR: So some Minister has to	
	take this to ERC.	
	Mr HANGER: That is correct.	
	The ACTING CHAIR: You are saying that would	
	have been the Minister responsible for	
	Property NSW.	
	Mr HANGER: It could have been—	
	The ACTING CHAIR: I am happy for you to	
	clarify that on notice.	
7	The ACTING CHAIR: I think it is very important	The \$10 million Stage One of the Riverina Conservatorium of Music was funded
	that a government delivers on its election	in the 2019-20 NSW Budget under the Property NSW Building Refurbishment
	commitments. The Government is entitled to	Program. Information that informs NSW Government decisions made by Cabinet
L		

	make whatever commitments it likes. The Executive of the Government then has to subsequently make an administrative decision to allocate \$20 million to fulfil that election commitment. Who made that decision? <b>Mr HANGER:</b> That decision would have been as part of the funding for the other election and public commitments that the Government makes. It is ultimately signed off by ERC. <b>The Hon. NATALIE WARD:</b> Is it on the Treasurer's recommendation? <b>Mr HANGER:</b> Yes. <b>The ACTING CHAIR:</b> I invite you to clarify that on notice. You have again referred to the ERC process. Could you clarify who is the Minister who took that to the ERC, who provided that recommendation? It may indeed be the Treasurer or it may have been the portfolio Minister. Could you clarify that on notice?	or Cabinet sub-committees is governed by the convention of Cabinet confidentiality. The \$20 million funding commitment for Stage Two of this project was made subject to the full project scope and costings which will also confirm the project timing. A business case including an options analysis for Stage Two is expected to be finalised by the end of 2020 and will inform future funding decisions.
8	The Hon. NATALIE WARD: Can I just ask a follow-up on that point? Isn't there another option? It could have been a Minister, it could have been a particular person or it could have been part of a bundle of election commitments. Could that be another possibility? I am not trying to quibble with it but is there another option? Each local member says, "This is what I want for my electorate, which I should do", and that bundle goes to ERC as election commitments. Mr HANGER: Typically they are all bundled up; that is correct. The ACTING CHAIR: Correct, although taken to ERC by a Minister would be	The \$20 million funding commitment for Stage Two of this project was made subject to the full project scope and costings which will also confirm the project timing. A business case including an options analysis for Stage Two is expected to be finalised by the end of 2020 and will inform future funding decisions.

	the usual practice. Rather than speculate, if	
	you could clarify on notice.	
9	<ul> <li>Wr DAVID SHOEBRIDGE: The first part of my question is probably going to be dealt with on notice. Your exact words were "should have been". Is that because you do not have any specific knowledge sitting there now? Mr</li> <li>HANGER: Sorry, in reference to—</li> <li>Mr DAVID SHOEBRIDGE: You said the decision should have been made by ERC.</li> <li>The Hon. NATALIE WARD: It might help, Mr Shoebridge, if you clarify which decision you are referring to.</li> <li>Mr DAVID SHOEBRIDGE: The second round of the funding of the conservatorium. You said that it should have gone to the ERC.</li> <li>Mr HANGER: I will clarify on notice but my understanding is that was part of the funded election commitments for the Government and so would have been signed off as a bundle, as they often are, by ERC. I will take that on notice and clarify that.</li> </ul>	The \$20 million funding commitment for Stage Two of this project was made subject to the full project scope and costings which will also confirm the project timing. A business case including an options analysis for Stage Two is expected to be finalised by the end of 2020 and will inform future funding decisions.
10	Mr DAVID SHOEBRIDGE: But my understanding is that there is a multiple-stage process before something gets to the ERC. There is the initial uploading of a project. Can you take us through the stages that a project goes through before it gets to the sign-off by the ERC? Mr HANGER: For an individual project, it can also be that the ERC decides to provide funding for a project or a program and that work then commences. To talk through the	The \$10 million Stage One of the Riverina Conservatorium of Music was announced in February 2018 and funded in the 2019-20 NSW Budget under the Property NSW Building Refurbishment Program. Information that informs NSW Government decisions made by Cabinet or Cabinet sub-committees is governed by the convention of Cabinet confidentiality. Project documentation for Stage One including detailed design, costings and project plans are held by Property NSW as the project lead. The NSW Government public commitment of \$20 million to Stage Two of this project is subject to the full project scope and costings which will also confirm the project timing. A business case including an options analysis for Stage Two is

example of the passage through to ERC of the	expected to be finalised by the end of 2020 and will inform future funding
Growing Local Economies program, which we	decisions.
oversee, an applicant—	No stage of this project has been funded from a NSW Government grant
Mr DAVID SHOEBRIDGE: If that is the one	program.
under which the Riverina Conservatorium was	
done, then yes, please do.	The Ministerial Register of Interests is kept by the Department of Premier and
Mr HANGER: The process would typically be—	Cabinet. Matters relating to Ministerial declarations of interest should be
and generally is—that a business case is	referred to the Department of Premier and Cabinet.
submitted or an application is submitted for a	
program. The application is assessed; the	
business case is assessed. The outcomes of	
that inform ERC, which will then determine	
whether that project is funded. In Growing	
Local Economies, you have an application	
form and business cases that need to be	
submitted. Those projects are then	
independently reviewed by Infrastructure	
NSW, who provide a recommendation.	
Treasury will write a submission and advice	
because that program is funded out of Restart	
NSW. Then ERC and then ultimately the	
Treasurer will sign off on funding for a project	
through Growing Local Economies.	
Mr DAVID SHOEBRIDGE: To the extent that	
that material is in your domain, could you	
provide that relevant material to the	
Committee on notice? That is the business	
case, the application and whatever other	
material you have a copy of for the Riverina	
project. Did the Premier have any role	
whatsoever, either by reference to her	
opinion, by email, directly or indirectly, in	

of Premier and
should be

12	Mr HANGER: I am not aware that a conflict of interest declaration has been provided. The ACTING CHAIR: And you have said you are not aware. Mr DAVID SHOEBRIDGE: [Inaudible]. The ACTING CHAIR: On notice, are you happy to confirm that? Mr HANGER: The? The ACTING CHAIR: You have said you are not aware. Understood. Mr HANGER: I am not aware. Happy to review. The ACTING CHAIR: On notice, could you confirm whether you do hold any record? The Hon. COURTNEY HOUSSOS: I just want to ask you, in terms of the Riverina Conservatorium, on the Regional Growth Fund website it is not on the website. At what point does it get put on the website? It has been approved, if the funding has been approved, why is it not on the website? Mr HANGER: Because the project, at this point, it is only stage one that is being delivered. Is it not? Stage one is not there? The Hon. COURTNEY HOUSSOS: Nothing is on the website. Mr HANGER: All right. We will have a look at	The \$10 million Stage One of the Riverina Conservatorium of Music was funded in the 2019-20 NSW Government budget. The project was not funded from the Regional Growth Fund. A business case including an options analysis for Stage Two is expected to be finalised by the end of 2020 and will inform future funding decisions.
13	that. The Hon. COURTNEY HOUSSOS: At what point	Projects funded through the Regional Growth Fund are listed on the Regional
12	with that normally get put on the website? <b>Mr HANGER:</b> When the final business case and an investment decision is made. So there is funding that has been reserved for the project, as there often is for projects, to ensure that they can proceed with confidence	Growth Fund website once funding has been committed and notification or a public announcement has been made by the Government.

	that the money is going to be available. But,	
	very importantly, as we have talked about in	
	regards to business cases, there needs to be	
	an approval process and an understanding of	
	the best way to deliver the project. The <b>Hon.</b>	
	COURTNEY HOUSSOS: So can we publicly	
	announce in the media but not on the	
	website—is that right—until the business	
	cases approved?	
	The ACTING CHAIR: I think you have taken on	
	notice that the fact that you will check why it	
	is not on the website and respond to that.	
14	The Hon. COURTNEY HOUSSOS: Are there any	Assessment timeframes for grant programs are usually determined by the
	projects that do not progress through their	relevant program guidelines.
	business case not being up to scratch, or it	Some programs, including Resources for Regions and the Stronger Country
	might be a public commitment but you cannot	Communities Fund are rounds based and assessments are bound by the program
	allocate the funding? Is there a time period	timeframes.
	that you have that allows that? Are there	umen ames.
	projects that can get stuck in that particular	Programs such as Growing Local Economies are run as an open application
	continuum forever?	process. When a business case is submitted as part of the program assessment
	Mr WHEATON: Ah—	process, the Department often works with proponents to provide advice, gather
	The ACTING CHAIR: Then we are going to Ms	additional information and support prior to business cases being independently
	Ward.	assessed.
	The Hon. COURTNEY HOUSSOS: Sorry. Yes,	
	this is—	
	The Hon. NATALIE WARD: You can take it on	
	notice, if you like.	
	The ACTING CHAIR: The witness is welcome to	
	answer the question.	
	Mr WHEATON: Unless the Government has	
	committed publicly to a time frame, there is	
	no set time frame for when that \$20 million	

	commitment would be realised for the	
	community of Wagga Wagga.	
15	The ACTING CHAIR: I am aware of a number of grant schemes that have MPs involved in the decision. I am not aware of another one that has Government MPs only involved in the scheme. Are you aware of one, Mr Hanger? Mr HANGER: Of another scheme that only has	The Stronger Country Communities Fund Round Three Guidelines specify that government Members of Parliament will be asked to review projects. The views of elected government representatives are one of a number of inputs into the funding decision. Input from elected government Members of Parliament is included as part of the
	Government MPs? The <b>ACTING CHAIR:</b> Yes, in the assessment process. The Hon. <b>NATALIE</b>	process as it is the elected government that is accountable to the public for the decisions that are made.
	<b>WARD:</b> I am not running interference at all. It is important that you answer, but it might be that it is not within your remit to answer. If you want to take it on notice, I think it is	The Stronger Country Communities Fund also requires projects to have evidence of community support which can include letters of support from key local stakeholders such as Members of Parliament (both government and non- government).
	important that we clarify this. I think you said it is not something you determine, but I think the Committee should hear. You might want	Feedback from government and non-government Members of Parliament was submitted and considered by the assessment panel.
	to take that on notice. You might just not know.	Input from government Members of Parliament as well as other stakeholders was invited under all Regional Growth Fund programs.
	<b>The ACTING CHAIR</b> : The witness is entitled to answer in any way.	
	<b>Mr HANGER:</b> I might take that on notice. I cannot think of any immediately, but I will take that on notice and come back to the Committee.	
16	Mr HANGER: All of the program guidelines spell out that input from a range of stakeholders will be taken into account. There is the facility to be able to take advice from	The input of a range of stakeholders can be sought in the administration of Government funding programs in accordance with program guidelines. Feedback from government representatives can be one of these inputs.
	those organisations and people who will be able to provide advice around projects. <b>The ACTING CHAIR</b> : Yes, agreed. You have taken on notice that question about whether	Under the Regional Growth Fund, the Stronger Country Communities Fund Round Three Guidelines specify that government Members of Parliament will be asked to review projects.

	you are aware of any other programs. In	
	relation to any other programs you specifically	
	administer, do any of those have Government	
	MPs making the assessment?	
17	Mr DAVID SHOEBRIDGE: A number of	The Department of Regional NSW produced all documents captured by the
	documents have been produced to the House	Standing Order 52 on the Stronger Country Communities Fund, including relevant
	under calls for papers which would cover the	assessment documentation.
	MP input, but there are very few, if any,	
	records of actual MP input into any of the	
	three rounds of Stronger Country	
	Communities funding. Is that because those	
	records are not held by your department?	
	Mr WHEATON: No. They should be recorded	
	as part of the full panel assessment process. It	
	would be a comprehensive assessment	
	spreadsheet that would have all of the	
	different views—both MPs' and the	
	department's—and the panel records and	
	recommendations in a document. That record	
	would be held by the department.	
	Mr DAVID SHOEBRIDGE: It should have—if it	
	was covered by a Standing Order 52—been	
	produced by the department to the	
	Parliament. Is that your understanding?	
	Mr WHEATON: I would have to check to see	
	whether there were any redactions or	
	otherwise claimed over that, to see whether	
	that information had or had not been	
	provided. I understand that we have had a call	
	for papers and all of the papers and records at	
	the department would have adhered to that.	
	Mr DAVID SHOEBRIDGE: Could you just	
	confirm on notice that all of the	

documentation about the MP inputs has
actually been provided in accordance with the
Standing Order 52? If for some legitimate
reason it has not, could you identify that
reason on notice?