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**From:**  
**Sent:** Saturday, 1 December 2018 12:02 PM  
**To:** Public Accountability  
**Cc:** Negocio Committees  
**Subject:** RE: WestConnex inquiry - Questions on Notice - Mr Stephen Lancken  
**Attachments:** CCM proposal June 4 2018 Negocio Resolutions RfX Proposal.pdf; M4 EastStephen Lancken Profile 2 page A Facilitation.pdf; M4 East 9 March 2017 Quotation SMW AQCCC.pdf; M4 East Steve Lancken Long CV.pdf; New M5 1705 Stephen Lancken Facilitation Profile.pdf; New M5 Letter of Independance.pdf; New M5 S LANCKEN LONG CV 2017.pdf; RE: New M5 - Air Quality Community Consultative Committee ; 18.02.4 WCRG Quotation RMS.pdf; 18.06.19 WCRG Quotation 2 and terms of payment RMS.pdf; WCRG 1705 Stephen Lancken Facilitation Profile.pdf; 17.06.13 AQCCC Agenda Meeting Final.pdf

**Categories:** Westconnex

Ms Galbriath and Enquiry Members

I appeared before the enquiry on 7<sup>th</sup> November 2018. I was asked to provide the following information and documents;

1. Names of personnel who contacted and asked me for proposals or quotations to do work in relation to the WestConnex project.
2. The quotations that I provided that form the basis of my financial arrangements with those who pay me. I agreed to provide these documents and this information on a **“Commercial in Confidence”** basis. An email of 30 November 2018 from the Principal Council Officer of the Committee confirmed that the Committee agreed to keep this information **Commercial in Confidence**.

I wish the Enquiry to know and it may accept as submissions the following:

- I am a professional mediator. In that capacity I regularly facilitate meetings, round tables and conversations between stakeholder groups.
- I have been practicing full time as a mediator since 1999.
- My first involvement with the WestConnex project was to facilitate meetings for the Ashfield Council (as it then was and now part of the Inner West Council). I was paid by Ashfield Council to facilitate those meetings. Those meetings included;
  - A meeting to discuss the proposal that occurred before planning approval had been given for WestConnex. This was a public meeting of over 400 people. Community views, almost exclusively in opposition to the project were expressed,
  - A meeting of about 75 people where the processes and legalities of the compulsory acquisition program for WestConnex was discussed.
- Over many years I have performed a variety of roles, in differing capacities, as an independent third party relating to infrastructure projects including the Cross City Tunnel, the Lane Cove Tunnel, North West Rail early works and the NorthConnex project.
- I have facilitated more than 2,000 conversations and mediations in my professional career as an independent mediator and third party neutral.
- My resume sets out some of the other public and private work that I have performed.
- In relation to the roles that were discussed in my evidence to the Enquiry I advise as follows;
- **Independent Chair AQCCC M4East.**

- I was first contacted by Nicole Ryan Principal Manager Stakeholder Engagement Sydney Motorway Corporation.
- My proposal of 9 March 2017 in response to Ms Ryan’s enquiry and the attached documents are provided on a **Commercial in Confidence** basis.
- This proposal was the first time I had been asked or sought work from Sydney Motorway Corporation.
- My appointment was approved by the Secretary of the Department of Planning and Environment in accordance with the Conditions of Approval of the M4 East project.
- **Independent Chair AQCCC New M5**
  - I was first contacted by Jack McGovern Planning Compliance Officer New M5 Sydney Motorway Corporation.
  - My email proposal of 2 June 2017 in response to Mr McGovern’s enquiry and the attached documents are provided on a **Commercial in Confidence** basis.
  - My appointment was approved by the Secretary of the Department of Planning and Environment in accordance with the Conditions of Approval of the New M5 project.
- **Independent Chair WCRGs WestConnex**
  - I was first contacted by Dan-Silburn Evans, Community Stakeholder Engagement Manager, Motorways, Roads and Maritime Services.
  - My proposal of 4 February 2018 in response to Mr McGovern’s enquiry and the attached documents are provided on a **Commercial in Confidence** basis.
  - My engagement as the Independent Chair was the first time I had been engaged to conduct work for RMS in relation to any infrastructure project. RMS may have been involved as a party to a mediation I conducted in the last 20 years, though I cannot verify this.
  - I was engaged to conduct a further 4 meetings of the WCRGs and provided a financial proposal on 19 June 2018. That quotation is provided on a **Commercial in Confidence** basis.
- **Community Complaints Mediator**
  - I was first contacted by Dan-Silburn Evans Community Stakeholder Engagement Manager Motorways Roads and Maritime Services.
  - My financial proposal of 4 June 2018 in response to Mr McGovern’s enquiry and the attached documents are provided on a **Commercial in Confidence** basis.
  - My appointment was approved by the Secretary of the Department of Planning and Environment in accordance with the Conditions of Approval of stage 3 of the WestConnex project and relates only to that stage of the project.

Each of the Committees that I chair carries out a consultation and liaison role. They are not forums to discuss individual or personal complaints.

Prior to the requests that I received from Ms Ryan, Mr McGovern and Mr Silburn-Evans I had no prior business or other relationship with any of them. My only ongoing relationship with any of these people relates entirely to the conduct of the various committees.

AQCCC committees for the M4East and New M5 are required of the operator of the tunnels under the Conditions of Approval.

Each of my appointments is a matter of public record. The Terms of Reference of the Committees are published on the website of each project, as are notes of each meeting.

I was asked about evidence I gave as to the composition of the M4 East AQCCC. An agenda for a meeting of 17 June was referred to in the email to me of 30 November. A copy of that Agenda, of the first meeting of the M4East AQCCC is attached. That agenda refers to 5 community members who had been invited to join the committee. As I understood it at that time the suburbs in which those members lived and the area that they were said to “represent” is set out below;

Bryan Smyth-King                      Haberfield      East

Paul Rupil	Haberfield	East	
Cesar Madrid	Croydon	East	
Jonathan Jacobson	Strathfield		West
Raymond McCluskie	Homebush		West

At the establishment of the Committee there were three committee members from the Eastern end of the project and only two from the West. There were only 2 completed applications to join the committee from community members from the Western end of the project. I trust that this clarifies the evidence that I gave to the Enquiry.

In relation to the publication of the names of the Community Members who participate in the M4East AQCCC, I facilitated a meeting of that Committee on 18<sup>th</sup> November and, as foreshadowed in my evidence to the Enquiry, asked committee members if I had permission to publish their names in the Notes of meetings. Many of the Committee members agreed to that course.

I am happy to provide any further information about my role or the operation of the Committees if the Enquiry has any interest.

Regards

**Steve Lancken**

**Independent Chair**

**Stephen Lancken**