Executive	Collab	oration	lovernance	Commitments	
Summary	Federal	State	Inter-Regional	Regional	Local
Planning	City DealsSmart Cities Plan	 Plan for Growing Sydney NSW Freight & Ports Strategy NSW Ports 30-year Master Plan 	 Western Sydney City Deal Future Role & Contribution of regional capitals 	Illawarra- Shoalhaven Regional Plan	 West Dapto Urban Release UOW Master Plan UOW Health Preccinct (iC) WCC Beaton Park
Economy	Transitioning Regional Economies	 Restart NSW Infra for Economic Future (iNSW) Reg Dev & Global Sydney Inquiry Defence and Industry Strategy 	 360 Ec Impact NewSydGong NUW Uni Alliance Western Sydney Ec Dev ACT/South Coast Ec Dev 	 Regional Plan (RDAI) RDAI Transition Illawarra – 1 & 2 Ec Profile (T&I) Knowledge Economy (IBC) WCEC Convention upgrade Illawarra YES 	 Advantage W'gong UOW Strategic Plan/iAccelerate WCC/ Kiama & Shellharbour Ec Dev Strategies Port Kembla Outer Harbour Exp UOW Lead local, compete global Cruise ship turn-
Infrastructure	 Aus Infra Plan and Priority List Value Capture A place for everyone – the future of Australia's cities 	 State Infrastructure Strategy Rebuilding NSW Transport Master Plan 	 Maldon- Dombarton M1 upgrade Picton /Appin Road upgrades West Syd Airport SW Syd Rail Link 	 Regional Transport Plan (TfNSW) Advancing Infra in the Illawarra Albion Park Upgrd Rail – 60 minute Linking the Illawarra (IBC) 	 Shellharbour Marina West Dapto – Fowlers Rd Port Study (IBC)

Interdependencies and Agglomeration

• Illawarra Airport

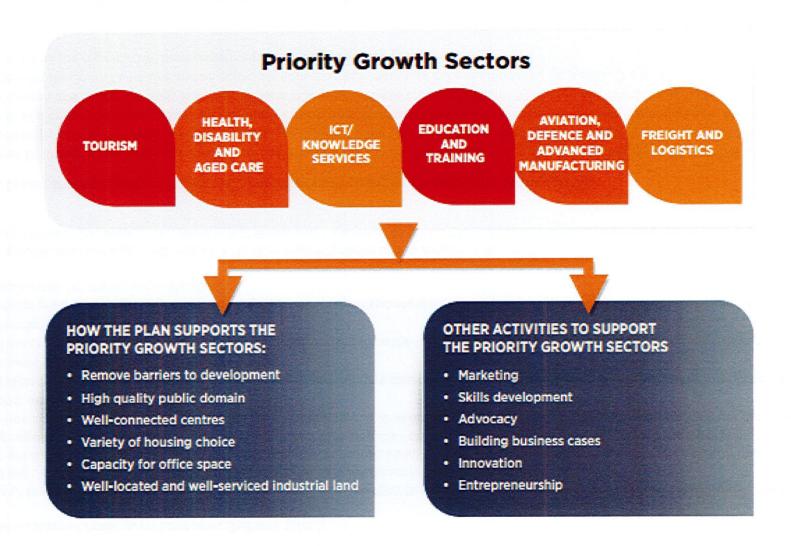
	Federal
Planning	 City Deals MOU to Establish and Implement City Deals between The Commonwealth of Australia and The State of New South Wales 21 October 2016 Smart Cities Plan Smart Cities Plan. Australian Government DPM&C (2016) A place for everyone – the future of Australia's cities. Parliament of Australia House Standing Committee on Infrastructure, Transport and Cities Inquiry June 2017
Economy	 Transitioning Regional Economies Initial Report. Productivity Commission April 2017 Using Value Capture to Help Deliver Major Land Transport Infrastructure. Roles for the Australian Government. Discussion Paper November 2016
Infrastructure	 Australian Infrastructure Plan. Infrastructure Australia 2016 Australia Infrastructure Plan Priority List February 2017 Australian Government response to Infrastructure Australia's Australian Infrastructure Plan. November 2016

	State
Planning	 A Plan for Growing Sydney (Department of Planning and Environment, 2014) NSW Freight and Ports Strategy (Transport for NSW, November 2013) NSW Ports 30 Year Master Plan (NSW Ports, October 2015) City Deals MOU to Establish and Implement City Deals between The Commonwealth of Australia and The State of New South Wales 21 October 2016
Economy	 Infrastructure for Illawarra's Economic Future (Infrastructure NSW/Deloitte Access Economics, 2014) Regional Development & a global Sydney. Inquiry NSW Legislative Council Standing Committee on State Development (2017) NSW: Strong, Smart and Connected. NSW Government Defence and Industry Strategy 2017. Department of Industry
Infrastructure	 Rebuilding NSW: State Infrastructure Strategy 2014 (NSW Government, 2014) Rebuilding NSW Discussion Paper 2014 NSW Long Term Transport Masterplan (Transport for NSW, 2012)

	Inter-Regional
Planning	 Sydney-Canberra Corridor Regional Strategy (Department of Planning, 2008) Shaping Future Cities: Designing Western Sydney (Deloitte Access Economics, 2015) Draft South East and Tablelands Regional Plan (Department of Planning and Environment, 2016) Western Sydney City Deal Factsheet (Australian Government 2016) Future Role & Contribution of regional capitals to Australia – Final Report Nov 2016
Economy	 360 Illawarra Shoalhaven Economic Impact Study (2017) * NewSydGong, Committee for Sydney (2017) * NUW Alliance, Universities of Newcastle, NSW and Wollongong (2017) Western Sydney Broader Western Sydney Employment Area Draft Structure Plan 2013 (NSW Government, 2013) Broader Western Sydney Area Economic Issues and Drivers Study (Urbis, April 2013) Economic Impact of Western Sydney Airport (NSW Business Chamber/ Deloitte Access Economics Pty Ltd, 2012) ACT/South Coast South Coast NSW Destination Management Plan 2013-2020 (South Coast Regional Tourism Organisation) RDA Far South Coast Strategic Regional Plan 2012 – 2018 (RDA Far South Coast, 2013)
Infrastructure	 South Western Sydney Rail Improvement Study, IBC (2017) * Port Study, IBC (2017) The Western Sydney Airport Environmental Impact Statement 2016: Volume 1 – Project Background and Rationale (Department of Infrastructure and Regional Development, 2016) Canberra Airport Masterplan 2014 – 2034 (Canberra Airport 2015) Princes Highway Draft Corridor Strategy (Transport for NSW, 2016)

	Regional
Planning	 Illawarra-Shoalhaven Regional Plan (NSW Department of Planning, 2015) Greater Illawarra – The Smart Growth Agenda (Property Council 2015) Illawarra – South Coast Regional Action Plan (Dec 2010) Statement of Regional Strategic Priorities. IPJO 2016
Economy	 Regional Development Australia Illawarra Regional Plan 2013-2020 (RDA Illawarra 2014) Transition Illawarra initiative: Stage One (RDA Illawarra/Deloitte Access Economics, December 2013) Illawarra Economic Profile January 2015 (NSW Trade & Investment) Knowledge Future. Supercharging Illawarra's Professional Services. Illawarra Business Chamber WIN Convention & Exhibition Centre Upgrade (2017) *
Infrastructure	 Illawarra Regional Transport Plan (Transport for NSW 2014) Linking the Illawarra: Improving the region's transport connectivity (Illawarra Business Chamber/PricewaterhouseCoopers 2014) Navigating the Future. NSW Ports 30 Year Master Plan. NSW Ports October 2015 Infrastructure for Illawarra's Economic Future INSW 2014 Five Year Port Development Plan. NSW Ports March 2014 Investing in NSW Regional Infrastructure – Illawarra & South Coast Advancing Infrastructure in the Illawarra (2014, RDA Illawarra)

	Local	
Planning	 West Dapto Urban Release Plan University of Wollongong: 2016 – 2036 Wollongong Campus Master Plan (UOW, July 2016) UOW Health Preccinct (iCampus) media release, 2017 WCC Beaton Park Health Plan media release, 2017 	
Economy	 Advantage Wollongong University of Wollongong: 2016-2020 Strategic Plan (UOW, 2016) Wollongong Council Economic Development Strategy 2013-2023 (Wollongong City Council) Kiama Economic Development Strategy Draft July 2014 Shellharbour Economic Development Strategy Port Kembla Outer Harbour Expansion Plan Leading Locally, Competing Globally (UOW Centre for Small Business and Regional Research, Jan 2013) Cruise Ship Turnaround Port media release, 2017 	
Infrastructure	 Shellharbour Marina West Dapto – Fowlers Road Bridge 	



Illawarra Shoalhaven Regional Plan, Priority Growth Sectors

2017 Current Initiatives

360 Degree Illawarra-Shoalhaven Economic Outlook (2017)

Department of Premier & Cabinet Illawarra office has partnered with the NSW Department of Industry, Illawarra Pilot Joint Organisation, Wollongong City Council and the University of Wollongong on the '360 Economic Outlook Illawarra-Shoalhaven' project.

The project will deliver a publication that highlights the potential economic benefits of the Illawarra-Shoalhaven connecting to growth opportunities in surrounding regions, including Western Sydney, ACT/South East NSW and the Port Kembla international trade gateway. The project will:

- Provide a cohesive regional narrative for the NSW Government, IPJO and regional stakeholders on future growth opportunities external to the region, underpinned by an evidence base.
- Highlight how the region's skills-base, economic assets and industry capabilities can connect with identified future growth opportunities and economic drivers over a 5, 10 and 20-year horizon.
- Outline the regional and net-state benefits that can be derived from the Illawarra strengthening its connectivity with the identified regions and the
 infrastructure required to facilitate this.
- Promote greater strategic interaction and engagement between stakeholders and all levels of government on potential economic development opportunities for the Illawarra-Shoalhaven.

The resulting publication will align with existing NSW Government policies and strategies, including Illawarra-Shoalhaven Regional Plan and the NSW State Infrastructure Strategy. The project consultant is AEC Group and is expected to deliver the publication to the 360 Steering Committee in July 2017.

Improving Speed and Reliability of Transport Connectivity between the Illawarra and Sydney (2017)

Commissioned by Illawarra First and conducted by the SMART Infrastructure facility at UOW, this study seeks to identify measures that would improve speed and reliability of transport links between the Illawarra region and the City of Sydney. A specific objective is to find ways to reduce rail commuting time between Wollongong and Sydney to bring the journey down from 90 minutes to a goal of 60 minutes. SMART will undertake a high-level cost benefit appraisal of options and determine their economic impacts in terms of growth and employment. The study will include an evaluation of the European Train Control System for the South Coast Line and an economic impact assessment using in-house modelling capability. The project will also demonstrate the economic impact on the region's GRP from investment in transport connectivity.

NewSydGong (2017)

The Committee for Sydney has established a Steering Committee to examine the relationship between the major urban centres of Newcastle, Sydney and Wollongong and how policy and planning may enhance this relationship. Specifically, the Committee will evaluate the likely impact of a high-speed rail connection between the three centres and how all could benefit from closer integration of their respective housing and jobs markets. This strategic review and research study is chaired by Kyle Loades, President of NRMA with Professor Paul Wellings CBE as Deputy Chair. The Committee act as a consultation forum and provide advice on the research program. It will subsequently make recommendations that enable identification of barriers and opportunities.

WIN Convention & Exhibition Centre Upgrade (2017)

RDA Illawarra commissioned MacroPlanDimasi to undertake the WIN Wollongong Convention & Exhibition Centre Investment Upgrade Program, Economic Impact Assessment, with support from the NSW Department of Industry, Wollongong City Council and Destination Wollongong.

MacroPlanDimasi undertook a market assessment, economic impact assessment and benefit cost assessment. The report demonstrates a strong case for the upgrade of the existing WIN Wollongong Sports and Entertainment facility to a multi-use facility with a focus on tier two domestic conferences, at a cost of \$60.4 million. The report clearly outlines the domestic conference market 'sweet spots' of associations, retirement, leisure and sport, education and health markets. Further, it provides a low-risk, compelling case for government, with two scenarios and a solid benefit cost ratio.

Illawarra regional stakeholders have united and shown their support to the upgrade of the existing facility, signing a Memorandum of Understanding in May 2016. The signatories include Wollongong City Council, Illawarra Business Chamber, WIN Corporation, Property Council, Destination Wollongong, Illawarra Pilot Joint Organisation, RDA – Illawarra and the University of Wollongong.

Current status of Government Inquiries in relation to Cities:

- "Regional Development and a global Sydney": conducted by NSW Legislative Council Standing Committee on State Development. To report April 2018.
- "Transitioning Regional Economies":
 commissioned by the Federal Treasurer for the Productivity Commission. Initial Report and Overview documents released 21 April 2017. Final report due December 2017. Following release of a technical supplement, "Developing an Index of Regional Adaptive Capacity", further submissions have been invited by 31 July 2017.
- "A place for everyone the future of Australia's cities": conducted by Parliament of Australia House Standing Committee on Infrastructure, Transport and Cities. Chaired by John Alexander OAM MP with Sharon Bird MP, member for Cunningham, as Deputy Chair. The inquiry is to be split into two sub-inquiries: (1) Sustainability transitions in existing cities, and (2) Growing new and transitioning regional cities and towns. Submissions invited by 31 July 2017.
- "Future role and contribution of regional capitals to Australia": Final Report published November 2016 following an inquiry by the Senate Rural and Regional Affairs and Transport References Committee.