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INQUIRY INTO ENROLMENT CAPACITY IN INNER CITY PUBLIC PRIMARY SCHOOLS

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Ultimo/Pyrmont Public School

Project Reference Group Relocation Options Report FINAL

24 September 2015



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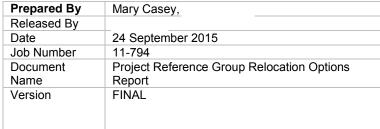
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Document Status





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Appendix 1: Scoring System

Appendix 2: Presentation of Shortlisted Sites

Appendix 3: Scoring Summary



1 Executive Summary

A new school is needed for the Ultimo/Pyrmont community, and in 2012, the Inner City Schools Working Party recommended their preferred location as Council Depot site at Wattle, Jones and Fig Streets. Negotiations for the purchase of this site were stopped in June 2015, due to the cost of remediation. The Department of Education has decided to redevelop the existing Ultimo Public School site, located at the corner of Quarry and Jones Streets. During construction of the new school on the current site an alternate location is needed to cater for existing school operations, the safety of the students, and the continuation of their education.

A search has been undertaken for appropriate sites within a reasonable radius of the existing site, which could accommodate all grades (K-6) in one location. A number of sites were considered and now the Department needs to select the location with which to proceed.

It is the practice of the Department to actively seek the views of the community and other stakeholders in relation to the planning of schools. The composition of the Project Reference Group (PRG), being made up of representatives from the school, the community and the Department, provided an ideal forum to obtain stakeholder input on the options available, agree on assessment criteria and their relative weightings and provide the Department with their recommendation on the optimum option(s).

The PRG has considered a number of criteria, as well as their relative importance, in preparing this recommendation.

Having completed the evaluation process, and being satisfied that all clarification matters had been addressed, the PRG agreed its final assessment and recommendation, which is that **the Department pursue Wentworth Park South as first preferred option**, on the basis that:

- The site meets nearly all the criteria with scores of 'better than average' or higher, with the exception of the community acceptance and approvals pathway criteria.
- The community acceptance and approvals pathway criteria were scored at the extreme lower end of 'acceptable' in light of the additional process required to obtain permission to develop a school on the site, in addition to the DA process. The advice of the project managers and planning consultant is that this is expected to delay the opening of the new school by at least 6 months.
- The approvals pathway risk is largely external and cannot be fully mitigated by the school or the Department.

The **TAFE site in Annandale** was second preferred on the basis that:

- The site meets all the criteria with scores of 'acceptable' or higher, with the exception of the transport criterion.
- The Annandale community is likely to accept a school use in this location, as its current use is educational and the site is owned by TAFE. The approval process is straightforward, and not likely to cause a delay to the opening of the new school at Quarry Street for D1T1 2019.
- If the transport issue were satisfactorily addressed, it is the opinion of the PRG that this site would be accepted by the school community.
- It was considered that the risk around the transport criterion was more manageable than the risks around the approvals pathway for Wentworth Park, as the transport matters can be resolved between the school community and the Department.

Given that the overall scores of the two sites were so similar, it is recommended that the TAFE site in Annandale be pursued in parallel, as a backup in case the process for obtaining permission to develop on the Wentworth Park South site cannot be obtained.



2 Background

Urban development and additional new housing in the inner suburbs of Sydney is driving population growth, increased student enrolments and demand for additional teaching space with population projections reinforcing the need for additional capacity over the long term. The Department has been examining planning strategies and options for the provision of additional school teaching spaces and facilities in the City of Sydney Local Government Area (LGA) to meet these needs, and members of the community have been raising this as a concern for some time.

In response, the Inner City Schools Working Party was formed. Its priority from its announcement in October 2012 until November 2013 was to focus on the public education needs of primary-aged students in the Ultimo/Pyrmont area. From this work, the site that was identified as preferred was the Council Depot site at Wattle, Jones and Fig Streets. Negotiations for the purchase of this site were stopped in June 2015, due to the cost of remediation. The Department decided to redevelop the existing Ultimo Public School site, located at the corner of Quarry and Jones Streets.

The Department initially looked at whether leaving the school operational during construction would be feasible. Given the extent of the redevelopment, it was determined that this was not a viable option and that an alternate location was needed to cater for existing school operations, the safety of the students, and the continuation of their education while the existing site is redeveloped.

A search has been undertaken for appropriate sites within a reasonable radius of the existing site that could accommodate all grades (K-6) in one location. A number of sites were put forward as options, and now the Department needs to select the location with which to proceed.

It is the practice of the Department to actively seek the views of the community and other stakeholders in relation to the planning of schools. Engaging the community and other stakeholders in consultative processes helps to better inform the community. Equally, the knowledge gained during this process is used by the Department to make better informed decisions about school developments.

The composition of the PRG, being made up of representatives from the school, the community and the Department, provided an ideal forum to obtain stakeholder input on the relocation options available, agree on assessment criteria and their relative weightings, and provide the Department with their recommendation.

The assessment of these sites requires the consideration of a number of varied criteria. The PRG has considered Educational Principles, which would be consistently applied to each site, as well as factors specific to each location.

2.1 Purpose

This report is the formal record of the PRG's deliberations, ensuring an auditable process for the recommendation of a relocation site for the new Ultimo/Pyrmont Public School. It will address the following:

- identification of sites reviewed
- description of the evaluation process undertaken
- examination and comparison of sites
- the ranking of sites and recommendation
- key reasons for the recommendation
- any significant risks associated with the recommended site(s).

This report will be forwarded to the Department's Director, Public Schools NSW Port Jackson Principals Network for endorsement as Chair of the PRG, and then to the Department's Assets Directorate for approval. The report will:

- clearly describe the assessment of the submissions, documenting the reasons and decision-making processes involved in ranking the submissions
- set out the PRG's overall recommendations to the Department.



2.2 Overview of Process

To provide a robust and auditable process based on consensus decision-making, a methodology based on that used by the public sector to review tenders was used. This methodology can be summarised in the following steps:

- Identification of sites by nomination (either from the Department or the community)
- Initial review of sites by project manager and the architect with regard to feasibility and design suitability
- Development of shortlist based on the above review
- Presentation of the shortlisted sites to the PRG
- Presentation of draft Assessment Criteria and weightings
- Agreement by PRG on Assessment Criteria and weightings
- Individual scoring of sites against Assessment Criteria, including pros and cons of each
- Review of individual scores and development of consensus scores and comments on each site
- Development of preliminary recommendation
- Addressing any clarifications
- Preparation of final recommendation
- Preparation of final report and signature of PRG members
- Forward of recommendation to the Department's Director, Public Schools NSW, Port Jackson Principals Network for endorsement
- Forward to the Department's Assets Directorate for review with regard to program and budget considerations
- The Department will make a determination as to which option(s) will be pursued as the temporary location.



3 Options Considered

The following properties were reviewed for their suitability as temporary locations.

Number Site Name 1 Sydney So Campus	econdary College, Blackwattle		Investigation Results
	econdary College, Blackwattle	D	
			 The playing fields have significant contamination tanks below ground which would potentially be disturbed if built upon The Stage 6 campus has a strong HSC focus therefore co-location of a primary school on the site would likely be seen as highly disruptive to the existing students The school was designed as a high school and combining it to be a K to 12 school would make operational logistics quite difficult
2 55 Pyrmon	t Bridge Road, Pyrmont		 The site is located on a very busy road and the Department's Property Team has advised that the owners are unlikely to want a school in their building
3 1-35 Sauno	lers Road, Pyrmont		 The site occupied by the Channel 10 studios and the Department's Property Team has advised that the owner, Goodman Industrial Fund, does not want a school in the building
4 21 Harris S	treet		 This site is too small to accommodate the school
5 Powerhous	se Museum		 The site is currently used for the purpose of the Powerhouse Museum and is the responsibility of the Minister of the Arts. The availability of this site is dependent on the relocation of the Powerhouse Museum to a new facility yet to be constructed and site identified in Western Sydney The site is to be sold for approximately \$150 - \$200 million and will aid in the development of the new Powerhouse Museum facility and continue the Museum's success into the future. The cost of the site substantially exceeds the project budget The timing of the relocation of the Powerhouse Museum is undetermined and is unlikely to be before 2019-2020 which does not align with the needs of the Ultimo/Pyrmont School catchment and provision of a new school The site is not zoned for school use, and would require additional approvals to obtain re-zoning On-site amenity is good, but access to playing fields is not as convenient as the existing site
6 55 Miller S	t, Pyrmont		Insufficient area available for lease
7 57 Miller S	t, Pyrmont		Insufficient area available for lease
8 TAFE site, A	Annandale		■ The detailed investigation is discussed in section 5
9 Wentworth	n Park South		■ The detailed investigation is discussed in section 6
10 100 Harris	Street		The detailed investigation is discussed in section 7



4 Options Reviewed in Detail

The sites selected for further review were:

- 1. TAFE site, Annandale
- 2. 100 Harris Street
- 3. Wentworth Park South.

The locations of the three sites in relation to the existing school are shown below.



These options were investigated using the following process;

- · Liaison with the current owners/occupiers about the availability of the site
- Site visits by staff from the Department, members of the PRG, staff from the Government Architect's Office and staff from McLachlan Lister
- · A detailed review of the approval pathway options that would likely apply to the site
- Preparation of diagrammatic plans to confirm feasibility.

As part of the investigation process the following issues were considered in relation to each of the sites:

- The Educational Principles for primary schools from the Department's School Facilities Standards and Guidelines
- The quality of the temporary facilities and access to amenities, as it is expected that the duration of the relocation will be approximately two years
- The overall suitability of the location from a design perspective and the works necessary to make the location suitable as a school
- The approval pathway to achieve permission for use of the site as an education facility as well as the construction of the facility
- Transport implications for families and teachers which should be minimised, including travel time, safety, cost, and teacher productivity
- The impact on both internal and external stakeholders and the mitigation measures which the Department might undertake to make the temporary location more palatable for each group.

The issues discussed above were used as the basis to create the assessment criteria to assess each site as shown in section 5, 6 and 7.



5 TAFE Site Annandale

The site is located at the corner of Johnston Street and The Crescent in Annandale. It is currently a TAFE campus.

5.1 Indicative Layout

The indicative design layout of the site is shown below.





5.2 Location Principle 1: Design Suitability

The table below summarises the key issues with regards to the design suitability.

Pros	Cons
 All brief can be accommodated The site is level and has limited overshadowing Access to services is established 	 Surrounded by busy street system, so street access/crossing will be complicated Due to land fall only one existing vehicle and pedestrian entry off Johnston Noise could be an issue for the neighbours along the southern boundary

5.3 Location Principle 2: Transport

The table below shows the different transport options available to access the site.

Mode	Distance from Existing Site	Time from Existing Site	Impact
Walk	3.1k	39 min	Busy road crossing at the Crescent and Johnston Street
Cycle	3.2k	14 min	Busy road crossing at the Crescent and Johnston Street
Bus	A	2	There is currently no bus that passes within the Ultimo PS catchment area through to the site
Light Rail	Wentworth Park stop to either Jubilee Oval or Rozelle Bay stop, with service every 10 min	16 min	Steep stairs at Johnston Street; ramp also available
Car	3.3k	8 min	Kiss and Drop could be organised at current vehicular entry

In order to make the site more accessible the Department would most likely have to provide a State Transit School bus services for use by the students, parents/carers and teachers. Light rail passes would also be required for students and parents/carers who wish to use the light rail.

5.4 Location Principles 3&4: Program Risks and Approval Process

The site is owned by TAFE that is willing to relocate which would simplify the acquisition process. It is currently being used as an education establishment therefore the approvals pathway process should be more straightforward.

The key issues to be considered in determining the appropriate approval pathway are summarised in the table below.

Existing Educational Establishment	Prescribed Zone (or Equivalent)	Permissible with Consent	Environmentally Sensitive Land (or similar)	Heritage Issues	REF	DA	Possible Timeframe
Yes	Yes	Yes	No	Yes (listing v mapping)	No	Yes	6-9 months from lodgment



Additional Comments

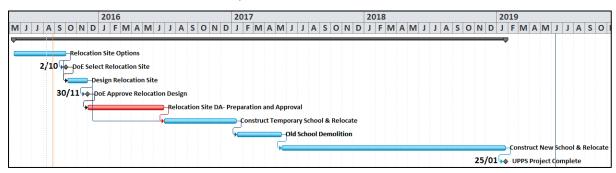
- The whole of the site is mapped as a heritage item, but the listing is specific to a sandstone retaining wall at the south eastern corner of the site.
- This will be a Crown DA through the Municipality of Leichhardt
- A section 138 approval required for any works on Johnston Street
- The development would be classified as Integrated Development.

Indicative Program

The table below shows the indicative dates and estimated timeline should the TAFE site be selected by the Department. The dates are based on a site selection date of **2 October 2015** which results in a forecast opening date for operation the new, permanent school of **25 January 2019**.

	Task Name ▼	Duration 🔻	Start	Finish 🔻
14	27 Aug 2015 Status- Annandale Option	910 days	Mon 11/05/15	Fri 25/01/19
15	Relocation Site Options	104 days	Mon 11/05/15	Fri 2/10/15
16	DoE Select Relocation Site	0 days	Fri 2/10/15	Fri 2/10/15
17	Design Relocation Site	40 days	Tue 6/10/15	Mon 30/11/15
18	DoE Approve Relocation Design	0 days	Mon 30/11/15	Mon 30/11/15
19	Relocation Site DA- Preparation and Approval	136 days	Tue 1/12/15	Tue 28/06/16
20	Construct Temporary School & Relocate	132 days	Wed 29/06/16	Fri 13/01/17
21	Old School Demolition	84 days	Mon 16/01/17	Wed 17/05/17
22	Construct New School & Relocate	414 days	Thu 18/05/17	Fri 25/01/19
23	UPPS Project Complete	0 days	Fri 25/01/19	Fri 25/01/19

The picture below illustrates the timeline of the activities in the project. It can be seen that selection of the site and the relocation site DA is critical to completion of the works.





Site Review

The table below summaries how the site has been reviewed in relation to the education and location principles considered by the PRG

No	Assessment Criterion	Location Description
1	Education Principle 1: First and foremost, focus on the needs of learners and learning.	■ The buildings can be designed to be fit for purpose
2	Education Principle 2: Build community and identity and create a culture of welcome, inclusion and offer a safe and secure learning and working environment that invites community participation and engagement	 There is disconnection from the catchment area. However TAFE owns the site and will be able to open it up to the community
3	Education Principle 3: Be aesthetically pleasing	The new buildings will be modular and in line with current future focused learning
4	 Education Principle 4: Provide contemporary, sustainable learning environments; Promote learning for students and teachers through collaboration, social interaction and active investigation Encourage learner self-management and self-direction Facilitate learning and connection anywhere, anytime by providing seamless access to ICT and integration of learning resources throughout the learning spaces Support a full range of teaching strategies from direct explicit instruction to facilitation of inquiry and authentic project and problem based learning Be integrated into, and maximise the use of the natural environment Enable aspects of the buildings, building design and outdoor spaces to be learning tools in themselves—for example, learning from the ecologically sustainable features of the design and associated energy management systems Are age and stage appropriate 	 The first four are all possible The modular spaces can be designed to meet new pedagogical needs There is limited access to the natural environment within the site boundary Close proximity to the parklands presents good opportunities for learning Pedestrian links to the parklands currently involves one pedestrian crossing and two sets of lights Modular buildings could be designed to be equipped with features that allow the building to be used as learning tools There is potential to use on site features such as water tanks, vegie gardens, solar panels etc.
5	Education Principle 5: Embed the potential for reconfigurability , both in the present for multi-purpose use and over time for changing needs.	 The site has capacity to add an additional two storey homebase block (4HB)
6	Location Principle 1: how well does the site meet our requirements in terms of both capacity on site and surrounding amenity	 The design brief can be accommodated It is a level site that has limited overshadowing Access to services is established
7	Location Principle 2: Available modes and frequency of public transport services, overall commuting time (as measured from current school site).	Light Rail, car, cycleAdditional travel time required
8	Location Principle 3: Willingness of owner and/or current occupier of site to allow the Department to use the location as a school; likelihood of community acceptance of primary school use in this location; certainty of acquisition of the site.	 Owned by TAFE The current tenants are willing to relocate TAFE students will have to be relocated during a time that minimises disruption e.g holidays
9	Location Principle 4: This criterion rates overall risks to program (delays by owner, other elements outside the Department and project team control), specifically risks related to the approvals process.	 The retaining wall on the south eastern corner of the site is listed as heritage Crown DA through Leichhardt Municipal Council



6 Wentworth Park South

It is proposed that the southern portion Wentworth Park Oval and a portion of the park itself be used as the site for the temporary school.

6.1 Indicative Layout

The indicative design layout of the site is shown below.



vehicle

6.2 Location Principle 1: Design Suitability

The table below summarises the key issues with regards to the design suitability.

Pros	Cons
 All brief can be accommodated Close to existing school so current transport/school access methods maintained Excellent access to amenity of Wentworth Park 	 Site is within a park controlled by City of Sydney Council. Strong DA objections and delays expected A sizable portion of the park will be lost to the public during the occupation All infrastructure will need to be removed at completion of the new PS construction phase

6.3 Location Principle 2: Transport

The table below shows the different transport options available to access the site.

Mode	Distance from Existing Site	Time from Existing Site	Impact
Walk	500m	7 min	None
Cycle	500m	3 min	None
Bus	Same as existing	-	None
Light Rail	Same as existing	-	None
Car	Same as existing	-	None

6.4 Location Principles 3&4: Program Risks and Approval Process

The part of the park that is proposed to be used as the relocation site is the southern end of the Wentworth Park Oval. A proposal has been put forward to the Wentworth Park Trust. The process is long and unclear as approval from various stakeholders and legislation change is required prior to preparing and applying for a DA.

The table below summarises the key issues required in determining the appropriate approval pathway.

Existing	Prescribed	Permissible	Environmentally	Heritage	REF	DA	Possible
Educational	Zone (or	with Consent	Sensitive Land	Issues			Timeframe
Establishment	Equivalent)		(or similar)				
No	No	Very doubtful	No	Yes	No	Yes	6-12+ months from lodgement

Additional Comments

- Wentworth Park is listed as a landscape heritage item, with various listed built items
- The site is Crown Land, and classified as Community Use, zoned as Public Recreation
- As a Public Recreation Zone, there are no specified uses which are either permissible or prohibited
- As Community Land, it is subject to a Plan of Management, which operates as its Master Plan. Any
 proposed development will need to demonstrate how the use aligns with the objectives of the Plan.
- The Park is under the Trusteeship of the City of Sydney, and it is likely that Council's view will be that this proposal is contrary to the Zone Objectives in the Plan.



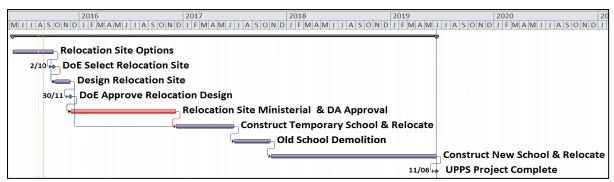
- The approval pathway is an Infrastructure SEPP amendment, which requires more than one Minister's support, and would take the form of either:
 - A direct site and development-specific set of provisions, potentially with a sunset clause, followed by a DA via the City of Sydney
 - A proposed amendment to the SEPP to allow 2-storey portable classrooms in prescribed zones as either Complying Development (followed by CDC) or Development without Consent (followed by REF and possibly EIS).

Indicative Program

The table below shows the indicative dates and estimated durations should Wentworth Park by selected by the Department. The dates are based on a site selection date of **2 October 2015** which results in a forecast opening date for operation the new school of **11 June 2019**.

	Task Name ▼	Duration *	Start ▼	Finish
27	□ 27 Aug 2015 Status- Wentworth Park Option	1002 days	Mon 11/05/15	Tue 11/06/19
28	Relocation Site Options	104 days	Mon 11/05/15	Fri 2/10/15
29	DoE Select Relocation Site	0 days	Fri 2/10/15	Fri 2/10/15
30	Design Relocation Site	40 days	Tue 6/10/15	Mon 30/11/15
31	DoE Approve Relocation Design	0 days	Mon 30/11/15	Mon 30/11/15
32	Relocation Site Ministerial & DA Approval	249 days	Tue 1/12/15	Mon 5/12/16
33	Construct Temporary School & Relocate	133 days	Tue 6/12/16	Thu 29/06/17
34	Old School Demolition	90 days	Fri 30/06/17	Fri 3/11/17
35	Construct New School & Relocate	386 days	Mon 6/11/17	Tue 11/06/19
36	UPPS Project Complete	0 days	Tue 11/06/19	Tue 11/06/19

The picture below illustrates the timeline of the activities in the project. It can be seen that selection of the site and the relocation site DA is critical to completion of the works.



Site Review

The table below summaries how the site has be reviewed in relation to the education and location principles considered by the PRG.

No	Assessment Criterion	Location Description
1	Education Principle 1: First and foremost, focus on the needs of learners and learning.	 Buildings themselves can be designed to be fit for purpose Parkland setting presents significant amenity to students
2	Education Principle 2: Build community and identity and create a culture of welcome, inclusion and offer a safe and secure learning and working environment that invites community participation and engagement	 Location presents both the potential for excellent community engagement and community upset Highly dependent on impact of development on existing functions and facilities of the park
3	Education Principle 3: Be aesthetically pleasing	The buildings will be modular and in line current future focused learning
4	 Education Principle 4: Provide contemporary, sustainable learning environments; Promote learning for students and teachers through collaboration, social interaction and active investigation Encourage learner self-management and self-direction Facilitate learning and connection anywhere, anytime by providing seamless access to ICT and integration of learning resources throughout the learning spaces Support a full range of teaching strategies from direct explicit instruction to facilitation of inquiry and authentic project and problem based learning Be integrated into, and maximise the use of the natural environment Enable aspects of the buildings, building design and outdoor spaces to be learning from the ecologically sustainable features of the design and associated energy management systems Are age and stage appropriate 	 The first four are all possible Excellent amenity associated with proximity to and in the park Excellent scope for integrated outdoor learning Modular buildings could be designed to be equipped with features that allow for aspects of them to be used as building tools Potential difficulty relating to supervision of smaller children in the park play area if site fencing is not permissible
5	Education Principle 5: Embed the potential for reconfigurability, both in the present for multi-purpose use and over time for changing needs.	Potential difficulty relating to supervision of smaller children in the park play area if site fencing is not permissible
6	Location Principle 1: how well does the site meet our requirements in terms of both capacity on site and surrounding amenity	 It is close to the existing site The design brief can be accommodated Excellent access to amenity in Wentworth Park
7	Location Principle 2: Available modes and frequency of public transport services, overall commuting time (as measured from current school site).	Light Rail, bus, car, cycle, walk
8	Location Principle 3: Willingness of owner and/or current occupier of site to allow the Department to use the location as a school; likelihood of community acceptance of primary school use in this location; certainty of acquisition of the site.	 A proposal has been put forward to Wentworth Park Trust The site is acquisition process is long and unclear Wentworth Oval and Wentworth Park Users will be affected
9	Location Principle 4 : This criterion rates overall risks to program (delays by owner, other elements outside the Department and project team control), specifically risks related to the approvals process .	 The approval process is complicated Legislation change with the consent of at least four Ministers is required Crown DA would be through City of Sydney



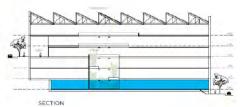
7 100 Harris St, Pyrmont

The proposed site is the ground floor of the building that is located between Harris Street and Pyrmont Street, behind The Star casino.

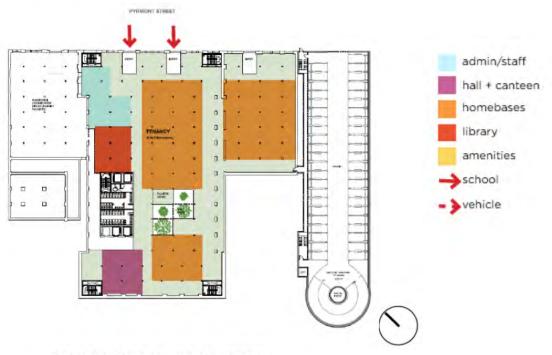
7.1 Indicative Layout

The indicative design layout is shown below.





AERIAL PHOTO



GROUND FLOOR PLAN - PYRMONT STREET site area; 2,700m² approx



7.2 Location Principle 1: Design Suitability

The table below summarises the key issues with regards to the design suitability

Pros	Cons
 Good entry off Pyrmont Street best for school and is available from developer. School brief could be located on the ground floor level off Pyrmont Street, (not including play space) Star City light rail station nearby. School usage is a permissible development. Onsite parking available. 1 space per 150 m2 possible, for additional rental cost 	 Limited natural light and only from Pyrmont Street elevation i.e. east. Planned central light wells are quite small Limited play space possible. Community centre spaces are off Harris Street and difficult to access No Playing fields available Opposite 24 hour Casino and a licenced tenancy i.e. café/bar is planned off Harris Street Significant alterations and additions required to be completed by the developer before the building fit for a school tenancy Metered parking off Pyrmont Street would need to be reduced to allow for Kiss & Drop zone Access to loading docks for services /garbage removal may be limited or contrary to landlord requirements. Providing canteen + toilet / amenities on ground floor level could be expensive, as additional plumbing would be required

7.3 Location Principle 2: Transport

The table below shows the different transport options available to access the site.

Mode	Distance from Existing Site	Time from Existing Site	Impact
Walk	1.2k	15 min	Low
Cycle	1.2m	7 min	Low
Bus	2.0k	443 or 501, 11min	Low
Light Rail		John Street Square, 15 min	Low
Car	2.0k	7 min	Low

7.4 Location Principles 3&4: Program Risks and Approval Process

The whole building has been leased out with the exception of the ground floor. The real estate agent has not been forthcoming with providing information about the availability of the site or the completion date of the owner's works.

The key issues to consider when determining the appropriate approval pathway are summarised in the table below.

Existing Educational Establishment	Prescribed Zone (or Equivalent)		Environmentally Sensitive Land (or similar)		REF	DA	Possible Timeframe
No	Yes	Yes	No	Yes	No	Yes	6-9 months from lodgment



Additional Comments

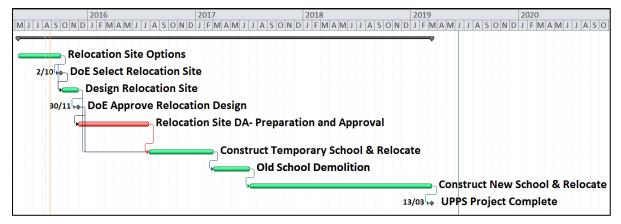
- The building is classified as Commercial under the Sydney LEP 2012
- The building is heritage listed, which impacts the extent and type of works allowed and may impact the length of the DA process
- The owner is currently undertaking improvement works, the program for which has not been able to be determined
- Change of use application would be required
- Crown DA is the appropriate pathway.

Indicative Program

The table below shows the indicative dates and estimated durations should 100 Harris Street be selected by the Department. The dates are based on a site selection date of **2 October 2015** which results in a forecast opening date for operation the new school of **13 February 2019**.

	Task Name ▼	Duration *	Start ▼	Finish
1	□ 27 Aug 2015 Status- Harris St Option	942 days	Mon 11/05/15	Wed 13/03/19
2	Relocation Site Options	104 days	Mon 11/05/15	Fri 2/10/15
3	DoE Select Relocation Site	0 days	Fri 2/10/15	Fri 2/10/15
4	Design Relocation Site	40 days	Tue 6/10/15	Mon 30/11/15
5	DoE Approve Relocation Design	0 days	Mon 30/11/15	Mon 30/11/15
6	Relocation Site DA- Preparation and Approval	156 days	Tue 1/12/15	Tue 26/07/16
7	Construct Temporary School & Relocate	144 days	Wed 27/07/16	Wed 1/03/17
8	Old School Demolition	84 days	Thu 2/03/17	Mon 3/07/17
9	Construct New School & Relocate	414 days	Tue 4/07/17	Wed 13/03/19
10	UPPS Project Complete	0 days	Wed 13/03/19	Wed 13/03/19

The picture below illustrates the timeline of the activities in the project. It can be seen that selection of the site and the relocation site DA is critical to completion of the works.



Site Review

The table below summaries how the site has been reviewed in relation to the education and location principles considered by the PRG.

No	Assessment Criterion	Location Description
1	Education Principle 1: First and foremost, focus on the needs of learners and learning.	 Potential for innovative, flexible layouts Potential for active learning to be compromised due to proximity to other commercial spaces Potential issues with acoustic quality Poor access to outdoor open space No fresh air
2	Education Principle 2: Build community and identity and create a culture of welcome, inclusion and offer a safe and secure learning and working environment that invites community participation and engagement	 In the heart of Pyrmont, near Community Centre Location within a commercial premises may be seen as elevating the school's identity as part of the city fabric
3	Education Principle 3: Be aesthetically pleasing	The building is a heritage listed wool shed
4	 Education Principle 4: Provide contemporary, sustainable learning environments; Promote learning for students and teachers through collaboration, social interaction and active investigation Encourage learner self-management and self-direction Facilitate learning and connection anywhere, anytime by providing seamless access to ICT and integration of learning resources throughout the learning spaces Support a full range of teaching strategies from direct explicit instruction to facilitation of inquiry and authentic project and problem based learning Be integrated into, and maximise the use of the natural environment Enable aspects of the buildings, building design and outdoor spaces to be learning tools in themselves—for example, learning from the ecologically sustainable features of the design and associated energy management systems Are age and stage appropriate 	 The first four are all possible Potential to test open, flexible learning environment There is limited access to the natural environment within the site boundary. Limited scope for integrated outdoor learning Minimal scope to impact the building's servicing/energy management due to lease arrangement. Still possible to monitor use. Potential to make the structural design on the existing building explicit through the retention and exposure of the existing column structures Proximity to Star City and possible use of Star City Light Rail stop may expose students to inappropriate behaviour
5	Education Principle 5: Embed the potential for reconfigurability, both in the present for multi-purpose use and over time for changing needs.	Some scope for reconfiguration within the building envelope.
6	Location Principle 1: how well does the site meet our requirements in terms of both capacity on site and surrounding amenity	 School brief accommodated on the ground floor Does not include play space School usage is permissible development
7	Location Principle 2: Available modes and frequency of public transport services, overall commuting time (as measured from current school site).	Light rail, Bus, Car, Cycle Light rail, Bus, Car, Cycle
8	Location Principle 3: Willingness of owner and/or current occupier of site to allow the Department to use the location as a school; likelihood of community acceptance of primary school use in this location; certainty of acquisition of the site.	 Program for owner's renovation works unknown The whole building has been leased with the exception of the ground floor The opinion of the other building tenants is unknown regarding a school as a tenant
9	Location Principle 4: This criterion rates overall risks to program (delays by owner, other elements outside the Department and project team control), specifically risks related to the approvals process.	It has a simple approval pathway process.It will be a Crown DA through City of Sydney



8 PRG Assessment Process

8.1 Criteria Development, Scoring System and Weighting

Draft criteria were developed based on two sets of requirements:

- Educational Objectives
- Location Objectives

For the Educational Objectives, the Department's standard Educational Principles for primary schools from the Educational Facilities Standards and Guidelines (EFSG), which set out the minimum standards and design criteria for all new Department of Education (DoE) projects.

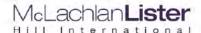
The Location Objectives were based on McLachlan Lister's Draft Report on Relocation Options, provided to the PRG on 24 July 2015.

The scoring of each criterion was based on the PRG's determination of the degree of achievement of the criterion. Each criterion or group of criteria was scored on a sliding scale from 0 to 10. A maximum score for any criterion indicates that it was fully compliant and had no weaknesses. Further detail on the scoring system is provided in Appendix 1.

Each criterion's relative importance was indicated via a weighting; these were also agreed prior to scoring commencing.

A summary of the criteria and their weightings is shown in the table below.

No.	Criterion			
1	Education Principle 1: First and foremost, focus on the needs of learners and learning	15		
2	Education Principle 2: Build community and identity and create a culture of welcome, inclusion and belonging that reflects and respects diversity within the school's community. Offer a safe and secure learning and working environment that invites community participation and engagement	15		
3	Education Principle 3: Be aesthetically pleasing			
4	Education Principle 4: Provide contemporary, sustainable learning environments that: Promote learning for students and teachers through collaboration, social interaction and active investigation Encourage learner self-management and self-direction Support a full range of teaching strategies from direct explicit instruction to facilitation of inquiry and authentic project and problem based learning Facilitate learning and connection anywhere, anytime by providing seamless access to ICT and integration of learning resources throughout the learning spaces Be integrated into, and maximise the use of the natural environment Enable aspects of the buildings, building design and outdoor spaces to be learning tools in themselves—for example, learning from the ecologically sustainable features of the design and associated energy management systems Are age and stage appropriate	10		
5	Education Principle 5: Embed the potential for re-configurability , both in the present for multipurpose use and over time for changing needs	10		
6	Location Principle 1: how well does the site meet our requirements in terms of both capacity on site and surrounding amenity			
7	Location Principle 2: Available modes and frequency of public transport services, overall commuting time (as measured from current school site)	10		
8	Location Principle 3: Willingness of owner and/or current occupier of site to allow DoE to use the location as a school; likelihood of community acceptance of primary school use in this location; certainty of acquisition of the site			
9	Location Principle 4: This criterion rates overall risks to program (delays by owner, other elements outside DoE and project team control), specifically risks related to the approvals process	10		



8.2 Scoring

On 21 August 2015, the PRG met to:

- 1. review the shortlisted sites (power point slides attached at Appendix 2)
- 2. undertake their individual scoring of the sites
- 3. jointly review and prepare consensus scoring of the sites
- 4. prepare a recommendation to the Department with regard to their preferred site.

Items 1 and 2 were completed, but time was exhausted before items 3 and 4 were completed.

The three main options were discussed in detail: 100 Harris Street, the TAFE site in Annandale, and Wentworth Park South. The following recommendation was provisionally agreed based on the partially-completed consensus scoring:

- Wentworth Park is first preferred, if the approval process can be successfully resolved
- TAFE Annandale as an acceptable alternate, if transport and before and after school care issues are addressed
- 100 Harris Street was removed from further consideration on the basis that Level 1 has been leased and the ground floor only option is not acceptable.

It was agreed that the PRG would reconvene on 31 August 2015 to complete the process, and in the meantime, clarification should be sought on the following matters:

- Meet with Wentworth Park Trust to further understand the stakeholders on the Trust's board and the likelihood of acceptance of the use of the southern portion of the site as a temporary school site
- Organise a site tour of the TAFE Annandale location for interested PRG members.

On 31 August 2015, the PRG reconvened to review the status of the agreed actions and complete its consensus scoring. A summary of the outcomes of the actions is provided in section 8.3, and the final scoring outcome is provided in section 9.

8.3 Actions Undertaken

Wentworth Park South

On 24 August 2015, a meeting was held with the Wentworth Park Trust to discuss the Wentworth Park South layout option. It was attended by:

- Sylvia Corish, Director, Public Schools NSW, Port Jackson Principals Network (Chair, PRG)
- Mary Casey, Associate Director, McLachlan Lister (Project Manager)
- Department of Education, Assets
- Chair of the Wentworth Park Trust
- CEO of the Wentworth Park Trust, (Community Representative, PRG)

The southern portion of the Wentworth Park Oval site was the scheme being discussed. It was noted that there was once a preschool in this location. The Trust provided a copy of the plans for upgrading the landscaping in this area for our information.

The group walked the site, noting that:

- approximately 6 car parks would be lost, but vehicular access would be retained for the NSW Greyhound Breeders, Owners and Trainers' Association (GBOTA)
- buildings on that portion of the site would be demolished
- retaining wall would be demolished
- make good would be as per the Trust's landscaping plans.



With regard to the likelihood of support for the scheme from the various Trust Board members, the Department was advised that:

- Council would not support the alienation of the park, but would strongly support the landscaping upgrade
- GBOTA would not be enthusiastic in their support, but the level of impact to them is low and could be managed.

TAFE, Annandale

On 26 August 2015 a site tour of TAFE, Annandale was held. It was attended by:

- Vice President, Ultimo Public School, P&C (representing Janine Barrett)
- William D'Anthes, Ultimo Public School, P&C Representative
- Principal, Ultimo Public School
- Mary Casey, Associate Director, McLachlan Lister (Project Manager)
- Consultant, McLachlan Lister (Project Manager)
- TAFE Annandale

The tour included:

- Arrival via light rail from Wentworth Park Station to Rozelle Bay Station
- Crossing Johnston Street to the site
- Walk of the site and the site perimeter
- Crossing The Crescent to the park, and walk through the park to Jubilee Oval Station
- Return trip via light rail back to Wentworth Park Station.

General comments were positive with regard to both the location and surrounding amenities; light rail travel times were considered good, although it was agreed that another ride should be undertaken at times when the children are likely to be traveling.

On 27 August 2015, Mary Casey and took the light rail from Wentworth Park to Central at 8:15am and observed the number of people riding the light rail going in the direction of Rozelle Bay station. The train was approximately 10% full, and several students alighted, creating further capacity.



9 Final Scoring

9.1 Pros and Cons

A summary of the pros and cons comments for each option are shown in the tables below:

Criterion	Pros	Cons
Education Principle 1: needs of learners and learning	The buildings can be designed to be fit for purpose	
Education Principle 2: Build community and identity; safe and secure environment	TAFE owns the site and will be able to open it up to the community Site is large enough to accommodate play area within it, apart from sports fields	There is disconnection from the catchment area
Education Principle 3: Be aesthetically pleasing	Very nearby to water views, precinct in general is residential, low density Additional park development planned to the west; would likely be complete for latter portion of tenancy on site	at intersection of two busy roadsSite to the west would be under construction during the first half of school's tenancy on site
Education Principle 4: contemporary, sustainable learning environments	The site is level and has limited overshadowing Access to services is established	Limited natural daylight will enter open spaces
Education Principle 5: Embed the potential for re- configurability	The buildings will be modular and in line current future focused learning	-
Location Principle 1: capacity on site and surrounding amenity	Site is larger than current school site Sufficient area to accommodate entire program, including outdoor play area within site boundary Substantial parks nearby	Must cross a road to get to the park and to transport
Location Principle 2: Available modes and frequency of public transport services, overall commuting time	Site can be reached via light rail, bus, cycling and is within 30 minutes walking distance Potential for Kiss & Drop location at current vehicular entry	Current site within 5-10 minutes walking distance; being required to take public transport or drive to the site will be a high level of impact for some families
Location Principle 3: Willingness of owner/ current occupier; community acceptance	Site is currently used as a school Current owner/occupant (TAFE) is willing to relocate	Noise could be an issue for the neighbours along the southern boundary.
Location Principle 4: risks to program; approvals process	DA process is straightforward; Crown DA submitted to Leichardt Council; school could open as programmed D1T1 2019.	-



Critorion	Dros	Cons
Criterion	Pros	Cons
Education Principle 1: needs of learners and learning	The buildings can be designed to be fit for purpose	-
Education Principle 2: Build community and identity; safe and secure environment	Site is known to the community, Location in the park presents both the potential for excellent community engagement	Location in the park presents both the potential for high degree of community upset. Highly dependent on the impact the development would have on the existing functions and facilities of the park. Potential difficulty relating to supervision of smaller children in the
		park play area if site fencing is not permissible
Education Principle 3: Be aesthetically pleasing	Parkland setting presents significant amenity to students	-
Education Principle 4: contemporary, sustainable learning environments	Excellent scope for integrated outdoor learning	-
Education Principle 5: Embed the potential for reconfigurability	The buildings will be modular and in line current future focused learning	-
Location Principle 1: capacity on site and surrounding amenity	The design brief can be accommodated Adjacent access to amenity of the	The larger area the school takes for its enclosed play area the more area is alienated from the community;
	park	designated play area will likely be to design minimum
Location Principle 2: Available modes and frequency of public transport services, overall commuting time	It is across the street from the existing site, accessible by the existing footbridge It is close enough to existing site that current methods of getting to the site can be continued without	-
	adjustment	
Location Principle 3: Willingness of owner/ current occupier; community acceptance	School community would support the selection of this site	Members of the Wentworth Park Tru board likely to be opposed to the development include the City of Sydney and GBOTA
		Wider (non-school) community is like to be concerned about alienation of public park for school use
Location Principle 4: risks to program; approvals process	-	Legislation change with the consent of at least four Ministers is required to obtain permission to develop a school in this location.
		Once this process is complete, a Crown DA would be submitted for approval through City of Sydney.
		Cannot achieve D1T1 opening date. Best case scenario shows June 2019



9.2 Scoring

A summary of the consensus scored for each option is shown in the table below:

Scoring Summary				
	TAFE, Anna	TAFE, Annandale		th Park South
Criterion	Raw Score (out of 10)	Weighted Score	Raw Score (out of 10)	Weighted Score
Education Principle 1: needs of learners and learning	7.7	12	8.4	13
Education Principle 2: Build community and identity; safe and secure environment	6.1	9	8.4	13
Education Principle 3: Be aesthetically pleasing	6.7	7	7.3	7
Education Principle 4: contemporary, sustainable learning environments	7.2	7	7.2	7
Education Principle 5: Embed the potential for re-configurability	6.8	7	6.5	7
Location Principle 1: capacity on site and surrounding amenity	6.5	7	9.0	9
Location Principle 2: Available modes and frequency of public transport services, overall commuting time	4.4	4	9.7	10
Location Principle 3: Willingness of owner/current occupier; community acceptance	9.2	9	3.8	4
Location Principle 4 : risks to program; approvals process	9.0	9	3.8	4
TOTAL SCORE		70.38		72.56
NORMALISED SCORE (out of 100)		97		100
RANKING		2		1

Having completed the evaluation process, and being satisfied that all clarification matters had been addressed, the PRG agreed its final assessment and recommendation, which is that **the Department pursue Wentworth Park South as first preferred option**, on the basis that:

- The site meets nearly all the criteria with scores of 'better than average' or higher, with the exception of the community acceptance and approvals pathway criteria.
- The community acceptance and approvals pathway criteria were scored at the extreme lower end of 'acceptable' in light of the additional process required to obtain permission to develop a school on the site, in addition to the DA process. The advice of the project managers and planning consultant is that this is expected to delay the opening of the new school by at least 6 months.
- The approvals pathway risk is largely external and cannot be fully mitigated by the school or the Department.

The TAFE site was second preferred on the basis that:

- The site meets all the criteria with scores of 'acceptable' or higher, with the exception of the transport criterion.
- The Annandale community is likely to accept a school use in this location, as that is its current use, and TAFE currently owns the site. The approval process is straightforward, and not likely to cause a delay to the opening of the new school at Quarry Street for D1T1 2019
- If the transport issue were satisfactorily addressed, it is the opinion of the PRG that this site would be accepted by the school community
- It was considered that the risk around the transport criterion was more manageable than the risks around the approvals pathway for Wentworth Park, as the transport matters can be resolved between the school community and the Department.

Given that the overall scores of the two sites were so similar, it is recommended that the TAFE site in Annandale be pursued in parallel, as a backup in case the process for obtaining permission to develop on the Wentworth Park South site cannot be obtained.

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Appendix 1 – Scoring System

Criteria Scoring System

The scoring of each criterion will be based on a determination of the degree of achievement of the criterion. Each criterion or group of criteria is to be scored on a sliding scale from 0 to 10. A maximum score for any criterion would indicate that it is fully compliant and has no weaknesses.

The table below provides a guide for the selection of a criteria score which reflects the quality of the relevant parts of the submission, including the extent of discrepancies, errors, omissions, weaknesses etc. The scores may be interpolated in increments of 0.5.

Score	Interpretation
10.0	EXCELLENT – Comprehensively meets all requirements of criteria
8.0	VERY GOOD - Adequately meets the requirements of the criteria
6.5	BETTER THAN AVERAGE - Meets the majority of the requirements with some minimal errors, weaknesses or omissions which may be acceptable as offered
5.0	ACCEPTABLE - Minimal achievement of the requirements with errors, weaknesses or omissions which are possible to correct and make acceptable
3.5	MARGINALLY UNACCEPTABLE - Minimal achievement of the requirements with errors, weaknesses or omissions which are difficult to correct and make acceptable
2.0	UNACCEPTABLE - Fails to address requirements of criteria

Scores are weighted in the scoring spreadsheet using the following formula:

NPw = NPu x (Weighting / MNu)

Where:

NPw = Non-Price weighted score NPu = Non-Price unweighted score

MNu = Maximum Non-price unweighted score

The final non-price criteria score will be normalised using the following formula:

NPn = (Npw / highest NPw) x NPm

Where:

NPn = Normalised non-price score NPw = Weighted non-price score

NPm = Maximum weighted non price score



Appendix 2 – Presentation of Shortlisted Sites

Attached is the power point presentation shown at the meeting on 21 August.



Relocation Options Ultimo/Pyrmont PRG Session 10 21 AUGUST 2015 McLachlan Lister

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Background – Properties Considered

- Blackwattle Bay High School
- 2. Petersham TAFE, Annandale Site
- Wentworth Park South
- 4. 100 Harris Street
- 5. 55 Pyrmont Bridge Road, Pyrmont
- 6. 1-35 Saunders Road, Pyrmont
- 7. 21 Harris Street
- 8. Powerhouse Museum





Why these are not being fully reviewed?

Blackwattle Bay High School

- Significant contamination tanks below ground which could be disturbed if they were built over.
- The addition of the primary school would likely be disruptive to the students of the high school which has a strong HSC focus.

55 Pyrmont Bridge Road

- The building is located on a very busy road
- The Department of Education's Property Team has advised that the owners are unlikely to want a school in their building.





Why these are not being fully reviewed?

1-35 Saunders Road, Pyrmont

- Occupied by Channel 10 studios
- Department of Education's Property Team advised that the owner,
 Goodman Industrial Fund, does not want a school in the building.

21 Harris Street

The proposed site is too small to fit the school.

Powerhouse Museum

This site is not feasible as the museum has already been sold. The Department would have to fund the relocation of the museum to Parramatta.





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Properties Reviewed

- 1. TAFE Site, Annandale
- 2. 100 Harris Street
- 3. Wentworth Park South











First and foremost, focus on the needs of learners and learning

- Potential for learning time to be shortened due to additional travel to site
- Buildings themselves can be designed to be fit for purpose





- 2. Build **community and identity** as well as be a **safe and secure** environment.
 - Disconnection from catchment area
 - Education's ownership of the site allows them to open it up to the community





3. Be aesthetically pleasing

Modular buildings





4. Provide **contemporary**, **sustainable** learning environments that:

- Promote learning through collaboration, social interaction and active investigation
- Encourage learner self-management and self-direction
- Support a full range of teaching strategies
- Potential to design modular spaces to meet new pedagogical needs





4. (cont'd) Provide contemporary, sustainable learning environments that:

- Facilitate learning and connection anywhere
- Be integrated into, and maximise the use of the natural environment
- Enable aspects of the buildings, building design and outdoor spaces to be learning tools in themselves
- Are age and stage appropriate





5. Embed the potential for re-configurability

 The site has capacity to add an additional two storey homebase block (4HB)





6. Site Capacity and Surrounding Amenity

Pros	Cons
 The brief can be accommodated 	Surrounded by a busy street system
Site is levelAccess to services is established	 Existing configuration of building leaves redundant open space in south corner.
The site has limited	 Limited natural daylight will enter open spaces
overshadowing	 All existing buildings require renovation
	 Due to land fall only one vehicle and pedestrian entry possible off Johnston
	 Noise could be an issue with the neighbours along the southern boundary.





7. Transport Options

Mode	Distance from Existing Site	Time from Existing Site	Impact
Walk	3.1k	39 min	Dangerous crossing at the
			Crescent and Johnston Street
Cycle	3.2k	14 min	Dangerous crossing at the
			Crescent and Johnston Street
Bus	Glebe Point Road, Mitchell	29 min	-
	Street stop to Crescent at View		
	Street, Annandale on the 433		
Light Rail	Wentworth Park stop to	16 min	Busy crossing at the Crescent
	Rozelle bay stop, with service		and Johnston Street; steep
	every 10 min		stairs from train station
Car	3.3k	8 min	





8a. Acquisition Risk/Availability of Site

 Tenant is willing to relocate, so expedited program should be able to be agreed provided a new location is found

8b. Impact on Stakeholders at Temporary Site

- TAFE Students
- Bicentennial Park and Jubilee Oval Users





9. Program Risk, Approvals Pathway and Planning Risk

Existing Educational Establishment	Prescribed Zone (or Equivalent)	Permissible with Consent	Environmentally Sensitive Land (or similar)	Heritage Issues	REF	DA	Possible Timeframe
Yes	Yes	Yes	No	Yes (listing v mapping)	No	Yes	6-9 months from lodgement

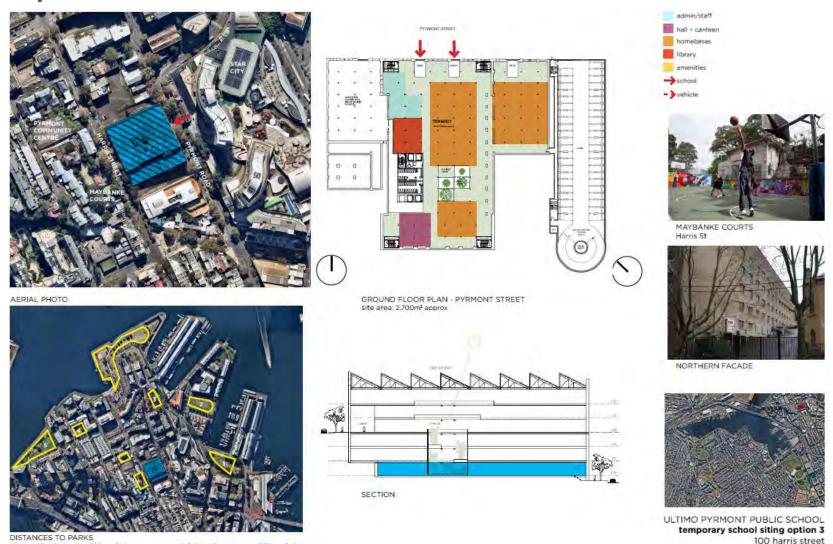
- The retaining wall on the south eastern corner is the heritage item
- Approval pathway is straightforward
- Likely pathway is Crown DA through Leichhardt Municipal Council
- The development would be classified as Integrated Development
- Section 138 approval required for new connection to Johnston Street and signalling changes.





650m

6. Pirrama Park





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PRG 9 10 08 2015

1. First and foremost, focus on the needs of learners and learning

- Potential for innovative, flexible layouts
- Potential issues with acoustic quality
- Poor access to outdoor open space
- No fresh air
- Potential for active learning to be compromised due to proximity to other commercial spaces





2. Build **community and identity** as well as be a **safe and secure** environment.

- Location in the heart of Pyrmont, proximity to Community Centre offers good opportunities for community involvement.
- Location within a commercial premises may be seen as elevating the school's identity as part of the city fabric





3. Be aesthetically pleasing

- The building itself has great character as a heritage listed wool shed
- This would be augmented through FF&E





4. Provide **contemporary**, **sustainable** learning environments that:

- Promote learning through collaboration, social interaction and active investigation
- Encourage learner self-management and self-direction
- Support a full range of teaching strategies





4. (cont'd) Provide contemporary, sustainable learning environments that:

- Facilitate learning and connection anywhere
- Be integrated into, and maximise the use of the natural environment
- Enable aspects of the buildings, building design and outdoor spaces to be learning tools in themselves
- Are age and stage appropriate





5. Embed the potential for re-configurability.

Some scope for reconfiguration within the building envelope.





6. Site Capacity and Surrounding Amenity

Pros	Cons
 Good entry off Pyrmont Street 	 Limited natural light and only from Pyrmont Street
 School brief would located on the 	elevation
Ground Floor level off Pyrmont	 Limited play space possible.
Street, (not including play space)	 No Playing fields available.
 Star City light rail station nearby. 	 Opposite 24 hour Casino and a café/bar
 School usage is a permissible development. 	 Significant alterations and additions required to be completed by the developer before the building fit
 Onsite parking available, for additional rental cost 	for a school tenancy.
	 Metered parking off Pyrmont Street would need to be reduced to allow for Kiss & Drop zone.
	 Access to loading docks for services /garbage removal may be limited or contrary to landlord requirements.





7. Transport Options

Mode	Distance from Existing Site	Time from Existing Site	Impact
Walk	1.2k	15 min	
Cycle	1.2m	7 min	
Bus	2.0k	443 or 501, 11min	-
Light Rail	_	John Street Square, 15 min	
Car	2.0k	7 min	





8a. Acquisition Risk/Availability of Site

- The entire building with the exception of the ground floor has been leased out.
- The agent has not provided information on the program for the owner's renovation works, nor the opinion of the other tenants on having a school as a tenant in the building

8b. Impact on Stakeholders at Temporary Site

Opinion of other Building Tenants not known





9. Program Risk, Approvals Pathway, Planning Risk

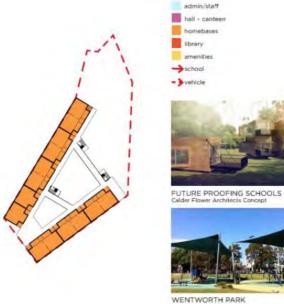
Existing Educational Establishment	Prescribed Zone (or Equivalent)	Permissible with Consent	Environment ally Sensitive Land (or similar)	Heritage Issues	REF	DA	Possible Timeframe
No	Yes	Yes	No	Yes	No	Yes	6-9 months from lodgement

- Commercial building under Sydney LEP 2012
- Crown DA is the appropriate pathway
- Change of use application would also be required
- DA application process would most likely take longer due to the Heritage listing of the building











FIRST FLOOR PLAN 1:1000 @ A3



Existing play equipment

ULTIMO PYRMONT PUBLIC SCHOOL temporary school siting option 2 double storey demountable buildings wentworth park PRG 10 21 08 2015



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First and foremost, focus on the needs of learners and learning

- Buildings themselves can be designed to be fit for purpose.
- Parkland setting presents significant amenity to students





2. Build **community and identity** as well as create a **safe and secure** environment.

- Location in the park presents both the potential for excellent community engagement and also community upset.
- Highly dependent on the impact the development would have on the existing functions and facilities of the park.





3. Be aesthetically pleasing

Modular buildings





4. Provide **contemporary**, **sustainable** learning environments that:

- Promote learning through collaboration, social interaction and active investigation
- Encourage learner self-management and self-direction
- Support a full range of teaching strategies





4. (cont'd) Provide contemporary, sustainable learning environments that:

- Facilitate learning and connection anywhere
- Be integrated into, and maximise the use of the natural environment
- Enable aspects of the buildings, building design and outdoor spaces to be learning tools in themselves
- Are age and stage appropriate





5. Embed the potential for re-configurability.

 Desire to keep footprint on Wentworth Park as minimal as possible means potential for additional classrooms on site is problematic.





6. Site Capacity and Surrounding Amenity

Pros	Cons
 All brief can be accommodated. Close to existing school so current transport/school access methods maintained. 	 Site is within a park controlled by City of Sydney council. A sizable portion of the park will be lost to the public during the occupation.
 Excellent access to amenity of Wentworth Park 	 All infrastructure will need to be removed at completion of the new PS construction phase. Limited access for services vehicles
	 Unlikely that sufficient utilities services will be available at the site





7. Transport Options

Mode	Distance from Existing Site	Time from Existing Site	Impact
Walk	500m	7 min	
Cycle	500m	3 min	
Bus	Same as existing	-	-
Light Rail	Same as existing	-	
Car	Same as existing	-	





8a. Acquisition Risk/Availability of Site

- Proposal put forward to Wentworth Park Site
- Acquisition process is long and unclear

8b. Impact on Stakeholders at Temporary Site

- Wentworth Park Users
- Wentworth Oval Users





9. Program Risk, Approvals Pathway, Planning Risk

Existing Educational Establishment	Prescribed Zone (or Equivalent)	Permissible with Consent	Environmentally Sensitive Land (or similar)	Heritage Issues	REF	DA	Possible Timeframe	
No	No	Very doubtful	No	Yes	No	Yes	6-12+ months from lodgement	

- Owned by the Crown, and classified as Community Land, zoned as Public Recreation
- Public Recreation Zone means there are no specified uses which are either permissible or prohibited
- Wentworth Park is listed as a landscape heritage item, with various listed built items





9. Program Risk, Approvals Pathway, Planning Risk

- As Community Land, subject to a Plan of Management, which operates as its Master Plan. The Park is under the Trusteeship of the City of Sydney Council. Council's view will be that this proposal is contrary to the Zone Objectives in the Plan.
- Likely approval pathway is an Infrastructure SEPP amendment, which requires more than one Minister's support, and either:
 - direct site and development-specific set of provisions, potentially with a sunset clause. A DA will then be required.
 - allow 2-storey portable classrooms in prescribed zones as either Complying Development or Development without Consent.





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Assessment Process

- 1. Agree Criteria and Weightings
- Individual Scoring
- 3. Group Discussion and Consensus Scoring
- 4. Initial Ranking and Review of Ranking
- 5. Finalisation of Ranking and Preliminary Recommendation
- 6. Agree Next Steps





Criteria and Weightings

No.	Criterion	Weighting
1	Education Principle 1: First and foremost, focus on the needs of learners and learning.	15
2	Education Principle 2: Build community and identity and create a culture of welcome	10
3	Education Principle 3: Be aesthetically pleasing	10
4	Education Principle 4: Provide contemporary, sustainable learning environments	10
5	Education Principle 5: Embed the potential for re-configurability	10
6	Location Principle 1: capacity on site and surrounding amenity	10
7	Location Principle 2: Modes and frequency of public transport services, commuting time	10
8	Location Principle 3: Willingness of owner and/or current occupier of site to allow DoE to use the location as a school; likelihood of community acceptance of primary school use in this location; certainty of acquisition of the site.	15
9	Location Principle 4: This criterion rates overall risks to program (delays by owner, other elements outside DoE and project team control), specifically risks related to the approvals process.	10





Individual Scoring

- 1. Please use the scoresheet provided
- 2. Please use the whole spread of numbers
- Please refer to handout if required
- Once you've scored all sites, do a relative score and ranking check
- 5. Don't hesitate to ask questions





Group Discussion and Consensus Scoring







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Ranking and Recommendation









Next Steps

- 1. We will prepare a report from today's session and circulate for everyone's final signoff
- Sylvia will then refer this to Murat and Assets for their consideration
- The Department will make a determination as to the Relocation Site





Welcome Background **Relocation Options Scoring of Options** Finalise Ranking/Recommendation What are the next steps? Conclusion

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Relocation Options Ultimo/Pyrmont PRG Session 11 31 AUGUST 2015 McLachlan Lister

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Recap of PRG 10

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Recap of PRG 10

- Review of all options considered
- Shortlisting to 3 options
- Individual scoring of the 3 options
- Consensus scoring had begun, but was not finished
- Clarifications agreed for both TAFE Annandale and Wentworth Park South





PRG Actions Agreed

- Actions Agreed
 - Wentworth Park Investigation
 - Annandale Site Tour
- Additional Actions
 - Project Program





Wentworth Park South Investigation

- Meeting and site visit on 26 August 2015
- Relocation scope of works
- Trust Board Members
- Stakeholders
- Trust Board meeting 7 September 2015





Annandale Site Visit

- Site visit on 25 August 2015
- Location and surrounding amenities
- Existing Buildings
- Light rail travel times





Option 1: TAFE Site, Annandale

Schedule

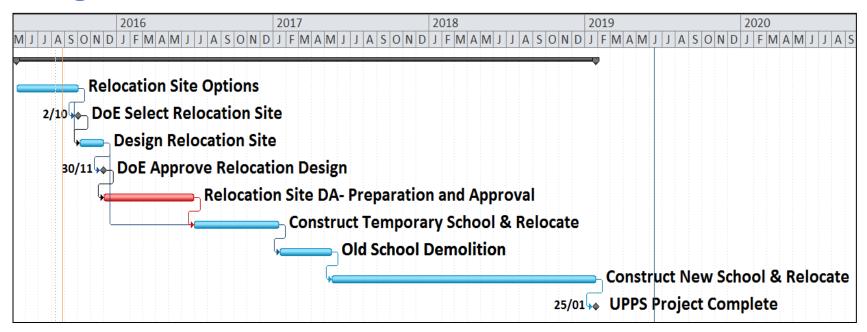
	Task Name ▼	Duration 🔻	Start	Finish
14	□ 27 Aug 2015 Status- Annandale Option	910 days	Mon 11/05/15	Fri 25/01/19
15	Relocation Site Options	104 days	Mon 11/05/15	Fri 2/10/15
16	DoE Select Relocation Site	0 days	Fri 2/10/15	Fri 2/10/15
17	Design Relocation Site	40 days	Tue 6/10/15	Mon 30/11/15
18	DoE Approve Relocation Design	0 days	Mon 30/11/15	Mon 30/11/15
19	Relocation Site DA- Preparation and Approval	136 days	Tue 1/12/15	Tue 28/06/16
20	Construct Temporary School & Relocate	132 days	Wed 29/06/16	Fri 13/01/17
21	Old School Demolition	84 days	Mon 16/01/17	Wed 17/05/17
22	Construct New School & Relocate	414 days	Thu 18/05/17	Fri 25/01/19
23	UPPS Project Complete	0 days	Fri 25/01/19	Fri 25/01/19





Option 1: TAFE Site, Annandale

Program Timeline







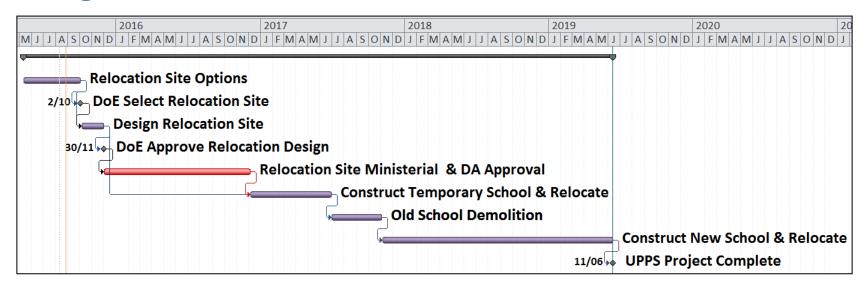
Schedule

	Task Name ▼	Duration	Start	Finish
27	27 Aug 2015 Status- Wentworth Park Option	1002 days	Mon 11/05/15	Tue 11/06/19
28	Relocation Site Options	104 days	Mon 11/05/15	Fri 2/10/15
29	DoE Select Relocation Site	0 days	Fri 2/10/15	Fri 2/10/15
30	Design Relocation Site	40 days	Tue 6/10/15	Mon 30/11/15
31	DoE Approve Relocation Design	0 days	Mon 30/11/15	Mon 30/11/15
32	Relocation Site Ministerial & DA Approval	249 days	Tue 1/12/15	Mon 5/12/16
33	Construct Temporary School & Relocate	133 days	Tue 6/12/16	Thu 29/06/17
34	Old School Demolition	90 days	Fri 30/06/17	Fri 3/11/17
35	Construct New School & Relocate	386 days	Mon 6/11/17	Tue 11/06/19
36	UPPS Project Complete	0 days	Tue 11/06/19	Tue 11/06/19





Program Timeline







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- 4. The Department will make a determination as to the Relocation Site





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Appendix 3 – Scoring Spreadsheet

Attached is the scoring spreadsheet into which the consensus scores were entered to generate the normalised scores and ranking.



Job Ref: Number of Tenderers

Job Name : Ultimo Pyrmont Relocation Site Assessment

Weighted Score Relativity: 1

3

NON-PRICE

	JN-PRICE													
	Option/Tenderer				TAFE site,	Annandale	Wentworth	Park (south)	100 Hari	ris Street	4	4		5
		Maximum Unweighted	Weighting	Maximum Weighted		Weighted		Weighted		Weighted		Weighted		Weighted
	Assessment Criteria	Score	(%)	Score (%)	Score	Score	Score	Score	Score	Score	Score	Score	Score	Score
1	EP 1: Needs of learners and learning	10	15	15	7.7	12	8.4	13	0	0	0	0	0	0
2	EP 2: build community and identity	10	15	15	6.1	9	8.4	13	0	0	0	0	0	0
3	EP 3: aesthetically pleasing	10	10	10	6.7	7	7.3	7	0	0	0	0	0	0
4	EP 4: contemporary, sustainable	10	10	10	7.2	7	7.2	7	0	0	0	0	0	0
5	EP 5: re-configurability	10	10	10	6.8	7	6.5	7	0	0	0	0	0	0
6	LP 1: capacity on site, surrounding amenity	10	10	10	6.5	7	9.0	9	0	0	0	0	0	0
7	LP 2: transport options	10	10	10	4.4	4	9.7	10	0	0	0	0	0	0
8	LP 3: community acceptance, certainty	10	10	10	9.2	9	3.8	4	0	0	0	0	0	0
9	LP 4: program risk and approvals process	10	10	10	9.0	9	3.8	4	0	0	0	0	0	0
	Total Non-Price Weighted Score	Out of	100	100		70.38		72.56		0.00		0.00		0.00
	Normalised-Non Price Score					97		100		0		0		0
	RANKING					2		1		0		0		0

^{*} a higher score indicates lower impact