



LEGISLATIVE COUNCIL

PORTFOLIO COMMITTEE NO. 6

Budget Estimates 2022-2023



Report 19

December 2022

6

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Portfolio Committee No. 6 - Transport

Budget Estimates 2022-2023

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Report no. 19.**

Budget Estimates 2022-2023

“December 2022”.

Chair: Ms Abigail Boyd, MLC



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Table of contents

	Terms of reference	iv
	Committee details	vii
	Chair’s foreword	ix
Chapter 1	Introduction	1
	Budget Estimates 2022-2023	1
	Hearings	1
	Transcripts, questions on notice and supplementary questions	2
Chapter 2	Issues raised during hearings	3
	Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence	3
	Transport, Veterans, Western Sydney	3
	Regional Transport and Roads	4
	Infrastructure, Cities, Active Transport	4
	Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport – Supplementary hearing	5
Appendix 1	Witnesses at hearings	7
Appendix 2	Minutes	13

Terms of reference

The Budget Estimates resolution and schedule was agreed to by the House on 22 June 2022, referring the Budget Estimates and related papers for 2022-2023 to the Portfolio Committees for inquiry and report and is reproduced, as amended on 10 August 2022, as follows¹:

- (1) That the Budget Estimates and related papers for the financial year 2022-2023 presenting the amounts to be appropriated from the Consolidated Fund be referred to the Portfolio Committees for inquiry and report.
- (2) That, further to the resolution of the House of 16 November 2021 adopting the 2022 sitting calendar, the 2022- 2023 initial budget estimates hearings be scheduled as follows:

Day One: Monday 22 August 2022

PC 5 Attorney General

PC 1 Treasurer, Energy

Day Two: Tuesday 23 August 2022

PC 3 Education and Early Learning

PC 7 Environment and Heritage

Day Three: Wednesday 24 August 2022

PC 6 Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence

Day Four: Thursday 25 August 2022

PC 7 Local Government

PC 3 Skills and Training, Science, Innovation and Technology

Day Five: Friday 26 August 2022

PC 6 Transport, Veterans, Western Sydney

PC 1 Finance, Employee Relations

Day Six: Monday 29 August 2022

PC 5 Corrections

PC 7 Planning, Homes

Day Seven: Tuesday 30 August 2022

PC 4 Customer Service and Digital Government

PC 5 Families and Communities, Disability Services

Day Eight: Wednesday 31 August 2022

PC 6 Regional Transport and Roads

PC 5 Deputy Premier, Regional NSW, Police

Day Nine: Thursday 1 September 2022

PC 1 Enterprise, Investment and Trade, Sport

PC 5 Multiculturalism, Seniors

¹ *Minutes*, NSW Legislative Council, 22 June 2022, pp 3481-3482, as amended *Minutes*, NSW Legislative Council, 10 August 2022, p 3563.

Day Ten: Friday 2 September 2022
 PC 5 Emergency Services and Resilience, Flood Recovery
 PC 4 Lands and Water, Hospitality and Racing

Day Eleven: Monday 5 September 2022
 PC 4 Agriculture and Western NSW
 PC 1 Aboriginal Affairs, Arts, Regional Youth, Tourism

Day Twelve: Tuesday 6 September 2022
 PC 2 Women, Regional Health, Mental Health
 PC 6 Infrastructure, Cities and Active Transport
 PC 1 The Legislature

Day Thirteen: Wednesday 7 September 2022
 PC 4 Small Business and Fair Trading
 PC 2 Health
 PC 1 Premier

- (3) That for the purposes of the 2022-2023 initial budget estimates hearings:
- (a) each portfolio, except The Legislature, be examined concurrently by Opposition and Crossbench members only, from 9.30 am to 11.00 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at the end of the morning and afternoon session, if required,
 - (b) the portfolio of The Legislature be examined concurrently by Opposition, Crossbench and Government members from 9.30 am until 12.30 pm.
- (4) That, further to the resolution of the House of 16 November 2021 adopting the 2022 sitting calendar, the 2022-2023 supplementary budget estimates hearings be held over five days from 24 October to 28 October 2022.
- (5) That for the purposes of the 2022-2023 initial and supplementary budget estimates hearings:
- (a) the committees must hear evidence in public,
 - (b) the committees may ask for explanations from ministers, parliamentary secretaries or officers of departments, statutory bodies or corporations, relating to the items of proposed expenditure,
 - (c) ministers be invited to appear for the morning sessions only unless requested by committees to appear also for the afternoon session,
 - (d) witnesses, including ministers, may not make an opening statement before a committee commences questions,
 - (e) members may lodge supplementary questions with the committee clerk by 5.00 pm within two business days following a hearing, and
 - (f) answers to questions on notice and supplementary questions are to be published, except those answers for which confidentiality is requested, after they have been circulated to committee members.
- (6) That the committees present a final report to the House by 23 December 2022.

On 21 September 2022, the Budget Estimates resolution and schedule, as it relates to the Corrections hearing, was varied by the House as follows²:

- (1) That this House notes that:
 - (a) on Wednesday 22 June 2022, the House adopted a schedule of initial budget estimates hearings for 2022-2023 over 13 working days from Monday 22 August to Wednesday 7 September 2022, and
 - (b) the following hearing was unable to be conducted as scheduled by Portfolio Committee No. 5 – Regional NSW and Stronger Communities due to the unavailability of the Minister:

Day Six: Monday 29 August 2022
PC 5 Corrections

- (2) That in view of the inability of Portfolio Committee No. 5 – Regional NSW and Stronger Communities to conduct this hearing, the committee be authorised to undertake the hearing on a date of its choosing under the same arrangements as originally agreed to by the House on Wednesday 22 June 2022.

According to a resolution of Portfolio Committee No. 5 - Regional NSW and Stronger Communities, the Corrections hearing was rescheduled to Monday, 24 October 2022.

² *Minutes*, NSW Legislative Council, 21 September 2022, p 3645.

Committee details

Committee members

Ms Abigail Boyd MLC	The Greens	<i>Chair</i>
The Hon Mark Banasiak MLC	Shooters, Fishers and Farmers Party	<i>Deputy Chair</i>
The Hon Wes Fang MLC	The Nationals	
The Hon John Graham MLC	Australian Labor Party	
The Hon Shayne Mallard MLC	Liberal Party	
The Hon Daniel Mookhey MLC	Australian Labor Party	
The Hon Chris Rath MLC	Liberal Party	

Non-substantive members who attended the hearings

The Hon Scott Farlow MLC	Liberal Party
The Hon Peter Primrose MLC	Australian Labor Party
The Hon Penny Sharpe MLC	Australian Labor Party
The Hon Mick Veitch MLC	Australian Labor Party

Contact details

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Allison Stowe	Principal Council Officer
Andrew Ratchford	Council Officer
Gareth Perkins	Administration Officer
Holly McDonald	Working in the Legislative Council program
Daisy D'Souza	Working in the Legislative Council program
Rhia Victorino	Director

Chair's foreword

I am pleased to present this report on the inquiry into Budget Estimates 2022-2023. This annual inquiry into the Budget Estimates ensures parliamentary oversight of the Budget, and provides an important mechanism for the accountability of the executive government to the Legislative Council.

Portfolio Committee No. 6 – Transport is responsible for the scrutiny of the following portfolio areas:

- Infrastructure, Cities, Active Transport
- Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence
- Regional Transport and Roads
- Transport, Veterans, Western Sydney.

The key evidence gathering mechanism of this inquiry is through the conduct of public hearings. This report lists the key issues raised during the hearings. Transcripts, tabled documents and additional answers provided after the hearings are published on the [inquiry's webpage](#).

On behalf of the committee, I would like to thank the ministers and their officers who assisted the committee during this important inquiry. I am grateful to my fellow committee members and the secretariat staff for their contributions to the inquiry process.



Ms Abigail Boyd MLC
Committee Chair

Chapter 1 Introduction

The inquiry into Budget Estimates is one of the key mechanisms for parliamentary committees to scrutinise government expenditure, performance and effectiveness. It holds ministers and government officials to account and provides a greater level of transparency to the public.

The inquiry is conducted annually by the Legislative Council's Portfolio Committees. Each committee examines the budget estimates of its responsible portfolios, with ministers and senior public servants as the primary witnesses. The evidence taking process of the inquiry consists of answers provided during public hearings, including answers to questions on notice, and answers to post-hearing written questions (known as supplementary questions). There is no provision for written submissions.

Budget Estimates 2022-2023

- 1.1 On 16 November 2021 and 22 June 2022, the Legislative Council resolved that hearings for Budget Estimates 2022-2023 be held over 13 days from 22 August to 7 September 2022, and supplementary hearings be scheduled over five days from 24 to 28 October 2022.³
- 1.2 The Budget Estimates resolution and schedule was subsequently agreed to by the House on 22 June 2022, referring the Budget Estimates and related papers for the 2022-2023 financial year to the Portfolio Committees for inquiry and report by Friday 23 December 2022.⁴
- 1.3 Following changes to the administration of the government, the hearing schedule was amended by the House on 10 August 2022 to reflect the changed ministerial responsibilities.⁵
- 1.4 On 21 September 2022, the Budget Estimates resolution and schedule was further varied by the House to facilitate the postponement of the initial hearing of Portfolio Committee No. 5 – Regional NSW and Stronger Communities into the Corrections portfolio, due to the unavailability of the Minister.⁶
- 1.5 The budget estimates resolution establishing the inquiry, which sets out the rules for the inquiry, is reproduced on page iv.

Hearings

- 1.6 The committee held five public hearings as follows:
 - Wednesday 24 August 2022: Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence
 - Friday 26 August 2022: Transport, Veterans, Western Sydney
 - Wednesday 31 August 2022: Regional Transport and Roads

³ *Minutes*, Legislative Council, 16 November 2021, p 2713; and *Minutes*, Legislative Council, 22 June 2022, pp 3481-3482.

⁴ *Minutes*, Legislative Council, 22 June 2022, pp 3481-3482.

⁵ *Minutes*, Legislative Council 10 August 2022, p 3563.

⁶ *Minutes*, Legislative Council, 21 September 2022, p 3645.

- Tuesday 6 September 2022: Infrastructure, Cities, Active Transport
- Wednesday 26 October 2022: Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport (supplementary hearing).

Transcripts, questions on notice and supplementary questions

- 1.7 Transcripts of the hearings, questions taken on notice, supplementary questions and answers to these questions are available on the Budget Estimates webpage at: www.parliament.nsw.gov.au/budgetestimates.

Chapter 2 Issues raised during hearings

This chapter provides a brief summary of key issues raised during the hearings.

Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence

2.1 A hearing examining the portfolios of Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence was held on Wednesday 24 August 2022. The following issues were raised during the committee's examination of these portfolios:

- Privatisation of revenue streams for Harbour Bridge and Harbour Tunnel tolls
- Issues with e-toll system – scale of error and subsequent audit
- Upgrade and maintenance of motorways/Sydney roads
- Toll review
- Establishment of 'core and cluster' refuges for women and children escaping domestic and family violence – EOI and tender process
- Women's Safety Commissioner – recruitment, role and responsibilities
- Minister's engagement with the sector.

Transport, Veterans, Western Sydney

2.2 A hearing examining the portfolios of Transport, Veterans, Western Sydney was held on Friday 26 August 2022. The following issues were raised during the committee's examination of these portfolios:

- Industrial dispute – Deed of Agreement
- Point to point transport, including taxis and private service providers
- Kurnell ferry service approvals
- Freshwater class ferry
- Costs of metro rail construction
- Light rail repairs
- Ranks to recognition program.

Regional Transport and Roads

2.3 A hearing examining the portfolio of Regional Transport and Roads was held on Wednesday 31 August 2022. The following issues were raised during the committee's examination of this portfolio:

- Development of a resilient transport network program
- Damage to the regional transport network following flooding events
- Benefit-cost ratio for the Great Western Highway upgrade
- Traffic management at proposed Wee Waa High School site
- Reclassification or transfer of local roads to state roads
- Rail dispute negotiations.

Infrastructure, Cities, Active Transport

2.4 A hearing examining the portfolios of Infrastructure, Cities, Active Transport was held on Tuesday 6 September 2022. The following issues were raised during the committee's examination of these portfolios:

- Future Transport Strategy
- Electrical vehicles, including zero emission bus fleet across Greater Sydney by 2035 target
- Congestion charge / road user charge
- Kamay ferry wharves and Infrastructure NSW
- Rail trails
- Infrastructure and transport projects, including College Street cycleway, hydrogen train trial, raising the wall on the Warragamba Dam, Barangaroo Cutaway space, and ParknPay app
- Lack of a climate change adaptation plan in New South Wales for state assets
- TAHE asset base
- Closed-circuit television and artificial intelligence for public safety, including concerns with privacy and data capture and monitoring.

Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport – Supplementary hearing

2.5 A supplementary hearing examining the portfolios of Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport was held on Wednesday 26 October 2022. The following issues were raised during the committee's examination of these portfolios:

- Responses to supplementary questions
- Transport projects and policies, including:
 - mobile speed camera warning signs
 - Commonwealth funding
 - Warringah Freeway Upgrade program
 - Western Harbour Tunnel, Beaches Link
 - Kamay ferry wharves
 - Western Sydney Airport rapid bus network
 - Anzac Bridge gantries proposal
 - Yarra Bay cruise terminal
 - Western Sydney Airport Metro
 - regional taxi plate assistance package
 - deregulation point to point services
 - Metro West
 - regional roads reclassification
 - Decarbonising Infrastructure Delivery report
 - acquired land use by TAHE
 - Outer Sydney Orbitals
 - raising the Warragamba Dam wall
 - Great Western Highway
- Investigation into steering issues experienced by Sydney Ferries and impacts for services
- Use of closed-circuit television and artificial intelligence
- Survey of customer sentiment on automated enforcement programs
- Uses of Sydney Harbour Bridge or Sydney Harbour Tunnel toll revenue
- Construction zone speeds
- TAHE's membership of the Western Sydney Leadership Dialogue
- Pay and conditions for rail employees, including responses to industrial action by the Rail, Tram and Bus Union and bargaining on a proposed enterprise agreement.

Appendix 1 Witnesses at hearings

Date	Name	Position and Organisation
Wednesday 24 August 2022 Macquarie Room Parliament House, Sydney	Hon Natalie Ward MLC	Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence
	Mr Rob Sharp	Secretary, Transport for NSW
	Mr Michael Tidball	Secretary, Department of Communities and Justice
	Ms Trudi Mares	Deputy Secretary Greater Sydney, Transport for NSW
	Ms Camilla Drover	Deputy Secretary Infrastructure and Place, Transport for NSW
	Mr Joost de Kock	Deputy Secretary Customer Strategy and Technology, Transport for NSW
	Ms Tara McCarthy	Deputy Secretary Safety Environment and Regulation, Transport for NSW
	Mr Howard Collins	Chief Operations Officer Greater Sydney, Transport for NSW
	Mr Bernard Carlon	Chief of the Centres for Road Safety and Maritime Safety, Transport for NSW
	Ms Anne Campbell	Acting Deputy Secretary Strategy Policy and Commissioning, Department of Communities and Justice
Mr Paul McKnight	Deputy Secretary Law Reform and Legal Services, Department of Communities and Justice	

Date	Name	Position and Organisation
Friday 26 August 2022 Macquarie Room Parliament House, Sydney	Hon David Elliott MP	Minister for Transport, Minister for Veterans, and Minister for Western Sydney
	Ms Caroline Mackaness	Director, Office for Veterans Affairs
	Mr Rob Sharp	Secretary, Transport for NSW
	Mr Matt Longland	Chief Executive, Sydney Trains
	Mr Peter Regan	Chief Executive, Sydney Metro
	Mr Howard Collins	Chief Operations Officer, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
	Mr Joost de Kock	Deputy Secretary, Customer Strategy and Technology, Transport for NSW
	Ms Trudi Mares	Deputy Secretary, Greater Sydney, Transport for NSW
	Ms Daniela Fontana	Executive Director, Bus Procurement
Mr Anthony Wing	Commissioner, NSW Point to Point Commission	
Wednesday 31 August 2022 Jubilee Room Parliament House, Sydney	Hon Sam Farraway MLC	Minister for Regional Transport and Roads
	Mr Rob Sharp	Secretary, Transport for NSW
	Mr Matt Fuller	Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
	Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW
	Ms Tara McCarthy	Deputy Secretary Safety Environment and Regulation, Transport for NSW

Mr Joost de Kock	Deputy Secretary, Customer Strategy and Technology, Transport for NSW
Mr Dale Merrick	A/Chief Executive NSW Trains, Transport for NSW
Mr Peter Allaway	Chief Customer Officer, Regional and Outer Metropolitan, Transport for NSW
Mr Anthony Hayes	Executive Director, Community and Place, Transport for NSW
Ms Barbara Wise	Executive Director, Transport Partnerships, Transport for NSW
Mr Bernard Carlon	Chief of the Centres for Road Safety and Maritime Safety, Transport for NSW
Ms Cynthia Heydon	Executive Director, Planning and Programs, Transport for NSW
Ms Tracey Taylor <i>(via videoconference)</i>	Chief People Officer, Transport for NSW

**Tuesday 6 September 2022
Jubilee Room
Parliament House, Sydney**

Hon Rob Stokes MP	Minister for Infrastructure, Minister for Cities, and Minister for Active Transport
Mr Simon Draper	Chief Executive Officer, Infrastructure NSW
Mr Rob Sharp	Secretary, Transport for NSW
Ms Elizabeth Mildwater	Chief Executive Officer, Greater Sydney Commission
Ms Kiersten Fishburn <i>(via videoconference)</i>	Deputy Secretary, Cities and Active Transport, Transport for NSW
Ms Camilla Drover	Deputy Secretary, Infrastructure and Place, Transport for NSW

	Ms Benedicte Colin	Chief Executive Officer, Transport Asset Holding Entity of NSW
Wednesday 26 October 2022 Macquarie Room Parliament House, Sydney	Mr Rob Sharp	Secretary, Transport for NSW
	Mr Howard Collins	Chief Operations Officer, Greater Sydney, Transport for NSW
	Ms Trudi Mares	Deputy Secretary, Greater Sydney, Transport for NSW
	Ms Camilla Drover	Acting Deputy Secretary, Infrastructure and Place, Transport for NSW
	Mr Joost de Kock	Deputy Secretary, Customer Strategy and Technology, Transport for NSW
	Ms Tara McCarthy	Deputy Secretary, Safety, Environment and Regulation, Transport for NSW
	Mr Matt Longland	Chief Executive, Sydney Trains
	Mr Dale Merrick	Chief Operating Officer, NSW TrainLink, Transport for NSW
	Mr Peter Allaway	Chief Executive, NSW Trains, Transport for NSW
	Mr Peter Regan	Chief Executive, Sydney Metro
	Ms Daniela Fontana	A/Executive Director, Bus Procurement, Transport for NSW
	Mr Anthony Wing	Commissioner, NSW Point to Point Commission
	Mr Matt Fuller	Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
	Mr Anthony Hayes	Executive Director, Community and Place, Transport for NSW

Ms Barbara Wise	Executive Director, Transport Partnerships, Transport for NSW
Ms Cynthia Heydon	Executive Director, Planning and Programs, Transport for NSW
Mr Simon Draper	Chief Executive Officer, Infrastructure NSW
Ms Kiersten Fishburn <i>(via teleconference)</i>	Deputy Secretary, Cities and Active Transport, Transport for NSW
Ms Benedicte Colin	Chief Executive Officer, Transport Asset Holding Entity of NSW
Mr Bruce Morgan	Chair, Transport Asset Holding Entity of NSW
Mr Mark Slater	Executive Director, Property Group, Infrastructure and Place, Transport for NSW

Appendix 2 Minutes

Minutes no. 68

Monday 25 July 2022

Portfolio Committee No. 6 – Transport

Room 1043, Parliament House, Sydney, 10.06 am

1. Members present

Ms Boyd, *Chair*

Mr Barrett (substituting for Mr Fang from 10.51 am)

Mr Fang (until 10.51 am)

Mr Graham

Mr Mallard

Mr Mookhey

Mr Rath

2. Apologies

Mr Banasiak, *Deputy Chair*

3. Previous minutes

Resolved, on the motion of Mr Mallard: That draft minutes nos. 63, 64 and 67 be confirmed.

4. Correspondence

5. Inquiry into Budget Estimates 2022-2023 – procedural resolutions

The committee noted that the Budget Estimates timetable for 2022-2023 was agreed to by the House, with hearings commencing at 9.30 am and concluding by 5.15 pm. Below is a table of Portfolio Committee No. 6 hearings:

Date	Portfolio
Wednesday 24 August 2022	Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence
Friday 26 August 2022	Transport, Veterans
Wednesday 31 August 2022	Regional Transport and Roads
Tuesday 6 September 2022	Infrastructure, Cities, Active Transport

5.1 Allocation of question time and total hearing time

The committee noted that committee to note that under the Budget Estimates 2022-2023 resolution each portfolio, except The Legislature, will be examined concurrently by Opposition and Crossbench members only, from 9.30 am to 11.00 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at the end of the morning and afternoon session, if required.

5.2 Witness requests

Resolved, on the motion of Mr Graham: That for the portfolios of Metropolitan Roads, and Women's Safety and the Prevention of Domestic and Sexual Violence the committee invite the following witnesses:

- Hon Natalie Ward MLC, Minister for Metropolitan Roads and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence
- Mr Michael Tidball, Secretary, Department of Communities and Justice
- Ms Anne Campbell, Acting Deputy Secretary, Strategy Policy and Commissioning, Department of Communities and Justice
- Mr Paul McKnight, Deputy Secretary, Law Reform and Legal Services, Department of Communities and Justice
- Mr Rob Sharp, Secretary, Transport for NSW
- Mr Howard Collins, Chief Operations Officer, Greater Sydney, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Greater Sydney, Transport for NSW
- Ms Camilla Drover, Acting Deputy Secretary, Infrastructure and Place, Transport for NSW
- Mr Bernard Carlon, Chief of the Centre for Road Safety, Transport for NSW
- Mr Joost de Kock, Deputy Secretary, Customer Strategy and Technology, Transport for NSW
- Ms Tara McCarthy, Deputy Secretary, Safety, Environment and Regulation, Transport for NSW.

Resolved, on the motion of Mr Graham: That for the portfolios of Transport and Veterans the committee invite the following witnesses:

- Hon David Elliott MP, Minister for Transport, and Minister for Veterans
- Mr Rob Sharp, Secretary, Transport for NSW
- Mr Matt Longland, Chief Executive, Sydney Trains
- Mr Peter Regan, Chief Executive, Sydney Metro
- Mr Howard Collins, Chief Operations Officer, Transport for NSW
- Ms Caroline Mackaness, Director, Office for Veterans Affairs
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW
- Mr Joost de Kock, Deputy Secretary, Customer Strategy and Technology, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Greater Sydney, Transport for NSW
- Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Authority
- Ms Daniela Fontana, Chief Executive, State Transit Authority
- Mr Anthony Wing, Commissioner, NSW Point to Point Commission
- Mr Peter Allaway, Chief Customer Officer, Regional and Outer Metropolitan, Transport for NSW
- Mr Dale Merrick, CEO, NSW TrainLink
- Ms Tracey Taylor, Chief People Officer, Transport for NSW.

Resolved, on the motion of Mr Graham: That for the portfolio of Regional Transport and Roads the committee invite the following witnesses:

- Hon Sam Faraway MLC, Minister for Regional Transport and Roads
- Mr Rob Sharp, Secretary, Transport for NSW
- Mr Matt Fuller, Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
- Ms Tara McCarthy, Deputy Secretary, Safety, Environment and Regulation, Transport for NSW
- Mr Joost de Kock, Deputy Secretary, Customer Strategy and Technology, Transport for NSW
- Mr Dale Merrick, A/Chief Executive NSW Trains, Transport for NSW
- Mr Peter Allaway, Chief Customer Officer, Regional and Outer Metropolitan, Transport for NSW
- Mr Anthony Hayes, Executive Director, Community and Place, Transport for NSW
- Ms Barbara Wise, Executive Director, Transport Partnerships, Transport for NSW
- Ms Gillian Geraghty, Chief Development Officer, Infrastructure & Place, Transport for NSW
- Mr Bernard Carlon, Chief, Centre for Road Safety and Maritime Safety, Transport for NSW
- Ms Cynthia Heydon, Executive Director, Planning and Programs, Transport for NSW.

Resolved, on the motion of Mr Graham: That for the portfolio of Infrastructure, Cities, Active Transport the committee invite the following witnesses:

- Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport
- Mr Simon Draper, Chief Executive Officer, Infrastructure NSW
- Mr Rob Sharp, Secretary, Transport for NSW
- Ms Elizabeth Mildwater, Chief Executive Officer, Greater Sydney Commission
- Ms Kiersten Fishburn, Deputy Secretary, Cities and Active Transport, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW
- Ms Suellen Fitzgerald, Chief Executive, Greater Sydney Parklands.

The committee noted that where a witness no longer occupies a position, invitations will be made based on the position.

Resolved, on the motion of Mr Graham: That the committee submit any further witness requests to the secretariat by 5.00 pm, Wednesday 27 July 2022.

Resolved, on the motion of Mr Graham: That the committee not invite parliamentary secretaries to appear as a witness at the hearings.

5.3 Witness appearance time

The committee noted that under the Budget Estimates 2022-2023 resolution ministers are invited to appear for the morning sessions only, 9.30 am to 12.45 pm, unless requested by the committee to appear also for the afternoon session.

5.4 Recording of hearing

Resolved, on the motion of Mr Rath: That all Budget Estimates 2022-2023 hearings be recorded and that these recordings be placed on the inquiry webpage as soon as practicable after the hearing.

6. Inquiry into road tolling regimes

7. Adjournment

The committee adjourned at 11.25 pm until 9.30 am, Tuesday 2 August 2022 in Room 1043.

Madeleine Foley
Committee Clerk

Minutes no .70

Wednesday 24 August 2022

Portfolio Committee No. 6 - Transport

Macquarie Room, Parliament House, Sydney, at 9.14 am

1. Members present

Ms Boyd, *Chair*

Mr Banasiak, *Deputy Chair*

Mr Graham

Mr Mallard

Mr Mookhey

Mr Rath

Ms Sharpe (participating)

2. Apologies

Mr Fang

3. Correspondence

The committee noted the following items of correspondence:

Received:

- 5 August 2022 – Email from Ms Prudence Middleton, Office of Hon Natalie Ward MLC, Minister for Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence regarding witnesses attending a Budget Estimates 2022-2023 hearing on 24 August 2022
- 8 August 2022 – Email from Mr Daniel Rubenach, Office of Hon Rob Stokes MP, Minister for Infrastructure, Cities and Active Transport, to Budget Estimates secretariat returning witness list for a Budget Estimates 2022-2023 hearing on 6 September 2022
- 9 August 2022 – Email from Ashley Meyer-Dilley, Office of Hon Sam Farraway MLC, Minister for Regional Transport and Roads, to Budget Estimates secretariat returning witness list for a Budget Estimates 2022-2023 hearing on 25 August 2022
- 11 August 2022 – Email from Ms Prudence Middleton, Office of Hon Natalie Ward MLC, Minister for Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence to Budget Estimates secretariat returning an updated witness list for a Budget Estimates 2022-2023 hearing on 24 August 2022
- 11 August 2022 – Email from Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport and Minister for Veterans, to Budget Estimates secretariat returning list of witnesses for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 11 August 2022 – Email from Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, to Budget Estimates secretariat, requesting an additional witness for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 11 August 2022 – Email from Mr Peter Hehir, Rozelle Against WestConnex, to Chair, querying the status of supplementary information provided during the land acquisition inquiry, and providing feedback on the report
- 12 August 2022 – Email from Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, to Budget Estimates secretariat returning revised list of witnesses for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 15 August 2022 – Email from Ms Lauren Vella to Chair, regarding the tabling of the land acquisition report.

Sent:

- 29 July 2022 – Email from Budget Estimates secretariat, to Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence issuing witness invitation requests for a hearing on 24 August 2022
- 29 July 2022 – Email from Budget Estimates secretariat, to Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, issuing witness invitation requests for a hearing on 6 September 2022
- 29 July 2022 – Email from Budget Estimates secretariat, to Hon Sam Farraway MLC, Minister for Regional Transport and Roads issuing witness invitation requests for a hearing on 31 August 2022
- 29 July 2022 – Email from Budget Estimates secretariat, to Hon David Elliott MP, Minister for Transport and Minister for Veterans, issuing witness invitation requests for a hearing on 26 August 2022
- 11 August 2022 – Email from Budget Estimates secretariat, to Ms Prudence Middleton, Office of Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence regarding amended Budget Estimates 2022-2023 hearing schedule and corresponding room change for a hearing on 24 August 2022

- 15 August 2022 – Email from Budget Estimates secretariat, to Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney regarding the returned list of witnesses for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 17 August 2022 – Email from Budget Estimates secretariat, to Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney regarding amended Budget Estimates 2022-2023 hearing schedule and issuing witness invitation requests for an additional portfolio for a hearing on 26 August 2022
- 17 August 2022 – Email from the secretariat to Mr Peter Hehir, Rozelle Against WestConnex, responding to his correspondence dated 11 August 2022, for the land acquisition inquiry.

4. Inquiry into Budget Estimates 2022-2023 – initial hearings

4.1 Order for examination of portfolios

The committee noted the resolution of the House of 10 August 2022 amending the Budget Estimates 2022-2023 terms of reference.

The committee noted that under the Budget Estimates 2022-2023 resolution each portfolio, except The Legislature, be examined concurrently by Opposition and Crossbench members only, from 9.30 am to 11.00 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at the end of the morning and afternoon sessions, if required.

4.2 Public hearing: Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence

Departmental witnesses, the public and the media were admitted.

The Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence, was admitted.

The Chair made an opening statement regarding the broadcasting of proceedings and other matters. The Chair noted that members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The following witnesses were sworn:

- Mr Rob Sharp, Secretary, Transport for NSW
- Mr Michael Tidball, Secretary, Department of Communities and Justice
- Ms Trudi Mares, Deputy Secretary Greater Sydney, Transport for NSW
- Ms Camilla Drover, Deputy Secretary Infrastructure and Place, Transport for NSW
- Mr Joost de Kock, Deputy Secretary Customer Strategy and Technology, Transport for NSW
- Ms Tara McCarthy, Deputy Secretary Safety Environment and Regulation, Transport for NSW
- Mr Howard Collins, Chief Operations Officer Greater Sydney, Transport for NSW
- Mr Bernard Carlon, Chief of the Centres for Road Safety and Maritime Safety, Transport for NSW
- Ms Anne Campbell, Acting Deputy Secretary Strategy Policy and Commissioning, Department of Communities and Justice
- Mr Paul McKnight, Deputy Secretary Law Reform and Legal Services, Department of Communities and Justice.

The Chair declared the proposed expenditure for the portfolios of Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence open for examination.

The Minister and departmental witnesses were examined by the committee.

Mr Graham tendered the following document:

- Government's draft strategy relating to the changing role of aviation and connected and automated vehicles, dated 15 February 2022.

The Minister withdrew at 12.46 pm.

Mr Tidball, Mr Collins, Mr Carlon, Ms Campbell and Mr McKnight withdrew at 4.16 pm.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 5.14 pm.

4.3 Tendered documents

Resolved, on the motion of Mr Graham: That the committee accept but not publish the following document tendered during the Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence hearing held on Wednesday 24 August 2022:

- Government's draft strategy relating to the changing role of aviation and connected and automated vehicles, dated 15 February 2022, tendered by Mr Graham.

4.4 Correspondence

The committee noted the following items of correspondence regarding witnesses invited to appear before Budget Estimates hearings for the portfolios of Transport, Veterans, Western Sydney and Regional Transport and Roads:

Received:

- 24 August 2022 – Letter from the Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, to Budget Estimates secretariat, regarding the updated list of witnesses for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 24 August 2022 – Email from Ms Patricia Wild, Office of the Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, to Budget Estimates secretariat, providing clarification on the position held by a witness requested to appear at a Budget Estimates 2022-2023 hearing on 26 August 2022
- 24 August 2022 – Email from Ms Verety Moffat, Office of the Secretary, Transport for NSW, to Budget Estimates secretariat, providing an explanation for the updated witness list for a Budget Estimates 2022-2023 hearing on 31 August 2022.

Sent:

- 24 August 2022 – Email from Budget Estimates secretariat to Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, regarding the witness list for a Budget Estimates 2022-2023 hearing on 26 August 2022.

4.5 Returned witness lists

Resolved, on the motion of Mr Mookhey: That regarding the Budget Estimates Transport hearing on 26 August 2022, the committee:

- confirms the attendance of Ms Daniela Fontana as Executive Director, Bus Procurement, Transport for NSW and Mr Simon Draper, Chief Executive Officer and Co-ordinator General, Infrastructure NSW, INSW
- accepts the unavailability of Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity
- publishes the correspondence from the Hon David Elliott MP, Minister for Transport, Veterans and Western Sydney, dated 24 August 2022.

Resolved, on the motion of Mr Mookhey: That regarding the Budget Estimates Infrastructure, Cities, Active Transport hearing on 6 September 2022, the committee requests the attendance of Ms Daniela Fontana as Executive Director, Bus Procurement, Transport for NSW and Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity.

Resolved, on the motion of Mr Mookhey: That, for the Budget Estimates Regional Transport and Roads hearing on 31 August 2022, the committee accepts the attendance of Ms Camilla Drover, Deputy Secretary Infrastructure and Place, Transport for NSW in place of Ms Gillian Geraghty, Chief Development Officer, Infrastructure and Place, Transport for NSW.

5. Previous minutes

Resolved, on the motion of Mr Mookhey: That draft minutes no. 68 be confirmed.

6. Adjournment

The committee adjourned at 5.20 pm, until 9.15 am, Friday 26 August 2022, Macquarie Room, Budget Estimates 2022-2023 hearing – Transport, Veterans, Western Sydney.

Helen Hong

Committee Clerk

Minutes no .71

Friday 26 August 2022

Portfolio Committee No. 6 - Transport

Macquarie Room, Parliament House, Sydney, at 9.18 am

1. Members present

Ms Boyd, *Chair* (until 1.45 pm, from 2.35 pm until 3.14 pm, from 3.27pm until 4.03 pm, from 4.25 pm)

Mr Banasiak, *Deputy Chair* (until 10.18 am)

Mr Farlow *Acting Deputy Chair from 10.18 am* (substituting for Mr Fang)

Mr Graham (until 1.45 pm)

Mr Mallard (until 2.37 pm, from 3.14 pm)

Mr Mookhey (until 10.58 am, from 12.34 pm until 12.45 pm, from 2.24 pm)

Ms Sharpe (substituting for Mr Mookhey from 11.18 am until 12.23 pm)

Mr Veitch (substituting for Mr Graham from 2.00 pm until 3.30 pm)

2. Apologies

Mr Rath

3. Correspondence

The committee noted the following items of correspondence:

Received:

- 22 August 2022 – Letter from Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney to Budget Estimates secretariat regarding the witness list for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 23 August 2022 – Email from Ms Verety Moffat, Office of the Secretary, Transport NSW, to Budget Estimates secretariat regarding the unavailability of a witness due to illness for a Budget Estimates hearing on 26 August 2022
- 23 August 2022 -Email from Ms Verety Moffat, Office of the Secretary, Transport NSW, to Budget Estimates secretariat regarding the attendance of a witness for a Budget Estimates 2022-2023 hearing on 6 September 2022
- 25 August 2022 – Email from Ms Patricia Wild, Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, to Budget Estimates secretariat regarding the availability of a witness for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 25 August 2022 – Email from Ms Verety Moffat, Office of the Secretary, Transport NSW, to Budget Estimates secretariat regarding the unavailability of a witness due to COVID-19 for a Budget Estimates 2022-2023 hearing on 26 August 2022
- 25 August 2022 – Email from Daniel Rubenach, Office of Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, to Budget Estimates secretariat providing witness details for a Budget Estimates 2022-2023 hearing on 6 September 2022.

Sent:

- 22 August 2022 – Email from Budget Estimates secretariat to Ashley Meyer-Dilley, Office of Hon Sam Farraway MLC, Minister for Regional Transport and Roads regarding witnesses for a Budget Estimates 2022-2023 hearing on 31 August 2022
- 24 August 2022 – Email from Budget Estimates secretariat to Mr Daniel Rubenach, Office of Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, issuing additional witness invitations for a Budget Estimates 2022-2023 hearing on 6 September 2022
- 24 August 2022 – Email from Budget Estimates secretariat to Verety Moffat, Office of the Secretary, Transport for NSW, regarding the unavailability of a witness for a Budget Estimates 2022-2023 hearing on 31 August 2022
- 24 August 2022 – Email from Budget Estimates secretariat to Patricia Wild, Office of Hon David Elliot MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, regarding a revised list of witnesses for a Budget Estimates 2022-2023 hearing on 26 August 2022.

4. Inquiry into Budget Estimates 2022-2023 – initial hearings**4.1 Order for examination of portfolios**

The committee noted the resolution of the House of 10 August 2022 amending the Budget Estimates 2022-2023 terms of reference.

The committee noted that under the Budget Estimates 2022-2023 resolution each portfolio, except The Legislature, be examined concurrently by Opposition and Crossbench members only, from 9.30 am to 11.00 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at the end of the morning and afternoon sessions, if required.

4.2 Returned witness lists

Resolved, on the motion of Mr Mookhey: That, for the Budget Estimates Infrastructure, Cities, Active Transport hearing on 6 September, the committee:

- notes the confirmed attendance of Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity
- accepts the non-attendance of Ms Daniela Fontana, Executive Director Bus Procurement, noting her appearance at the Transport, Veterans, Western Sydney hearing on 26 August
- agrees to the request that Ms Kiersten Fishburn, Deputy Secretary, Cities and Active Transport, Transport for NSW, appear via videoconference, and in her absence, requests the appearance of an alternative witness.

Resolved, on the motion of Mr Mookhey: That, for the Transport, Veterans, Western Sydney hearing on 26 August, the committee:

- notes the non-attendance of Ms Tracey Taylor, Chief People Officer, Transport for NSW, and requests her appearance at the Regional Transport & Roads hearing on 31 August
- notes the non-attendance of Mr Simon Draper, Chief Executive Officer, Infrastructure NSW, but reserves the opportunity to question Mr Draper during his appearance at the Infrastructure, Cities, Active Transport hearing on 6 September on matters relating to the portfolio of Transport, Veterans, Western Sydney.

4.3 Election of Acting Deputy Chair

The Chair called for nominations for an Acting Deputy Chair in any absence of the Deputy Chair.

Mr Mookhey moved: That, in any absence of the Deputy Chair, Mr Farlow be elected Acting Deputy Chair of the committee for the purpose of the meeting.

There being no further nominations, the Chair declared Mr Farlow elected Acting Deputy Chair in any absence of the Deputy Chair for the purpose of the meeting.

4.4 Public hearing: Transport, Veterans, Western Sydney

Departmental witnesses, the public and the media were admitted.

The Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney, was admitted.

The Chair made an opening statement regarding the broadcasting of proceedings and other matters. The Chair noted that members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Chair also reminded the following witnesses that they did not need to be sworn, as they had been sworn at another Budget Estimates hearing for the same committee:

- Mr Rob Sharp, Secretary, Transport for NSW
- Mr Howard Collins, Chief Operations Officer, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW
- Mr Joost de Kock, Deputy Secretary, Customer Strategy and Technology, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Greater Sydney, Transport for NSW.

The following witnesses were sworn:

- Ms Caroline Mackaness, Director, Office for Veterans Affairs
- Mr Matt Longland, Chief Executive, Sydney Trains
- Mr Peter Regan, Chief Executive, Sydney Metro
- Ms Daniela Fontana, Executive Director, Bus Procurement
- Mr Anthony Wing, Commissioner, NSW Point to Point Commission.

The Chair declared the proposed expenditure for the portfolios of Transport, Veterans, Western Sydney open for examination.

The Minister and departmental witnesses were examined by the committee.

The Minister withdrew at 12.45 pm.

Ms Caroline Mackaness withdrew at 2.35 pm.

Mr Anthony Wing withdrew at 4.10 pm.

Mr Peter Regan withdrew at 4.36 pm.

Mr Joost de Kock withdrew at 4.59 pm.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 5.16 pm.

5. Adjournment

The committee adjourned at 5.26 pm, until 9.15 am, Wednesday 31 August 2022, Jubilee Room, Budget Estimates 2022-2023 hearing – Regional Transport and Roads.

Stewart Smith
Committee Clerk

Minutes no .72

Wednesday 31 August 2022

Portfolio Committee No. 6 – Transport

Jubilee Room, Parliament House, Sydney, at 9.17 am

1. Members presentMs Boyd, *Chair* (until 10.20 am, and from 10.53 am until 2.01 pm)Mr Banasiak, *Deputy Chair* (until 12.00 pm, from 2.00 pm)Mr Primrose *Acting Deputy Chair* (substituting for Mr Mookhey)

Mr Farlow (from 9.20 am, substituting for Mr Mallard)

Mr Graham

Mr Rath

2. Apologies

Mr Fang

3. Correspondence

The committee noted the following items of correspondence:

Received:

- 29 August 2022 – Email from Ms Verety Moffat, Office of the Secretary, Transport NSW, to Budget Estimates secretariat regarding the availability a witness for a Budget Estimates 2022-2023 hearing on 31 August 2022.

Sent:

- 26 August 2022 – Email from Budget Estimates secretariat to Dan Rubenach, Office of Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, regarding attendance of witnesses for a Budget Estimates 2022-2023 hearing on 6 September 2022
- 26 August 2022 – Email from Budget Estimates secretariat to Ashley Meyer-Dilley, Office of Hon Sam Faraway MLC, Minister for Regional Transport and Roads regarding attendance of witnesses for a Budget Estimates 2022-2023 hearing on 31 August 2022
- 30 August 2022 – Email from Budget Estimates secretariat to Office of Natalie Ward MLC, Minister for Metropolitan Roads and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence issuing uncorrected transcript, questions on notice and supplementary questions for a Budget Estimates 2022-2023 hearing held on 24 August 2022.

4. Inquiry into Budget Estimates 2022-2023 – initial hearings**4.1 Order for examination of portfolios**

The committee noted that under the Budget Estimates 2022-2023 resolution each portfolio, except The Legislature, be examined concurrently by Opposition and Crossbench members only, from 9.30 am to 11.00 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at the end of the morning and afternoon sessions, if required.

The committee noted, as previously agreed via email, that Ms Tracey Taylor, Chief People Officer, Transport for NSW will appear via video conference from 2.00 pm to 5.30 pm for the afternoon session only.

4.2 Election of Acting Deputy Chair

The Chair called for nominations for an Acting Deputy Chair in the event either the Chair or Deputy Chair are absent from the meeting.

Mr Graham moved: That Mr Primrose be elected Acting Deputy Chair.

There being no further nominations, the Chair declared Mr Primrose elected Acting Deputy Chair.

4.3 Supplementary hearings

Resolved, on the motion of Mr Banasiak: That the committee defer its decision on whether to hold supplementary hearings for the following portfolios of until after the return of answers to supplementary questions:

- Metropolitan Roads, Women's Safety and the Prevention of Domestic and Sexual Violence
- Transport, Veterans, Western Sydney
- Regional Transport and Roads.

4.4 Public hearing: Regional Transport and Roads

Departmental witnesses, the public and the media were admitted.

The Hon Sam Faraway MLC, Minister for Regional Transport and Roads, was admitted.

The Chair made an opening statement regarding the broadcasting of proceedings and other matters. The Chair noted that members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Chair also reminded the following witnesses that they did not need to be sworn, as they had been sworn at another Budget Estimates hearing for the same committee:

- Mr Rob Sharp, Secretary, Transport for NSW
- Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW
- Ms Tara McCarthy, Deputy Secretary, Safety Environment and Regulation, Transport for NSW
- Mr Joost de Kock, Deputy Secretary, Customer Strategy and Technology, Transport for NSW
- Mr Bernard Carlon, Chief, Centre for Road Safety and Maritime Safety, Transport for NSW.

The following witnesses were sworn:

- Mr Matt Fuller, Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
- Mr Dale Merrick, A/Chief Executive NSW Trains, Transport for NSW
- Mr Peter Allaway, Chief Customer Officer, Regional and Outer Metropolitan, Transport for NSW
- Mr Anthony Hayes, Executive Director, Community and Place, Transport for NSW
- Ms Barbara Wise, Executive Director, Transport Partnerships, Transport for NSW
- Ms Cynthia Heydon, Executive Director, Planning and Programs, Transport for NSW.

The Chair declared the proposed expenditure for the portfolio of Regional Transport and Roads open for examination.

The Minister and departmental witnesses were examined by the committee.

Mr Banasiak tendered the following documents:

- Letter from Mr Howard Orr, Transport for NSW to Ms Rebecca Sommer, Department of Planning and Environment, regarding the Environmental Impact Statement for Wee Waa High School, dated 28 June 2021
- News Article, 'Pay Us the Fair Price', Louise Nichols, The Singleton Argus, dated 4 August 2022.

The Minister withdrew at 12.45 pm.

The following witness was admitted and sworn at 2.00 pm:

- Ms Tracey Taylor, Chief People Officer, Transport for NSW (via videoconference).

Mr Banasiak tendered the following document:

- Letter from TTW Structural Civil Traffic Façade to Ms Nicola Carcary, Schools Infrastructure c/o TA Management, 'Wee Waa High School, Traffic Response to Submissions', dated 10 March 2022.

Ms McCarthy and Mr Carlon withdrew at 3.46 pm.

Mr Fuller tendered the following document:

- Fixing Country Rail Completed Project List.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 4.51 pm.

4.5 Tended documents

Resolved, on the motion of Mr Farlow: That the committee accept and publish the following documents tendered during the Regional Transport and Roads hearing held on Wednesday 31 August 2022:

- Letter from Mr Howard Orr, Transport for NSW to Ms Rebecca Sommer, Department of Planning and Environment, regarding the Environmental Impact Statement for Wee Waa High School, dated 28 June 2021, tendered by Mr Banasiak
- News Article, 'Pay Us the Fair Price', Louise Nichols, The Singleton Argus, dated 4 August 2022, tendered by Mr Banasiak
- Letter from TTW Structural Civil Traffic Façade to Ms Nicola Carcary, Schools Infrastructure c/o TA Management, 'Wee Waa High School, Traffic Response to Submissions', dated 10 March 2022, tendered by Mr Banasiak
- Fixing Country Rail Completed Project List, tendered by Mr Fuller.

5. Adjournment

The committee adjourned at 4.52 pm, until 9.15 am, Tuesday 6 September 2022, Jubilee Room, Budget Estimates 2022-2023 hearing – Infrastructure, Cities, Active Transport.

Shaza Barbar

Committee Clerk

Minutes no .73

Tuesday 6 September 2022

Portfolio Committee No. 6 – Transport

Jubilee Room, Parliament House, Sydney, at 9.17 am

1. Members present

Ms Boyd, *Chair*

Mr Banasiak, *Deputy Chair*

Mr Graham

Mr Mallard

Mr Mookhey

Mr Rath

2. Apologies

Mr Fang

3. Correspondence

The committee noted the following item of correspondence:

Sent

- 1 September 2022 – Email from Budget Estimates secretariat to Office of Hon David Elliott MP, Minister for Transport, Minister for Veterans and Minister for Western Sydney, issuing uncorrected transcript, questions on notice and supplementary questions for a Budget Estimates 2022-2023 hearing on 26 August 2022.

4. Inquiry into Budget Estimates 2022-2023 – initial hearings

4.1 Order for examination of portfolios

The committee noted the resolution of the House of 10 August 2022 amending the Budget Estimates 2022-2023 terms of reference.

The committee noted that under the Budget Estimates 2022-2023 resolution each portfolio, except The Legislature, be examined concurrently by Opposition and Crossbench members only, from 9.30 am to 11.00 am, and from 11.15 am to 12.45 pm, then from 2.00 pm to 3.30 pm, and from 3.45 pm to 5.15 pm, with 15 minutes reserved for Government questions at the end of the morning and afternoon sessions, if required.

4.2 Procedural fairness resolution

Resolved, on the motion of Mr Mallard: That the Chair seek written advice from the Clerk clarifying the questions on notice clause in the procedural fairness resolution.

4.3 Public hearing: Infrastructure, Cities, Active Transport

Departmental witnesses, the public and the media were admitted.

The Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, was admitted.

The Chair made an opening statement regarding the broadcasting of proceedings and other matters. The Chair noted that members of Parliament swear an oath to their office, and therefore do not need to be sworn prior to giving evidence before a committee.

The Chair also reminded Mr Rob Sharp, Secretary, Transport for NSW and Ms Camilla Drover, Deputy Secretary, Infrastructure and Place, Transport for NSW, that they did not need to be sworn, as they had been sworn at another Budget Estimates hearing for the same committee.

The following witnesses were sworn:

- Mr Simon Draper, Chief Executive Officer, Infrastructure NSW
- Ms Elizabeth Mildwater, Chief Executive Officer, Greater Sydney Commission
- Ms Kiersten Fishburn (via videoconference), Deputy Secretary, Cities and Active Transport, Transport for NSW
- Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity of NSW.

The Chair declared the proposed expenditure for the portfolios of Infrastructure, Cities, Active Transport open for examination.

The Minister and departmental witnesses were examined by the committee.

The Minister withdrew at 12.46 pm.

Ms Colin tendered the following document:

- Letter from Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, Minister for Active Transport, to Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity of NSW, regarding discussions on affordable and diverse housing targets on TAHE-owned land.

Mr Banasiak tendered the following document:

- Global Tenders, Transport for NSW (Roads and Maritime Projects) Kamay Ferry Wharves, dated 19 August 2022.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 5.16 pm.

4.4 Tendered documents

Resolved, on the motion of Mr Mookhey: That the committee accept and publish the following documents tendered during the Infrastructure, Cities, Active Transport hearing held on Tuesday 6 September 2022:

- Letter from Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, Minister for Active Transport, to Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity of NSW, regarding discussions on affordable and diverse housing targets on TAHE-owned land, tendered by Ms Colin
- Global Tenders, Transport for NSW (Roads and Maritime Projects) Kamay Ferry Wharves, dated 19 August 2022, tendered by Mr Banasiak.

4.5 Supplementary hearings

Resolved, on the motion of Mr Graham: That the committee defer its decision on whether to hold supplementary hearings for the portfolios of Infrastructure, Cities, Active Transport, until after the return of answers to supplementary questions.

5. Adjournment

The committee adjourned at 5.25 pm, *sine die*.

Stewart Smith
Committee Clerk

Minutes no .75

Wednesday 12 October 2022

Portfolio Committee No. 6 - Transport

Members' Lounge, Parliament House, Sydney, 2.31 pm

1. Members

Ms Boyd, *Chair*
Mr Banasiak, *Deputy Chair*
Mr Fang
Mr Graham
Mr Mallard
Mr Rath

2. Apologies

Mr Mookhey

3. Correspondence

The committee noted the following items of correspondence:

Received:

- 13 September 2022 – Letter from Mr David Blunt, Clerk of Parliaments, to Ms Abigail Boyd MLC, Chair of Portfolio Committee No. 6, responding to her request for advice on the interpretation of clause 11 of the Procedural Fairness resolution
- 20 September 2022 – Letter from Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence, to Budget Estimates secretariat, returning post hearing responses for a Budget Estimates 2022-2023 hearing held on 24 August 2022
- 21 September 2022 – Email from Office of the Secretary, Transport for NSW, to Budget Estimates secretariat requesting an extension for the submission of post-hearing responses due on 22 and 27 September 2022
- 23 September 2022 – Letter from Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney, to Budget Estimates secretariat, returning post hearing responses for a Budget Estimates 2022-2023 hearing held on 26 August 2022

- 28 September 2022 – Letter from Hon Sam Faraway MLC, Minister for Regional Transport and Roads, to Budget Estimates secretariat, returning post hearing responses for a Budget Estimates 2022-2023 hearing held on 31 August 2022
- 4 October 2022 – Letter from Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, to Budget Estimates secretariat, returning post hearing responses for a Budget Estimates 2022-2023 hearing held on 6 September 2022.

Sent:

- 6 September 2022 – Letter from Ms Abigail Boyd MLC, Chair of Portfolio Committee No. 6, to Mr David Blunt, Clerk of Parliaments, seeking advice on the interpretation of clause 11 of the Procedural Fairness resolution
- 6 September 2022 – Email from Budget Estimates secretariat to Office of Hon Sam Faraway MLC, Minister for Regional Transport and Roads issuing uncorrected transcript, questions on notice, and supplementary questions for a Budget Estimates 2022-2023 hearing held on 31 August 2022
- 12 September 2022 – Email from Budget Estimates secretariat to Office of Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, issuing uncorrected transcript, questions on notice and supplementary questions for a Budget Estimates 2022-2023 hearing held on 6 September 2022
- 21 September 2022 – Email from Budget Estimates secretariat, to Office of the Secretary, Transport for NSW confirming an extension has been granted for the submission of post-hearing responses previously due on 22 and 27 September 2022.

4. Inquiry into Budget Estimates 2022-2023 – initial and supplementary hearings**4.1 Extension to deadline for post-hearing responses**

Resolved, on the motion of Mr Mallard: That the committee, as previously agreed via email:

- extend the deadline for post-hearing responses arising from the Budget Estimates Transport hearing from 22 September 2022 to 23 September 2022
- extend the deadline for post-hearing responses arising from the Budget Estimates Regional Transport and Roads hearing from 27 September 2022 to 28 September 2022.

4.2 Supplementary hearings

Resolved, on the motion of Mr Graham: That:

- the committee hold a further full day hearing with department witnesses on Wednesday 26 October 2022 to concurrently consider matters relating to the following portfolios:
 - Metropolitan Roads
 - Transport
 - Regional Transport and Roads
 - Infrastructure
 - Cities
 - Active Transport
- that witnesses be advised that answers to questions on notice and supplementary questions from the initial round of hearings will be one of the key areas of focus for the supplementary hearing
- the committee hold no further hearings to consider matters relating to the portfolios of Women's Safety and the Prevention of Domestic and Sexual Violence, Veterans, or Western Sydney.

5. Adjournment

The committee adjourned at 2.40 pm, *sine die*.

Allison Stowe
Committee Clerk

Minutes no .76

Wednesday 26 October 2022

Portfolio Committee No. 6 – Transport

Macquarie Room, Parliament House, Sydney, at 9.48 am

1. Members presentMs Boyd, *Chair*Mr Banasiak, *Deputy Chair* (from 10.00 am)

Mr Graham (via teleconference until 9.50 am, from 10.00 am)

Mr Mallard (from 10.00 am)

Mr Mookhey (from 9.49 am)

Mr Rath

2. Apologies

Mr Fang

3. Correspondence

The committee noted the following items of correspondence:

Received:

- 20 October 2022 - Email from Office of the Secretary, Transport NSW to Budget Estimates secretariat regarding witness attendance for a supplementary Budget Estimates 2022-2023 hearing on 26 October 2022
- 21 October 2022 - Email from Office of the Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport to Budget Estimates secretariat returning a witness list for a supplementary Budget Estimates 2022-2023 hearing on 26 October 2022.

Sent:

- 18 October 2022 – Email from Budget Estimates secretariat to the offices of the Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence, Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney, Hon Sam Faraway MLC, Minister for Regional Transport and Roads, and Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport issuing witness invitations for a transport portfolio supplementary Budget Estimates 2022-2023 hearing on 26 October 2022
- 21 October 2022 - Email from Budget Estimates secretariat to offices of the Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence, Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney, Hon Sam Faraway MLC, Minister for Regional Transport and Roads, and Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport confirming witness attendance and advising of revised hearing schedule for a supplementary Budget Estimates 2022-2023 hearing on 26 October 2022
- 21 October 2022 – Email from Budget Estimates secretariat to Office of the Secretary, Transport for NSW, regarding witness attendance at a supplementary Budget Estimates 2022-2023 hearing on 26 October 2022.

4. Inquiry into Budget Estimates 2022-2023 – Supplementary hearings**4.1 Supplementary hearing procedures**

The committee noted that according to paragraph (5) of the Budget Estimates 2022-2023 resolution, supplementary hearings are to be conducted according to the same provisions as set out for initial hearings.

The committee noted, as previously agreed to via email, that the hearing is scheduled to commence at 10.00 am and conclude by 4.00 pm.

Resolved, on the motion of Mr Rath: That for the purpose of the supplementary hearing the committee adopt the procedures for questions as provided for during initial hearings.

4.2 Public hearing: Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport

Departmental witnesses, the public and the media were admitted.

The Chair made an opening statement regarding the broadcasting of proceedings and other matters. The Chair also reminded the following witnesses that they did not need to be sworn, as they had been sworn at another Budget Estimates hearing for the same committee:

- Mr Rob Sharp, Secretary, Transport for NSW
- Mr Howard Collins, Chief Operations Officer, Greater Sydney, Transport for NSW
- Ms Trudi Mares, Deputy Secretary, Greater Sydney, Transport for NSW
- Ms Camilla Drover, Acting Deputy Secretary, Infrastructure and Place, Transport for NSW
- Mr Joost de Kock, Deputy Secretary, Customer Strategy and Technology, Transport for NSW
- Ms Tara McCarthy, Deputy Secretary, Safety, Environment and Regulation, Transport for NSW
- Mr Matt Longland, Chief Executive, Sydney Trains
- Mr Dale Merrick, Chief Operating Officer, NSW TrainLink, Transport for NSW
- Mr Peter Allaway, Chief Executive, NSW Trains, Transport for NSW
- Mr Peter Regan, Chief Executive, Sydney Metro
- Ms Daniela Fontana, A/Executive Director, Bus Procurement, Transport for NSW
- Mr Anthony Wing, Commissioner, NSW Point to Point Commission
- Mr Matt Fuller, Deputy Secretary, Regional and Outer Metropolitan, Transport for NSW
- Mr Anthony Hayes, Executive Director, Community and Place, Transport for NSW
- Ms Barbara Wise, Executive Director, Transport Partnerships, Transport for NSW
- Ms Cynthia Heydon, Executive Director, Planning and Programs, Transport for NSW
- Mr Simon Draper, Chief Executive Officer, Infrastructure NSW
- Ms Kiersten Fishburn, Deputy Secretary, Cities and Active Transport, Transport for NSW (via teleconference)
- Ms Benedicte Colin, Chief Executive Officer, Transport Asset Holding Entity of NSW.

The following witnesses were sworn:

- Mr Bruce Morgan, Chair, Transport Asset Holding Entity of NSW
- Mr Mark Slater, Executive Director, Property Group, Infrastructure and Place, Transport for NSW.

The Chair declared the proposed expenditure for the portfolios of Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport open for examination.

The departmental witnesses were examined by the committee.

Mr Sharp tendered the following documents:

- Originating application filed with the Federal Court of Australia, NSW District Registry, Fair Work Division, on behalf of Sydney Trains and NSW Trains, dated 18 October 2022
- Statement of claim filed with the Federal Court of Australia, NSW District Registry, Fair Work Division, on behalf of Sydney Trains and NSW Trains, dated 18 October 2022.

The evidence concluded and the witnesses withdrew.

The public hearing concluded at 3.51 pm.

4.3 Tended documents

Resolved, on the motion of Mr Mookhey: That the committee accept and publish the following documents tendered during the Metropolitan Roads, Transport, Regional Transport and Roads, Infrastructure, Cities, Active Transport hearing held on Wednesday 26 October 2022:

- Originating application filed with the Federal Court of Australia, NSW District Registry, Fair Work Division, on behalf of Sydney Trains and NSW Trains, dated 18 October 2022, tendered by Mr Sharp
- Statement of claim filed with the Federal Court of Australia, NSW District Registry, Fair Work Division, on behalf of Sydney Trains and NSW Trains, dated 18 October 2022, tendered by Mr Sharp.

5. Adjournment

The committee adjourned at 3.53 pm, *sine die*.

Allison Stowe

Committee Clerk

Draft minutes no .77

Thursday, 8 December 2022

Portfolio Committee No. 6 – Transport

Via videoconference, at 11.00 am

1. Members present

Ms Boyd, *Chair*

Mr Banasiak, *Deputy Chair*

Mr Barrett (substituting for Mr Fang)

Mr Graham

2. Apologies

Mr Mallard

Mr Mookhey

Mr Rath

3. Previous minutes

Resolved, on the motion of Mr Graham: That draft minutes nos. 70, 71, 72, 73, 75 and 76 be confirmed.

4. Correspondence

The committee noted the following items of correspondence:

Received:

- 22 November 2022 – Letter from Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport returning post hearing responses for a supplementary Budget Estimates 2022-2023 hearing held on 26 October 2022.

Sent:

- 1 November 2022 – Email from Budget Estimates secretariat to the offices of the Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence, Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney, Hon Sam Faraway MLC, Minister for Regional Transport and Roads, and Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport issuing uncorrected transcript, questions on notice, and supplementary questions for a supplementary Budget Estimates 2022-2023 hearing held on 26 October 2022.

5. Inquiry into Budget Estimates 2022-2023

5.1 Answers to questions on notice and supplementary questions

The committee noted that the following answers to questions on notice and supplementary questions were published by the committee clerk under the authorisation of the resolution establishing the inquiry:

- answers to questions on notice and supplementary questions from the Hon Natalie Ward MLC, Minister for Metropolitan Roads, and Minister for Women's Safety and the Prevention of Domestic and Sexual Violence, received 20 September 2022
- answers to questions on notice and supplementary questions from the Hon David Elliott MP, Minister for Transport, Minister for Veterans, and Minister for Western Sydney, received 23 September 2022
- answers to questions on notice and supplementary questions from the Hon Sam Faraway MLC, Minister for Regional Transport and Roads, received 28 September 2022
- answers to questions on notice and supplementary questions from the Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, received 4 October 2022
- answers to questions on notice and supplementary questions from the Hon Rob Stokes MP, Minister for Infrastructure, Minister for Cities, and Minister for Active Transport, received 22 November 2022.

5.2 Consideration of Chair's draft report

Resolved, on the motion of Mr Graham: That:

The draft report be the report of the committee and that the committee present the report to the House;

The transcripts of evidence, tabled documents, answers to questions on notice and supplementary questions, and correspondence relating to the inquiry be tabled in the House with the report;

Upon tabling, all unpublished transcripts of evidence, tabled documents, answers to questions on notice and supplementary questions, and correspondence relating to the inquiry, be published by the committee, except for those documents kept confidential by resolution of the committee;

The committee secretariat correct any typographical, grammatical and formatting errors prior to tabling;

That the report be tabled on 16 December 2022.

6. Adjournment

The committee adjourned at 11.01 am, *sine die*.

Allison Stowe
Committee Clerk

