EXAMINATION OF THE AUDITOR-GENERAL'S PERFORMANCE AUDIT REPORTS OCTOBER 2016 – MAY 2017

Organisation:NSW Department of EducationDate Received:17 May 2018



MT18/321

Mr Bruce Notley-Smith MP Chair Legislative Assembly Public Accounts Committee Parliament of New South Wales Macquarie Street SYDNEY NSW 2000

Dear Mr Notley-Smith

I write in response to your letter of 16 April 2018, requesting the Department of Education's response to recommendations of the Auditor-General's report - Planning for school infrastructure, tabled on 4 May 2017 (your reference: D18/07261).

Please find attached the department's response on the status of recommendations made by the Auditor-General.

Thank you for the opportunity to comment.

Yours sincerely

her C

Mark Scott AO SECRETARY DEPARTMENT OF EDUCATION IN May 2018

| S |
|-----------------------------------|
| 2 |
| 5 |
| $\mathbf{\Sigma}$ |
| |
| • |
| õ |
| 5 |
| fii i |
| ш. |
| 2 |
| S |
| ō |
| X |
| M |
| щ |
| |
| L |
| ō |
| \leq |
| Z |
| 0 |
| Ē |
| 5 |
| 5 |
| |
| Ζ. |
| ш |
| \geq |
| |
| IMPLEMENTATION OF RECOMMENDATIONS |
| ā |
| 5 |
| |
| |

Department of Education

Planning for school infrastructure

| Ľ. | RECOMMENDATION | ACCEPTED OR REJECTED | ACTIONS TO BE TAKEN | DUE DATE | STATUS (completed, on track, delayed) and COMMENT | RESPONSIBILITY (Section of agency responsible for implementation) |
|----|--|----------------------------|--|------------------|--|--|
| | Regularly revisit and evaluate the Strategic Plan to keep it contemporary, refine it based on learnings, update cost estimates to reflect actual results, and respond to available funding | Accept | The next review will be updated to align to the revised State Infrastructure Strategy in 2018 with a 2036 demographic horizon and recently released plans from Infrastructure NSV, Greater Sydney Commission and Department of Planning and Environment. | December 2018 | On track - This will take the form of an Addendum to the current SASP. | SINSW CEO's Office & SINSW Planning and Strategy |
| | | | A review of the status of Key Reform Directions was prepared. | | | |
| | Work with Treasury NSW to develop a framework for partnering with the private sector | Accept | A joint working party was established with Treasury and a Preliminary Delivery Strategy was prepared to identify appropriate methodologies. SINSW will continue to investigate options for delivering infrastructure in innovative ways, in line with the Preliminary Delivery Strategy. | Ongoing | Ongoing – SINSW will continue to investigate alternate procurement options, for approval by Government at the appropriate time. | SINSW Office of the CE |
| | Align Total Asset Management plans with cluster plans as they are developed | Accept | Collaboration with Treasury to identify how this is best achieved have been held. | Ongoing | On track – Preliminary Infrastructure Plans (PIPs) have been completed for all high and medium priority clusters and all other clusters by June 2018 to inform Capital Investment Plans going forward. A program prioritisation tool is | SINSW Planning and Strategy & NSW Treasury |

| | | | | | also under development. | |
|---------|---|--------|--|------------------|--|---|
| 4 | Closely consult and collaborate with communities on implementation of the Strategic Plan | Accept | The department is developing a number of communication strategies relating to the School Asset Strategic Plan (SASP). | Ongoing | On track - consolidation of SINSW strategic communications and policy communication into one directorate that will manage all communications. | SINSW Communications |
| ۍ. د | Continue to collaborate with key government agencies, local government, the non-government school sector and the private sector on implementation of the Strategic Plan | Accept | A Memorandum of Understanding has been created between SINSW and Department of Planning and Environment overseen by an Executive Steering Group. Memorandum of Understandings have been created with a number of local councils. | Ongoing | On track – The department will continue to engage and collaborate with these sectors to implement the SASP. | SINSW CEO's Office; Planning and Strategy; Partnerships Directorate |
| | | | The department hosts once a quarterly school assets alliance meetings with the non-government sector. | | | |
| | | | A new partnerships directorate is being established to better partner with the private sector. | | | |
| ø | Publish detailed information on the status of assets, current and projected enrolments, and planned school projects to support effective consultation and collaboration | Accept | SINSW website is now functional and live. | December 2018 | Ongoing – further information may be added to the SINSW website as needed, however the SINSW website in its current form enables communities to access information on projects and schools in their local area. | SINSW CEO's Office & Communications directorate |
| 2 | Seek a ten-year capital planning limit from NSW Treasury | Accept | A 10 Year Capital Planning Limit has been created. | A/N | Completed - the CPL will be reviewed as part of each year's budget review with NSW Treasury. | SINSW CEO's Office; Planning and Strategy; NSW |

2 of 3

| | ć |
|----------|--|
| Treasury | Department of Education Operations Arm. |
| | The department will continue to investigate options, noting that changes to operational policies and practices require research and extensive consultation with relevant experts and stakeholders to manage community expectations and concerns regarding any such changes. |
| | Ongoing |
| | The department will review and consider options to change operational policies and practices to reduce infrastructure requirements. These investigations are underway. |
| | Accepted |
| | 8 Advise the Government on options to change operational policies and practices to reduce infrastructure requirements. |
| | ω |

3 of 3