INQUIRY INTO PROTECTION OF PUBLIC SECTOR WHISTLEBLOWER EMPLOYEES

Organisation: University of New South Wales
Name: Professor Richard Henry AM

Position: Deputy Vice-Chancellor

Telephone:

Date received: 20/11/2008





PROFESSOR RICHARD HENRY AM DEPUTY VICE-CHANCELLOR (ACADEMIC)

19 November 2008

The Hon Frank Terenzini MP Chair, Committee on the ICAC Parliament House Macquarie Street SYDNEY NSW 2000

Dear Mr Terenzini

In relation to your letter dated 14 October 2008, please find attached UNSW submission to the Parliamentary Joint Committee's review of the Protected Disclosures Act 1994.

Yours sincerely

Professor Richard Henry AM

Acting Vice-Chancellor

Enclosure

INQUIRY INTO THE PROTECTION OF PUBLIC SECTOR WHISTLEBLOWER EMPLOYEES

SUBMISSION OF THE UNIVERSITY OF NEW SOUTH WALES

The University makes this submission to the Inquiry Into the Protection of Public Sector Whistleblower Employees in response to a request from the Committee on the Independent Commission Against Corruption.

Background

The *Protected Disclosures Act (NSW)* 1989 applies to UNSW employees by virtue of the fact that they may be investigated by an investigating authority (the ICAC, the Ombudsman, the Auditor-General).

The UNSW *Policy for Making a Complaint or Reporting Incidents of Corrupt Conduct or Maladministration or Protected Disclosures at UNSW* is attachment A to this submission. The policy sets out the application of the *Protected Disclosures Act*, its requirements and the obligations flowing from it. The policy also sets out the UNSW process for dealing with protected disclosures.

UNSW approach

The University considers that protected disclosures should be oversighted at a high level within the organisation. The Protected Disclosures Co-ordinator is the Deputy Vice-Chancellor (Academic). Each member of the Executive, each of the Deans and the University's Internal Auditor and Director of Human Resources are Protected Disclosures Officers.

The Protected Disclosures Co-ordinator reports to each meeting of the Audit Committee of the UNSW Council which is the governing body of the University, on protected disclosures received and progress with dealing with them.

Under the policy, the Protected Disclosures Co-ordinator is advised of all protected disclosures and determines how they are to be dealt with. This may involve using procedures under other UNSW policies and procedures such as its Enterprise Agreement or the Code of Conduct on the Responsible Practice of Research.

The University considers that protected disclosures should be integrated into and embedded in its general complaint handling and fraud and corruption management framework. Communication and education of staff on their obligations and the protections offered by the *Protected Disclosures Act* and the UNSW policy is by:

- (a) publication of the policy on its website;
- (b) including it in induction sessions;
- (c) including it in regular staff training sessions in particular, grievance handling training for supervisors and similar training for Heads of School, Directors of Research Centres and Senior Managers.

UNSW is in the process of revising its Code of Conduct. The draft revised Code of Conduct makes specific reference to the protected disclosures. The obligation to comply with the Code of Conduce is referred to in all UNSW offers of appointment.

Recent UNSW experiences of the Protected Disclosures legislation

During the period August 2006 to the present, the University has received and dealt with one protected disclosure.

The outcomes of this protected disclosure were:

- the matter was reported to appropriate authorities
- the person against whom the allegation was made resigned
- the University addressed issues of processes by instituting new procedures and making a substantial investment in facilities

Management of protected disclosures

As a general rule, the University has found that the *Protected Disclosures Act* is workable and serves an important and valuable purpose.

Where difficulties have arisen, they arise principally in two ways:

- 1. Compliance with confidentiality obligations
- 2. Dealing with the expectations of those who have made a protected disclosure

Confidentiality

The obligations of confidentiality under the *Protected Disclosures Act* are broad ie "not to disclose information that might identify or tend to identify a person who has made the protected disclosure".

Maintaining confidentiality and complying with the obligations of confidentiality under the Act is difficult if not impossible where:

- (a) the person making the protected disclosure declares themselves as having made a complaint;
- (b) it becomes public knowledge that a complaint has been made. The mere commencement of an investigation will often lead persons in the workplace to infer that a complaint has been made. Where a person has previously openly raised issues concerning the matter under investigation, or is known to have significant personal differences with the person who is the subject of the investigation, the identity of the person making the complaint is generally known or at least the subject of conjecture.

Irrespective of whether the identity of the person making a protected disclosure is made known by the person making the protected disclosure themselves or of whether confidentiality can be effectively maintained, the University's obligations under the *Protected Disclosures Act* with respect to confidentiality remain (subject to the exceptions set out in the Act). This leads to artificiality and to the appearance of lack of transparency and honesty.

For example, the University has been obliged to refuse requests under the Freedom of Information Act and to engage in proceedings in the Administrative Decisions Tribunal in relation to such requests in order to withhold material which identifies or tends to identify

a complainant, when the complainant has identified him/herself and their identity as the complainant is a matter of public record.

Another example is when a matter becomes the subject of media attention. The University is obliged to consider the obligations of confidentiality under the *Protected Disclosures Act* even when the identity of the complainant is published at large with the consent and participation of the complainant. This puts the University in a false position and inhibits the University from engaging in the discourse.

The University may wish to publish or make known the outcome of an investigation in the interests of transparency and public accountability. It is inhibited in doing so by the obligation of confidentiality.

These problems are aggravated by the fact that there is no limit in time to the obligation of confidentiality which is indefinite.

The University suggests that consideration should be given to requiring persons who have made a protected disclosure to maintain confidentiality, at least until the stage at which the Act provides that they may approach alternative sources of redress while maintaining protected disclosure status.

If confidentiality is breached at any time, other than by the fault of the University, then the confidentiality provisions should no longer apply.

Expectations of persons making protected disclosures and dealing with complainants generally

Protected disclosures are sometimes made in the context of complex workplace situations which have evolved over a period of time.

Making a protected disclosure is often viewed as initiating an alternative procedure or process for dealing with grievances and complaints. It is often not well understood that making a protected disclosure is not necessarily initiating an inquisitorial inquiry process to

establish the grounds of the complaint or to uncover corrupt practices which the person making the disclosure suspects, but of which there is no solid evidence.

The University's Enterprise Agreement requires that all disciplinary matters are dealt with through a strict, complex, prescriptive and potentially a lengthy process. The outcome of any preliminary inquiry into a protected disclosure must be investigated under the Enterprise Agreement in order to bring the allegations within the Enterprise Agreement process and enable disciplinary action to be taken if required. The Enterprise Agreement process is also subject to confidentiality obligations. This may prevent the University from being as open and transparent about the progress of dealing with the protected disclosure or even its outcome as it would like. The nature of the Enterprise Agreement process makes it difficult for the University to meet the legitimate expectations of those making a protected disclosure that it will be dealt with quickly, simply and transparently.

The Enterprise Agreement process also has very strict procedural fairness requirements and in dealing with any allegations about an employee, the University cannot prejudge or be seen to prejudge in any way the outcome of the allegations. This can be seen by the person making the protected disclosure as the University not taking their disclosures seriously or even to have "taken sides" against the complainant.

Investigations of a protected disclosure and subsequent action taken in response to a protected disclosure can cause significant problems in the workplace. These can give rise to occupational health and safety concerns for all persons in the workplace. Actions taken by the University to comply with the obligations which then arise may appear to a complainant to put him/her at a disadvantage or as treating him/her unfairly (eg making arrangements for persons concerned in the complaint to work separately or to perform alternative work).

Where protected disclosures arise out of a dysfunctional workplace or longstanding difficult and complex workplace issues, more than one person may be involved in making protected disclosures about the same or similar matters and the protected disclosure may comprise multiple complaints. The *Protected Disclosures Act* appears to be predicated on the basis that there is one disclosure. In particular, in 27 of the *Protected Disclosures Act*

requires notification to the person who made the disclosure, within six months of the disclosure being made, of the action taken or proposed to be taken in respect of the disclosure. Where a person makes multiple serial disclosures or a number of persons make serial disclosures relating to the same or substantially the same matter, the statutory time line and the expectations raised by it can make it difficult for the University to manage the expectations of the complainant or complainants.

It would be of assistance to the University and to those making protected disclosures in complex and difficult circumstances if the ICAC were to provide authoritative advice and direction to the University in specific matters where required by the University. At present, there is little assistance for organisations such as the University when faced with conflicting obligations and unrealistic expectations.



Policy for making a complaint or reporting incidents of criminal, corrupt conduct or maladministration or Protected Disclosure at UNSW

UNSW Policy			
Responsible Officer	Deputy Vice-Chancellor (Academic) & Registrar		
Contact Officer	Protected Disclosures Officer: DVC (Academic) & Registrar		
Authorisation	VCAC, 26 June 2002		
Effective Date	26 June 2002		
	17 January 2007: minor amendment approved - DVC (Academic) & Registrar 16 November 2006: minor amendment approved - DVC (Academic) & Registrar 30 March 2005: minor amendment approved - DVC (Academic)		
Modifications	& Registrar		
Superseded Documents	This policy replaced the Guidelines for the Reporting of Known (or suspected) Criminal or Corrupt Conduct, Maladministration, or Waste rescinded in June 2002		
Review Commencement Date	2007		
File Number Associated Documents	2002/3491 Code of Conduct Grievance Resolution Policy for Staff Conflict of Interest Policy		

1. Preamble

UNSW expects staff to act in an ethical, honest and professional manner in the performance of their workplace duties, in accordance with UNSW"s Code of Conduct. The Code of Conduct (adopted by Council in December 1994) http://www.hr.unsw.edu.au/employee/codecond.html recognises that all staff have "an obligation to the University in terms of responsible stewardship of its resources and protection of its reputation in the wider community". The Code of Conduct notes that all members of staff should "report any suspected fraud, corrupt, criminal and unethical conduct to an appropriate officer of the University". This Policy serves to clarify the internal procedures for the reporting, investigation and management of a complaint or incidents of criminal, corrupt or maladministration at UNSW.

The University will take appropriate disciplinary action against any staff member who is found guilty of corrupt conduct, maladministration or serious and substantial waste of public money. The University will take all reasonable steps to provide protection to staff who make such disclosures from any detrimental action in reprisal for the making of that disclosure.

The University's <u>Code of Conduct</u> makes it clear that every member of staff has the following primary obligations:

- to exercise a duty of care to observe standards of equity and justice when dealing with every member of the community;
- to ensure responsible stewardship of the University's resources and protection of its reputation in the wider community;
- to act appropriately when a conflict of interest arises between a staff member's own self interest and duty to the University. Where such conflict

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does or may arise the issues should be disclosed to an appropriate officer of the University and wherever feasible the staff member should play no role in decision making associated with that issue.

Staff are required to act in accordance with the <u>Code of Conduct</u> and UNSW polices, and have a responsibility to report any suspected fraud, corrupt, criminal or unethical conduct, maladministration or serious and substantial waste of public money to an appropriate officer, in line with the relevant procedures.

The Vice-Chancellor is required, pursuant to the <u>Independent Commission Against Corruption Act 1988</u> (NSW), to refer to the ICAC any matter that he suspects on reasonable grounds concerns or may concern corrupt activity. In order that he can effectively meet this obligation, it is essential that he is supported by effective internal reporting of suspect activity.

The University is committed to the aims and objectives of the <u>Protected Disclosures Act 1994(NSW)</u>[http://www.nswombudsman.nsw.gov.au/] and will take all reasonable steps to provide protection to staff, who make such disclosures, from any detrimental action in reprisal for the making of that disclosure.

1.1 Complaints which are NOT covered by this policy

It is important to note that this policy **DOES NOT** cover complaints by staff associated with a personal grievance or redress (such as unsatisfactory probation reports, refusal of leave, or discriminatory work assignments), nor with personal complaints associated with workplace safety, workplace discrimination or equal employment opportunity. These should be taken up with appropriate line managers/supervisors in the first instance. Information can also be sought from relevant sections of the University such as the Human Resources Department (including the Occupational Health and Safety & Workers Compensation Unit) and the Equity and Diversity Unit. Please also see: http://www.hr.unsw.edu.au/employee/grievance.html

1.2 Purpose of this policy

The following policy establishes an internal system for staff to report concerns regarding suspected fraud, corrupt, criminal or unethical conduct, maladministration or serious and substantial waste of public money, that fall under the Protected Disclosures Act. It outlines what is meant by a protected disclosure, who to contact and the procedures for taking action in regard to such a complaint.

Matters that for one reason or another fall outside the operation of the Protected Disclosures Act should be taken up with appropriate line managers / supervisors in the first instance.

It is anticipated that this policy will be complementary to existing policies and procedures and that staff, where they feel able, will raise concerns at an early stage with their line managers/supervisors either directly or through the normal grievance procedures. In cases where staff feel that the matter could fall under the definition of a 'protected disclosure', or are unsure of the gravity of the issue, and/or fear repercussions, they should consult with one of the nominated Protected Disclosures Officers immediately.

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2. Scope

This policy applies to all staff of the University

3. Definitions

Refer to Appendix 2 for definitions of terms used in this policy.

4. Policy Statement

4.1 What is the Protected Disclosures Act?

The Protected Disclosures Act (the Act) commenced on 1 March 1995. The purpose of the Act is to ensure that people who wish to make disclosures under the legislation receive appropriate protection from reprisals, and that the matters raised in the disclosures are properly investigated. Further information can be obtained from http://www.nswombudsman.nsw.gov.au/

The Act is a NSW State Government Act that gives legal protection to persons who make disclosures of corrupt conduct, maladministration or serious and substantial waste of public monies.

The implementation of the Act involves three primary aspects:

- · the making of disclosures
- · dealing with disclosures (internal reporting and investigating)
- protection of persons who make 'protected disclosures'.

4.2 What is a Protected Disclosure?

A protected disclosure is a disclosure that satisfies the requirements of the Act. It must be a disclosure made:

- by a public official (UNSW staff);
- · voluntarily;
- to a person nominated to accept disclosures in the officer's public authority (i.e. the University) or to an investigating authority such as the Independent Commission Against Corruption, the NSW Ombudsman or the NSW Auditor-General;
- to show or tend to show corrupt conduct, maladministration, or serious and substantial waste of public money.

One of the main purposes of the Act is to protect persons making legitimate disclosures from retaliation or retribution such as, but not limited to, intimidation or harassment, discrimination or adverse treatment, dismissal or disciplinary proceedings. For staff to have protection under the Act, their complaint must be made direct to a nominated Disclosures Officer, or to the <u>University's Protected</u> Disclosures Co-ordinator.

Not all disclosures may be protected disclosures.

4.3 What disclosures are not protected?

Protection is not available for disclosures which:

- · are made frivolously or vexatiously;
- primarily question the merits of government policy; or
- are made solely or substantially with the motive of avoiding dismissal or other disciplinary action.

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The Vice-Chancellor as Principal Officer, may on behalf of the University decline to investigate a disclosure, or may discontinue an investigation if the disclosure otherwise fails to meet the requirements of the Act as set out above.

It is an offence to wilfully make a false or misleading statement when making a disclosure.

4.4 Making a disclosure

There are a number of ways that staff or external parties can report such matters at the UNSW. If possible, staff should try to resolve matters in this way as a first option.

If you decide not to proceed with your complaint and request confidentiality, the University will treat the complaint as confidential. However, the Disclosures Officer or supervisor to whom you have made the complaint may form a view that the issue is of a serious nature and proceed with the investigation.

4.5 Roles and responsibilities

UNSW encourages staff to report known or suspected incidences of corrupt conduct, maladministration or serious and substantial waste in accordance with the UNSW <u>Code of Conduct</u> and this policy.

Staff must not engage in any behaviour which may be perceived as victimisation, bullying or harassment of another staff member who raises a protected disclosures matter.

The complainant or 'whistleblower' has an obligation to behave in a manner that does not influence, obstruct or corrupt the process of the UNSW investigation of his/her allegations, and to not make a disclosure vexatiously or frivolously.

4.6 Protected Disclosures Co-ordinator

The UNSW Protected Disclosures Co-ordinator is the Deputy Vice-Chancellor (Academic).

The Disclosures Co-ordinator will manage the investigation of a protected disclosure and provide written directions about who is to have primary responsibility for the handling and coordination of any action taken by the University as a result of receiving the protected disclosure.

The <u>Protected Disclosures Co-ordinator</u> will ensure that the investigation is conducted with assistance from UNSW staff and externals taking into consideration any potential conflict of interest.

4.7 Protected Disclosures Officers

Each Faculty/Division has a Protected Disclosures Officer who is the Dean/Rector or Executive Member. Advice can be sought from the Disclosures Officers and complaints can be lodged directly with them.

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If you have a complaint within your Faculty or Division you can lodge your

complaint with any of the Disclosures Officers or directly with the <u>Protected</u> <u>Disclosures Co-ordinator</u>.

4.8 Confidentiality

4.8.1 The whistleblower or complainant

The complainant will be informed by confidential letter when an investigation is to be initiated. When it is completed they will also be told of actions taken or proposed to be taken in respect of the disclosure. However, the University will not necessarily provide complainants with all details of the investigation.

The complainant should maintain confidentiality during the period allowed to the University under the Act to investigate the complaint. In particular they should ensure that they do not discuss the issues with other members or parties involved in the investigation since that may prejudice the University's investigation. Where a complainant has informed a third party or body of the complaint, the University encourages them to advise the <u>Protected Disclosures Co-ordinator</u> that they have done so. Breaches of confidentiality by the complainant may also make it difficult for the University to protect the complainant.

4.8.2 The University

The University will not disclose any information that might identify or tend to identify the person who makes the disclosure. Exceptions are made where the complainant states in writing that the information can be disclosed, or it is essential, having regard to natural justice, or the investigating authority is of the opinion that disclosure of the identifying information is necessary to investigate the matter effectively. Complainants should be aware that as a general rule the person who is the subject of a complaint must be informed of the complaint and given an opportunity to answer it.

Occasionally it may be necessary to interview other people/staff as part of an investigation into the complaint. All care will be taken by UNSW not to make known the identity of the complainant.

If a complainant has reason to believe that there has been a breach of confidentiality he/she should advise the <u>Protected Disclosures Co-ordinator</u> of that suspected breach of confidentiality and the reasons for believing that it has occurred. The <u>Protected Disclosures Co-ordinator</u> will investigate the report and will take any action required in respect of any breach of confidentiality.

4.8.3 The person(s) who is/are the subject of the disclosure

All disclosures will be investigated impartially and the identity of the person(s) who is/are the subject of the disclosure will be treated in the strictest of confidence in line with the treatment of the complainant. The subject of the disclosure will also be given an opportunity to respond to the allegations and be informed of the outcome at the completion of the investigation.

4.9 The issue of victimisation

The University will not tolerate any victimisation of a complainant or the subject of the protected disclosure. If a person believes that he or she is the subject of

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victimisation they should inform the <u>Protected Disclosures Co-ordinator</u> with sufficient information to enable an investigation of the complaint. The Protected Disclosures Co-ordinator will investigate and take any action required in respect of the complaint.

4.10 How will the investigation proceed?

All disclosures made to Disclosures Officers will be referred as soon as practicable to the <u>Protected Disclosures Co-ordinator</u>.

All disclosures will be subject to a preliminary assessment to determine if the disclosure appears to fall within the Protected Disclosures Act and if an investigation is required. This assessment may involve speaking with the complainant or collecting additional background material. If there is sufficient information and evidence to support the complaint an investigation will commence. It is preferable for disclosures to be in writing and include the grounds for any allegations, together with any evidence for the allegations. The Protected Disclosures Co-ordinator shall document the decision in respect of the preliminary assessment together with the matters to be investigated. In documenting the decision, the Protected Disclosures Co-ordinator will consider any real or perceived conflicts of interest in relation to the disclosure and its investigation. The Protected Disclosures Co-ordinator will inform the person who has made the disclosure of the University's intentions with respect to any investigation of the disclosure including confirmation of any matters to be investigated.

The Protected Disclosures Co-ordinator, while maintaining confidentiality, may enlist the assistance of either the Internal Audit Office or other appropriate Divisions or Faculties he/she deems appropriate (including external experts).

The investigation may include interviews and gathering of information. The Act allows the University six months within which to notify the person who made the disclosure of the actions it has taken or proposes to take. The University will make all reasonable efforts to complete its investigation of the disclosure before that time.

On the basis of the report or investigation, the Protected Disclosures Co-ordinator will refer the matter to the Vice-Chancellor. If the allegations or issue have been substantiated, the University will assess what action will be taken to improve policies or procedures which may have allowed the issue to occur and where necessary initiate disciplinary action through the appropriate processes within the relevant UNSW Enterprise Agreement.

5. Legal & Policy Framework

This policy has been developed in accordance with the <u>Protected Disclosures Act</u> 1994 (NSW). The following UNSW policy documents are related to this policy:

- Code of Conduct
- Grievance Resolution Policy for Staff
- Conflict of Interest Policy

6. Implementation

6.1 Support and Advice

Not sure who to speak to?

Please go to http://www.infonet.unsw.edu.au/poldoc/contact.pdf

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Protected Disclosures contacts:

Appendix 1 - Who you should report your Protected Disclosure or complaint to.

Protected Disclosures brochure

A brochure explaining Protected Disclosures can be downloaded from the NSW Ombudsman site at http://www.nswombudsman.nsw.gov.au/

Employee Assistance Program (EAP)

Counselling and support in this process can also be obtained from the EAP. They can be contacted on 1300 360 364 or via

http://www.hr.unsw.edu.au/employee/eap.html for a confidential appointment. The EAP is a professional and confidential counselling service for the staff at UNSW and their immediate family members, paid for by UNSW.

Equity and Diversity Unit

UNSW is committed to the goals of equal opportunity and affirmative action in education and employment. The University strives to provide a work and study environment for staff and students that fosters fairness, equity and respect for social and cultural diversity and that is free from unlawful discrimination, harassment and vilification.

Up-to-date information on equity policies, programs and the services is available from website http://www.equity.unsw.edu.au/

Human Resources

Human Resources assists UNSW to achieve its goals by providing sound human resource management guidance and expertise, through effective policy development, constructive advice and high quality administrative services within the constraints of relevant legislation, awards, certified agreements and other UNSW policies. More information relating to UNSW grievance procedures and Protected Disclosure are located at http://www.hr.unsw.edu.au/poldoc.htm#grievance

Postgraduate student support

Postgraduate students seeking advice should contact the Dean of the Graduate Research School in the first instance.

NSW Ombudsman

More information relating to the Protected Disclosures Act can also be obtained from the delegated Disclosures Co-ordinator on campus or via http://www.nswombudsman.nsw.gov.au/

Alternative Avenues for disclosure See Appendix 3

7. Evaluation

The Deputy Vice-Chancellor (Academic) & Registrar is responsible for the monitoring and review of this policy.

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APPENDIX 1 Who you should report your Protected Disclosure or complaint to.

Protected Disclosures Co-ordinator Deputs Vice Chanceller Professor Biohard				
Deputy Vice-Chancellor (Academic)	Professor Richard Henry	R.Henry@unsw.edu.au		
(Academic)	,	Phone: 9385 2800		
		Fax: 9385 1385		
Disclosures Officers				
Deputy Vice-Chancellor (Research)	Professor Les Field	I.Field@unsw.edu.au		
		Phone: 9395 2700 Fax: 9385 8008		
Chief Operating Officer	Mr Peter Graham	coo@unsw.edu.au		
		Phone: 9385 3608		
		Fax: 9385 1037		
Human	Mr Neil Morris	N.Morris@unsw.edu.au		
Resources(Director)		Phone: 9385 2714 Fax: 9385 1080		
		rax. 9303 1000		
Chief Financial Officer	Mr Garry McLennan	G.Mclennan@unsw.edu.au		
		Phone: 9385 1066 Fax: 9385 1044		
	NEXESTA ASSESS CONTRACTOR OF THE STORY OF			
UNSW@ADFA	Professor John Baird	I.Baird@adfa.edu.au Phone: 02 6268 8700		
		Fax: 02 6268 8724		
Arts and Social Sciences	Professor Annette	A.Hamilton@unsw.edu.au		
	Hamilton	Phone: 9385 2339		
		Fax: 9385 1016		
Built Environment	Professor Peter	P.Murphy@unsw.edu.au		
	Murphy	Phone: 9385 4786		
		Fax: 9385 5613		
College of Fine Arts	Professor Ian Howard	lan.Howard@unsw.edu.au		
		Phone: 9385 0850		
		Fax: 9385 0852		
Commerce and	Professor John Piggot	I.Piggot@unsw.edu.au		
Economics	1	Phone: 9385 5899		
		Fax: 9385 6363		

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APPENDIX 1 (continued)

Disclosures Officers			
Engineering	Professor Brendon Parker	Brendon.Parker@unsw.edu.au Phone: 9385 5000 Fax: 9385 6439	
Law	Professor Leon Trakman	L.Trakman@unsw.edu.au Phone: 9385 2242 Fax: 9385 1245	
Medicine	Professor Peter Smith	Peter.Smith@unsw.edu.au Phone: 9385 2451 Fax: 9385 1289	
Science	Professor Michael Archer	M.Archer@unsw.edu.au Phone: 9385 7916 Fax: 9385 7920	
Head, Risk Assurance & Internal Audit	Mr Edward Ho	edwardho@unsw.edu.au Phone:9385 2902 Fax: 9385 3728	
AGSM	Professor Eddie Anderson	EddieA@agsm.edu.au Phone:9931 9355 Fax: 9313 7268	

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APPENDIX 2 DEFINITIONS

What is a Whistleblower?

A whistleblower is an informal term used for the person making the allegations or protected disclosure.

Definitions of Corrupt Conduct

Corrupt Conduct is defined in the Independent Commission Against Corruption Act 1988, as the dishonest or partial exercise of official functions by a public official. Conduct of a person who is not a public official, when it adversely affects the impartial or honest exercise of official functions by a public official, also comes within the definition. It is important to note that even when a public official has not acted dishonestly or partially, if another person adversely affects or tries to adversely affect the exercise of the official's official functions, that other person may have acted corruptly. A fraud perpetrated on a University official is a common example of this type of corrupt conduct.

Corrupt conduct can take many forms including conflicts of interest, taking or offering bribes, dishonestly using influence, blackmail, fraud, theft, embezzlement, tax evasion, forgery, violence.

Maladministration is defined in the Protected Disclosures Act as conduct that involves action or inaction of a serious nature, that is:

- · contrary to law;
- unreasonable;
- unjust;
- oppressive;
- improperly discriminatory;
- · based wholly or partly on improper motives.

Waste can take many forms, for example:

- misappropriation or misuse of public property;
- staff being remunerated for skills that they do not have, but are required to have under the terms or conditions of their employment; and
- purchasing and practices failing to prevent the theft or misuse of public property;

Please note it is possible that in assessing the seriousness of waste or administrative misconduct for the purposes of whether either is covered by the Act, differences in the size, budgets, and responsibilities of agencies may be taken into account.

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APPENDIX 3

Alternative avenues for disclosure

Alternate avenues are available for staff wishing to make a disclosure. Staff can make a disclosure to one of the other investigating authorities under the Act:

- The NSW Ombudsman
- Independent Commission Against Corruption (ICAC)
- Auditor-General of NSW
- Police Integrity Commission (PIC)
- To a journalist or a member of Parliament.

Disclosures made to a journalist or a member of Parliament will **only** be protected **if certain conditions are met.**

- The person making the disclosure must have already made substantially the same disclosure through the internal UNSW reporting system.
- There must be reasonable grounds to suggest that the disclosure is substantially true.
- UNSW have decided not to investigate the matter, or decided to investigate the matter and have not completed the investigation within six months of the original disclosure, or investigated the matter but not recommended any action in respect of the matter, or failed to notify the person making the disclosure, within six months of the disclosure, of whether the matter is to be investigated.