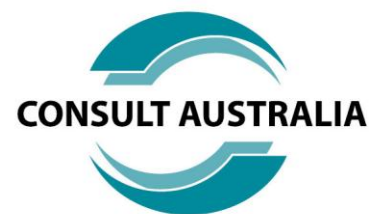


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Driving business success for consulting firms in the built and natural environment

9 June 2016

**Ms Emma Wood**

Committee Manager  
Inquiry into the procurement of government infrastructure projects  
Parliament of New South Wales  
Macquarie Street, Sydney NSW 2000

Dear Ms Wood,

**Re: Response to supplementary Questions on Notice**

On behalf of Mr James Phillis, the following is the formal response to the supplementary Questions on Notice as per your correspondence on 31 May 2016 (D16/16774).

This question stated that:

*The Committee has spoken with other jurisdictions, who indicated a desire to consider public private partnership procurement for projects that fell below the current threshold of \$100m. Would these types of projects be desirable to your industry members?*

Placing a monetary threshold for the use of any given method is not advised and could be seen to reflect a poor understanding of both procurement and risk management.

We do not believe that setting any arbitrary threshold, such as \$100m, is consistent with a considered, good practice approach to the selection of project delivery models.

**Procurement processes should be chosen by an informed model client based on the nature and needs of the specific project, with the use of standard form contracts wherever possible and the proportional allocation of risk.**

If you require any additional information on the matters raised here, in our submission or during the hearings, please do not hesitate to contact our NSW State Manager, Matthew Trigg, on: 02 8252 6708 or [matthew@consultaaustralia.com.au](mailto:matthew@consultaaustralia.com.au).

Yours faithfully,

A handwritten signature in black ink, appearing to read "M. Motto".

Megan Motto  
**Chief Executive**